

**CITY OF LEAWOOD, KANSAS**  
**2010 ANNUAL BUDGET**



**GROWING GREEN TOGETHER**

**City of Leawood, Kansas**

**ANNUAL BUDGET**

**Fiscal Year 2010, Beginning January 1<sup>st</sup>**

*The following individuals are recognized for their significant contributions toward the City's 2010 budget process.*

**Mayor**

Peggy J. Dunn

**City Council**

Ward 1

Debra Filla  
Gregory Peppes

Ward 2

Louis Rasmussen  
Jim Rawlings

Ward 3

Gary Bussing  
Mike Gill

Ward 4

Julie Cain  
James Azeltine

**Budget and Finance Committee**

City Council

Committee as a Whole

Citizen Appointees

Greg Bussing  
Jim Morris  
Bill Ramsey

**Budget Staff**

City Administrator

Scott M. Lambers

Finance Director

Kathy Rogers

Information Services Director

Mark Andrasik

Budget Manager

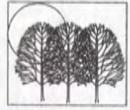
Kathy Byard

*Cover Design:  
Marica Putman*

*The cover design represents Leawood's commitment towards green initiatives and "Growing Green" for the City of Leawood, Kansas.*



Ertle the Turtle,  
Leawood's Recycling Mascot



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
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**City of Leawood  
Kansas**

For the Fiscal Year Beginning

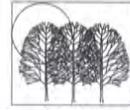
**January 1, 2009**

President

Executive Director

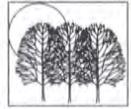
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Leawood, Kansas for its annual budget for the fiscal year beginning January 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. The 2010 budget continues to conform to program requirements and will be submitted for consideration this fall.



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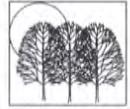


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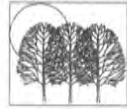
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## Introduction

For ease of use, this budget has been organized into thirteen (13) sections. These sections are located behind their respective tabs and include:

1. **Budget Message:** This is an overview of the budget written by the City Administrator to the Governing Body and the citizens of Leawood. It presents highlights of the 2010 budget.
2. **General Information:** This section contains an organizational chart, Governing Body goals, community profile, and history. Also included are major revenue highlights, expenditure trends, fund balance, various tax comparisons, a position summary for personnel by department and descriptions of funds.
3. **Budget Summary:** This section includes expense summaries for 2008 actual, 2009 estimate, and 2010 budget. It also includes a projection of the reserves, both debt and operating, through 2016.
4. **Administration Program Summary:** Includes budget totals for General Operations, Administration, Finance, Human Resources, Municipal Court, Legal Services, Information Services, Community Development Administration, Planning Services, Neighborhood Services and Codes Services.
5. **Police Program Summary:** Includes budget totals for all eight divisions: Administration, Communications (Dispatch), Records, Investigations, Patrol, Traffic, D.A.R.E., and Animal Control.
6. **Fire Program Summary:** Includes budget totals for Administration, Operations, and Prevention/Investigation.
7. **Public Works Program Summary:** Includes budget totals for eight divisions: Administration, Street Maintenance, Street Improvements, Fleet Maintenance, Engineering/Inspection, Engineering/Design, Facilities Maintenance, and Stormwater Management.
8. **Parks & Recreation Program Summary:** Includes budget totals for eleven divisions: Administration, Golf Course, Aquatic Center, Recreation Programming, Park Maintenance, Sports, Special Events, Community Theater, Historic Programs, Cultural Arts, and Outdoor Programming.
9. **Capital Equipment & Projects:** Includes lists and descriptions of capital leases, capital equipment purchases, capital projects, pay-as-you-go capital, arterial/collector street rehabilitation program, residential street rehabilitation program, stormwater projects, and street/stormwater projects funded by the 1/8-cent sales tax and debt service information.
10. **Summary of Personnel:** Includes a detailed list of each position in every department for 2008, 2009 and 2010.
11. **Budget & Financial Policies and Glossary of Terms:** Includes the budget and financial policies of the city and provides the reader with a glossary of terms found in the document.
12. **General Fund Detail:** Includes line item detail for the General Fund. Internal staff primarily uses this section.
13. **Other Funds Detail:** Includes line item detail for all other funds. Internal staff primarily uses this section.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



### *DID YOU KNOW.....*

*Recycling got its start almost four decades ago, when a U.S. paper company wanted a symbol to communicate its products' recycled content to customers. The design competition they held was won by Gary Anderson, a young graphic designer from the University of Southern California. His entry, based on the Mobius strip (a shape with only one side and no end) is now universally recognized as the symbol for recycling.*



**August 3, 2009**

**Honorable Mayor, Council Members, and the Leawood Community:**

This budget continues to promote growth in Leawood and to reinvest in the internal support systems that are necessary to provide an array of services such as 911 calls and snow removal; to sports activities and summer day camps. All major services offered by the city are being critically evaluated more than ever for efficiency and cost. Based upon a solid set of financial measures and benchmarks, the 2010 budget is expected to meet these requirements with a 5.1% increase in expenditures, or \$2,614,501, over the 2009 estimate. Leawood has been using financial modeling for over ten years, which has greatly attributed to maintaining the high quality financial stability for which it is known. In order to achieve this we must constantly balance financial goals and targets, workforce needs, service levels, technology efficiencies, capital replacement and repairs, along with desires and agreements for expansion of major capital projects and infrastructure. Leawood's conservative approach to long-term integrity is now more important than ever to assure that Leawood remains viable going forward. Leawood has been extremely fortunate to have elected officials, staff, citizens and volunteers who generously give of themselves to meet these challenges.

Leawood's current economic outlook is fortunately more favorable than it is for many parts of the country as well as Johnson County. For the 2010 budget year, Leawood anticipates a 1.0% increase in assessed valuation for real property. The new reality is not as robust as past history. Taking this into consideration, during the next seven year forecasting period, the City anticipates a .5% growth in assessed valuation for 2011, 1.5% for 2012 and 4.0% growth for 2013 through 2017. This is considerably less than the past five-year average which was 6.4% and the ten-year average of 7.8%, but is realistic. Staff is proposing these projections to closer align to the current reality which is continually unfolding. The reason for this change is that presently there are a limited number of new home construction permits being issued in Leawood. Residential home values are maintaining but not growing at past historical rates. Also, the number of vacant buildings in the entire Johnson County market could cause a resetting of the commercial lease rates throughout the area on such properties, thus lowering assessed valuations. Tight bank credit has affected both residential and commercial development. Although Leawood has about 30% of the City yet to be developed, until the real estate market stabilizes, growth in these areas will be minimal. Lastly, assessed valuation on business related personal property was eliminated, effective January 1, 2007. Over the planning period, this source will eventually be entirely eliminated thus reducing the base, which comprises about 1% of our overall assessed valuation. The machinery and equipment slider, which was created by the State Legislative body to replace this tax, was eliminated by the State this year, and is not expected to be restored in future years.

The affect of the economic crisis has resulted in increased unemployment in Johnson County. As a result, we are closely monitoring our sales taxes. A decline could impact some of the pay-as-you-go plans in the out years which are included in the budget. If consumer spending retracts, the sales tax based projects will be directly impacted. Presently we are projecting a .5 percent increase in

both sales tax and use tax in 2010. We are not anticipating dramatic inflation or deflation at this date.

The financial basis for the 2010 Annual Budget began with discussion at the March 2, 2009 Governing Body work session. The financial framework for the development of the 2010 budget was based on that discussion. Once the 2010 appraised values were released by the County that same month, the building of the annual budget was underway. The budget directives have been achieved in the following ways:

### **Sustaining financial stability**

- ✓ Reserves are budgeted at 49% of expenditures, which is above the 11% minimum.
- ✓ Debt Service to expenditures ratio remains below the 25% threshold.
- ✓ Debt Service reserve levels have been increased to a range of 35% to 45%.
- ✓ The 2010 budget reflects no change in the mill levy. Current projections reflect a 1.0 mill levy increase in 2012, 2014 and 2016.
- ✓ All long term forecasting parameters have been met as outlined in the budget document.
- ✓ Transportation District Development Sales Tax is a specific sales tax for the repayment of debt associated with projects within particular areas of the city and is a new revenue source. This is a fairly new sales tax and is above the 1-cent general city sales tax. In 2010 total sales and use taxes are expected to increase 4.6% of which 4.1% is due to new TDD sales tax sources. The 1-cent City Sales Tax, the second largest source of revenue for the City, is projected to increase by a modest .5% of the 4.6% total. This change is due mostly to changes in food prices and energy costs which are compensating for reductions in disposable retail sales due to the economy. For multi-year planning purposes, sales tax is projected at 4% in 2011 and 3% for 2012 through 2017. The City is fortunate to have some new retail establishments including the aloft Hotel opening in mid 2009. The City of Leawood has averaged a 5% nominal growth rate over the last five years. City/County use tax, which is a smaller portion, is projected the same as sales tax for the planning period.
- ✓ Employment in the Kansas City region is an extremely important factor necessary to maintain and support the quality of life offered in Leawood. The March Johnson County unemployment rates, provided by the County Economic Research Institute, rose on average from 4.5%, for the same month in the previous 5 years, to 6.3% for the first quarter of 2009.
- ✓ Capital projects, where practical, are linked to operating costs in order to monitor and maintain long-term financial balance.
- ✓ Carefully monitoring spending with a watchful eye towards inflationary pressure in other commodities, services, as well as capital costs. In multi-year financial planning, capital funds, particularly the City's capital equipment fund and the capital projects fund, all include an inflation factor in the 2010 budget.
- ✓ Seasoned leadership at all levels of the organization.
- ✓ Continue to maintain the City's AAA Bond Rating.

### **Sustaining service levels**

- ✓ Maintain equitable and competitive employee compensation.
- ✓ Police officers will average 1.9 commissioned officers per 1,000 citizens.

- ✓ Firefighters will average 597 residents per one firefighter.
- ✓ Parks & Recreation will average 436 residents per one FTE.
- ✓ Administrative employees, as a percentage of direct employees, will average 19%.
- ✓ Mandates and operating costs of capital are funded.
- ✓ An average PCI rating of 87.0, compared to the Governing Body goal of a street rating of not less than 70.0.

### **Sustaining efficient delivery of services**

- ✓ Performance measures within each department are linked with the resources needed to meet the expected performance levels during the fiscal year.
- ✓ Our technology direction continues to complement our performance management strategies. For several years Leawood has worked to achieve its technology vision including standardization of equipment, routine replacement of our computers and laptops, and, most notably the replacement of our core financial and human resources system with Eden software. Our Eden implementation, consisting of over 14 modules, has consolidated "islands" of information, established enhanced internal controls, and provided "real-time" access in several forms to many users. Network security continues to be a high priority. We enhanced our network security with new routers, firewalls, and intrusion detection prevention systems. Additionally, all web servers have been relocated to protect our internal network. Between our network security enhancements and our recent disaster recovery service for our Eden data, we hope to provide stability and sustainability for the future. Green efficiencies have been achieved such as the reduction in paper checks and paper reports. Direct connections to our network copiers, which duplex, created a double bonus feature to save even more trees! During the past two years the addition of second monitors on most workstations has further eliminated the printing of documents for analytical purposes, not only going green, but increasing efficiency. The City is poised to be fully operational on Windows 7.0 by the end of 2010.
- ✓ Identify all General Fund subsidies to fee based programs and continue to analyze cost recovery for fee based services.

### ***THE CITY OF LEAWOOD'S VISION***

Leawood prides itself on being a safe, attractive community, which values its distinctive character. The citizens of Leawood are civic-minded and are an important component in shaping Leawood's future. As the City of Leawood looks to the future, it will continue to maintain the residential property values, promote neighborhood-oriented commercial developments, offer a variety of high quality residential neighborhoods, sustain environmental sensitivity, retain natural landscapes and provide public, open space. With vision, as articulated in our comprehensive plan, the City of Leawood will continue to grow with distinction.

### ***GOVERNING BODY GOALS***

On February 16, 2009, the Governing Body approved its strategic goals, which support its vision. Goals are categorized in the five main areas that have allowed the City to flourish: Public Safety, Financial Stability, Capital Improvements, Growth Management, and Quality of Life. Short-term goals are either incorporated into the 2009 operations plan or will be addressed in the 2010 budget.

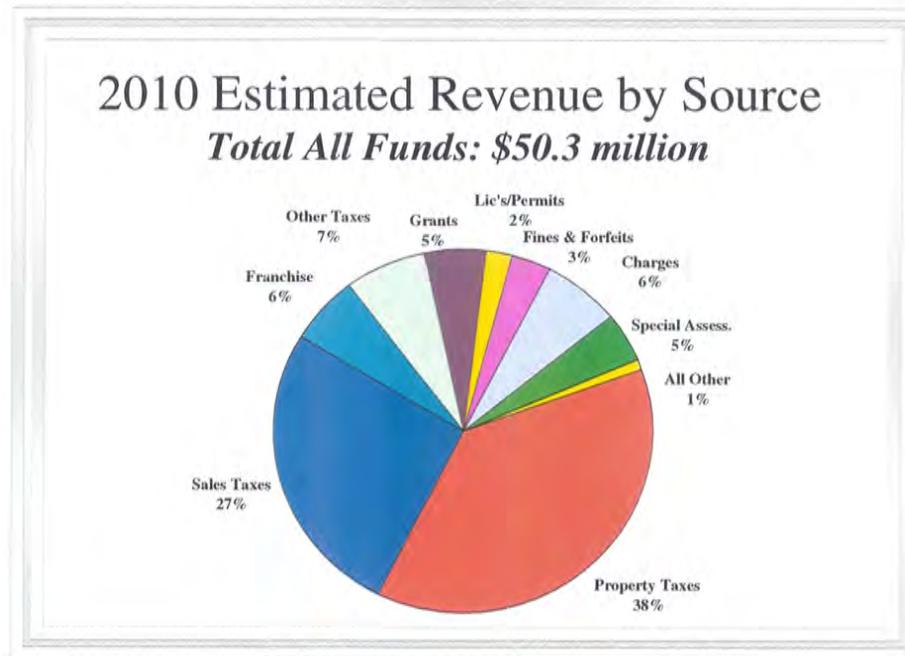
Long-term goals cover issues that will strategically guide long-range plans for the community. All of the goals are linked to the Long Term Strategic Financial Planning section, page xi.

During the course of the year, additional performance measurement studies occurred for Leawood's public safety departments of Police and Fire. The focus of the evaluations was to improve the understanding of work inputs, outputs and outcomes as they relate to the City's vision statement and the Governing Body's goals. As a result of this effort, directives are clearer and indicators of safety services are better defined. This resulted in a redesign of the performance measurement presentation sections for these two departments which begin on page 49. During 2010 further evaluations will be coordinated with other city departments, particularly the newly established Community Development function as well as certain Public Works programs.

## ***FINANCIAL HIGHLIGHTS***

### ***Revenue Highlights***

- ❖ Total revenue is expected to increase in 2010 by 6.2% or \$2,959,718.
- ❖ For 2010, the proposed mill levy was 24.251, unchanged from 2009. However, the October 15<sup>th</sup> certification from the County changed this slightly to 24.259.



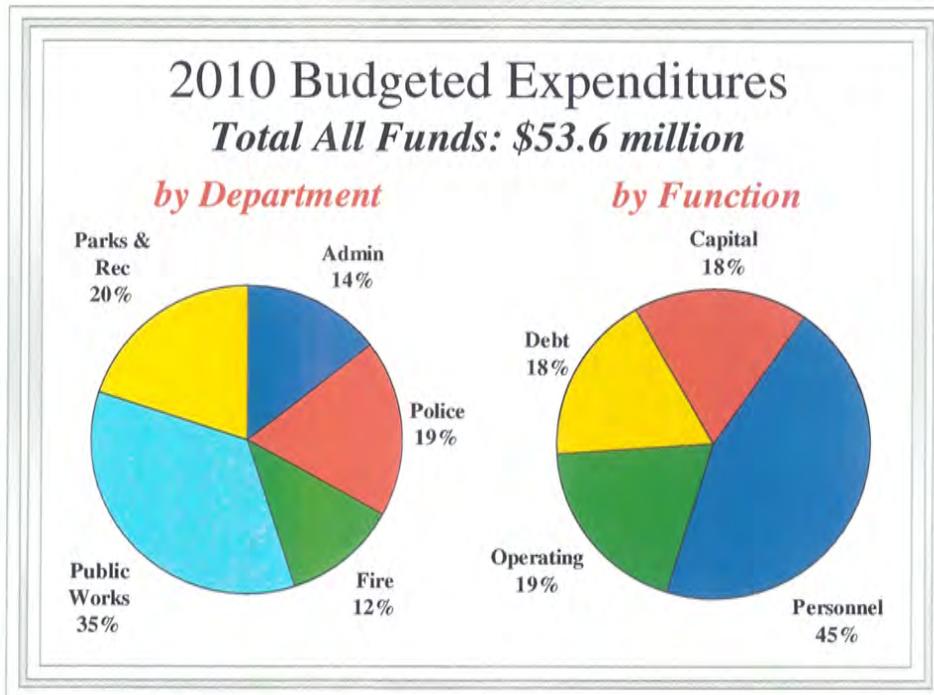
- ❖ The Grants category is expecting the largest increase of 165.5% from 2009. A result of the award of \$1,315,833 in American Recovery and Reinvestment Act stimulus funds.
- ❖ Special Assessment revenue is projected to increase by 22.1% in 2010 due to the bonding of two Transportation Development District (TDD) debt projects. These projects are

projected to be financed with a combination of a 1-cent TDD sales tax increase within each development area as well as special assessments.

- ❖ Sales and Use Tax comprises 27% of total revenue in 2010 and is expected to rise 4.6% from 2009. The planning model only projects a .5% increase; the remaining increase is a result of previously mentioned TDD sales tax restricted revenues. While consumer spending continues, it is obvious that certain areas have experienced decreases over spending patterns from previous years. Over the past five years, Leawood's growth rate for both sales and use tax, when adjusted for inflation, has been at 1%.
- ❖ Charges for Services anticipates a 4.6% increase, or \$142,562 higher than 2009, primarily a result of an increase in golf course revenue.
- ❖ All other revenues remained fairly unchanged.
- ❖ Major revenue highlights are discussed more fully on pages 10-12.

### ***Expenditure Highlights***

- ◆ Expenditure growth for 2010 increased by 5.1% or \$2,614,501.



- ◆ Operating expenditures increased by 3.9% or \$385,805. This is due primarily to an electricity rate increase and other changes due to rising energy costs affecting building materials/supplies. Included in this category are utility payments, the purchase of

materials/supplies for City-owned services, street light/traffic signal maintenance and other day-to-day operating expenses.

- ◆ Debt expenditures increased 6.0% or \$538,250. This is due to the bonding of two TDD projects in 2009. There are no plans to issue any additional general obligation debt in 2009.

### ***PERSONNEL HIGHLIGHTS – SUSTAINABLE WORKFORCE***

Personnel costs and benefits represent a 6.8% increase over 2009. For comparison purposes this increase is skewed because several vacant budgeted positions have been delayed until mid or late 2009. The 2010 budget does not include any new positions, but anticipates hiring all delayed positions for the full year, except for two police officer and one firefighter position which have been scheduled to hire in the latter part of 2010. Overall, a .69 decrease in FTE's has been shown in the 2010 budget. The decrease is due to the reduction from four Public Works casual/seasonal Interns to one.

- ◆ The 2010 budget provides funding for wages, time-in-service, career development adjustments, and leave conversions for current employees at 5.5% above the 2009 estimated budget. Part of this increase is also due to the fact that several vacant positions were unfunded for all or part of 2009, but fully funded in 2010.
- ◆ No cost of living increases are budgeted; however funds are budgeted so that performance increases can be granted by management using a range of 0 to 4.75%. The 2010 budget is projected conservatively and assumes full employment and anticipates family coverage costs for health and dental insurance for all new or vacant full-time positions. Performance increases for full-time employees are projected at 4.5% and benefit increases are projected at 9.5%.
- ◆ Funding for both Kansas Public Employees Retirement System (KPERS) and Kansas Police and Fire (KP&F) employees are projected to increase and are part of the 9.5% increase to benefits described above. Pension costs are an increasingly, critical part of any on-going concern. Some Kansas jurisdictions have secondary defined benefit plans in addition to the KPERS or KP&F plans compounding the effects of the recent market downturn. Leawood however, only participates in the State defined benefit programs, but does offer a much smaller defined contribution plan to non-KP&F employees. KPERS will undergo a restructuring effective July 2009 as it relates to future members to alleviate the historically unfunded actuarial liabilities. Since these steps were taken, new issues have developed. The unprecedented downturn in the equity market compounded by the long history of employer contribution rates that are not at the actuarially required rate because of statutory caps, will require a quick response from the State to reduce the overall price tag to achieve actuarial balance. Presently the KPERS portion of the program has a funded ratio of 71 percent, while KP&F (Police & Fire) is much higher. A new December 31, 2008 valuation will be completed in July 2009. Even with a strong, sustained market recovery the UAL will significantly increase and the funded ratio will decline. To address pre-2009 concerns, the State approved an increase from 6.54% to

7.14% in the KPERS employer rate and a decrease from 14.20% in KP&F to 13.49%. These rates are included in the 2010 budget.

- ◆ Significant changes in health and dental insurance were made in January of 2008, with a change in carrier to Blue Cross Blue Shield. Their proposal included a base plan option along with two buy-up plan options. The employees who wished to enroll in the buy-up plan options absorbed the additional increase. In 2009 all plans increased, on average, by 10%. The Leawood Human Resources Department and Blue Cross have partnered to increase awareness and education of healthy lifestyle choices among employees. For budgeting purposes a conservative 13% premium increase was included for the 2010 budget. In addition, the life and long term disability insurance was bid out with positive results. In 2008 a proposal from Sun Life was selected that generated an annual savings of \$46,000, of which 2010 will be the third year of this three year rate guarantee.
- ◆ Historically, the City has been a trustee in a workers' compensation trust (K.E.R.I.T), which has been effective in helping to manage work-related injuries and illness. The trust allows the City to directly benefit when its experience rating is down. In 2009, the City received a dividend in the amount of \$163,082 as a result of a successful safety program and capable claims management in prior claim years. Again, budgeted figures remain virtually unchanged from the 2009 figures.

From a long term planning perspective, as it relates to benefits, Leawood is holding its own, but is somewhat at the mercy of our State leaders, as it relates to GASB 50 pension reporting requirements.

### Summary of Personnel

Year	2006	2007	2008	2009	2010
Full-time	253	263	268	274	274
FTE's	290.95	303.31	310.79	315.63	314.94

The 2010 Budget reflects minor changes to the position inventory in light of the current economic conditions. While reserves and planned expenditures for 2010 and future years remain very positive for Leawood, the Administrator will review vacancies and new positions on an as-needed basis.

- ◆ The 2009 Estimated Budget reflects the delayed hiring of several vacant positions and planned new positions. The hiring of a Senior Accountant, an IS Specialist and a Firefighter will all be delayed until July, 2009. A part-time Court Clerk, a Community Development Administrative Assistant, a Public Works Maintenance Worker and a Vehicle Electronics Technician will not be filled until the end of the year 2009. Lastly, two Police Officer positions and one Firefighter position will not be filled until late 2010.

- ◆ The City's financial planning model anticipates the addition of two full-time positions per year, beginning in 2011. It is projected that these annual increases will occur within the public safety service departments.
- ◆ The Public Works Department reflects a .69 reduction in total FTE's in 2010 due to the elimination of three seasonal/casual Intern positions. It was decided that only one Intern position would be hired in 2010. The main responsibility of these employees was to survey the city streets. This function will now be performed by an outside consultant with a vehicle equipped with sensors and cameras to rate the streets.
- ◆ The Golf Course Maintenance program within Parks and Recreation includes an additional 1.00 FTE position in the 2009 Estimated Budget. After the reopening of the course from the renovations last year, it was decided that an additional Maintenance Worker position was needed.

## ***FUND HIGHLIGHTS***

### ***General Fund***

Some of the new initiatives that are planned for the General Fund include:

- \$10,000 to be used for green initiatives.
- \$183,200 to replace the Fire Department emergency radios, as mandated by the FCC.
- \$21,200 to purchase ballistic vests and cold fire extinguishers for the Police Department.
- \$30,000 to resurface the playground at City Park.
- \$25,000 to restore the waterslide at the Aquatic Center.
- \$44,000 to purchase two storm warning sirens at 143<sup>rd</sup>/Kenneth Rd and 145<sup>th</sup>/Nall.
- \$28,000 for the purchase/installation of 2 opticom systems at 103<sup>rd</sup>/State Line and College/Roe. These systems turn signal lights from red to green during emergency responses to a fire or EMS incident in the City.
- \$24,000 to replace 2 thermal imaging cameras for the Fire Department.
- \$25,000 for 5 mobile data terminals for the Fire Department vehicles.
- \$433,650 to replace 5 patrol units, 3 Admin vehicles, 3 Investigations vehicles, 1 DARE/SRO vehicle, 2 Traffic vehicles and 1 motorcycle and 1 animal control truck.
- \$150,000 to replace a street sweeper.

- \$64,000 to purchase a crack sealer, a pump and a concrete mixer to be used for street maintenance repairs.
- \$25,000 for the bi-annual inspection of city bridges and the inspection of the levee along Indian Creek, north of I-435.
- \$5,000 for Operation Greenlight; a project to improve the coordination of traffic signals on major routes throughout the Kansas City area, especially those that cross city limits.
- \$70,000 for culvert cleaning.
- \$40,000 for restroom repairs in City Hall.
- \$25,000 for wall renovations to the City Hall interior.
- \$22,500 to repair/resurface the garage floors for Fire Station #1.
- \$70,000 for repairs to the Park Maintenance building including the replacement of pressure wash equipment, fuel dispensers and the replacement of a generator unit/switch gear.
- \$15,000 to replace the fuel dispensers at the Public Works facility.
- \$45,000 to inspect city streets using a vehicle equipped with sensors and cameras to rate the streets.
- \$1,000,000 for trail repairs, engineering, and improvements for the College trail, the north lake trail, and the east City Park trail.
- \$235,000 to replace the Police facility roof.
- \$182,700 to replace 3 pickup trucks, 1 SUV, and a truck bed swap loader for the Park Maintenance program.
- \$93,500 to purchase a tractor, 3 mowers and a seeder for park maintenance activities.
- \$140,100 to purchase a slope trim mower, a fairway mower, a large deck rough mower, a brush chipper and an irrigation computer for the Golf Course Maintenance program.
- \$225,000 to repair the Golf Course Clubhouse parking lot.
- \$148,500 for median landscaping and maintenance.
- \$35,000 for perimeter fencing at the Golf Course.

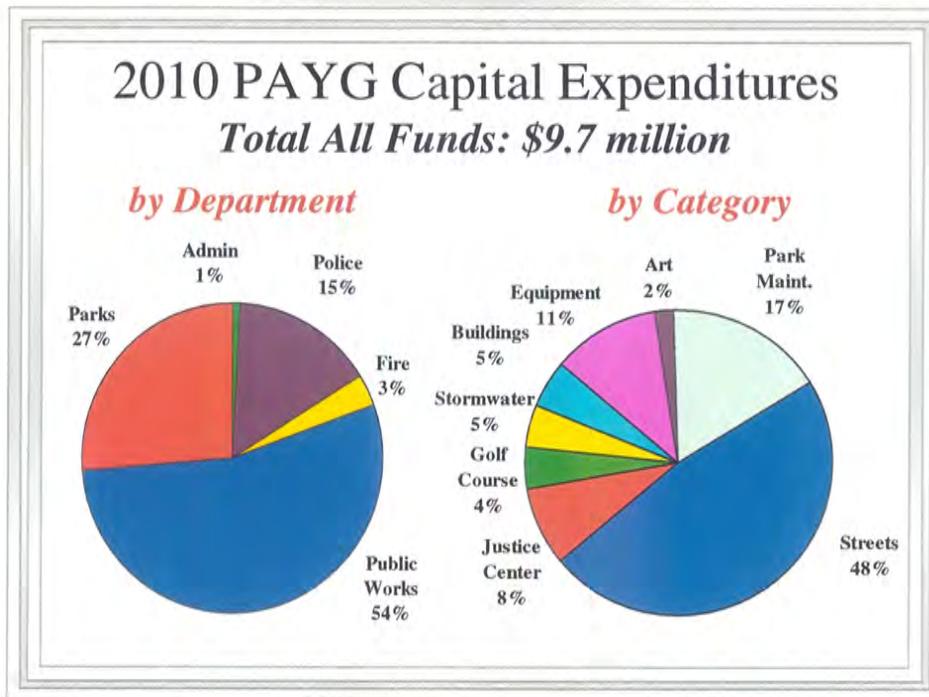
- \$10,000 to replace the cart storage garage doors at the golf course.
- \$18,000 to replace the HVAC system in the Ironhorse Maintenance building.

**Special Revenue Funds**

Leawood has three budgeted Special Revenue Funds: the Special Alcohol Fund, the Special City/County Highway Fund and the Special Parks & Recreation Fund. The Alcohol Fund for 2010 includes a transfer of \$150,000 to the General Fund which will help offset the cost of the Leawood D.A.R.E. program; \$110,000 to the Johnson County Drug and Alcohol Awareness Council; and \$10,000 for local after-prom and after-graduation events. The notable items in the Special City/County Highway Fund include \$450,000 for the Slurry Seal program and \$800,000 for mill and overlay. The Special Parks & Recreation Fund includes \$25,000 to purchase four new shade structures for the baseball bleachers, \$150,000 for Gezer Park amenities, and \$277,800 to be used towards the dredging of the north pond at 114<sup>th</sup> & Tomahawk and improvements to the north/south College Blvd trail.

**Capital Improvement Funds**

The Governing Body continues its commitment to capital investments. In fiscal year 2010, the Capital Improvement Program totals \$9.7 million dollars. These funds are used to replace and to purchase new capital equipment, for improvements and additions to municipal facilities, storm drainage, and street maintenance and repairs. This represents 18.1% of the total budget of \$53,617,415, compared to 17.7% in 2009. Capital improvement initiatives in the 2010 budget can be found on pages 100 through 128.



## **LONG TERM STRATEGIC FINANCIAL PLANNING**

In March of this year, the Governing Body was presented and agreed to certain long-term strategic assumptions. Using the City's financial planning model, these assumptions were linked to operating and capital projections. Modeling helps to assure decisions made today can be funded tomorrow. The assumptions used in the model include:

### **Demographic/Geographic Assumptions:**

- ✓ Population will grow at .5% annually; for 2010 it is estimated at 32,643.

### **Revenue Assumptions:**

- ✓ Total Levy increase for 2010 - 2017 (with a projected 1.00 mill in 2012; 1.00 mill in 2014; and 1.00 mill in 2016).
- ✓ Assessed Value average growth for 2010, 1.0%; 2011, 0.5%; 2012, 1.5%; 2013-2017, 4.0%.
- ✓ Sales tax revenue average growth for 2010, 0.5%; 2011, 4.0%; 2012-2017, 3.0%.
- ✓ Use tax revenue average growth for 2010, 0.5%; 2011, 4.0%; 2012-2017, 3.0%.
- ✓ All other revenue annual growth for 2010-2017, 3.0%.

### **Expenditure Assumptions:**

- ✓ No employee additions are projected in 2010; one position is planned for 2011; then two positions per year, beginning in 2012.
- ✓ Salary increases, based on performance, are expected to have an average growth for 2010, 3.5%; 2011-2017, 4.3%.
- ✓ Benefits average growth for 2010-2017, 9.5%.
- ✓ Contracts and commodities for 2010-2017, growth at 2%.

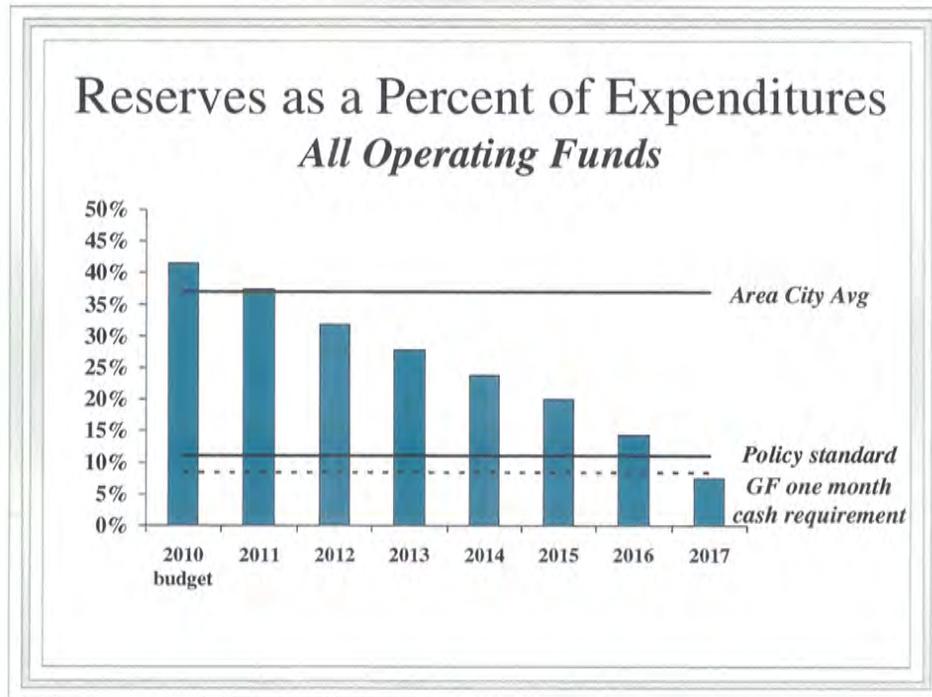
### **Accelerated Street and Storm Water Programs:**

- ✓ Phase I of the Accelerated Residential Street Program included a total of \$10,500,000 over a five-year period, starting in 2004 and going through 2008, alternating funding of \$1,500,000 and \$2,500,000 each year. Phase II begins in 2009, with a scaled back schedule. The 2009 program includes \$1,500,000; 2010 includes \$2,500,000; and then a total of \$2,500,000 will be planned for every other year, beginning in 2012. All of the accelerated street reconstruction costs will be financed with long-term debt.
- ✓ The debt-financed portion of the Accelerated Stormwater Reconstruction Program includes \$600,000 every other year, beginning in 2011. The televising of the City's stormwater

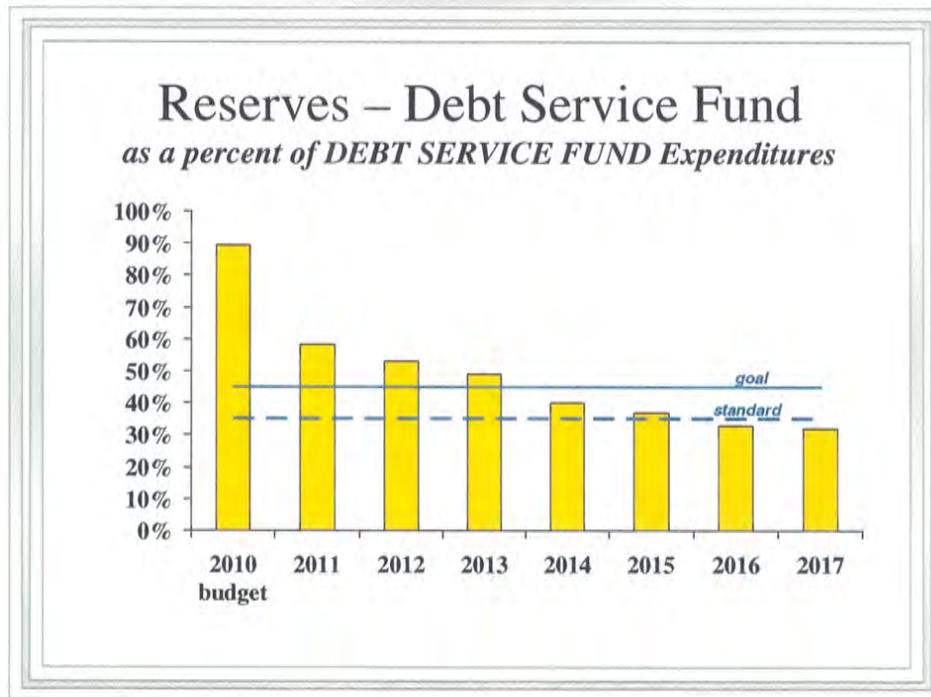
system was completed in 2006. During the 2008 Budget process, the Governing Body concurred on this new initiative.

### ***FINANCIAL POSITION***

At the close of 2010, the City's operating reserves across all funds except debt service are expected to be at 49% of expenditures, which is above the minimum set by the Governing Body. Reserves are established for three purposes: cash flow, natural emergencies, and large pay-as-you-go capital projects.

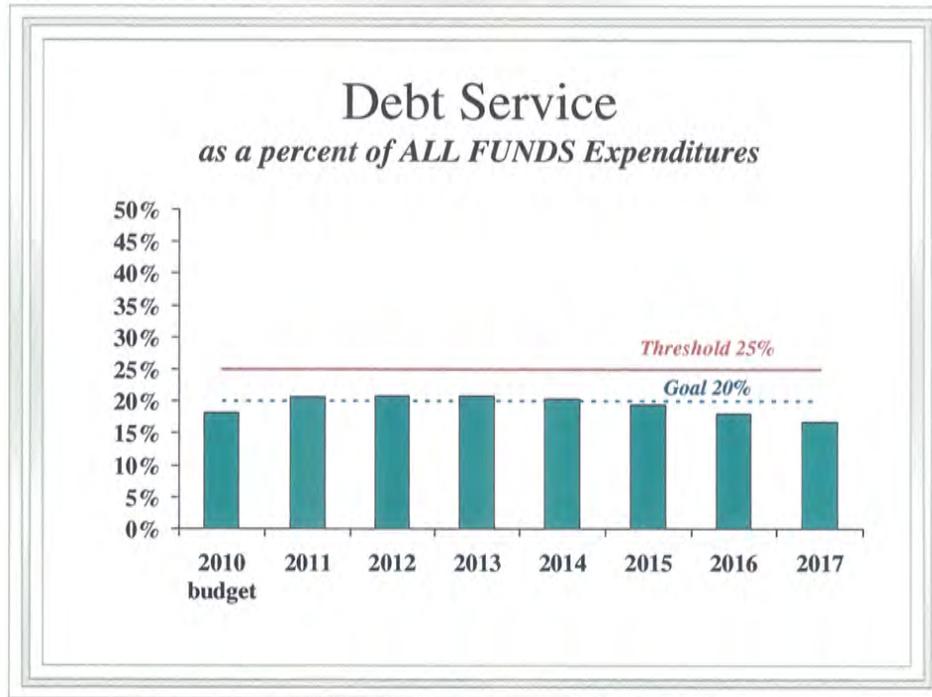


Leawood continues to be in a fortunate position and have good reserves. As major pay-as-you-go capital projects are completed, it is projected that the reserves over the next seven years will be above or right at the 11% goal, as discussed in the Budget & Financial Policies section of the budget on page 140. A metro average has been computed using fund balances for seven local jurisdictions, and were adjusted for population. The result was a metro fund balance average of 37%. Compared to neighboring jurisdictions, Leawood is very similar in its financial position. Leawood's minimum policy is to have at least 8.33% on hand at all times. Reserves are needed so that the City has adequate cash flow and in the event of unforeseen natural disasters and other emergencies.



Debt reserves are maintained to deal with a variety of issues. These total \$7,895,300 in the 2010 Budget or 88% of debt service expenditures. This reserve level provides a financial cushion for the City in the event that property tax collection rates fall and since the golf course debt has shifted from an enterprise fund to the City's debt service fund. This level of reserves also provides an added layer of protection in the event that there are delayed payments from our special benefit debt, as a significant amount has been recently added over the last few years and more will be coming during the next three years. These aforementioned factors coupled with the fact that the City itself is planning to annually add debt at a rate faster than what it is retiring each year is valid reason for this funding level to be in place. Excellent reserve levels provide financial security for all stakeholders.

Each year the City staff and Council carefully review the capital improvements to be debt financed. With this process there is a clear understanding that the capital obligations made today will be balanced against the cost and the service levels provided in the future.



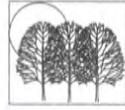
### *Maintaining a Sustainable Community*

I would like to take this opportunity to thank Mayor Dunn and the City Council for their consistent and positive approach to sustaining growth in a professional and straightforward approach. The Council goals as shown on page 5 incorporate continued direction for the future of the City, while being ever mindful of maintaining the financial integrity of the City and its core reserves.

The preparation of the Annual Budget is a careful team approach that maintains and enhances our key services while working within our financial constraints. The full involvement of the Management Team and their support staff shows commitment to this process. Special acknowledgments to Kathy Rogers, Finance Director; Mark Andrasik, Director of Information Services; the Department Directors, and Kathy Byard, Budget Manager, for their efforts in preparing this document.

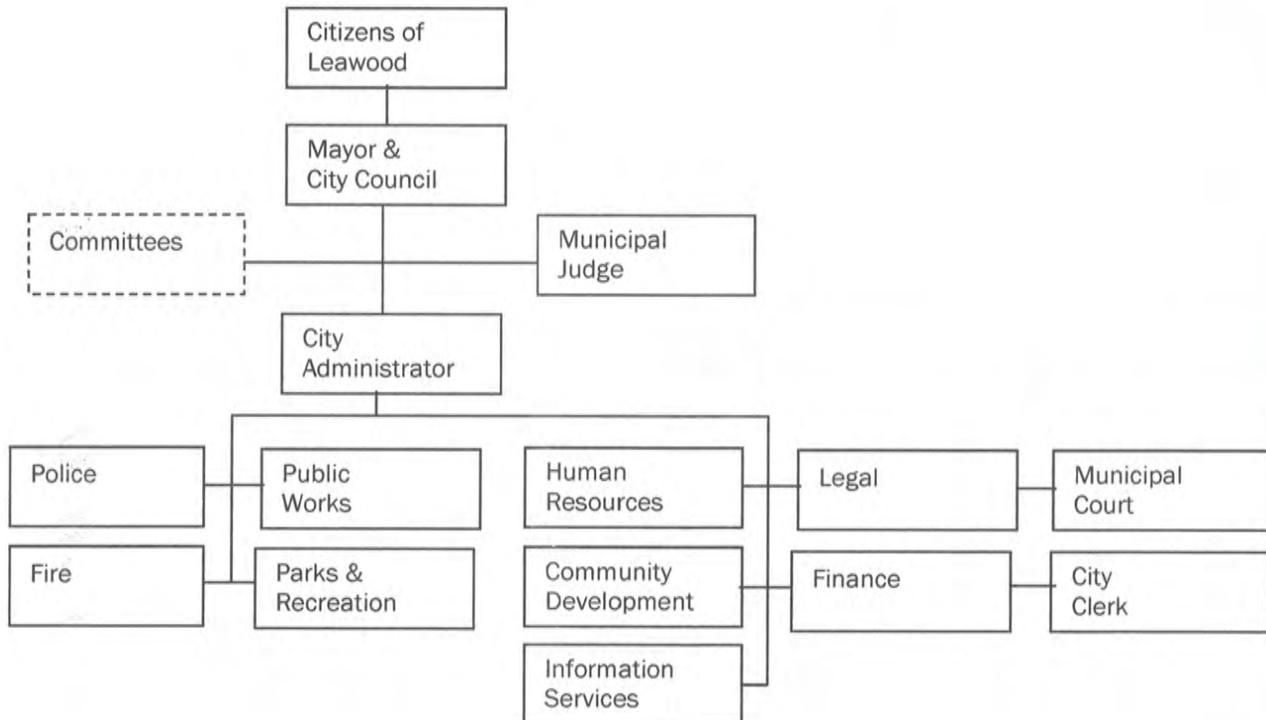
Respectfully submitted,

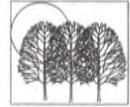
Scott Lambers  
City Administrator



## City Officials Directory

<i>City Administrator</i>	Scott M. Lambers
<i>City Attorney</i>	Patricia A. Bennett
<i>City Clerk</i>	Deb Harper
<i>Community Development Director</i>	Richard C. Coleman
<i>Finance Director</i>	Kathleen Rogers
<i>Fire Chief</i>	Ben Florance
<i>Human Resources Director</i>	Lovina Freeman
<i>Information Services Director</i>	Mark Andrasik
<i>Parks/Recreation Director</i>	Chris Claxton
<i>Police Chief</i>	John Meier
<i>Public Works Director</i>	Joe Johnson





## Government

Leawood was incorporated as a city of the third class on November 30, 1948, with slightly more than 1,000 inhabitants. On December 31, 1998 Leawood became a city of the first class.

The City operates under a Mayor-Council form of government. The Mayor is elected on an at-large, non-partisan basis and serves a four-year term. The eight Council members are elected on a non-partisan basis from four wards and serve a staggered four-year term. Every other year in the even numbered years, an election for council members is held with one council member from each of the four wards being chosen at each election.

### *Mayor*

Peggy Dunn (2010)

### WARD 1

Debra Filla (2012)

Dr. Gregory Peppes (2010)

### WARD 2

Louis Rasmussen (2012)

Jim Rawlings (2010)

### WARD 3

Gary Bussing (2012)

Mike Gill (2010)

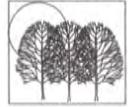
### WARD 4

Julie Cain (2012)

James E. Azeltine (2010)



The Governing Body, which develops policy and provides direction for the professional City staff, appoints a City Administrator to perform the day-to-day management of City services. The City Administrator hires directors for the City departments. Regular meetings of the Leawood City Council are held the first and third Mondays of each month beginning at 7:30pm.



**Fast Facts**

The incorporation of the City of Leawood in 1948 set a standard against which all other Johnson County cities would eventually be judged. Leawood is widely recognized as a desirable place to live and work. Leawood is continuing to design an exciting future city with a prospering business climate as well as a fully preserved and enhanced quality of life.

**Date of Incorporation:** November 30, 1948

**Land Area:** 14.7 square miles

**Form of Government:** Mayor/Council  
Separately elected Mayor  
8 Council Members  
Non-Partisan Basis  
4 year, Staggered Terms

**Population:** 1990 Census = 19,693  
2000 Census = 27,656

**Education:** 4 Elementary Schools  
2 Middle Schools  
3 Catholic Schools

**Churches:** 7 Protestant  
3 Catholic

**Public Safety:** 1 Police Station  
3 Patrol Districts  
63 Sworn Officers  
3 Fire Stations  
54 Firefighters

**Recreation:** 1 Aquatic Center  
6 Tennis Courts  
17 Fields  
8 Trail Miles  
1 18-hole Golf Course  
6 Parks  
423 Parkland Acres

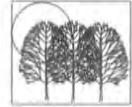
**Public Works:** Maintenance of:  
197 Street Miles  
2,878 Streetlights

**Location**

Leawood, Kansas, a suburban community in the Kansas City Metropolitan area, is located in Johnson County, approximately 10 miles southwest of downtown Kansas City, Mo. It covers 14.7 square miles and resembles an elongated rectangle running north/south. Interstate-435 and the K-150 highway corridor both cross through the City. I-435 is just north and K-150 just south of the center of the community.

The City is bordered on three sides by the cities of Overland Park and Prairie Village, Kansas and on the fourth by Kansas City, Missouri. It is located approximately 10 miles southwest of downtown Kansas City, Missouri. The City's land area is approximately 75% developed and growth is expected to continue in the future.





## **History**

With more than 60 years of tradition, Leawood, Kansas, set in northeast Johnson County, is both a premier residential community and a prestigious business address. The city features an inviting mix of elegant established neighborhoods, new high-profile developments and distinctive office buildings. Leawood truly combines the best of historic tradition with the momentum of the contemporary.

Native Americans were the first inhabitants of the area eventually established as Leawood and in the early 1700's Daniel Boone explored the land with French and American traders. Among those who made Leawood what it is today was Oscar G. Lee, a retired police officer from Oklahoma. When Lee arrived in 1922, he brought with him a lifetime of dreams about his own future. He sought to make those dreams real on land he purchased between what is now 79th and 103rd Streets and State Line and Belinder Roads. This purchase became the foundation of present-day Leawood. Then in 1948, following the establishment of a housing development by the Kroh brothers, Leawood was incorporated.

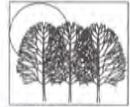
From the start, the residents of Leawood hoped and planned for a tightly knit community with the convenience of a big city and the peacefulness of a small town. Today, with picturesque parks and streets, highly rated schools and welcoming churches, Leawood is all that the founders had envisioned.

## **Governing Body Goals**

The City of Leawood recognizes the importance and value of having a deliberate planning process to help guide land use, economic development, and efficient use of public funds. To plan effectively for the future, it is necessary to set goals, review them periodically, and work toward their attainment. The Governing Body conducts an annual goal setting work session where goals are identified into: on-going goals; short-term goals; near-term goals; and long-term goals.

On-going goals include: quarterly evaluation of full-time staffing levels to ensure service levels are maintained; participation in diversity awareness activities; analysis and development of overtime usage to verify utilization needs; to conduct periodic reviews of City bond refunding opportunities; maintenance of a city-wide program to review, revise and evaluate compliance of adopted planning stipulations to ensure quality standards are met and to establish an aggressive remediation process; review of non-public safety individual staff vacancies for possible reassignment; and to provide enhanced monthly financial trend reports, with weekly updates as warranted, to the Governing Body.

Short-term goals incorporated into the budget include: evaluation of proposed height limitations on single-family homes versus lot size; evaluate enhancement of City codes; evaluation of Police Department staffing needs as it relates to ultimate City build-out and the construction of the new Justice Center; preparation of a detailed listing of stormwater projects on an annual basis for the accelerated stormwater program; establish mission statements for every City committee and create a listing of staff liaisons; review current City code for permits required for conducting business to evaluate the possibility of minimizing the length and complexity of the City's building permitting process; identify and facilitate "green" projects and activities and expand the City's "green" web links; compile and evaluate the City's lowest-rated residential streets; initiate a ten year strategic plan for commercial areas of the City and forecast future demand for municipal services predicted upon the City's population demographics; take action on a proposed amphitheater plan by July, 2009; complete design and first phase of Gezer Park; create a City Council/staff committee to select the project manager for the Justice Center; and evaluate police activity in the building at 97<sup>th</sup> & Lee Boulevard.



To further associate the goals with departments, staff has grouped the near-term and long-term goals by the following categories:

	<b>Public Safety:</b>	To protect Leawood residents and visitors by providing quality public safety and homeland security services and to ensure a safe community.
	<b>Financial Stability:</b>	To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the city, modernizing the government, investing in human resources and improving customer service.
	<b>Growth Management:</b>	To promote development that sustains rather than depletes the community, that is fiscally sound, that contributes to a high quality of life, and that nourishes the community.
	<b>Capital Improvements:</b>	To maintain the current infrastructure and to provide the highest quality new improvements where economic benefits clearly justify new investment.
	<b>Quality of Life Services:</b>	To promote a community that offers family-oriented activities and recreational and cultural opportunities and that encourage citizens to keep up their private property.

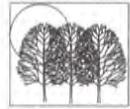
**Near-Term Goals (2010 – 2011)**

-  Expand maintenance of 135<sup>th</sup> Street islands.
-  Evaluate the City's bike/hike "friendliness".
-  Initiate schematic programming for the new Police Department/Justice Center facility to provide initial cost estimates for construction and cost/benefit analysis of LEEDS compliance/certification.
-  Consider the consolidation for construction of the south-side road improvements and utility relocations along the 135<sup>th</sup> Street corridor.
-  Review communication practices between the Governing Body, City Hall staff and citizens with an emphasis on expanded utilization of the City's web site for Leawood residents to access for specific issues.
-  Evaluate the construction of an "off-leash" dog park.
-  Establish a procurement policy that encourages cleaner air and green initiatives.
-  Establish updated or new policy on City landscapes, sound barriers, and replacement of trees due to single family residential remodel activities.
-  Evaluation of City-owned property at 97<sup>th</sup> Street and Lee Boulevard prior to 2011.

-  Education surrounding stormwater management issues and the awareness program for citizens.

**Long-Term Goals (2011 – 2016)**

-  Program, and possibly accelerate, the remaining backlog of residential street reconstruction to continue to reduce maintenance costs for future street needs beyond the funds currently allocated in the City's Capital Improvement Program.
-  Identify and evaluate future SMAC stormwater projects.
-  Evaluate the noise level abatement options along the I-435 corridor other than KDOT-financed projects that include the utilization of natural sound barriers.
-  Perform a comprehensive corridor evaluation of State Line Road vis-à-vis 135<sup>th</sup> Street Corridor Study from the north city limits to I-435.
-  Prepare a strategic plan to redevelop older commercial areas with a specific emphasis on the State Line Road/I-435/103<sup>rd</sup> Street corridor, Somerset and Lee intersection and the Ranchmart shopping center.
-  Establish public/private financed stormwater plan and program for private properties.



### Population

Over the last 20 years, the City has had one of the fastest growing populations in the State of Kansas and is considered one of the top growth areas in the country. The City expects to reach an estimated 38,875 within the next 10-15 years, and has a master development plan in place to guide future development.

The 1990 US Census showed a total city population of 19,693 and the 2000 U.S. Census showed a population of 27,656.

As shown in the table, the City's population has more than doubled since 1980. The City estimates that population will increase approximately .5% annually. Similarly, the County has experienced substantial growth. In a ten year time period from 1992 to 2002, Johnson County accounted for 55% of the population growth in the state of Kansas and 48% of the growth in the Kansas City metropolitan area.

Year	City Of Leawood	Johnson County
2010 Est.	32,643	552,407
2009 Est.	32,548	543,173
2008	31,910	534,093
2007	31,284	524,801
2006	30,670	515,275
2005	30,070	505,329
2004	29,488	496,152
1980	13,360	270,269

### Socioeconomic Profile

The City of Leawood's socioeconomic profile can be characterized by high levels of population growth, educational attainment, and home values. The City attracts many upper-middle to high-income families moving into the area for the first time or from surrounding cities. The City is home to the State's wealthiest zip code, 66211. The following is a list of comparative statistical information for the City, based on the 2000 U.S. Census Bureau.

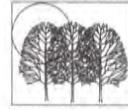
	City of Leawood	Johnson County	State of Kansas	United States
Median Age	41.3	35.2	35.2	35.3
Owner Occupied Housing Units	92.8%	72.3%	69.2%	66.2%
Bachelor Degreed Adults	68.0%	47.7%	25.8%	24.4%
Per Capita Income	\$49,139	\$30,919	\$20,506	\$21,587
Families Below Poverty Level	0.5%	2.1%	6.7%	9.2%
Median Home Value	\$274,900	\$150,100	\$83,500	\$119,600

### Economic Development

Leawood has experienced significant growth in both residential and commercial developments over the last fifteen years. The majority of the growth has occurred in the southern portion of the City, which had been largely undeveloped. The development can be characterized as high bracket, single-family subdivisions, shopping centers and office buildings. The City's location in the growing southern part of Johnson County, the quality of two public school districts, and the overall high standards of living have all contributed to economic growth.

The City of Leawood continued to see development activity in 2008 and 2009. While the economic situation has impacted development in all areas, Leawood continues to issue permits for development in commercial, retail, office, residential and business park uses.

Mixed-use developments had a number of permits approved for construction that included; the Aloft Hotel at Park Place, and a tenant finish in the hotel for Rau Sushi; additional tenant finishes for Craig Allen salon; American Heritage Holdings; Leawood Family Care; Specialty Fertilizer Products; Overland Consulting; KC Surroundings; and IBM. In the Mission Farms development tenant finishes were issued for Zest Restaurant; Blanc Burgers & Bottles; Vico's; Computer Science's; American Energy and final plan approval for building 'E' a 42,382 square foot office retail building. Parkway Plaza saw the opening of Mandarinism; Tide Cleaners; Pizza Fusion; and Sumo, a Japanese steak house restaurant. Also a final plan approval was issued



for a free standing pre-school daycare. One Nineteen new construction included Sullivan's Steak House; tenant finishes for JP Wine Bar; Mochi Yo; West Elm and Habitat Shoes. Church of the Nativity was approved for a 14,234 square foot school addition and a 5,955 square foot church addition. The Johnson County Library is undergoing an 8,605 square foot addition. An 89,971 square foot skilled care nursing facility was approved at Villaggio. Significant buildings constructed were; Two Hallbrook Place; Capital Federal Savings, 151st & Nall; Market Place retail buildings; Sabates Eye Center; and two buildings currently under construction in Centennial Park.

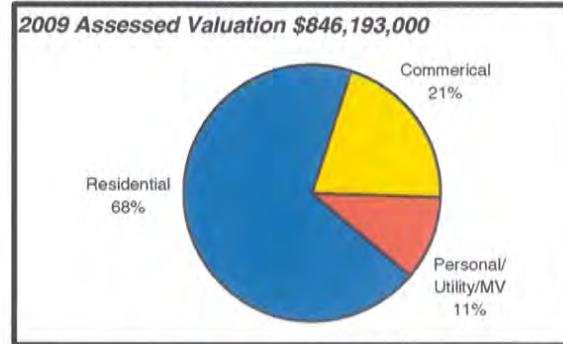
Projects in the approval process include a new office/retail building (71,238 square feet) and associated parking garage (472 spaces) at Park Place; office tenant space at Mission Farms; and plan approval for a neighborhood center at 151st and Mission.

According to the 2008 tax rolls of the Johnson County Clerk's Office, the following is a list of the ten largest property tax payers in the City.

<i>Principal Taxpayers - December 31, 2008</i>		
<i>Taxpayer</i>	<i>Location</i>	<i>Property Use</i>
Town Center Plaza	5400 W. 119 <sup>th</sup>	Shopping Center
95 West (Camelot Court)	11721 Roe Ave	Shopping Center
Park Place Village LLC	115xx-116xx Ash St	Mixed Use
Academy 1740, Inc	11400 Tomahawk	Offices
PPC Two, LLC (Pinnacle Center II/III)	11440 Tomahawk	Offices
Kansas City Power & Light	NA	Electric Utility
Hallbrook Office Center	11150 Overbrook	Offices
BP Market Square LLC	13351 Mission Road	Shopping Center
IRET-MR9 (The Timberlands)	4000 W. 114 <sup>th</sup>	Offices
96-OP Properties, LLC (8900 Offices)	8900 State Line	Offices

The majority of the growth in Leawood has been historically residential. However the City has pursued a program to expand and diversify its economic base over the last several years. This is apparent when reviewing the City's tax base. In the last 10 years real commercial property has grown faster than all other classifications and now represents 21% of the total taxable property.

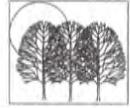
In the last five years, the commercial base has increased by 4%.



In 2008, 25 commercial building permits were issued with an estimated valuation of \$59 million, equal to the valuation in 2007. Also 97 tenant finish permits were issued with a construction value of \$21.3 million.

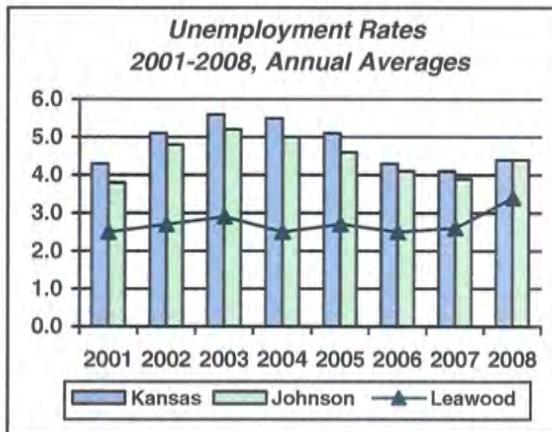
Leawood offers an excellent environment for businesses. Easy access to the metro highways, well maintained streets, and low crime are some of the amenities. Leawood and Johnson County have combined to be known as the Kansas City metropolitan area's growth engine and one of the nation's top business locations. With its high quality of life and successful business environment, the county attracts many new employers annually. A good portion of these select Leawood as their location choice. The ten largest employers in Leawood as of December, 2008 are:

<i>Major Employers in Leawood, KS</i>		
<i>Employer</i>	<i>Business</i>	<i>Employees</i>
CBIZ Accounting	Tax/Advisory Services	450
American Academy of Family Physicians	National Headquarters	350
Unified School District #229	Public School District	329
Reece & Nichols	Realtors/Real Estate	314
City of Leawood	Government	268
Weight Watchers	Health/Wellness	190
Headache & Pain Center	Medical	149
Hy Vee	Grocery Store	147
AB May	AC Contractors/Service	125
Cosentino's Price Chopper	Grocery Store	125



In 2008, residential construction included 38 new single home permits, with 15 of those being re-builds in the Old Leawood (northern part of the city) area. The construction value for all of these projects was \$12 million. Additionally, Manors at Mission Farms re-platted 20 townhomes and created 20 residential lots. For residential remodel work, 240 permits with a construction value of \$12.9 million were issued last year. Of the total, 44% of these were for projects north of I-435 compared to 36% for 2007 and 33% for 2006.

Leawood has been fortunate to consistently remain below the national and state averages for unemployment rates throughout the years. The annual averages are shown in the below graph for Kansas, Johnson County and Leawood. The current unemployment rate, as of March 2009, is 6.3% for Johnson County, Kansas.



Based on an assumed growth rate, Leawood will be completely built out in the next 15 years, with an estimated population of 38,875. Leawood will always be identified with its trademark variety of prestigious, planned residential living environments. In addition, planned commercial areas developed now will have a positive impact on the community's prospering business climate for years to come. With the 21<sup>st</sup> century ahead, Leawood is designing an exciting future city with a preserved, even enhanced, quality of life for all residents and employers.

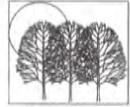
### Recreation & Cultural

The City currently maintains six municipal park facilities encompassing a total of 423 acres. City Park, completely renovated in early 2000, includes an aquatic center, picnic shelters, soccer & baseball fields, tennis & basketball courts, trails and green space. I-Lan Park, a neighborhood park, was constructed in 2003 and is dedicated to the City's Sister City of I-Lan, Taiwan. Gezer Park, will be dedicated to Leawood's other sister city the Gezer Region of Israel, and will be open in early summer of 2009.

Ironwoods Park includes 70 acres where an Activity Lodge for meetings, receptions, special events and recreation programs is located. This park features a Nature Center, an amphitheater, where the Leawood Stage company hosts an annual production, four cabins used for group camping activities, the Alpine Towers challenge course, trails and the historic Oxford School House. Desired future additions include a permanent amphitheater with full restrooms and concession facilities. Currently, concerts, cultural arts performances, and other special events are held in the park.

The City also provides a state-of-the-art public golf facility. The city-owned golf course, Ironhorse Golf Club, includes an 18-hole championship course, driving range, practice greens, wooded park area, a clubhouse, Player's grill, and a retail pro shop. The course was closed eighteen months for major renovations and reopened in July, 2008.

The City is home to many pieces of public art. Current art pieces include: "Prairie Lessons", located at Ironwoods Park; "Pastoral Dreamer" between Mission & Roe on 133rd Street; "Lillooppi" at the entrance to City Park; "Faith", a bronze bench, at Brooke Beatty Park; "Spooked", a sculpture of three deer, located on Tomahawk Creek Parkway just south of College Blvd; and "Growing" located on Tomahawk Creek Parkway.



Last year, several pieces were added, including: "Porch Lights", by designer Dennis Reynolds, at Somerset & Lee Blvd; "Stones and Steps", by sculpture Ilan Averbuch, at Gezer Park; and "Run Red Run" and "For the Goal" by artist Jorge Blanco at City Park. A sculpture garden along Tomahawk Creek Parkway is planned for 2009/2010.

**"Growing Green Together"** is the vision statement chosen by the Green Initiative Citizen Task Force. The task force, a newly formed Committee in 2008, consists of members appointed by the Mayor. The committee's mission is to lead, motivate, and collaborate with Leawood citizens; to increase recycling; to encourage energy conservation; and to promote "green" mobility options in the City of Leawood.

**DID YOU KNOW?**

-  Each person throws away approximately 4.5 pounds of garbage everyday.
-  Every ton of paper that is recycled saves 17 trees.
-  85% of U.S. trash stream can be recycled.
-  Recycled paper requires 64% less energy than making paper from virgin wood pulp.

After several committee meetings, the group met with individual homeowners and with active Homes Associations in Leawood. The Green Task Force felt it was important to explain some of the basics of recycling to Leawood residents. With the County's landfills predicted to reach capacity within ten years, the goal is to help make recycling a natural response to help educate the community on ways to reduce the trash and help reduce, reuse and recycle.

In April 2009, the Task Force participated in an E-Waste Day with the City of Overland Park, KS. Residents could bring their unwanted electronics to this collection event. A total of 120,000 pounds was collected, which was 50% more than Overland Park has ever collected in the past!

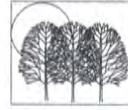
Recently, Leawood Parks and Recreation added recycling containers to all parks in the City. Those using the parks and their facilities are encouraged to place empty plastic and aluminum cans in the new bins, located next to the trash containers.



Future events and activities include the second annual essay contest for area children and an upcoming discussion to consider establishing Leawood as a Bicycle Friendly community.

Leawood's Recycling Mascot is Ertle the Turtle.





## MAJOR REVENUE HIGHLIGHTS

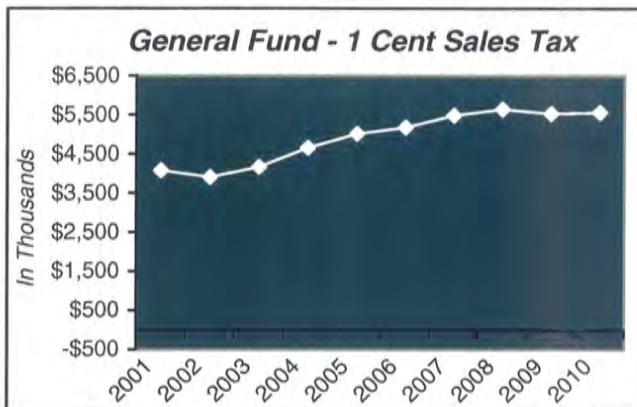
The 2010 budget is based on projected receipts of taxes, fees and other revenues with a total of \$50,323,581. Major categories of City revenue and the projection assumptions are as follows:

### Property Taxes

Comprising 38% of City revenue, fiscal year 2010 property tax receipts are estimated at \$18,947,147. This revenue projection reflects both the property taxes collected for the General Fund operations and for Debt Service, and is forecasted less than 1% higher than the 2009 Estimated Budget. The General Fund portion is budgeted to decrease slightly from 17.894 mills to 17.758 mills, and conversely, the Debt Service Fund is budgeted to increase from 6.357 mills to 6.501 in 2010.

### City Sales Tax

Comprising 15.0% of the General Fund revenues and being the second largest source of General Fund revenue, city sales tax receipts for 2010 are projected to be \$5,561,100, a .5% increase over the 2009 Estimated Budget. The original 2009 budget for the 1% City sales tax was \$6,114,459. City sales tax collections for 2008 were \$5,646,360. The 2009 estimate and the 2010 budget are very conservative. While the 2008 collections were 2.8% higher than the previous year, the current economic situation is such that a very modest projection is presently forecasted.

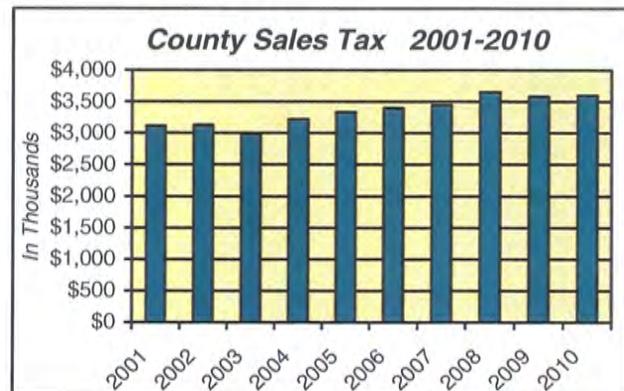


In November 2006, Leawood voters approved a .40% sales tax increase for a period of five years

to begin on April 1, 2007 and end on March 31, 2012 or when a total of ten million has been collected. The revenue generated from this increase will be used to provide funding for construction of public safety improvements, including a Justice Center, and all other necessary and related improvements, such as infrastructure. The collections through 2008 from this tax total \$4,899,651 and are comprised of both city sales and city compensating use taxes. The .40 sales tax collections are recorded in a non-budgeted capital fund

### County Retail Sales Tax

County retail tax collections are projected at \$3,599,003 for 2010 or a .5% increase over the 2009 Estimated Budget of \$3,581,098. Collections for 2008 were \$3,654,182 or 5.8% higher than 2007 receipts of \$3,654,182.



### Total Sales & Local Use Taxes

Effective April 1, 2009 the total sales tax paid in Leawood increased from 7.925% to 8.050%. This was the result of a voter approved .125% county sales tax increase. This Johnson County Education Research Triangle tax represents a partnership supporting bioscience research and education at existing and planned Kansas University and Kansas State University facilities



in the county. There is no end date for this additional tax.

Included in the 2010 Budget is \$13,331,502 for total sales taxes and \$12,750,708 in the 2009 Estimated Budget. It is anticipated that sales and use tax will only increase .5% from 2009 to 2010. However, a higher increase of 4.6% is shown in the budget; a result two additional Transportation Development District (TDD) projects planned to be bonded in the Fall, 2009. These debt obligations will be paid from a combination of a sales tax increase, in the TDD area, and special assessments. The 2009 estimates reflect a 2% reduction from the 2008 collections for city and county sales tax and a 1% reduction for both city and county compensating sales taxes.

The 2008 collections, of \$12,835,315, were slightly higher than the 2007 collections of \$12,754,368. The .40 sales tax collections are not included in the total sales and use tax data.

A .25% local option sales tax was approved on August 6, 2002 by voters in Johnson County. This economic development sales tax began in January 2003 and renewed in September 2005 for an additional three years. In August 2008 the issue was again approved by voters but with a change in purpose. The sales tax receipts can now be used for public safety operating expenses and capital improvements. The length of the tax is also indefinite. Leawood plans to use their portion of the tax funds for the construction of the Justice Center. Through 2008, a total of \$4,840,168 has been received from this tax by the City of Leawood.

### 1/8-Cent Sales Tax

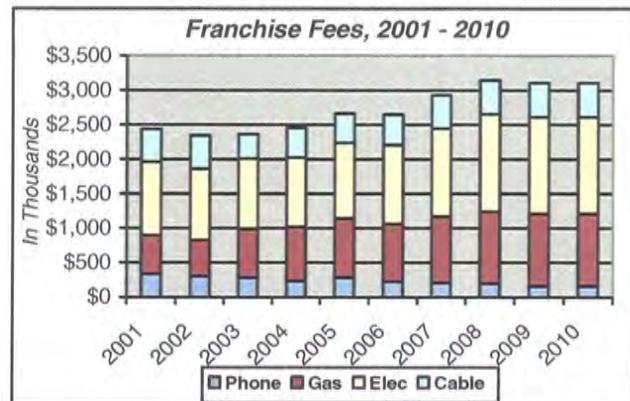
In July 2000, the City began collecting a 1/8-cent sales tax, which was to be used to accelerate repairs to residential streets and to provide for city stormwater projects ineligible for county funding. When initially approved, this tax was effective for five years; however in August, 2004 voters approved an extension for another five years until 2010. In August 2008, Leawood residents approved the continuation of this tax for an additional five years, until 2015. In 2010,

staff is recommending \$325,000 for accelerated street repairs and \$440,000 for stormwater projects. In some cases, a carryover must be reserved until the next year to ensure that funding is available for the total cost of a project, particularly for storm water projects thus causing fluctuations year to year for these repairs. However, it is a goal to split this revenue as evenly as possible between the two objectives; streets and stormwater.

The 2009 Estimated Budget includes \$336,000 for stormwater projects and \$325,000 for streets.

### Franchise Fees

Franchise fees represent a tax levied on utility companies that service the City. The tax is based on the utility company's gross receipts and is typically passed onto the consumer. Comprising 6.2% of total revenues, this category totals \$3,110,000 for both the 2009 estimated and the 2010 budgets. The receipts in this area are expected to remain constant with the thought that energy and oil prices will change minimally. Collections in 2008 were \$3,153,438 or approximately 7.6% higher than 2007 receipts.

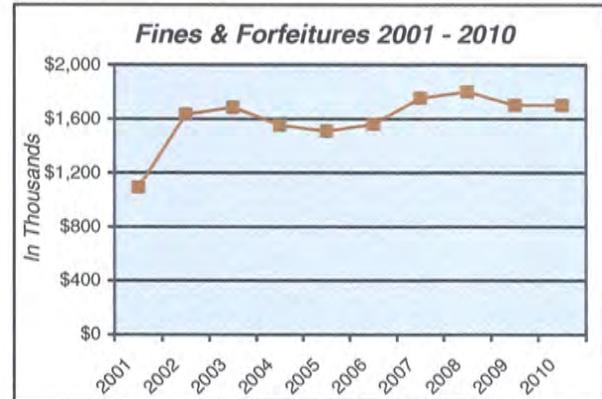
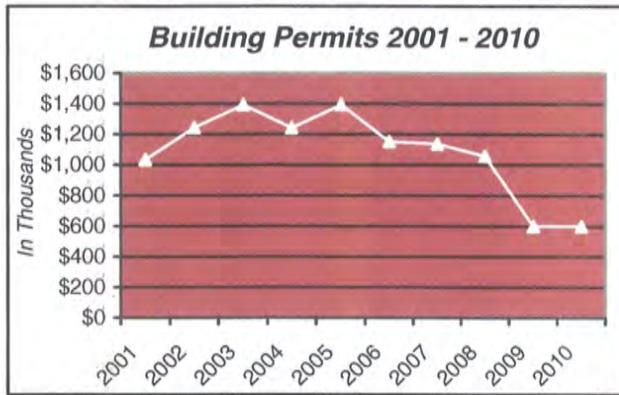


### Licenses and Permits

Licenses and Permits include a variety of building, occupation, and animal fees. The 2010 budget for this category is projected at \$1,200,650 or 2.4% of total revenues. This is a decrease over the 2009 original budget of \$1,583,700. The 2008 collections were \$1,956,624 or 34% higher than the 2009



estimated and 2010 budget projections. Due to the slowdown in construction activity, all of the fee projections in this area have been reviewed and are lower than the 2008 receipts. The largest revenue within this category is building permits, with 2008 collections of \$1,058,623. However, it is anticipated that approximately \$600,000 will be collected for both 2009 and 2010.



### Charges for Services

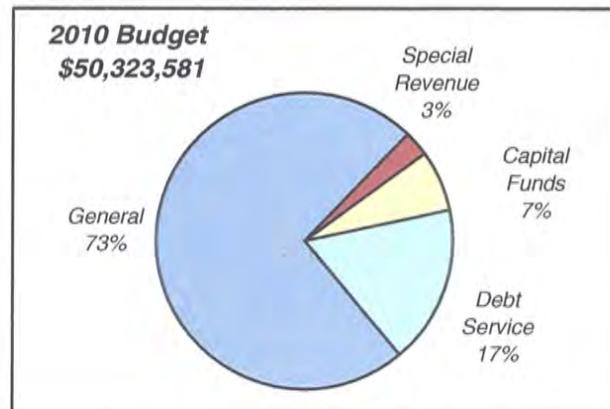
This category reflects fees for park and recreation programs, including the Ironhorse Golf Course. The 2010 budget is \$3,243,336 or a 4.6% increase from the 2009 estimate of \$3,100,774. The 2008 collections for all charges for services were \$2,035,411. The revenues in this category were considerably lower due to the closure of the Golf Course during 2007 for repairs. As a result, no golf related revenues were generated. The course reopened in the summer of 2008. The 2010 budget includes \$1,817,664 for Golf Course user fees.

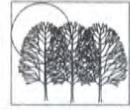
### Fines and Forfeitures

Both the 2010 Budget and 2009 Estimated Budget include \$1,700,000 for fines and forfeitures. A total of \$1,798,526 was collected in 2008, which was 2.2% higher than 2007 collections.

### All Funds Revenue

Revenues for all budgeted funds in the 2010 Budget are projected to increase by 6.2% or \$2,959,718, from the 2009 estimate. General Fund revenue is projected to increase by less than 1% in 2010. Increases are anticipated in motor vehicle and alcohol taxes and golf course charges for services. An 18.9% increase is anticipated in the Debt Service fund in both sales tax and special assessment revenue for the two TDD projects planned for bonding in late 2009 and impact fee revenue. Special Revenue funds increase by 20.4% due to transfer of 1/8-cent sales tax revenue to the Special Highway Fund instead of the Street Improvements Fund, a capital fund, beginning in 2010. The total of all Capital funds increases, primarily in grants. The below graph shows which types of fund sources comprise the 2010 budget.

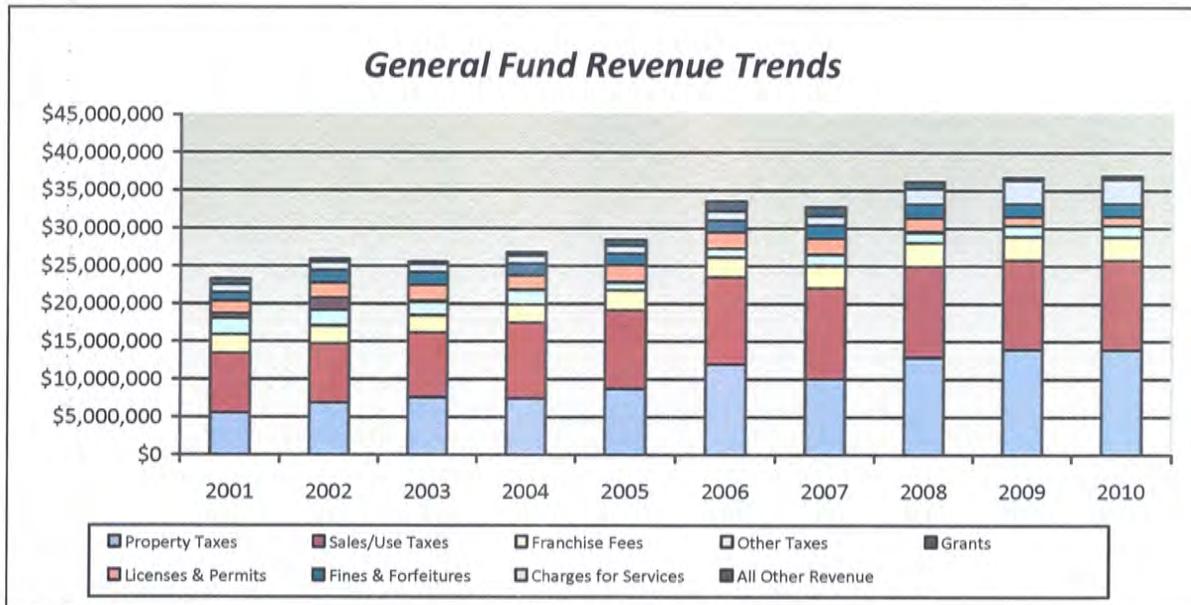


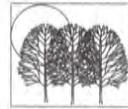


## GENERAL FUND REVENUES

The General Fund revenues are projected to increase .42% from the 2009 estimate to a total of \$36,891,000 in 2010. The largest growth, 4.4% occurs in Charges for Services due to an increase in golf course revenues in 2010. A 3.1% increase occurs in Other Taxes due to motor vehicle taxes and alcohol taxes; and Sales/Use Taxes is projected to increase .5%. Property Taxes are expected to decrease slightly, by (.7%), based on anticipated changes in assessed valuation and a slight decrease switch in the mill levy between General and Debt funds. All other categories are projecting flat revenues from 2009 to 2010. The General Fund revenues are as follows:

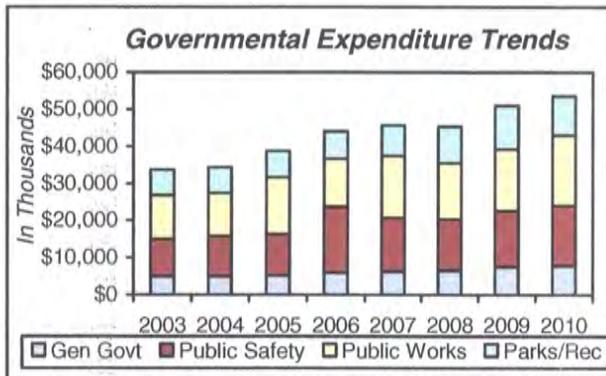
Category	2008 Actual	2009 Estimate	2010 Budget	% Change
Property Taxes	\$ 12,887,965	\$ 13,956,284	\$ 13,863,811	-0.7%
Sales/Use Taxes	12,052,769	11,831,927	11,891,086	0.5%
Franchise Fees	3,153,438	3,110,000	3,110,000	0.0%
Other Taxes	1,352,449	1,460,262	1,507,095	3.1%
Grants	115,047	0	0	0.0%
Licenses & Permits	1,821,978	1,200,650	1,200,650	0.0%
Fines & Forfeitures	1,798,526	1,700,000	1,700,000	0.0%
Charges for Services	2,035,411	3,100,774	3,243,336	4.4%
Transfers from Funds	195,000	150,000	150,000	0.0%
All Other	<u>784,382</u>	<u>225,004</u>	<u>225,022</u>	<u>0.0%</u>
<b>Total</b>	<b>\$ 36,196,965</b>	<b>\$ 36,734,901</b>	<b>\$ 36,891,000</b>	<b>0.4%</b>





## EXPENDITURE HIGHLIGHTS

Total expenditures, for all funds, are expected to be \$53,617,415 in 2010.



Total governmental expenditures for 2010 are budgeted as follows:

General Government	\$7,752,294
Public Safety	16,315,853
Public Works	18,867,979
Parks & Recreation	10,681,289
<b>Total</b>	<b>\$53,617,415</b>

General Government expenditures are projected to increase by 2.5%, or \$187,657, from 2009. Personnel services rise in 2010 due to the delayed hiring of two vacant positions until mid-2009 and two more until the end of the year. As a result, the salary and benefit costs for these positions are not fully funded in 2009. Other changes include an 8% increase for property/casualty insurance, \$10,000 added for green initiatives and a total of \$325,000 for the City's payment to the KERIT workers compensation program.

The Public Safety (Police and Fire) area is also projecting an increase of 8.4%, or \$1,265,016, from the 2009 Estimated Budget. The reason for this change is the same for both departments: delayed hiring of two patrol officers and one firefighter until late 2010; and the delayed replacement of several capital items until 2010. The Fire Department plans the replacement of their emergency radios in 2010 for \$183,200.

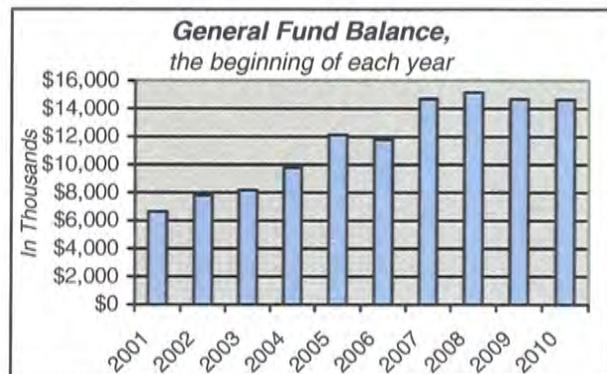
The Public Works department is projecting a 13.7% increase, or \$2,267,628, from 2009. The reasons include: two vacant positions will not be

hired until the end of the year; rising energy prices have caused several other areas (building materials & supplies, utilities) to increase; and although 100% reimbursed, the total 2010 Arterial program cost increases for the inclusion of the \$1.3m street project funded with federal stimulus funds. Debt increases for the two TDD projects with payments beginning in 2010.

A decrease of 9.4% is reflected in Parks and Recreation from 2009. While increases occur for park operating costs, utilities, and maintenance tasks, capital and debt both decrease. Fewer capital items are planned for replacement in 2010 than in 2009. Also, the final lease payment of \$508,800 on the park land will be made in 2009.

### General Fund Balance Reserves

The City of Leawood has been fortunate to build and maintain a good fund balance in the General Fund. The graph depicts the activity in the General Fund balance since 2000. At the beginning of 2009, reserves were solid with a beginning fund balance of \$14,683,699. The projections for the largest single source of revenue, property tax, are only expected to grow at less than 1% from 2009 to 2010. Also a cautious .5% growth for sales and use tax has been reflected in 2010. To offset the decreases in revenues, the hiring of several vacant positions have been delayed, some capital expenditures have been deferred for a year and many other expenditures have been reviewed and decreased.





## SALES TAX HISTORY

The average annual growth for all operating sales and use taxes has been 1% using a five-year comparison on real per capita. On a nominal basis, the total growth has been 6% for all sales taxes.

The City of Leawood currently levies a 1.525-cent local option sales and use tax on all applicable goods and services purchased or provided within the city limits. This tax is in addition to a .85-cent countywide local option sales and use tax, a 5.3-cent State sales and use tax, a 0.25-cent County public safety tax and a .125-cent Johnson County Education Research Triangle tax. The total sales and use tax paid in Leawood is normally 8.050-cents on every dollar of sales, or 8.050% of cost. However, the city currently has two Transportation Development Districts (TDD) in which the sales tax is 9.050% in each of those areas.

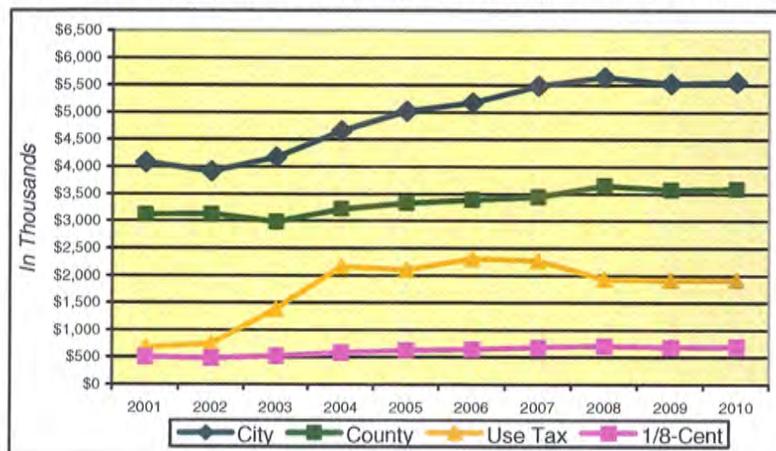
A .40 city sales tax increase was approved by voters on November 7, 2006. The revenue from this additional tax will provide funding for construction of public safety improvements, including a Justice Center. This tax is effective from April 1, 2007 until March 31, 2012 or until collections equal ten million dollars.

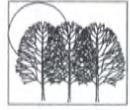
Year	City Retail Sales Tax 1%	County Retail Sales Tax	1/8-Cent Sales Tax	City Compensating Use Tax	County Compensating Use Tax	County Economic Dev .25%	TOTAL *	Public Safety City Sales & Use Tax .40% **
2001	\$4,084,985	\$3,116,735	\$504,887	\$508,728	\$169,751	\$0	\$8,385,086	\$0
2002	\$3,916,428	\$3,129,485	\$485,991	\$561,584	\$185,021	\$0	\$8,278,509	\$0
2003	\$4,174,349	\$2,986,170	\$519,724	\$1,055,592	\$331,359	\$669,282	\$9,736,477	\$0
2004	\$4,658,697	\$3,222,196	\$581,593	\$1,361,623	\$801,418	\$804,724	\$11,430,251	\$0
2005	\$5,021,968	\$3,334,606	\$627,031	\$1,249,124	\$853,567	\$837,636	\$11,923,932	\$0
2006	\$5,182,978	\$3,398,524	\$647,127	\$1,255,009	\$882,960	\$856,298	\$12,222,896	\$0
2007	\$5,491,401	\$3,452,125	\$685,520	\$1,455,958	\$815,781	\$853,583	\$12,754,368	\$2,065,472
2008	\$5,646,360	\$3,654,182	\$705,899	\$1,494,552	\$439,031	\$818,644	\$12,758,668	\$2,834,179
2009 Est	\$5,533,433	\$3,581,098	\$691,781	\$1,479,606	\$434,641	\$803,149	\$12,523,707	\$2,782,872
2010 Bud	\$5,561,100	\$3,599,003	\$695,240	\$1,487,004	\$436,814	\$807,165	\$12,586,326	\$2,796,787

\* Not included in the total are the 1-cent sales tax projections for the City's two TDD areas. The 2010 sales tax for this source is projected to be \$745,176.

\*\* These funds are placed into a non-budgeted capital fund and reserved for the construction of the Justice Center.

- ✓ Without any city sales tax, the city mill levy would have to increase 8.05 mills to compensate for lost revenues or city-provided services would need to be reduced.
- ✓ Without any city or county sales & use taxes, the city mill levy would have to increase 16.19 mills.





## Tax Comparison – Ad Valorem

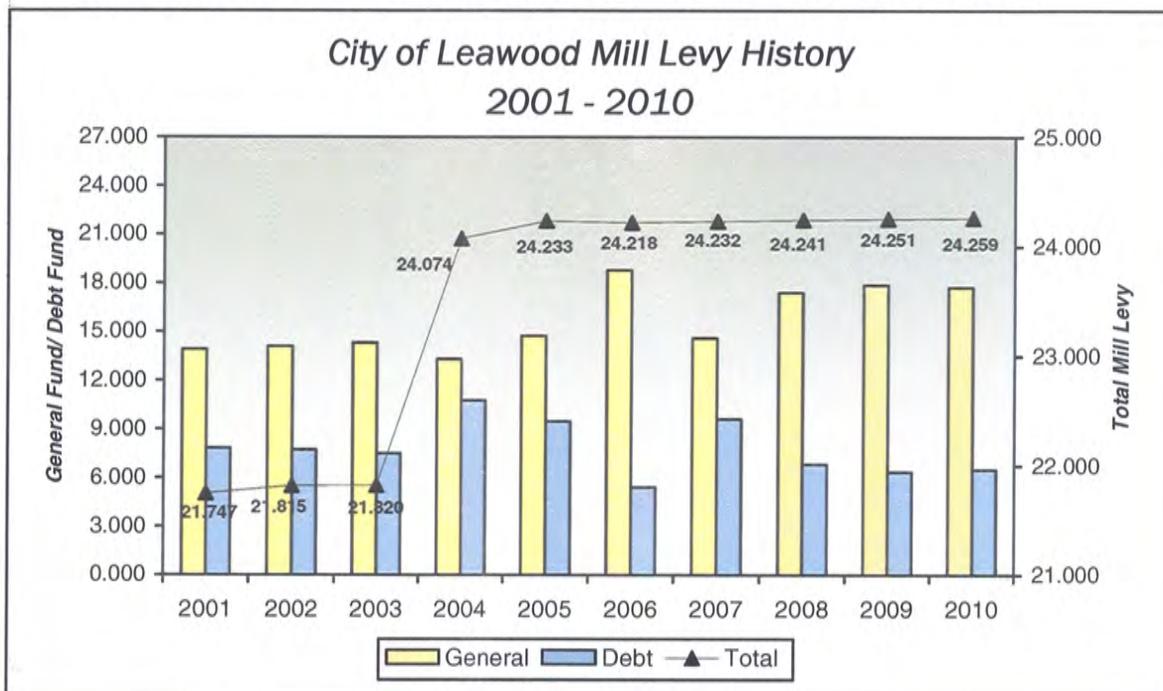
### Rate Comparison

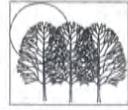
2009 Mill Levy	2009 Tax \$		2010 Mill Levy	2010 Tax \$
17.894	\$13,878,955	General Fund	17.758	\$13,795,358
6.357	\$4,930,460	Debt Service Fund	6.501	\$5,050,065
24.251	\$18,809,415	Total	24.259	\$18,845,423

### Valuation Comparison

2009		2010
\$756,413,919	Real Property	\$761,570,360
\$10,455,746	Personal Property	\$7,742,282
\$7,945,694	Utilities	\$7,525,125
<b>\$774,815,359</b>	<b>Total Assessed Valuation</b>	<b>\$776,837,767</b>

ONE MILL IS EQUAL TO \$776,837 IN REVENUE FOR THE CITY





## AD VALOREM ILLUSTRATION/COMPARISON

### Tax Value Illustration

According to the 2009 Johnson County Property Tax Listing, the average Leawood resident is living in a home with a market value (appraised value) of \$461,203.

Taxes are levied on the “assessed” value of such a home. Assessed valuation of a home in Kansas is currently 11.5% of market value. Therefore, the assessed valuation for this resident is \$53,038 (or 11.5% of \$461,203).

The “mill levy”, or tax level, for the city is determined annually. The 2010 mill levy is 24.259. To determine the annual amount of taxes paid to the City, one multiplies the City’s mill levy by the assessed value of the home, and then divide by 1,000.

The annual City tax this resident would pay in 2010 would be:  
\$1,286.65

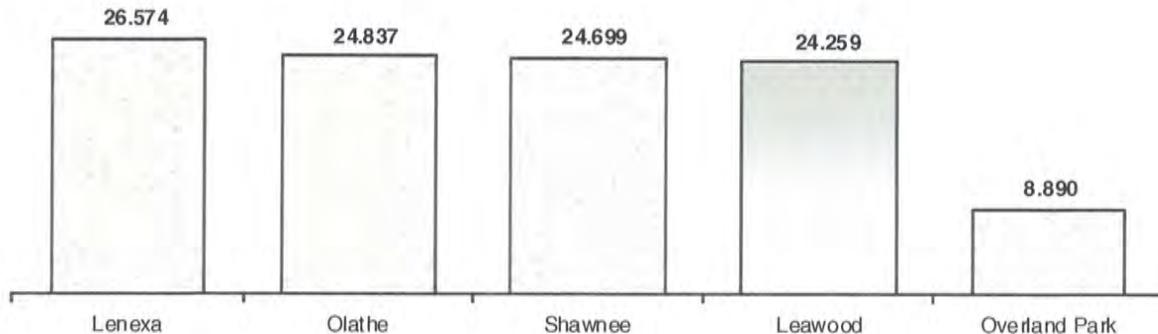
The monthly City tax this resident would pay in 2010 would be:  
\$107.22

### Annual Comparison

	2009 Actual	2010 Budget	Difference
Valuation	\$774,815,359	\$776,837,767	\$2,022,408
Ad Valorem	\$18,809,415	\$18,845,423	\$36,008
Mill Levy	24.251	24.259	0.008
City <u>Annual</u> Tax-Average Home	\$1,248.16	\$1,286.65	\$38.49
City <u>Monthly</u> Tax – Average Home	\$104.01	\$107.22	\$3.21

### Mill Levy Comparison

Below are the 2009 Budget mill levies for selected cities in Johnson County. The 2010 mill levy for Leawood is 24.259.





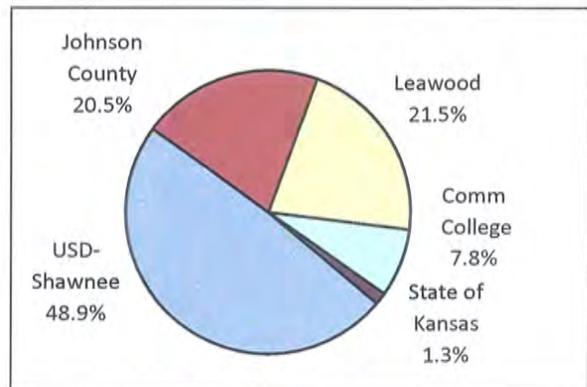
## WHERE DO YOUR TAX DOLLARS GO?

Two public school districts serve the City of Leawood. Therefore, depending on a property address, the total mill levy a resident would pay varies.

### Shawnee Mission School District 2009 mill levy for 2010 budget

Assume a Leawood resident is living in the Shawnee Mission School District (#512). The property taxes this resident would pay are broken down as follows:

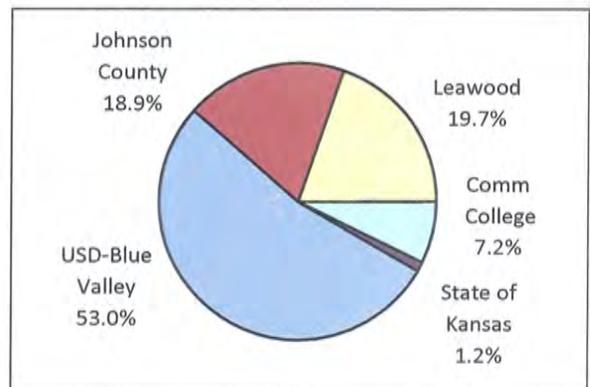
	<u>Mills</u>	
School District	55.318	48.9%
Johnson County	23.213	20.5%
Leawood	24.259	21.5%
JoCo Comm College	8.784	7.8%
Kansas	<u>1.500</u>	<u>1.3%</u>
<b>Total</b>	<b>113.074</b>	<b>100.0%</b>

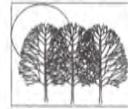


### Blue Valley School District 2009 mill levy for 2010 budget

Assume a Leawood resident is living in the Blue Valley School District (#229). The property taxes this resident would pay are broken down as follows:

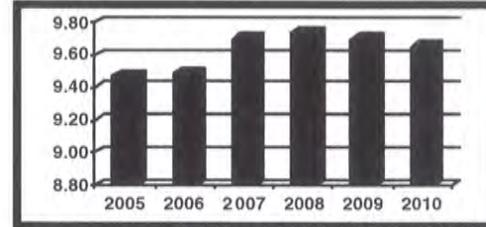
	<u>Mills</u>	
School District	65.079	53.0%
Johnson County	23.213	18.9%
Leawood	24.259	19.7%
JoCo Comm College	8.784	7.2%
Kansas	<u>1.500</u>	<u>1.2%</u>
<b>Total</b>	<b>122.835</b>	<b>100.0%</b>





## POSITION COMPARISON

Full-Time Equivalent	2006	2007	2008	2009	2010
<b>Admin</b>	3.00	3.00	3.00	3.50	3.50
<b>Finance</b>	8.23	8.23	9.23	9.23	9.23
<b>Human Resources</b>	4.98	4.98	4.98	4.98	4.98
<b>Municipal Court</b>	9.00	9.00	9.00	9.00	9.00
<b>Legal Services</b>	2.50	2.50	2.50	2.50	2.50
<b>Information Services</b>	4.75	4.75	4.75	5.00	5.00
<b>Community Dev Admin</b>	0.00	1.00	1.00	2.00	2.00
<b>Planning Services</b>	4.31	3.31	4.31	4.00	4.00
<b>Neighbrhd Services</b>	4.23	4.23	3.23	3.00	3.00
<b>Codes Services</b>	6.25	6.25	6.25	6.00	6.00
<b>Police</b>	82.60	83.60	85.00	85.00	85.00
<b>Fire</b>	55.69	55.69	55.69	55.69	55.69
<b>Public Works</b>	46.42	47.42	48.92	50.92	50.23
<b>Parks &amp; Rec</b>	58.99	69.35	72.93	74.81	74.81
<b>TOTAL</b>	<b>290.95</b>	<b>303.31</b>	<b>310.79</b>	<b>315.63</b>	<b>314.94</b>
Population	30,670	31,284	31,910	32,548	32,643
<b>Ratio/1000 Population</b>	<b>9.49</b>	<b>9.70</b>	<b>9.74</b>	<b>9.70</b>	<b>9.65</b>



The 2010 Budget reflects minor changes to the position inventory in light of the current economic conditions. While reserves and planned expenditures for 2010 and future years remain very positive for Leawood, the Administrator will review vacancies and new positions on an as-needed basis.

The 2009 Estimated Budget reflects the delayed hiring of several vacant positions and planned new positions. The hiring of a Senior Accountant, an IS Specialist and a Firefighter will all be delayed until July, 2009. A part-time Court Clerk, a Community Development Admin Assistant, a Public Works Maintenance Worker and a Vehicle Electronics Technician will not be filled until the end of the year 2009. Lastly, two Police Officer positions and one Firefighter position will not be filled until late 2010.

The City's financial planning model anticipates the addition of two full-time positions per year, beginning in 2012 and one full-time position in 2011. It is projected that these annual increases will occur within the public safety service departments.

The Public Works Department reflects a .69 reduction in total FTE's in 2010 due to the elimination of three seasonal/casual Intern positions. It was decided that only one Intern position would be hired in 2010. The main responsibility of these employees was to survey the city streets. This function will now be performed by an outside consultant with a vehicle equipped with sensors and cameras to rate the streets.

The Golf Course Maintenance program within Parks and Recreation includes an additional 1.00 FTE position in the 2009 Estimated Budget. After the reopening of the course from the renovations last year, it was decided that an additional Maintenance Worker position was needed.



## FUND SUMMARY

The City of Leawood formally budgets for sixteen (16) funds, which are discussed throughout the document, as well as explained on the next several pages. They are grouped by General Purpose, Debt Service, Special Revenue or Capital Project classifications. All of these fund types, with the exception of the Capital Project funds, are required to be budgeted and legally adopted according to Kansas statute. However, the City of Leawood has chosen to budget for a majority of the capital project funds as well.

There are also several non-budgeted funds used by the city, which are exempt by Kansas statutes. These funds are reviewed annually and reported in the City's Comprehensive Annual Finance Report (CAFR). These funds are listed in the Budget Financial Policies & Terms section on pages 146-147.

### GENERAL PURPOSE FUNDS:

General Fund – this fund is the principal operating fund of the City that accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.

### DEBT SERVICE FUNDS:

Debt Service Fund – this fund is used to account for resources to be used for the payment of general long-term debt principal, interest and related costs.

Park Place Debt Service Fund – established to account for collections and remittance of Transportation Development District taxes.

One Nineteen Debt Service Fund – established to account for collections and remittance of Transportation Development District taxes.

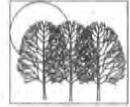
### SPECIAL REVENUE FUNDS:

Special Parks and Recreation Fund – established to account for one-third of the Alcohol Tax funds that are sent to the City quarterly by the State Treasurer's office.

Special Alcohol Fund – established to account for one-third of the Alcohol Tax Funds sent to the City quarterly from the State Treasurer's office, which is computed in compliance with K.S.A. Supp. 79-41A04 *et seq.*, representing tax receipts and adjustments processed by the Department of Revenue. For cities over 6,000 populations, this amount is to be credited one-third to the General fund, one-third to a Special Parks and Recreation Fund, and one-third to a Special Alcohol and Drug Program Fund. These monies are allocated yearly for distribution to agencies involved in drug and alcohol prevention and/or treatment programs that are approved by the City Council in specified amounts on a yearly basis.

Special Law Enforcement Fund – established to provide a depository for monies forfeited to the City of Leawood Police Department pursuant to the provisions of K.S.A. 65-4135 and 65-4156 relating to controlled substance investigation forfeitures. Expenditures from this fund shall be made only for authorized law enforcement purposes of the City of Leawood Police Department. Monies in the fund shall not be used for normal operating expenses of the City or its Police Department. Any monies forfeited to the City of Leawood Police Department pursuant to the provisions of K.S.A. 1988 Supp. 65-4156, and any subsequent amendments thereto, shall be deposited in this fund.

Special City Highway Fund – established to account for monies received from the State for shared gas tax revenues in accordance with K.S.A. Statute 79-3425c(c).



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## FUND SUMMARY

### CAPITAL PROJECT FUNDS:

1/8<sup>th</sup> Cent Sales Tax Fund – established to account for capital construction of street repairs along with stormwater projects that are not funded by the County's Stormwater Management Authority Council (S.M.A.C.). The extension of this one-eighth (.125%) tax was approved by voters in August 2008. This action continues this tax until June 30, 2015. The revenue will continue to fund residential and thoroughfare street improvements and stormwater improvement projects which are not otherwise eligible for funding from other governmental sources.

Capital Improvements Fund – established to account for the budgeted transfer of monies from other City funds lawfully available for improvement purposes. Monies in this fund may be used to finance, in whole or in part, any public improvement need set forth in the adopted capital improvement plan, including the repair, restoration, and rehabilitation of existing public facilities. Disbursements from such funds may be made for engineering and other advance public improvement plans and studies. Reimbursements may be made to the fund from bond proceeds, special assessments, or state or federal aid available for completed projects.

City Capital Art Fund - established to account for funds used by the Arts Council for the selection and placement of public art on City property.

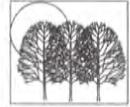
City Equipment Fund – (a.k.a. Municipal Equipment Reserve Fund) created to finance the acquisition of City equipment. Monies may be budgeted and transferred to the fund from any source which may be lawfully utilized for such purposes, including equipment use charges on the various departments and agencies of the City.

Highway K-150 Corridor Impact Fee Fund – established to account for fees imposed on new development in the K-150 corridor for the purpose of assuring that K-150 highway transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service on Highway K-150 deemed adequate by the City. The impact fee shall be imposed on all new development in the K-150 corridor and all fees collected shall be utilized solely and exclusively for transportation improvements in the K-150 corridor servicing such new development.

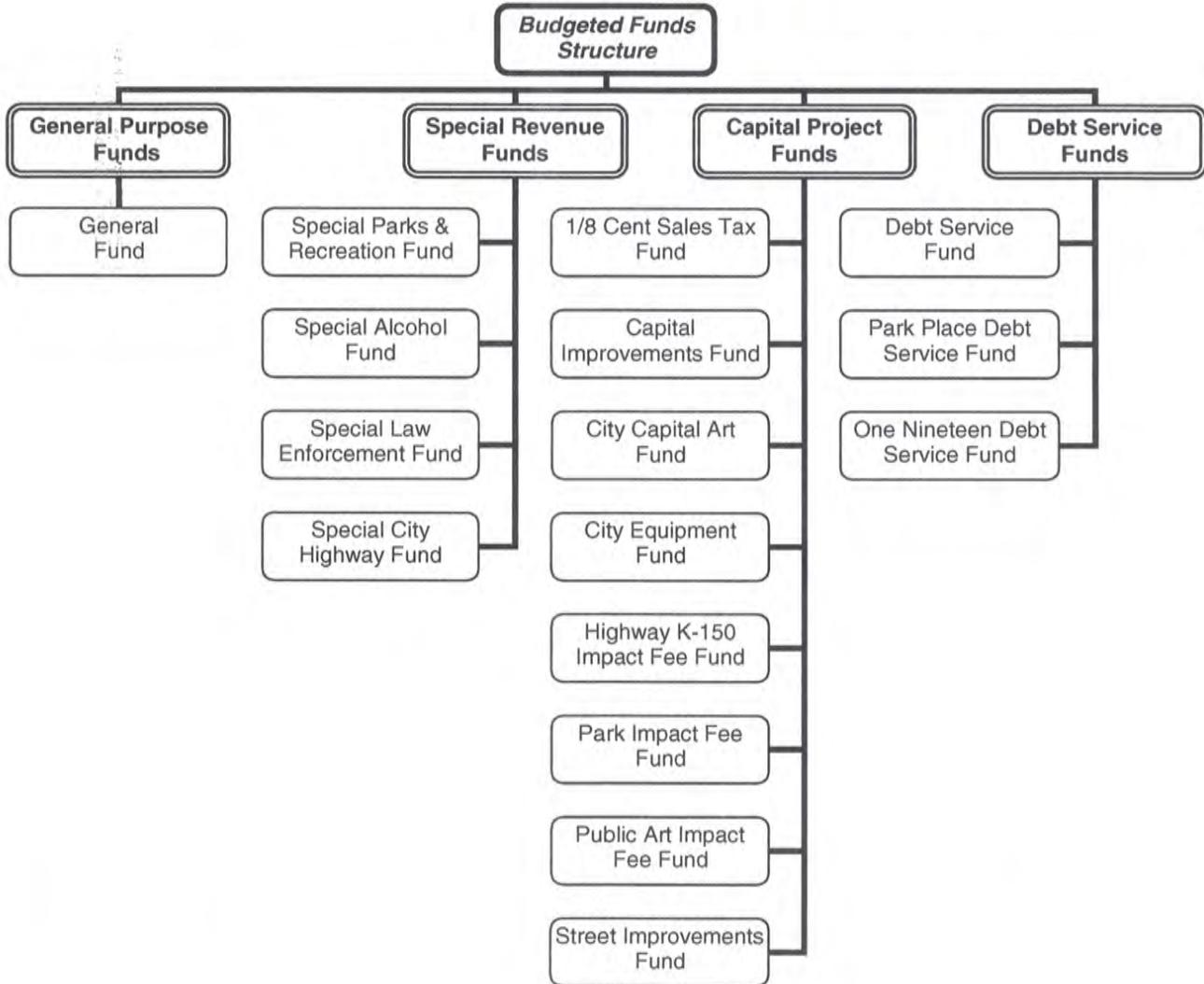
Park Impact Fee Fund – established to account for fees imposed by the City on all new development in South Leawood and all fees collected shall be used solely and exclusively for the purpose of acquisition and development of park land and open space made necessary by and serving such new development.

Public Art Impact Fee Fund – established by the City for the purpose of acquisition and construction of Public Art. A Public Art impact fee is imposed by the City on all new commercial development and commercial remodels in Leawood.

Street Improvements Fund – established to account for the pay-as-you-go (PAYG) portion of the annual mill and overlay, slurry seal and arterial street repairs.



## FUND SUMMARY



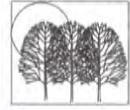


## City of Leawood Budget Summary by Year

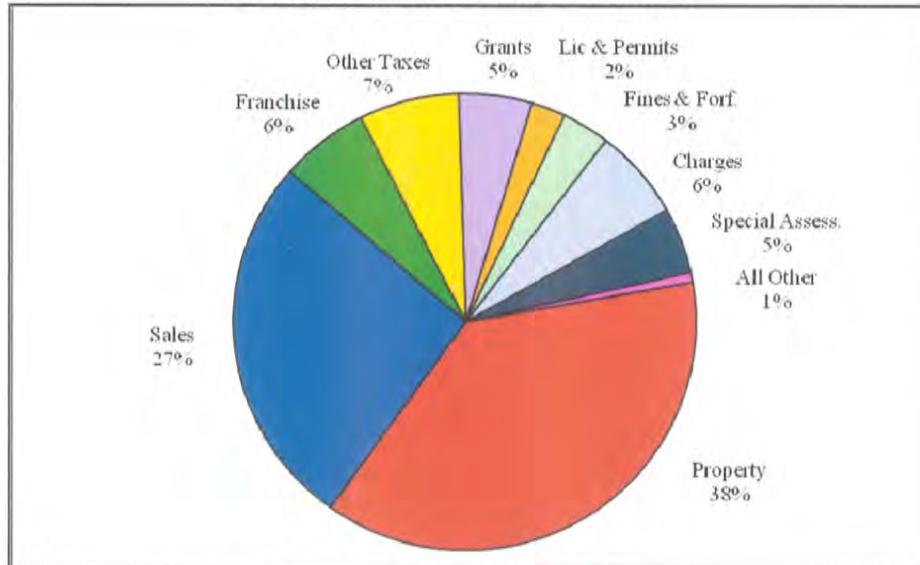
Listed below are the resources and expenditures for all budgeted funds for the City of Leawood. This includes General, Special Revenue, Capital, and Debt Service Funds. For further detail into the 2010 budget, look on the following page for the funding sources and expenditures by fund type. This presentation does not include transfers in/out between funds.

	2008	2009	2010	
	Actual	Estimate	Budget	% change
<b>Beginning Fund Balance</b>	31,768,501	33,235,949	29,596,898	-10.9%
<b>Revenues</b>				
Property Taxes	17,917,883	18,919,972	18,947,147	0.1% *
Sales & Use Taxes	12,835,315	12,750,708	13,331,502	4.6%
Franchise Fees	3,153,438	3,110,000	3,110,000	0.0%
Other Taxes	3,508,162	3,336,200	3,492,364	4.7%
Grants	485,881	976,000	2,591,000	165.5%
Licenses & Permits	1,956,624	1,200,650	1,200,650	0.0%
Fines & Forfeitures	1,798,526	1,700,000	1,700,000	0.0%
Charges for Service	2,035,411	3,100,774	3,243,336	4.6%
Special Assessments	1,524,043	1,930,307	2,357,607	22.1%
All Other	1,496,025	339,252	349,975	3.2%
<b>Total</b>	<b>46,711,308</b>	<b>47,363,863</b>	<b>50,323,581</b>	<b>6.2%</b>
<b>Expenditures</b>				
<i>by Department</i>				
Administration	6,477,177	7,564,937	7,752,294	2.5%
Police	8,157,491	9,095,949	9,998,915	9.9%
Fire	5,649,074	5,954,888	6,316,938	6.1%
Public Works	15,147,890	16,600,351	18,867,979	13.7%
Parks & Recreation	9,812,229	11,786,790	10,681,289	-9.4%
<b>Total</b>	<b>45,243,860</b>	<b>51,002,914</b>	<b>53,617,415</b>	<b>5.1%</b>
<i>by Character</i>				
Personnel Services	20,454,572	22,567,755	24,093,950	6.8%
Contractual Services	5,216,032	6,873,895	7,185,850	4.5%
Commodities	2,455,358	3,046,300	3,120,150	2.4%
Capital	9,125,998	9,566,964	9,731,215	1.7%
Debt Service	7,991,900	8,948,000	9,486,250	6.0%
<b>Total</b>	<b>45,243,860</b>	<b>51,002,914</b>	<b>53,617,415</b>	<b>5.1%</b>
<b>Revenues Over (Under)</b>				
<b>Expenditures</b>	1,467,448	(3,639,051)	(3,293,834)	
<b>Ending Fund Balance</b>	33,235,949	29,596,898	26,303,064	-9.8%

\* A 1.02% change in assessed valuation is included in 2010; however a slight change in delinquency payments is also anticipated.



**2010 Budgeted Revenue by Source**  
**Total All Funds \$50.3 million**



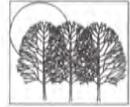
Revenues for all budgeted funds in the 2010 Budget are projected to increase by 6.2% from the 2009 Estimated Budget. All categories are showing increases from the 2009 Estimated Budget. The Grants category reflects the largest increase which is a result of the American Recovery & Reinvestment Act (ARRA) stimulus funds to be received in 2010. Also increasing are Special Assessments due to the bonding of two TDD projects in late 2009. The debt on these projects will be paid with sales tax and special assessment revenue. Some of the larger revenue categories are:

**Property Tax, 39%:** Total property taxes for 2010 are budgeted at \$18,947,147 and comprise 39% of all City revenues. Staff has included a .5% growth in assessed valuation for 2011, 1.5% for 2012 and 4.0% growth for 2013 through 2017. The County Appraiser had determined that Leawood's change in market value was 0.31% higher than last year. This translates to an assessed valuation increase of 1.02%. Leawood's commercial property is valued at a higher rate than residential property.

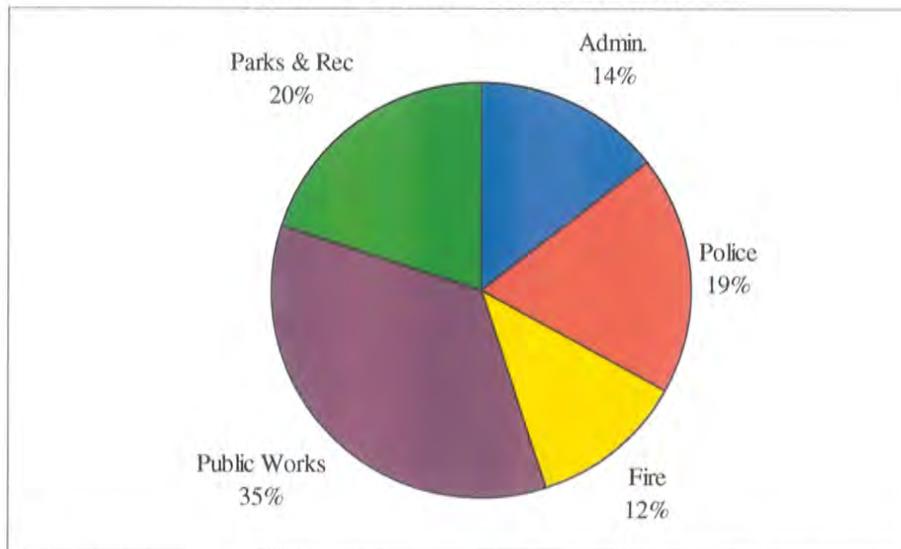
**Sales and Use Taxes, 27%:** Sales tax revenue represents 27% of total 2010 revenue. This category includes the 1-cent City sales tax, County sales tax, the 1/8-cent sales tax, City & County use taxes, and the .25 county public safety tax. Not included in this category is the .40 public safety sales & use tax collections; they are in a non-budgeted capital fund and will be used for the construction of the Justice Center. City & county sales tax and city and county compensating tax are expected to increase only 0.5% over the 2009 estimate for a total of \$13,331,502 in 2010. However, a higher increase is shown in the summary; a result of two additional TDD projects of which the debt payment will be paid using sales tax revenue from a 1-cent sales tax increase in the development area along with special assessment revenue.

**Other Taxes, 7%:** This category totals \$3,492,364 in 2010 and comprises 7.0% of City revenues. Included are taxes on Motor Vehicles, the Gasoline Tax, and the Special Alcohol Tax. These revenue sources can be found in the General, Debt Service, Special Alcohol, Special Parks/Recreation and Special Highway Funds.

**Franchise Fees, 6%:** This category totals \$3,110,000 in 2010 which remains unchanged from the 2009 estimate.



**2010 Budgeted Expenditures by Program**  
Total All Funds \$53.6 million



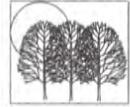
**Administration, 14%:** Administration costs are expected to increase by 2.5%, or \$187,357, from the 2009 estimate. Personnel services rises in 2010 due to the delayed hiring of two vacant positions until mid-2009 and two more until the end of the year. As a result, the salary and benefit costs for these positions are not fully funded in 2009. Other changes from 2009 include an 8% increase for property/casualty insurance, \$10,000 for green initiatives and a total of \$325,000 for the City's payment to the KERIT workers compensation program.

**Police, 19%:** The Police Department increases by \$902,966, or 9.9%, from the 2009 estimate. This is partly related to the delayed hiring of two Patrol Officers until late 2010. Also, a total of \$233,150 in vehicle replacements were deferred one year, thus increasing the capital expense in 2010.

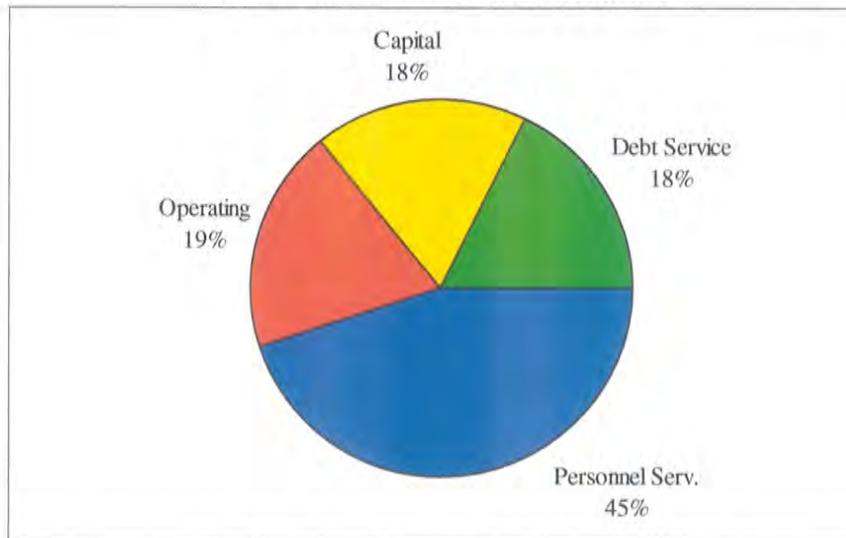
**Fire, 12%:** The Fire Department budget is increasing by 6.1%, or \$362,050, over the 2009 estimate. Similar to the Police Department, the hiring of one Firefighter position will be delayed until late 2010. Also, \$183,200 has been included in 2010 to replace the department's emergency radios, an FCC mandate.

**Public Works, 35%:** The Public Works department is projecting a 13.7% increase, or \$2,267,628, from 2009. The reasons include: two vacant positions will not be hired until the end of the year; rising energy prices have caused several other areas (building materials & supplies, utilities) to increase; and although 100% reimbursed, the total 2010 Arterial program cost increases for the inclusion of the \$1.3m street project funded with federal stimulus funds. Debt increases for the two TDD projects with payments beginning in 2010.

**Parks & Recreation, 20%:** A decrease of (9.4%) is reflected in Parks and Recreation from 2009. While increases occur for park operating costs, utilities, and maintenance tasks, capital and debt both decrease. Fewer capital items are planned for replacement in 2010 than in 2009. Also, the final lease payment of \$508,800 on the park land will be made in 2009.



**2010 Budgeted Expenditures by Character**  
Total All Funds \$53.6 million



**Personnel, 45%:** Personnel Services has increased by 6.8% over the 2009 Estimated Budget, totaling \$24,093,950 in 2010. The 2010 budget does not include any new positions. The hiring of several vacant positions has been delayed until mid or late 2009 and two police officer and one firefighter positions have been delayed for hiring until late 2010. A 4.5% factor was applied to base wages to cover all merits, promotions, and market and equity issues. Additionally, increases have been included in 2010 for health insurance, overtime, social security, unemployment payments and state retirement plans.

**Operating, 19%:** Operating expenses, which include contractual services and commodities, have increased by \$385,805, or 3.9%, from the 2009 Estimated Budget. This is due primarily to an electricity rate increase and other changes due to rising energy costs affecting building materials/supplies. Also included in this category are utility payments, the purchase of materials/supplies for City-provided services, street light/traffic signal maintenance and other day-to-day operating expenses.

**Capital, 18%:** Capital costs are projected to increase by 1.7% from the previous delay of several capital equipment purchases until 2010. Planned capital purchases/improvements in 2010 include \$4,663,000 for street repairs, \$440,000 for stormwater projects, \$1,104,050 in replacement vehicles/equipment, \$608,900 in city building repairs/maintenance, \$235,000 to replace the Police facility roof, \$225,000 to repair the Golf Clubhouse parking lot, \$1,452,800 for trail and park improvements financed through both the Special Parks/Recreation and Capital Improvement funds, and \$195,300 for public art. Also included is \$807,165 that will be placed in the Public Safety fund for the future construction of the Justice Center.

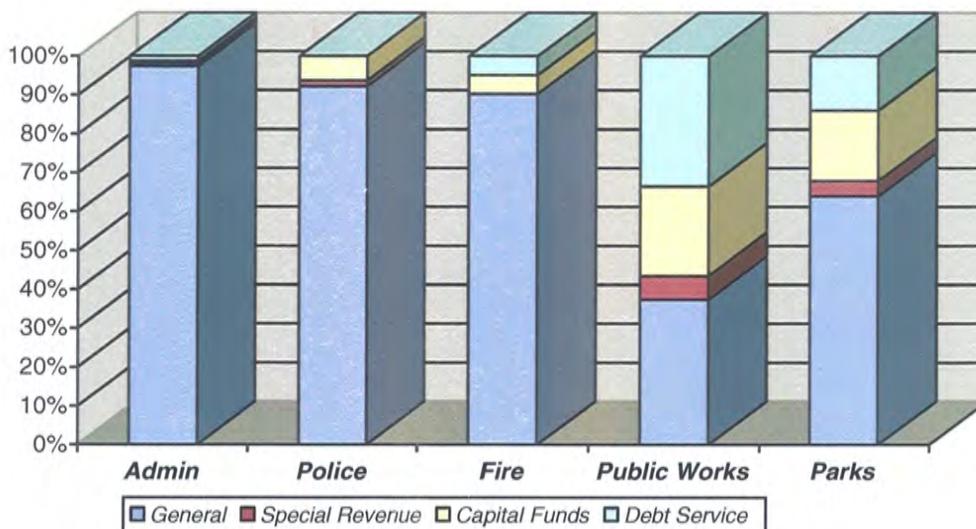
**Debt Service, 18%:** Debt is projected to increase by 6.0%, or \$538,250, from the 2009 Estimated Budget. This is due to the bonding of two TDD projects in 2009. There are no plans to issue any additional general obligation debt in 2009.

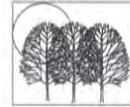


*City of Leawood*  
**Budget Request by Department and Fund**  
**For Fiscal Year 2010**

	Administration	Police	Fire	Public Works	Parks	Total
General	13,971,319	9,779,665	6,087,800	7,671,700	7,442,100	44,952,584
Special Alcohol	120,000	150,000	-	-	-	270,000
Special City Highway Fund	-	-	-	1,250,000	-	1,250,000
Special Parks & Rec Fund	-	-	-	-	462,600	462,600
Special Law Enforcement Fund	-	-	-	-	-	-
City Equipment Fund	90,000	433,650	304,200	247,000	416,300	1,491,150
Street Improvement Fund	-	-	-	3,166,000	-	3,166,000
Capital Improvements Fund	-	235,000	22,500	155,000	1,506,500	1,919,000
1/8 Cent Sales Tax Fund	-	-	-	765,000	-	765,000
City Capital Art	-	-	-	-	195,300	195,300
Park Impact Fee	-	-	-	-	-	-
Public Art Impact Fee	-	-	-	-	-	-
K-150 Impact Fee Fund	-	-	-	400,000	-	400,000
Debt Service Fund	178,594	-	327,638	5,488,579	1,621,389	7,616,200
Debt Service - Park Place	-	-	-	806,700	-	806,700
Debt Service - One Nineteen	-	-	-	585,800	-	585,800
<b>Total</b>	<b>14,359,913</b>	<b>10,598,315</b>	<b>6,742,138</b>	<b>20,535,779</b>	<b>11,644,189</b>	<b>63,880,334</b>

*2010 Departmental Expenditures by Fund Type*





*City of Leawood*  
**Budget Summary by Fund  
For Fiscal Year 2010**

Listed below are the funding sources and expenditures for the 2010 Budget by fund type. Included in Special Revenue Funds are Alcohol, City Highway, Special Parks, and Special Law Enforcement Funds. Included in Capital Funds are City Equipment, Street Improvement, Capital Improvements, 1/8 Cent Sales, Park Impact Fee, City Capital Art, and Public Art Impact and K-150 Impact. This presentation does include transfers in/out between funds.

	<b>General Fund</b>	<b>Special Revenue</b>	<b>Capital Funds</b>	<b>Debt Service</b>	<b>Total</b>
<b>Beginning Balance</b>	14,836,512	776,123	6,164,262	7,820,000	29,596,897
<b>Revenues</b>					
Property Taxes	13,863,811	-	-	5,083,336	18,947,147
Sales & Use Taxes	11,891,086	-	695,240	745,176	13,331,502
Franchise Fees	3,110,000	-	-	-	3,110,000
Other Taxes	1,507,095	1,568,810	-	416,459	3,492,364
Grants	-	-	2,591,000	-	2,591,000
Licenses & Permits	1,200,650	-	-	-	1,200,650
Fines & Forfeitures	1,700,000	-	-	-	1,700,000
Charges for Service	3,243,336	-	-	-	3,243,336
Special Assessments	-	-	-	2,357,607	2,357,607
All Other	225,022	6,190	37,341	81,422	349,975
<i>Transfers In</i>	150,000	575,000	9,137,919	400,000	10,262,919
<b>Total</b>	<b>36,891,000</b>	<b>2,150,000</b>	<b>12,461,500</b>	<b>9,084,000</b>	<b>60,586,500</b>
<b>Expenditures, by Department</b>					
Administration	13,971,319	120,000	90,000	178,594	14,359,913
Police	9,779,665	150,000	668,650	-	10,598,315
Fire	6,087,800	-	326,700	327,638	6,742,138
Public Works	7,671,700	1,250,000	4,733,000	6,881,079	20,535,779
Parks & Recreation	7,442,100	462,600	2,118,100	1,621,389	11,644,189
<b>Total</b>	<b>44,952,584</b>	<b>1,982,600</b>	<b>7,936,450</b>	<b>9,008,700</b>	<b>63,880,334</b>
<b>Expenditures, by Character</b>					
Personnel Services	24,093,950	-	-	-	24,093,950
Contractual Services	6,866,200	120,000	-	199,650	7,185,850
Commodities	3,120,150	-	-	-	3,120,150
Capital	807,165	1,712,600	7,211,450	-	9,731,215
Debt Service	677,200	-	-	8,809,050	9,486,250
<i>Transfers Out</i>	9,387,919	150,000	725,000	-	10,262,919
<b>Total</b>	<b>44,952,584</b>	<b>1,982,600</b>	<b>7,936,450</b>	<b>9,008,700</b>	<b>63,880,334</b>
<b>Revenues Over (Under)</b>					
<b>Expenditures</b>	(8,061,584)	167,400	4,525,050	75,300	(3,293,834)
<b>Ending Balance</b>	<b>6,774,928</b>	<b>943,523</b>	<b>10,689,312</b>	<b>7,895,300</b>	<b>26,303,063</b>

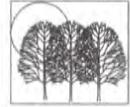


*City of Leawood*  
**Projection of Financial Condition  
Operating Funds**

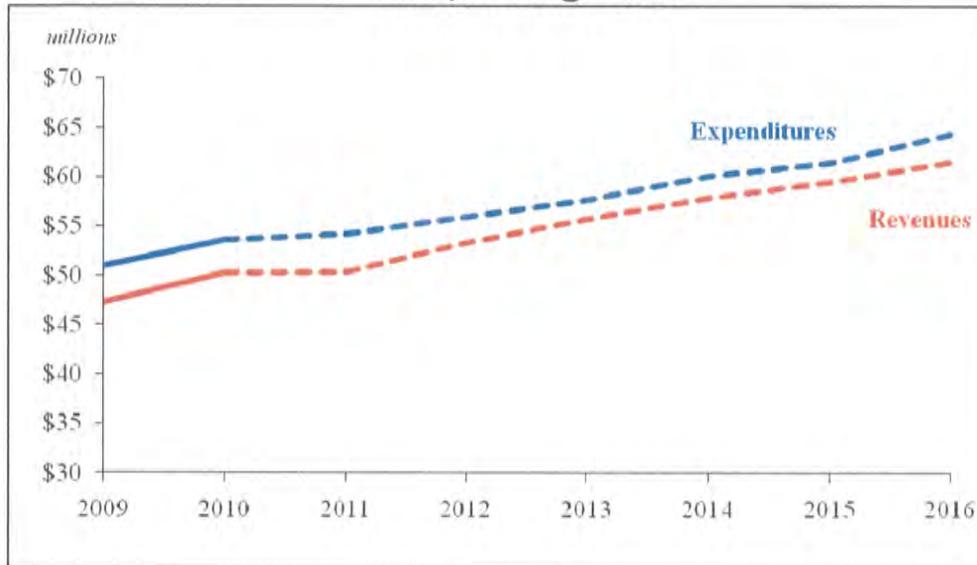
	2009 Estimate	2010 Budget	2010 Estimated	2011 Projected*	2012 Projected	2013 Projected
<b>Beginning Balance</b>	25,181,235	21,776,897	21,776,897	18,554,187	16,348,859	14,307,452
<b>Revenues</b>						
Property Taxes	13,956,284	13,863,811	13,795,058	13,863,252	15,260,250	15,870,660
Sales & Use Taxes	12,523,708	12,586,326	12,523,708	13,024,656	13,415,396	13,817,858
All Other Revenue	13,242,284	14,789,444	14,722,420	14,637,674	14,212,000	14,983,338
<b>Total</b>	<b>39,722,276</b>	<b>41,239,581</b>	<b>41,041,186</b>	<b>41,525,583</b>	<b>42,887,646</b>	<b>44,671,855</b>
<b>Expenditures</b>						
Personnel Services	22,567,755	24,093,950	23,853,011	25,182,241	26,775,642	28,531,734
Contractual Services	6,759,395	6,986,200	6,917,538	7,058,153	7,360,322	7,820,543
Commodities	3,046,300	3,120,150	3,088,949	3,154,542	3,228,466	3,304,083
Capital	9,566,964	9,731,215	9,727,199	7,659,781	6,971,382	6,063,892
Debt Service	1,186,200	677,200	677,200	676,192	593,242	402,692
<b>Total</b>	<b>43,126,614</b>	<b>44,608,715</b>	<b>44,263,896</b>	<b>43,730,910</b>	<b>44,929,054</b>	<b>46,122,943</b>
<b>Ending Fund Balance</b>	<b>21,776,897</b>	<b>18,407,763</b>	<b>18,554,187</b>	<b>16,348,859</b>	<b>14,307,452</b>	<b>12,856,364</b>
<i>percent of exp's</i>	<b>50%</b>	<b>41%</b>	<b>42%</b>	<b>37%</b>	<b>32%</b>	<b>28%</b>

*\*The projected 2011 beginning fund balance is slightly higher than the 2010 budgeted ending fund balance because the forecast scenario assumes that the 2010 expenditures will be 1% lower than budgeted.*

Leawood continues to be in a fortunate position and have good reserves. As major pay-as-you-go capital projects are completed, it is projected that the reserves over the next seven years will be above or right at the 11% goal, as discussed in the Budget & Financial Policies section of the budget. A metro average has been computed using fund balances for seven local jurisdictions, and were adjusted for population. The result was a metro fund balance average of 37%. Compared to neighboring jurisdictions, Leawood is very similar in its financial position. Leawood's minimum policy is to have at least 8.33% on hand at all times. Reserves are needed so that the City has adequate cash flow and in the event of unforeseen natural disasters and other emergencies.



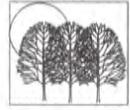
### PROJECTED REVENUES and EXPENDITURES All Operating Funds



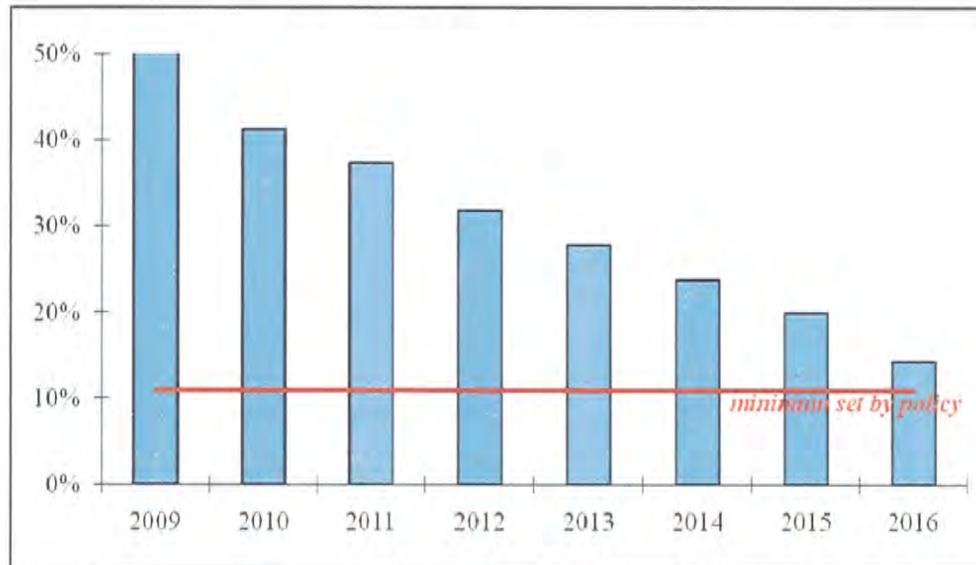
This chart depicts the structural balance of all operating funds by comparing projected revenues and expenditures. Managing for structural balance guarantees services promised today can be funded tomorrow. A decreasing gap of revenues greater than expenditures, or an increasing gap of expenditures greater than revenues is a warning trend. A significant and continued gap of revenues greater than expenditures may indicate a tax burden inconsistent with service levels and is also a warning trend. This chart includes all funds: General, Special Revenue, Debt Service and pay-as-you-go Capital Funds.

Expenditures are estimated higher than revenues in 2010, by \$3,293,834, due to capital improvement projects, replacement of vehicles and equipment, anticipated increases utilities, and building materials/supplies. In 2010 these increases will need to be recovered either through revenue receipts, over and above the 2009 Estimated and 2010 Budgets, or through fund balance reserves.

The graph reflects the revenue and expenditure assumptions included in the financial planning model, along with the proposed 1.0 mill levy increases in 2012, 2014 and 2016. As shown above the gap between revenues and expenditures is fairly consistently apart throughout 2016. This imbalance can be attributed to the state of the economy and the continued demands to keep expenditures consistent with the revenue flow. If current revenue sources continue to suffer, the viable options are to identify new revenue sources or expenditures will need to be reduced, to close this divergence. By continuing to follow good financial practices, sustainability of financial targets, workforce, service levels, technology efficiencies, and capital equipment/project outlay is certainly possible.



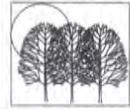
**RESERVES – ALL OPERATING FUNDS**  
*As a Percent of Expenditures*



Reserves are established for three purposes: the first is cash flow, the second for emergencies and the third for large pay-as-you-go capital projects. At the close of 2010, the City's operating reserves across all funds, not including Debt Service, are expected to be at 41.3% of expenditures. The Governing Body has established a minimum goal of 11% as the goal for operating reserves. The City strives to follow financially sound fiscal policies. One of these is the fund balance policy, often called operating reserves policy. Fund Balance is defined as the excess of a fund's assets over the liabilities and is therefore also known as surplus or reserve funds.

The financial health of the City is partly determined by the level of fund balances available to cushion revenue shortfalls caused by economic downturns, emergencies or uneven cash flows. A declining fund balance is a warning trend and may indicate that the City's financial health is declining. An insufficient level of balance is also a warning trend. There are several factors which should be measured to determine the appropriate level of reserves. These include: an analysis of the elasticity of the revenue base; the level of insurance the government maintains; the reliance upon intergovernmental revenues; the likelihood and magnitude of natural disasters; and the government's liquidity and ability to borrow.

Due to the steady and often fast growth in the area over the last decade, Leawood has been fortunate to maintain comfortable reserves. Presently, Leawood is moving towards a more mature financial future. Key philosophies of slowly and methodically adding staffing, while evaluating outside contractual labor or technology as a means of creating efficiencies will continue.



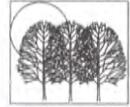
*City of Leawood*  
**Projection of Financial Condition  
Debt Service Fund**

	2009 Estimate	2010 Budget	2010 Estimated	2011 Projected*	2012 Projected	2013 Projected
<b>Beginning Balance</b>	8,054,713	7,820,000	7,820,000	7,862,329	6,115,967	5,456,787
<b>Revenues</b>						
Property Taxes	4,963,688	5,083,336	5,050,365	5,076,398	4,756,194	4,946,442
Sales & Use Taxes	227,000	745,176	745,176	774,983	798,233	822,180
All Other	2,450,899	3,255,488	3,255,488	2,961,005	4,837,632	5,356,454
<b>Total</b>	7,641,587	9,084,000	9,051,029	8,812,386	10,392,059	11,125,076
<b>Expenditures</b>						
Personnel Services	-	-	-	-	-	-
Contractual Services	114,500	199,650	199,650	75,000	75,000	75,000
Commodities	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Debt Service	7,761,800	8,809,050	8,809,050	10,483,749	10,976,238	11,535,676
<b>Total</b>	7,876,300	9,008,700	9,008,700	10,558,749	11,051,238	11,610,676
<b>Ending Fund Balance</b>	7,820,000	7,895,300	7,862,329	6,115,967	5,456,787	4,971,187
<i>percent of exp's</i>	99%	88%	87%	58%	49%	43%

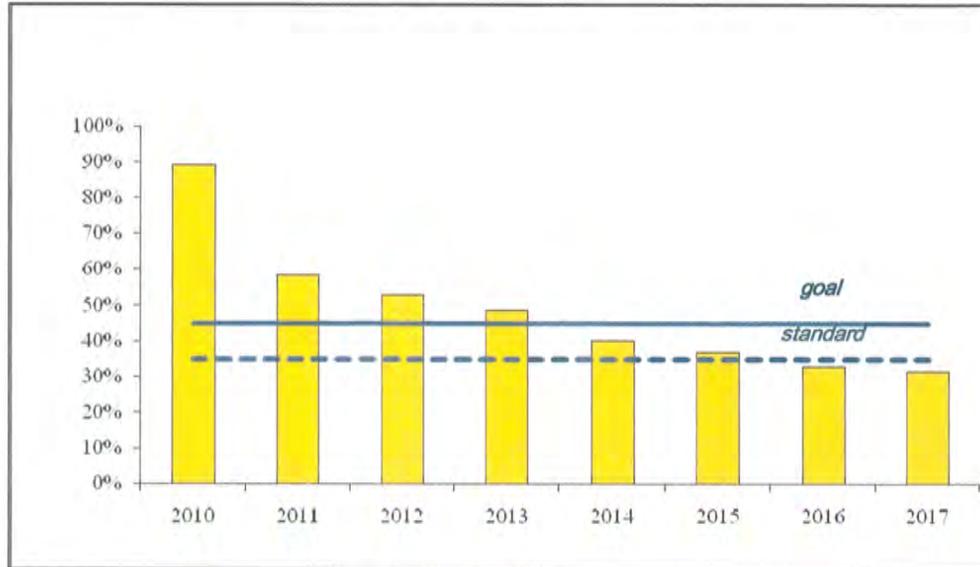
*\*The projected 2011 beginning fund balance is slightly lower than the 2010 budgeted ending fund balance because the forecast scenario assumes slightly lower collections in property tax revenue sources which includes delinquencies.*

Debt reserves are maintained to deal with a variety of issues. These total \$7,895,300 in the 2010 Budget or 88% of debt service expenditures. This reserve level provides a financial cushion for the City in the event that property tax collection rates fall and since the golf course debt has shifted from an enterprise fund to the City's debt service fund. This level of reserves also provides an added layer of protection in the event there are delayed payments from our special benefit debt, as a significant amount has been recently added over the last few years and more will be coming during the next three years. These aforementioned factors coupled with the fact that the City itself is planning to annually add debt at a rate faster than what it is retiring each year is valid reason for this funding level to be in place. Excellent reserve levels provide financial security for all stakeholders.

Each year the City staff and Council carefully review the capital improvements to be debt financed. With this process there is a clear understanding that the capital obligations made today will be balanced against the cost and the service levels provided in the future.



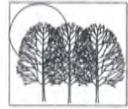
**RESERVES – DEBT SERVICE FUND**  
*As a Percent of Expenditures*



Debt reserves are maintained to deal with a variety of issues, but mainly to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of the underlying bonds. The City can maintain up to one year of payment reserves by State law.

Debt reserves are projected at 88% of expenditures in 2010. This reserve level provides a very nice cushion for the City in the event that property tax collection rates fall, or if there are unforeseen cash shortages. In addition, there is added protection if there are delays in the payment from the many holders of special benefit debt which has been added over the last few years and that which will be added in the next several years.

The need for a higher balance is directly related to the increase in the amount of debt the City has added and the fact that debt is not retiring as fast as it is being added. A higher fund balance should help increase the financial security for all stakeholders.



**DEBT SERVICE**  
**As a Percent of Total Expenditures**

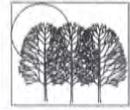


Each year the City will review whether it is willing and able to assume new debt beyond what will be retired. The State of Kansas debt limitations are more liberal than what Leawood has chosen to manage its' debt thresholds. The City's policy is described in the Budget and Financial Policies. The target is 20% and the threshold is 25% of debt to total expenditures. As shown above, neither of these thresholds is exceeded during the planning period.

The debt limitation status information is as follows:

<i>Estimated Assessed value, real and Personnel property</i>	\$776,837,767
<i>Plus Estimated assessed value, motor/recreation vehicles</i>	\$71,377,647
<i>Total assessed value</i>	\$848,215,414
<i>New debt limitation percentage</i>	30%
<i>2009 debt limitation</i>	\$254,464,624
<i>Total general obligation debt outstanding at 12/31/08</i>	\$58,735,000

The legal general obligation debt limit for Leawood returned to the pre-1989 limit of 30% of equalized valuation, per K.S.A. 79-5037.



*City of Leawood*  
**Projection of Financial Condition**  
**All Funds**

	<b>2009 Estimate</b>	<b>2010 Budget</b>	<b>2010 Estimated</b>	<b>2011 Projected</b>	<b>2012 Projected</b>	<b>2013 Projected</b>
<b>Beginning Balance</b>	33,235,949	29,596,898	29,596,897	26,416,516	22,464,826	19,764,239
<b>Revenues</b>						
Property Taxes	18,919,972	18,947,147	18,845,423	18,939,650	20,016,444	20,817,102
Sales & Use Taxes	12,750,708	13,331,502	13,268,884	13,799,639	14,213,629	14,640,038
All Other Revenue	15,693,183	18,044,932	17,977,908	17,598,680	19,049,632	20,339,792
<b>Total</b>	<b>47,363,863</b>	<b>50,323,581</b>	<b>50,092,215</b>	<b>50,337,969</b>	<b>53,279,705</b>	<b>55,796,932</b>
<b>Expenditures</b>						
Personnel Services	22,567,755	24,093,950	23,853,011	25,182,241	26,775,642	28,531,734
Contractual Services	6,873,895	7,185,850	7,117,188	7,133,153	7,435,322	7,895,543
Commodities	3,046,300	3,120,150	3,088,949	3,154,542	3,228,466	3,304,083
Capital	9,566,964	9,731,215	9,727,199	7,659,781	6,971,382	6,063,892
Debt Service	8,948,000	9,486,250	9,486,250	11,159,941	11,569,480	11,938,368
<b>Total</b>	<b>51,002,914</b>	<b>53,617,415</b>	<b>53,272,596</b>	<b>54,289,659</b>	<b>55,980,292</b>	<b>57,733,619</b>
<b>Ending Fund Balance</b>	<b>29,596,898</b>	<b>26,303,064</b>	<b>26,416,516</b>	<b>22,464,826</b>	<b>19,764,239</b>	<b>17,827,551</b>
<i>percent of exp's</i>	<b>58%</b>	<b>49%</b>	<b>50%</b>	<b>41%</b>	<b>35%</b>	<b>31%</b>

\*The projected 2011 beginning fund balance is slightly higher than the 2010 budgeted ending fund balance because the forecast scenario assumes that the 2010 expenditures will be 1% lower than budgeted.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



*DID YOU KNOW.....*

*Recycling serves two key purposes:*

- 1. It keeps valuable material such as aluminum and paper out of landfills, so this material can be reused in other forms and not wasted.*
- 2. It prevents hazardous materials and chemicals such as lead and mercury from ending up in landfills, which can contaminate soil and leach into our drinking water.*

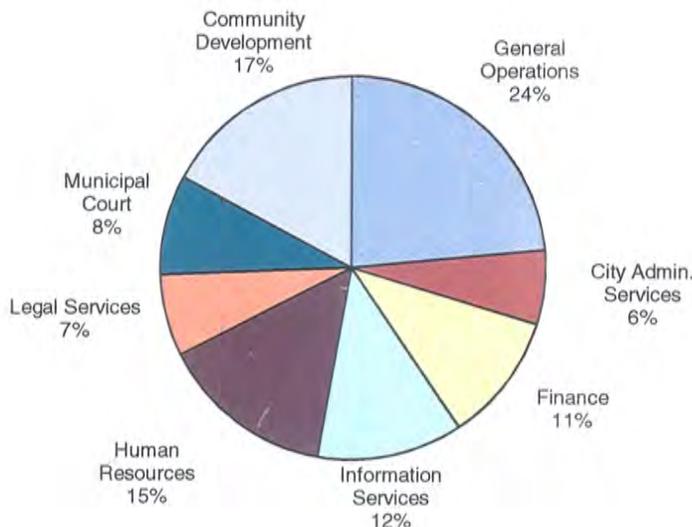


# Administration

The following represent the Governing Body goals associated with Administration. All of the goals are related to the **Growth Management**  category (see page 5).

-  Review communication practices between the Governing Body, City Hall staff & citizens with an emphasis on expanded utilization of the City's web site for Leawood residents to access for specific issues.
-  Establish updated or new policy on City landscapes, sound barriers, and replacement of trees due to single family residential remodel activities.
-  Perform a comprehensive corridor evaluation of State Line Road vis-à-vis 135th Street Corridor Study from the north city limits to I-435.
-  Prepare a strategic plan to redevelop older commercial areas with a specific emphasis on the State Line Road/I-435/103rd Street corridor, Somerset and Lee intersection and the Ranchmart shopping center.

<p style="text-align: center;"><b>General Operations</b></p> <p>Budget: \$1.8 M Positions: 9.00</p>	<p style="text-align: center;"><b>City Admin. Services</b></p> <p>Budget: \$0.5 M Positions: 3.50</p>	<p style="text-align: center;"><b>Finance</b></p> <p>Budget: \$0.8 M Positions: 9.23</p>
<p style="text-align: center;"><b>Information Services</b></p> <p>Budget: \$1.0 M Positions: 5.00</p>	<p style="text-align: center;"><b>Human Resources</b></p> <p>Budget: \$0.9M Positions: 4.98</p>	<p style="text-align: center;"><b>Legal</b></p> <p>Budget: \$0.5 M Positions: 2.50</p>
<p style="text-align: center;"><b>Community Development</b></p> <p>Budget: \$1.3 M Positions: 15.00</p>	<p style="text-align: center;"><b>Municipal Court</b></p> <p>Budget: \$0.7 M Positions: 9.00</p>	



**Departmental Highlights**

Finance processes 17,000 accounts payable invoices and more than 9,000 payroll checks.

Information Services maintains 33 servers, 8 PBX's, and 235 PC's.

Human Resources reviews 3,200 employment applications and processes 750 personnel change actions.

Legal Services prepares 250 ordinances and resolutions.

16,000 cases filed in Municipal Court.

Community Development processes 110 development case applications and performs 6,000 building code inspections.

## Administration

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Expenditures by Program</b>				
General Operations	1,612,333	1,978,731	1,842,231	1,819,994
City Admin. Services	373,250	450,500	466,300	483,900
Finance	717,555	823,000	765,700	841,200
Information Services	986,428	1,053,500	1,076,506	947,600
Human Resources	865,812	1,140,600	1,054,500	1,144,400
Legal Services	441,813	536,000	536,000	534,700
Municipal Court	493,578	619,600	600,400	650,700
Community Development	986,408	1,277,300	1,223,300	1,329,800
<b>Total</b>	<b>6,477,177</b>	<b>7,879,231</b>	<b>7,564,937</b>	<b>7,752,294</b>
<b>Expenditures by Character</b>				
Personnel Services	3,899,462	4,577,000	4,311,100	4,732,600
Contractual Services	1,466,666	2,203,700	2,101,000	2,059,700
Commodities	363,077	366,600	362,700	354,200
Capital	184,941	209,300	267,506	90,000
Debt Service	563,031	522,631	522,631	515,794
<b>Total</b>	<b>6,477,177</b>	<b>7,879,231</b>	<b>7,564,937</b>	<b>7,752,294</b>
<b>Expenditures by Fund</b>				
General	6,002,401	7,330,300	6,957,800	7,363,700
Special Revenue	101,349	120,000	120,000	120,000
Capital	184,941	209,300	267,506	90,000
Debt	188,486	219,631	219,631	178,594
<b>Total</b>	<b>6,477,177</b>	<b>7,879,231</b>	<b>7,564,937</b>	<b>7,752,294</b>
<b>Full-Time Equivalent Positions</b>	48.25	49.21	49.21	49.21
<b>Exhibit: Revenue by Program</b>				
Municipal Court	1,798,244	1,800,000	1,700,000	1,700,000
Planning (zoning & specials)	1,569,680	2,167,940	1,968,307	2,395,607
Codes	1,300,722	1,102,800	729,150	729,150

**Program: Administration**  
**Sub-Program: General Operations**

***DIVISION DESCRIPTION:***

The Governing Body establishes policies, goals, and objectives to direct the staff in the provision of quality services to the Public. This program also accounts for city-wide expenditures associated with multiple programs or departments.

***DIVISION GOALS/MISSION:***

To provide leadership, to represent the City's best interests and to encourage effective and timely action that is necessary to achieve stated objectives, while also seeking ways to encourage and expand citizen participation in their local government.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Ratio of Administration employees to Direct Service employees	18%	19%	19%	19%
Part-Time Positions	9.00	9.00	9.00	9.00
<b>Program Expenditures</b>				
Personnel Services	67,862	89,700	75,400	75,700
Contractual Services	879,403	1,241,400	1,119,200	1,097,500
Commodities	102,037	125,000	125,000	131,000
Capital	-	-	-	-
Debt Service	563,031	522,631	522,631	515,794
<b>Total</b>	<b>1,612,333</b>	<b>1,978,731</b>	<b>1,842,231</b>	<b>1,819,994</b>

**Expenditures by Fund**

General	1,322,498	1,639,100	1,502,600	1,521,400
Special Revenue	101,349	120,000	120,000	120,000
Capital	-	-	-	-
Debt	188,486	219,631	219,631	178,594
<b>Total</b>	<b>1,612,333</b>	<b>1,978,731</b>	<b>1,842,231</b>	<b>1,819,994</b>

<b>Full-Time Equivalent Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
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**2010 Budget Summary**

Contractual Services and Commodities includes funds for citywide expenditures such as insurance, grants, memberships, telephone, postage and office supplies. Included in 2010 is \$10,000 to fund green initiatives. An 8% increase has been anticipated for the property and casualty insurance expense and is reflected in the 2010 budget. Debt service represents the payments on the City Hall building and bond issuance costs.

## Program: Administration

### Sub-Program: City Administration Services

#### **DIVISION DESCRIPTION:**

The City Administrator's office is responsible for the overall operation of City programs, strategic planning and special projects with citywide impact. The City Clerk's office manages official City documents and records.

#### **DIVISION GOALS/MISSION:**

To coordinate and manage the affairs of City government in the most efficient and effective manner in order to ensure the achievement of adopted goals and objectives while providing strong leadership so as to encourage citizen participation.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Number of minutes and agendas for City Council Meetings	55	80	70	70
Number of public records requests	20	60	40	40
<b>Program Expenditures</b>				
Personnel Services	359,521	404,300	420,100	437,700
Contractual Services	11,047	40,500	40,500	40,500
Commodities	2,682	5,700	5,700	5,700
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>373,250</b>	<b>450,500</b>	<b>466,300</b>	<b>483,900</b>

#### **Expenditures by Fund**

General	373,250	450,500	466,300	483,900
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>373,250</b>	<b>450,500</b>	<b>466,300</b>	<b>483,900</b>

<b>Full-Time Equivalent Positions</b>	3.00	3.50	3.50	3.50
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#### **2010 Budget Summary**

This program provides funds for expenses directly related to the Administration and City Clerk functions of the City. Included in Contractual Services are funds to provide for travel, certification training, subscriptions, printing and telephone. The purchase of office supplies and miscellaneous meeting expenses are reflected in Commodities.

**Program: Administration**  
**Sub-Program: Finance**

***DIVISION DESCRIPTION:***

Administers all City financial services including financial planning, budgeting, cash management, accounting, payroll, the City audit, business licensing, capital asset management, investments, and debt management.

***DIVISION GOALS/MISSION:***

To coordinate all financial functions of the City and to provide departments with timely and accurate financial information.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Number of AP invoices processed	16,136	16,200	17,000	17,000
Number of payroll checks issued	9,229	9,000	9,346	9,567
GFOA Certificate of Excellence in Financial Reporting	Yes	Yes	Yes	Yes
GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes
<b>Program Expenditures</b>				
Personnel Services	621,826	714,700	662,400	735,000
Contractual Services	83,768	97,400	90,900	93,300
Commodities	11,961	10,900	12,400	12,900
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>717,555</b>	<b>823,000</b>	<b>765,700</b>	<b>841,200</b>

**Expenditures by Fund**

General	717,555	823,000	765,700	841,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>717,555</b>	<b>823,000</b>	<b>765,700</b>	<b>841,200</b>

<b>Full-Time Equivalent Positions</b>	<b>9.23</b>	<b>9.23</b>	<b>9.23</b>	<b>9.23</b>
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**2010 Budget Summary**

The 2010 Budget represents full funding of a current vacant position, planned to be filled mid-year 2009. Staff has begun working on the July, 2010 implementation of GASB 54. Major expenses in this program include the payment to an outside firm to audit the City's CAFR, banking fees, investment and professional services and staff training/travel. Reflected in Commodities are funds for office supplies, postage and small equipment replacements.

**Program: Administration**  
**Sub-Program: Information Services**

**DIVISION DESCRIPTION:**

Responsible for the administration, management, configuration, programming, concept planning, and maintenance of all City information systems, including: network, telephone and data, hardware and software, Internet services, GIS and video/sound systems.

**DIVISION GOALS/MISSION:**

To effectively provide information systems technology as a tool necessary to maximize expected high levels of Citizen service within recognized financial constraints.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Average monthly website visits	25,406	24,000	26,000	27,000
Network server and PBX uptime	99.90%	99.90%	99.90%	99.90%
<b>Program Expenditures</b>				
Personnel Services	480,299	516,100	488,100	518,200
Contractual Services	127,747	197,600	197,600	200,900
Commodities	194,256	150,500	150,500	138,500
Capital	184,126	189,300	240,306	90,000
Debt Service	-	-	-	-
<b>Total</b>	<b>986,428</b>	<b>1,053,500</b>	<b>1,076,506</b>	<b>947,600</b>

**Expenditures by Fund**

General	802,302	864,200	836,200	857,600
Special Revenue	-	-	-	-
Capital	184,126	189,300	240,306	90,000
Debt	-	-	-	-
<b>Total</b>	<b>986,428</b>	<b>1,053,500</b>	<b>1,076,506</b>	<b>947,600</b>

<b>Full-Time Equivalent Positions</b>	4.75	5.00	5.00	5.00
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**2010 Budget Summary**

The 2010 Budget represents full funding of a current vacant position, planned to be filled mid-year 2009. Contractual Services includes software license renewals, equipment maintenance, staff training and telephone expense. Commodities reflects the purchase of computer supplies and expendable equipment. The total cost of these items varies year to year depending on the replacement schedule. Included in capital are funds to afford software, hardware & phone upgrades and Microsoft license expense. Reflected in 2009 is the remaining balance of \$51,000 for the Eden computer conversion.

**Program: Administration**  
**Sub-Program: Human Resources**

***DIVISION DESCRIPTION:***

The core services and competencies of Human Resources include recruitment/hiring, management and administration of the following programs: benefits and retirement programs, safety and workers' compensation programs, employee development, employee relations, compensation, regulatory compliance for HR programs; and HRIS database management.

***DIVISION GOALS/MISSION:***

Committed to attracting, developing and retaining a diverse, qualified workforce in support of the City's goals and challenges. We will promote a positive work environment and provide efficient, cost-effective, customer-focused human resources.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Employment applications processed and reviewed	2,580	3,200	3,200	3,200
Worker's compensation cases managed	60	43	55	55
<b>Program Expenditures</b>				
Personnel Services	738,490	874,400	806,900	896,900
Contractual Services	124,691	256,400	239,200	238,400
Commodities	2,631	9,800	8,400	9,100
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>865,812</b>	<b>1,140,600</b>	<b>1,054,500</b>	<b>1,144,400</b>

**Expenditures by Fund**

General	865,812	1,140,600	1,054,500	1,144,400
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>865,812</b>	<b>1,140,600</b>	<b>1,054,500</b>	<b>1,144,400</b>

<b>Full-Time Equivalent Positions</b>	4.98	4.98	4.98	4.98
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**2010 Budget Summary**

In 2010, staff plans to update the content and layout of the Human Resources intranet page. Personnel Services includes funds for citywide payment of workers compensation, long term disability, the employee assistance program and supplemental retirement. Contractual Services provides for employment expenses such as advertising, pre-employment testing, immunizations and background checks for all city departments as well section 125 administration and dues/memberships.

**Program: Administration**  
**Sub-Program: Legal Services**

***DIVISION DESCRIPTION:***

Provides support to the Governing Body and City departments by issuing legal and ethical opinions, and reviewing and drafting resolutions, ordinances and contracts. Other responsibilities include prosecuting municipal court matters, providing litigation services, and managing insurance and risk management.

***DIVISION GOALS/MISSION:***

To provide the highest quality legal advice and support in an effective and efficient manner by rendering prompt responses to all inquiries, provide on-going training to City personnel and monitoring of proposed legislation affecting the City.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Number of ordinances/resolutions prepared or reviewed	275	250	250	250
Cases disposed of by walk-in plea	1,800	1,750	1,750	1,800
<b>Program Expenditures</b>				
Personnel Services	309,966	335,000	335,100	346,300
Contractual Services	128,024	198,200	198,100	185,600
Commodities	3,823	2,800	2,800	2,800
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>441,813</b>	<b>536,000</b>	<b>536,000</b>	<b>534,700</b>

**Expenditures by Fund**

General	441,813	536,000	536,000	534,700
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>441,813</b>	<b>536,000</b>	<b>536,000</b>	<b>534,700</b>

<b>Full-Time Equivalent Positions</b>	2.50	2.50	2.50	2.50
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**2010 Budget Summary**

Outside legal services, Westlaw access charges, dues/memberships, telephone & fax machine charges and document scanning is included in Contractual Services. While a very small part of the budget, Commodities provides for office supplies, postage and meeting expense.

**Program: Administration**  
**Sub-Program: Municipal Court**

***DIVISION DESCRIPTION:***

Municipal Court has jurisdiction over complaints alleging violations of municipal ordinances. Cases include: traffic violations, theft, possession of controlled substances, battery and property code violations.

***DIVISION GOALS/MISSION:***

To provide accurate, timely and efficient handling of all court papers and receipts. In addition, staff continually works to provide court information to the public in a prompt and courteous manner.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Number of cases filed	13,598	16,000	16,000	16,000
Cost recovery - traffic tickets				
Municipal Court	364%	291%	283%	261%
+ traffic officers + prosecutor	162%	143%	133%	120%
Net receipts processed	1,798,526	1,800,000	1,800,000	1,800,000
<b>Program Expenditures</b>				
Personnel Services	445,252	538,900	502,000	561,300
Contractual Services	43,092	60,400	75,200	75,200
Commodities	4,419	20,300	16,300	14,200
Capital	815	-	6,900	-
Debt Service	-	-	-	-
<b>Total</b>	<b>493,578</b>	<b>619,600</b>	<b>600,400</b>	<b>650,700</b>

**Expenditures by Fund**

General	492,763	619,600	593,500	650,700
Special Revenue	-	-	-	-
Capital	815	-	6,900	-
Debt	-	-	-	-
<b>Total</b>	<b>493,578</b>	<b>619,600</b>	<b>600,400</b>	<b>650,700</b>

<b>Full-Time Equivalent Positions</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
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**2010 Budget Summary**

The hiring of a part-time vacant position has been delayed until 2010, thus explaining the decrease in planned personnel expenses in the 2009 Estimate column. Operating expenses include the payment of a public defender, printing of forms, office supplies, court interpreters, ALERT system user charges and staff training. A total of \$6,900 has been included in 2009 to complete the purchase of small computer equipment for the FullCourt software.

## Program: Administration

### Sub-Program: Community Development-Administration

#### ***DIVISION DESCRIPTION:***

Oversees the three Community Development programs: Planning, Neighborhood Services, and Codes Services. Responsibilities include the oversight of planning commission meetings and board of zoning appeal meetings, guidance on: zoning issues; the maintenance of existing infrastructure to ensure property values; and building code issuance/enforcement.

#### ***DIVISION GOALS/MISSION:***

To guide Leawood's growth, quality of life and protect the community's assets.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Board of Zoning Appeals Cases	40	35	35	35
Planning Commission meetings held	24	22	20	22
<b>Program Expenditures</b>				
Personnel Services	48,407	192,600	131,000	190,100
Contractual Services	1,535	15,200	18,200	18,700
Commodities	-	1,500	1,500	1,000
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>49,942</b>	<b>209,300</b>	<b>150,700</b>	<b>209,800</b>

#### **Expenditures by Fund**

General	49,942	209,300	150,700	209,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>49,942</b>	<b>209,300</b>	<b>150,700</b>	<b>209,800</b>

<b>Full-Time Equivalent Positions</b>	1.00	2.00	2.00	2.00
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#### **2010 Budget Summary**

The hiring of a vacant position has been delayed until 2010, thus explaining the decrease in planned personnel expenses in the 2009 Estimate column. Operating expenses include professional services, publication expense, telephone, printing, training/travel, dues/memberships, and office supplies.

## Program: Administration

### Sub-Program: Community Development-Planning Administration Services

#### **DIVISION DESCRIPTION:**

Evaluates all residential and commercial zoning, special use, site plan and plat applications. Other responsibilities include the annual review of the comprehensive plan and monitoring compliance with adopted ordinances.

#### **DIVISION GOALS/MISSION:**

To provide the most up-to-date information, techniques and ordinances to the Planning Commission and the Governing Body, in order to successfully guide the community's growth and quality of life.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Number of applications processed	107	130	100	110
<b>Program Expenditures</b>				
Personnel Services	225,883	262,800	249,200	286,600
Contractual Services	34,000	51,800	67,300	54,800
Commodities	23,239	12,200	12,200	14,700
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>283,122</b>	<b>326,800</b>	<b>328,700</b>	<b>356,100</b>

#### **Expenditures by Fund**

General	283,122	326,800	328,700	356,100
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>283,122</b>	<b>326,800</b>	<b>328,700</b>	<b>356,100</b>

<b>Full-Time Equivalent Positions</b>	4.31	4.00	4.00	4.00
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#### **2010 Budget Summary**

Anticipated expenses include transcribing services, public notice advertisements, office supplies, memberships, meeting expense, gasoline for the city staff vehicle and training/travel for staff and Planning Commission members. A total of \$27,000 is included to provide funds, as needed, for special projects and outside architectural services.

## Program: Administration

### Sub-Program: Community Development-Neighborhood Services

#### **DIVISION DESCRIPTION:**

Performs various inspections and administers special programming geared to protect and maintain residential and commercial infrastructure. Other services include, rental & massage licensing, home association liaison, Board of Zoning Appeals liaison, development audits, West Nile prevention program and enforcement of the City's general code restrictions.

#### **DIVISION GOALS/MISSION:**

To ensure that our community remains sustainable throughout various phases of growth.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Number of inspections conducted	14,351	13,000	13,000	13,000
Licensed rentals - single family	96	100	100	100
Licensed rentals - apartment units	461	425	425	425
<b>Program Expenditures</b>				
Personnel Services	177,688	183,500	181,700	200,900
Contractual Services	8,101	13,600	13,600	13,900
Commodities	9,777	11,400	11,400	11,100
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>195,566</b>	<b>208,500</b>	<b>206,700</b>	<b>225,900</b>
<b>Expenditures by Fund</b>				
General	195,566	208,500	206,700	225,900
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>195,566</b>	<b>208,500</b>	<b>206,700</b>	<b>225,900</b>
<b>Full-Time Equivalent Positions</b>	<b>3.23</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

#### **2010 Budget Summary**

In 2010, the West Nile larvicide applications will be handled by Parks & Recreation. Personnel Services expense rises in 2010 primarily due to career development progression of staff. Contractual Services include funds for the removal of graffiti/nuisance abatement, mobile phones and staff training. Gasoline for staff vehicles, staff clothing and office supplies are included in Commodities.

## Program: Administration

### Sub-Program: Community Development-Codes Administration

#### **DIVISION DESCRIPTION:**

Enforces building codes, floodplain, erosion control and development of ordinances. Responsibilities include plan review, inspection, permit records management and enforcement of all permitted activity of new and existing development.

#### **DIVISION GOALS/MISSION:**

To provide the highest level of customer service while ensuring building safety and development compliance.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Inspections performed	9,636	7,000	6,000	6,000
Percent of inspections performed by scheduled time	100%	100%	100%	100%
<b>Program Expenditures</b>				
Personnel Services	424,268	465,000	459,200	483,900
Contractual Services	25,258	31,200	41,200	40,900
Commodities	8,252	16,500	16,500	13,200
Capital	-	20,000	20,300	-
Debt Service	-	-	-	-
<b>Total</b>	<b>457,778</b>	<b>532,700</b>	<b>537,200</b>	<b>538,000</b>
<b>Expenditures by Fund</b>				
General	457,778	512,700	516,900	538,000
Special Revenue	-	-	-	-
Capital	-	20,000	20,300	-
Debt	-	-	-	-
<b>Total</b>	<b>457,778</b>	<b>532,700</b>	<b>537,200</b>	<b>538,000</b>
<b>Full-Time Equivalent Positions</b>	<b>6.25</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

#### **2010 Budget Summary**

Contractual Services reflect credit card fees, mobile telephones, third party plan review for code compliance, staff training and scanning services of permits & plans. Office supplies, inspection forms, replacement code books, uniforms/clothing and gasoline for the city inspector vehicles are included in Commodities. No capital purchases are planned for 2010.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



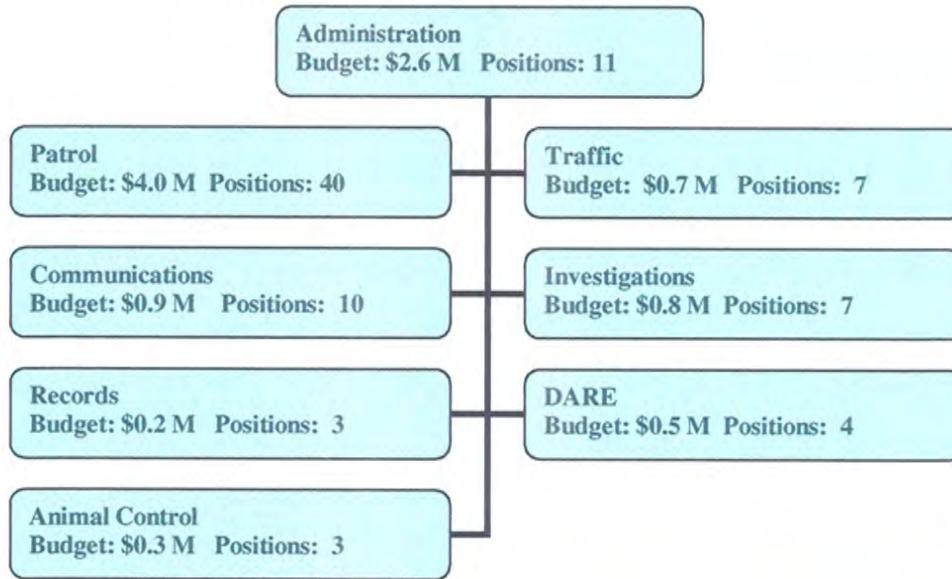
### *DID YOU KNOW.....*

*It has been suggested that if 100,000 people who currently don't recycle began to do so, they would collectively reduce CO2 emissions by 42,000 tons a year. As an added benefit, recycling reduces pollution and saves natural resources, including precious trees that absorb CO2.*



# POLICE

**Budget: \$10M Positions: 85**



## ***Administration***

Develops and implements departmental policy, provides management controls over departmental functions, and is the focal point for interaction with other departments, schools, and community.

## ***Patrol***

Prevents and detects crimes. Other responsibilities include field training, school programming, firearms training and maintenance and drug investigations.

## ***Traffic***

Enforces traffic laws. Other responsibilities include field training, school programming, and firearms training and maintenance.

## ***Communication***

Handles telecommunications for department operations including: telephone, radio, computer communications, 911 emergency service and dispatch.

## ***Investigations***

Investigates all reported crimes. Duties include: processing of crime scenes, collecting and preserving evidence, interviewing suspects and witnesses, conducting line-ups, securing and executing search and arrest warrants, and assisting with local, state and federal investigations.

## ***Records***

Manages department records pertaining to criminal history information as provided for in State law.

## ***DARE***

Presents the DARE program in City elementary and middle schools. Officers make a variety of safety presentations to community groups with emphasis on empowering citizens to reduce crime. This sub-program includes grants to local drug prevention and rehabilitation programs.

## ***Animal Control***

Enforces the City's animal codes, investigates reported cases of animal cruelty and neglect, relocates wild animals through humane trapping and returns pets to citizens.

# POLICE

**Budget: \$10M Positions: 85**

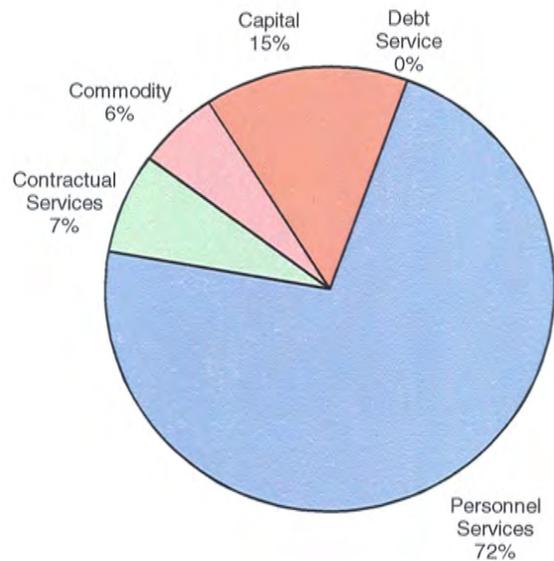
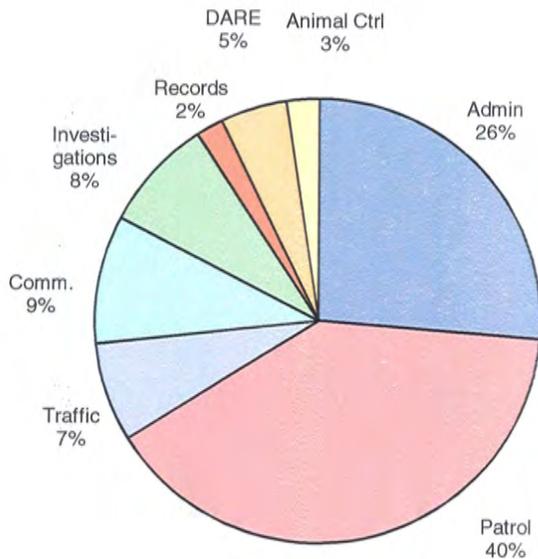
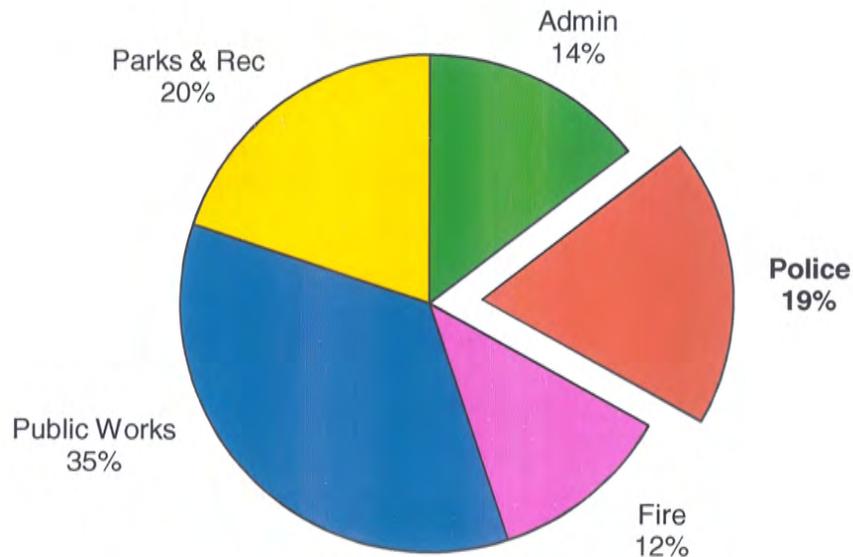


**Council Priority**

Keep our community safe and secure the public's sense of well-being.

**Departmental Goal**

Protect Leawood residents, visitors and businesses by providing quality police and homeland security services.



# POLICE

Budget: \$10M Positions: 85

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Expenditures by Program</b>				
Administration	2,051,148	2,506,627	2,407,349	2,622,965
Patrol	3,357,146	4,164,800	3,638,750	3,988,150
Traffic	573,861	597,900	633,800	721,500
Communications	808,657	911,100	885,800	932,400
Investigations	659,131	739,800	720,050	815,200
Records	169,387	193,600	190,100	199,800
DARE	368,773	424,800	420,400	476,800
Animal Control	169,388	236,400	199,700	242,100
<b>Total</b>	<b>8,157,491</b>	<b>9,775,027</b>	<b>9,095,949</b>	<b>9,998,915</b>
<b>Expenditures by Character</b>				
Personnel Services	6,274,942	7,157,100	6,859,700	7,210,600
Contractual Services	504,115	822,050	780,750	728,050
Commodities	381,262	600,650	597,400	584,450
Capital	997,172	1,195,227	858,099	1,475,815
Debt Service	-	-	-	-
<b>Total</b>	<b>8,157,491</b>	<b>9,775,027</b>	<b>9,095,949</b>	<b>9,998,915</b>
<b>Expenditures by Fund</b>				
General	7,972,861	9,514,327	9,040,049	9,330,265
Special Revenue	6,102	-	950	-
Capital	178,528	260,700	54,950	668,650
Debt	-	-	-	-
<b>Total</b>	<b>8,157,491</b>	<b>9,775,027</b>	<b>9,095,949</b>	<b>9,998,915</b>
<b>Full-Time Equivalent Positions</b>				
	85.00	85.00	85.00	85.00
<i>Commissioned Officers</i>	<i>63.00</i>	<i>63.00</i>	<i>63.00</i>	<i>63.00</i>
<b>Exhibit: Revenue by Program</b>				
Alarm Fees	55,821	50,000	55,543	56,000
Animal Impound	4,447	3,900	4,550	4,725
School Resource Revenue	30,155	30,000	30,340	30,895
Police Security Fees	1,120	1,000	1,000	1,000
DARE Salary Reimbursement	195,000	150,000	150,000	150,000

**Program: Police**  
**Sub-Program: Administration**

**Sub-Program Goal**

To manage the financial and operational aspects of the department and analyze existing procedures to improve department-wide effectiveness. Provide leadership in departmental values and in the expansion of the customer service orientation of the Police Department.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Provide efficient police service to the citizens of Leawood:				
<i>Budgeted cost per citizen</i>	\$261	\$300	\$280	\$306
<i>Citizens per Commissioned Officer</i>	497	517	516	518
2. Effectively manage the increasing calls for service impacting our organization:				
<i>Avg. response time emergency calls</i>	3:39 min	3:30 min	3:30 min	3:30 min
<i>Overtime as a % of regular salaries</i>	10%	11%	11%	11%
3. Pursue opportunities to establish a strong community presence and rapport with residents:				
<i>% respondents satisfied</i>	83.5%	NA	NA	NA
4. Develop executive staff by promoting a team environment, collaboration, and open communication:				
<i>% employees receiving training or professional development</i>	84%	NA	100%	100%

	<u>Initiated By</u>	<u>Completion Date</u>
<b>Council &amp; Administrator Directives</b>		
Initiate schematic planning for new Justice Center	Council	Ongoing
Lead compliance/certification of Justice Center (evaluate)	Council	Ongoing
Evaluate staffing needs of Justice Center	Council	Ongoing
Evaluate police activity in building at 97th and Lee Boulevard	Council	Ongoing
Participate in diversity awareness activities	Council	Ongoing
Identify and facilitate green projects and activities	Council	Ongoing

**Major Program Accomplishments**

Part 1 crimes reduced by 21% in 2008	Department	2008
Traffic crashes reduced by 15%	Department	2008
Citizen complaints reduced by 43%	Department	2008

**Program: Police**  
**Sub-Program: Administration**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	876,140	989,700	1,066,200	1,071,600
Contractual Services	235,440	456,800	411,500	357,300
Commodities	58,951	93,800	93,800	75,600
Capital	880,617	966,327	835,849	1,118,465
Debt Service	-	-	-	-
<b>Total</b>	<b>2,051,148</b>	<b>2,506,627</b>	<b>2,407,349</b>	<b>2,622,965</b>
<b>Expenditures by Fund</b>				
General	1,989,175	2,474,827	2,374,649	2,311,665
Special Revenue	-	-	-	-
Capital	61,973	31,800	32,700	311,300
Debt	-	-	-	-
<b>Total</b>	<b>2,051,148</b>	<b>2,506,627</b>	<b>2,407,349</b>	<b>2,622,965</b>
<b>Full-Time Equivalent Positions</b>				
<i>Commissioned Officers</i>	11.00	11.00	11.00	11.00
	6.00	6.00	6.00	6.00

**2010 Budget Summary**

Operating expense includes utilities for police buildings, staff training, housing of prisoners at the county facility, law enforcement liability insurance, building maintenance expenses, office supplies, uniforms and gasoline. Included in capital is the transfer of approximately \$800,000 annually to the Public Safety Improvement fund which represents the city's portion of the .25% county public safety sales tax. Three administrative vehicles are scheduled for replacement in 2010 with a total cost of \$76,300.

**Program: Police**  
**Sub-Program: Patrol**

**Sub-Program Goal**

Provide aggressive patrol and enforcement, employ proactive policing techniques and technologies, and work in partnership with the community to reduce the potential for harm.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Effectively manage the increasing calls for service impacting our organization: <i><b>Total calls for service</b></i>	14,250	14,300	14,300	14,400
<i><b>Average response time per emergency call (minutes)</b></i>	3:25	3:30	3:30	3:30
2. Monitor and analyze the crime rate for changing threats to the community: <i><b>Crime rate (per 1,000 citizens)-overall</b></i>	22.5	21.6	21.7	21.6
<i><b>Part I</b></i>	14.4	13.8	13.9	13.8
<i><b>Part II</b></i>	8.1	7.8	7.8	7.8
3. Promote the public's sense of security: <i><b>% of residents who feel safe in their neighborhood during the day/night</b></i>	82%	NA	NA	NA

**Initiated By**                      **Completion Date**

**Council & Administrator Directives**

No current directives

**Major Program Accomplishments**

Gained compliance with FCC's rebanding project	Department	2008
Violent crime dropped 50%	Department	2008
Property crime dropped 20%	Department	2008
Response time was 4% faster	Department	2008

**Program: Police**  
**Sub-Program: Patrol**

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Program Expenditures</b>				
Personnel Services	2,951,896	3,520,900	3,146,900	3,349,800
Contractual Services	72,281	89,200	89,200	90,200
Commodities	248,996	386,700	386,700	395,900
Capital	83,973	168,000	15,950	152,250
Debt Service	-	-	-	-
<b>Total</b>	<b>3,357,146</b>	<b>4,164,800</b>	<b>3,638,750</b>	<b>3,988,150</b>
<b>Expenditures by Fund</b>				
General	3,273,173	3,996,800	3,622,800	3,835,900
Special Revenue	-	-	-	-
Capital	83,973	168,000	15,950	152,250
Debt	-	-	-	-
<b>Total</b>	<b>3,357,146</b>	<b>4,164,800</b>	<b>3,638,750</b>	<b>3,988,150</b>
<b>Full-Time Equivalent Positions</b>				
<i>Commissioned Officers</i>	41.00	41.00	40.00	40.00
	41.00	41.00	40.00	40.00

**2010 Budget Summary**

In addition to implementing a new training program for new officers in 2010, the department plans to maintain low crime rates and response times. Personnel reflects the movement of one officer position to the Traffic program in 2009 and the delayed hiring of two officer positions until late 2010. The planned 2009 replacement of police vehicles has been delayed until 2010 and only a speed control system will be purchased in 2009. Operating expenses include officer training, mobile phones, uniforms, vehicle repairs, gasoline and supplies.

**Program: Police**  
**Sub-Program: Traffic**

**Sub-Program Goal**

Maintain an aggressive patrol and enforcement presence on the streets and thoroughfares of Leawood to reduce traffic incidents.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Effectively manage the increasing traffic impacting our organization:				
<i>Total traffic citations</i>	6,645	7,000	7,000	7,000
<i>Traffic contacts per traffic officer</i>	2,969	2,969	2,544	2,544
2. Reduce traffic incidents:				
<i>Number of traffic crashes with injuries per 100,000 population</i>	56	65	65	65

**Council & Administrator Directives**

No current directives

Initiated By                      Completion Date

**Major Program Accomplishments**

Service improvement ongoing

**Program: Police**  
**Sub-Program: Traffic**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	556,203	546,600	582,500	608,000
Contractual Services	6,155	13,800	13,800	13,800
Commodities	11,503	31,200	31,200	31,200
Capital	-	6,300	6,300	68,500
Debt Service	-	-	-	-
<b>Total</b>	<b>573,861</b>	<b>597,900</b>	<b>633,800</b>	<b>721,500</b>
<b>Expenditures by Fund</b>				
General	573,861	591,600	627,500	653,000
Special Revenue	-	-	-	-
Capital	-	6,300	6,300	68,500
Debt	-	-	-	-
<b>Total</b>	<b>573,861</b>	<b>597,900</b>	<b>633,800</b>	<b>721,500</b>
<b>Full-Time Equivalent Positions</b>				
Commissioned Officers	6.00	6.00	7.00	7.00
	6.00	6.00	7.00	7.00

**2010 Budget Summary**

Personnel reflects the movement of one officer position from the Patrol program in 2009. The planned 2009 replacement of two traffic vehicles has been delayed until 2010 and only a motorcycle will be replaced in 2009. Contractual Services include mobile phones, officer training and memberships/subscription expenses. Included in Commodities are funds for uniforms, gasoline, vehicle supplies and expendable equipment.

**Program: Police**  
**Sub-Program: Communications**

**Sub-Program Goal**

Relay clear, concise, and accurate instructions and information to police officers and citizens as quickly as possible.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Monitor workload to ensure adequate staffing levels:				
<i>Total calls dispatched</i>	13,250	13,750	13,750	13,500
<i>911 calls dispatched</i>	1,150	1,350	1,350	1,500
2. Dispatch information within target time of 30 seconds:				
<i>Response time from time of call to dispatch (emergency calls)</i>	30 sec	30 sec	30 sec	30 sec
3. Promote departmental teamwork to ensure efficient communication				
<i>% rating dispatch services as good or better on in-department survey</i>	72%	NA	NA	NA

**Initiated By**                      **Completion Date**

**Council & Administrator Directives**

No current directives

**Major Program Accomplishments**

Received Certificate of Appreciation from Crime Stoppers	Department	2008
Updated career development plan	Department	2008
Implemented scenario based video testing for dispatch applicants	Department	2008
Trained with Mid-States Organized Crime Information Center	Department	2008

**Program: Police**  
**Sub-Program: Communications**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	667,918	726,400	701,100	747,700
Contractual Services	129,212	163,100	163,100	163,600
Commodities	11,527	21,600	21,600	21,100
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>808,657</b>	<b>911,100</b>	<b>885,800</b>	<b>932,400</b>
<b>Expenditures by Fund</b>				
General	808,657	911,100	885,800	932,400
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>808,657</b>	<b>911,100</b>	<b>885,800</b>	<b>932,400</b>
<b>Full-Time Equivalent Positions</b>				
Commissioned Officers	10.00	10.00	10.00	10.00
	-	-	-	-

**2010 Budget Summary**

Staff plans to review and finalize preparation to move the dispatch functions to the new Justice Center when it is constructed. There are no major changes to this program in 2010. Contractual Services include the ALERT user charges, communication expense, maintenance/user agreements for Intergraph and telephone systems as well as radio equipment and utility payments. Office & computer supplies, uniforms and equipment replacements are reflected in Commodities.

**Program: Police**  
**Sub-Program: Investigations**

**Sub-Program Goal**

Maintain a high case clearance rate and conduct impartial investigations that insure the rights of all individuals.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Effectively manage caseloads to facilitate a high crime clearance rate:				
<i># of cases investigated</i>	704	870	870	870
<i>Part I</i>	450	500	500	500
<i>Part II</i>	254	370	370	370
<i># of cases per officer</i>	117	145	145	145
<i>Part I</i>	75	83	83	83
<i>Part II</i>	42	62	62	62
<i>Active cases cleared</i>	162	190	190	190
2. Ensure public views the department as impartial and thorough:				
<i># of citizen complaint investigations which are completed in two months or less</i>				
	100%	100%	100%	100%

Initiated By                      Completion Date

**Council & Administrator Directives**  
 No current directives

**Major Program Accomplishments**  
 Service improvements ongoing

**Program: Police**  
**Sub-Program: Investigations**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	586,264	656,900	661,400	686,800
Contractual Services	15,764	24,400	24,400	24,400
Commodities	24,521	33,300	34,250	30,800
Capital	32,582	25,200	-	73,200
Debt Service	-	-	-	-
<b>Total</b>	<b>659,131</b>	<b>739,800</b>	<b>720,050</b>	<b>815,200</b>
<b>Expenditures by Fund</b>				
General	620,447	714,600	719,100	742,000
Special Revenue	6,102	-	950	-
Capital	32,582	25,200	-	73,200
Debt	-	-	-	-
<b>Total</b>	<b>659,131</b>	<b>739,800</b>	<b>720,050</b>	<b>815,200</b>
<b>Full-Time Equivalent Positions</b>				
<i>Commissioned Officers</i>	7.00	7.00	7.00	7.00
	6.00	6.00	6.00	6.00

**2010 Budget Summary**

The planned 2009 replacement of one Investigations vehicle has been delayed until 2010 when two other Investigation vehicles will also be replaced. Mobile phones, staff training, outside professional services and equipment rentals are included in Contractual Services. Commodities reflects the purchase of uniforms, office supplies/materials, vehicle repairs and gasoline.

**Program: Police**  
**Sub-Program: Records**

**Sub-Program Goal**

Provide accurate, timely, and properly submitted reports to local, state and federal offices.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Ensure timely submission of reports through appropriate workloads:				
<i>Cases processed per employee</i>	8,407	6,667	6,667	8,333
<i>Requests for reports (per employee)</i>	847	1,083	1,083	867
<i>by mail</i>	347	383	383	367
<i>in person</i>	500	700	700	500

**Council & Administrator Directives**

No current directives

Initiated By                      Completion Date

**Major Program Accomplishments**

Microfilmed old records to reduce paper files	Department	2008
Implemented unit rotational work schedule	Department	2008

**Program: Police**  
**Sub-Program: Records**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	132,152	144,600	141,300	151,000
Contractual Services	24,851	30,150	34,150	34,150
Commodities	12,384	18,850	14,650	14,650
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>169,387</b>	<b>193,600</b>	<b>190,100</b>	<b>199,800</b>
<b>Expenditures by Fund</b>				
General	169,387	193,600	190,100	199,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>169,387</b>	<b>193,600</b>	<b>190,100</b>	<b>199,800</b>
<b>Full-Time Equivalent Positions</b>				
Commissioned Officers	3.00	3.00	3.00	3.00
	-	-	-	-

**2010 Budget Summary**

Plans in 2010 include the continuation of microfilming old records to free up file storage space and also to assist with the preparation of plans to move the Justice Center when it is constructed. Contractual Services include funds for equipment leases, office machine repairs, record scanning, outside printing and staff training. Office supplies, postage and uniforms are reflected in Commodities.

**Program: Police**  
**Sub-Program: D.A.R.E.**

**Sub-Program Goal**

Ensure a safe school environment through proactive efforts in education, outreach and enforcement.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Promote safety through education and outreach efforts: <i># of children receiving DARE presentations</i>	5,080	6,000	6,000	5,500
2. Promote safety through enforcement efforts: <i>Cases initiated during SRO service</i>	60	80	80	70
3. Use of city funds: <i>Portion of the sub-program funded by the Alcohol Tax</i>	53%	35%	36%	31%

**Council & Administrator Directives**

No current directives

**Major Program Accomplishments**

	<u>Initiated By</u>	<u>Completion Date</u>
Continued to provide I-Safe training to students and parents	Department	2008
Obtained new, faster neighborhood notification phone system	Department	2008

**Program: Police**  
**Sub-Program: D.A.R.E.**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	351,144	401,700	397,300	419,700
Contractual Services	6,376	14,600	14,600	14,600
Commodities	11,253	8,500	8,500	8,500
Capital	-	-	-	34,000
Debt Service	-	-	-	-
<b>Total</b>	<b>368,773</b>	<b>424,800</b>	<b>420,400</b>	<b>476,800</b>
<b>Expenditures by Fund</b>				
General	368,773	424,800	420,400	442,800
Special Revenue	-	-	-	-
Capital	-	-	-	34,000
Debt	-	-	-	-
<b>Total</b>	<b>368,773</b>	<b>424,800</b>	<b>420,400</b>	<b>476,800</b>
<b>Full-Time Equivalent Positions</b>				
<i>Commissioned Officers</i>	4.00	4.00	4.00	4.00
	4.00	4.00	4.00	4.00

**2010 Budget Summary**

Expenses within this program remain fairly constant from year to year and include the purchase of D.A.R.E. supplies and training for the officers. Other operating expenses include telephone, vehicle repairs, uniforms and memberships. One D.A.R.E. vehicle will be replaced in 2010.

**Program: Police**  
**Sub-Program: Animal Control**

**Sub-Program Goal**

Maintain a safe environment for citizens, domestic animals, and wildlife through cost-efficient methods.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Provide efficient service:				
<i>Cost recovery on boarding strays</i>	62%	54%	63%	66%
<i># of animal control calls</i>	1,253	1,700	1,700	1,700
<i>% of calls handled by AC Officers</i>	87%	90%	90%	90%

<b>Council &amp; Administrator Directives</b>	<u>Initiated By</u>	<u>Completion Date</u>
No current directives		

<b>Major Program Accomplishments</b>	<u>Initiated By</u>	<u>Completion Date</u>
Prioritize compliance with licensing ordinances	Department	2008
Maintained high visibility in residential complaint areas	Department	2008

**Program: Police**  
**Sub-Program: Animal Control**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	153,225	170,300	163,000	176,000
Contractual Services	14,036	30,000	30,000	30,000
Commodities	2,127	6,700	6,700	6,700
Capital	-	29,400	-	29,400
Debt Service	-	-	-	-
<b>Total</b>	<b>169,388</b>	<b>236,400</b>	<b>199,700</b>	<b>242,100</b>
<b>Expenditures by Fund</b>				
General	169,388	207,000	199,700	212,700
Special Revenue	-	-	-	-
Capital	-	29,400	-	29,400
Debt	-	-	-	-
<b>Total</b>	<b>169,388</b>	<b>236,400</b>	<b>199,700</b>	<b>242,100</b>
<b>Full-Time Equivalent Positions</b>				
<i>Commissioned Officers</i>	3.00	3.00	3.00	3.00
	-	-	-	-

**2010 Budget Summary**

The planned 2009 replacement of one vehicle has been delayed until 2010. Contractual Services includes the contractual agreement for stray boarding, cremations, mobile telephone payments and staff training. Uniforms, veterinarian/medical supplies and vehicle parts & supplies are included in Commodities.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



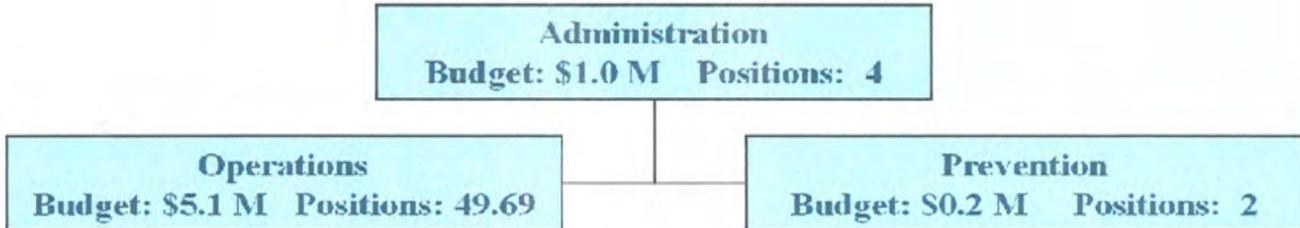
### *DID YOU KNOW.....*

*Recycling is the process of taking a product at the end of its useful life and using all or part of it to make another product. The internationally recognized symbol for recycling includes three arrows moving in a triangle. Each arrow represents a different part of the recycling process, from collection to remanufacture to resale.*



# FIRE

**Budget: \$6.3M Positions: 55.69**



## ***Administration***

Oversees Fire Operations, Fire Prevention and the Emergency Preparedness functions. Administers training programs, and maintains emergency warning sirens.

## ***Fire Service Operations***

Responds to medical emergencies and fire, rescue, explosion and hazardous material incidents. Maintains readiness through planning, company inspections, and vehicle, equipment and building maintenance. Responds to citizen requests for non-emergency safety services including car seat and smoke detector installation, utility shut-off, transportation of disabled people, and referrals to the Citizen Assist Program.

## ***Prevention and Investigation***

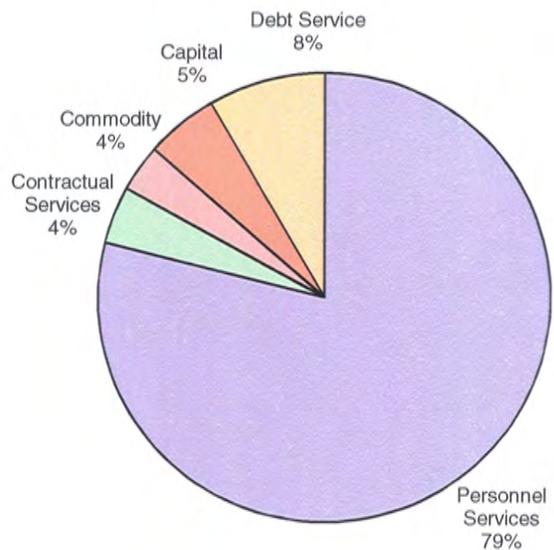
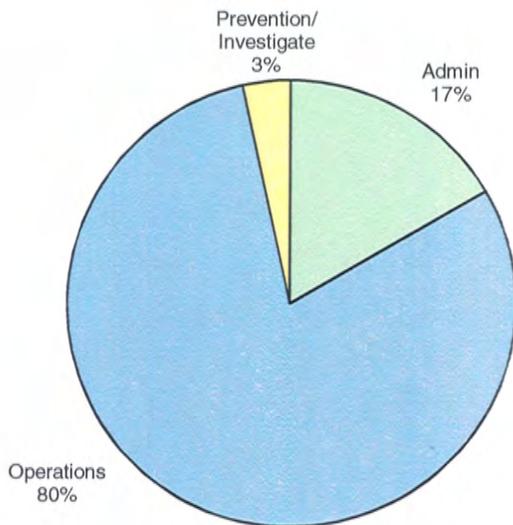
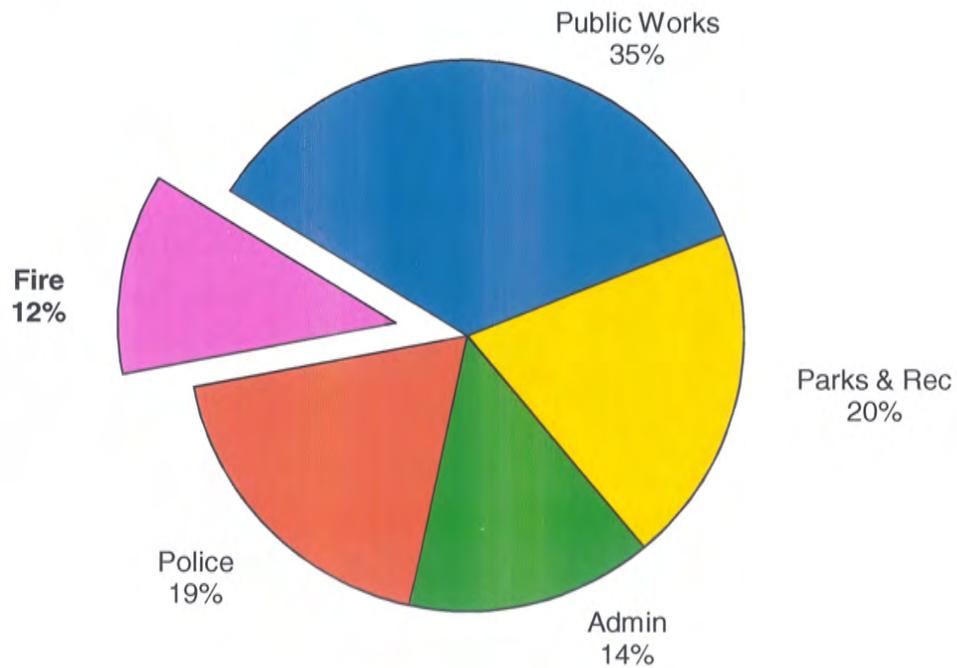
Enforce fire prevention codes and fire safety standards by coordinating inspections, reviewing construction plans, hydrant location and apparatus access, conducting fire cause and arson investigations and provide public safety education.

# FIRE

**Budget: \$6.3M Positions: 55.69**

 **Council Priority** Keep our community safe and secure the public's sense of well-being.

**Departmental Goal** Protect and preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.



# FIRE

**Budget: \$6.3M Positions: 55.69**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Expenditures by Program</b>				
Administration	1,001,553	1,096,988	1,084,688	1,046,538
Operations	4,451,203	4,668,200	4,611,700	5,051,200
Prevention	196,318	209,600	258,500	219,200
<b>Total</b>	<b>5,649,074</b>	<b>5,974,788</b>	<b>5,954,888</b>	<b>6,316,938</b>
<b>Expenditures by Character</b>				
Personnel Services	4,584,623	4,793,400	4,753,800	4,984,400
Contractual Services	205,945	261,900	254,800	262,400
Commodities	294,123	206,100	212,700	214,600
Capital	141,055	187,500	207,700	326,700
Debt Service	423,328	525,888	525,888	528,838
<b>Total</b>	<b>5,649,074</b>	<b>5,974,788</b>	<b>5,954,888</b>	<b>6,316,938</b>
<b>Expenditures by Fund</b>				
General	5,181,281	5,462,500	5,422,400	5,662,600
Special Revenue	-	-	-	-
Capital	141,055	187,500	207,700	326,700
Debt	326,738	324,788	324,788	327,638
<b>Total</b>	<b>5,649,074</b>	<b>5,974,788</b>	<b>5,954,888</b>	<b>6,316,938</b>
<b>Full-Time Equivalent Positions</b>	<b>55.69</b>	<b>55.69</b>	<b>55.69</b>	<b>55.69</b>

**Program: Fire**  
**Sub-Program: Administration**

**Sub-Program Goal**

To manage the financial and operational aspects of the department and analyze existing procedures to improve department-wide effectiveness. Ensure state and federal standards are met in fire services, emergency preparedness and hazardous material response.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Provide efficient fire and EMS service to the citizens of Leawood:				
<i>Budgeted cost per citizen</i>	\$180	\$184	\$183	\$194
<i>Citizens per Firefighter</i>	562	584	583	586
2. Ensure quality service by maintaining adequate staffing & training levels:				
<i>Training hours per month per Firefighter/EMT</i>	221	215	198	198
<i>Overtime as a % of regular salaries</i>	8%	9%	9%	9%
3. Maintain emergency preparedness:				
<i>Number of warning sirens</i>	8	8	8	10
<i>Number of siren tests conducted</i>	9	10	10	10
<i>% of tested in working condition</i>	89%	95%	95%	95%

**Council & Administrator Directives**

Identify and facilitate "green" projects and activities  
 Participate in diversity awareness activities

<u>Initiated By</u>	<u>Completion Date</u>
Council	Ongoing
Council	Ongoing

**Major Program Accomplishments 2008-2009**

Life Safety Achievement Award for zero fire deaths  
 Hosted "Fire & Police Open House for citizens  
 Participated in numerous charity events  
 Participated in City's 60th Anniversary Celebration with newly restored historic fire engine

Department	2008

**Program: Fire**  
**Sub-Program: Administration**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	457,183	476,500	475,100	492,700
Contractual Services	123,127	176,700	167,900	174,700
Commodities	18,555	30,000	27,900	29,000
Capital	75,950	89,000	89,000	22,500
Debt Service	326,738	324,788	324,788	327,638
<b>Total</b>	<b>1,001,553</b>	<b>1,096,988</b>	<b>1,084,688</b>	<b>1,046,538</b>
<b>Expenditures by Fund</b>				
General	598,865	683,200	670,900	696,400
Special Revenue	-	-	-	-
Capital	75,950	89,000	89,000	22,500
Debt	326,738	324,788	324,788	327,638
<b>Total</b>	<b>1,001,553</b>	<b>1,096,988</b>	<b>1,084,688</b>	<b>1,046,538</b>
<b>Full-Time Equivalent Positions</b>				
	4.00	4.00	4.00	4.00

**2010 Budget Summary**

Contractual Services include utilities at all fire station buildings, building/ground repairs, training and travel for staff and various fire association memberships. Office supplies, building supplies, fire/med act supplies and the purchase of expendable equipment is reflected in Commodities. Capital in 2010 includes the renovation of the garage floors at Fire Station #1 and exterior building repairs and a standby generator at Fire Station #1 in 2009. Debt represents the annual principal and interest payments due on Fire Stations #2 and #3.

**Program: Fire**  
**Sub-Program: Fire Service Operations**

**Sub-Program Goal**

To minimize the loss of life and property in emergency incidents.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Respond to emergencies within department goal of 5 minute average: <i>Average response time to fire incidents (in minutes)</i>	4:53	5:00	5:00	5:00

**Council & Administrator Directives**

No current directives

Initiated By                      Completion Date

**Major Program Accomplishments 2008-2009**

Placed into service new pumper and new rescue unit	Department	2008
Responded to Anderson County, KS flood relief effort	Department	May 2008
Assisted in Mississippi hurricane relief effort	Department	May 2008
Instructed citizens in CERT training	Department	2008

**Program: Fire**  
**Sub-Program: Fire Service Operations**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	3,951,655	4,136,000	4,046,200	4,299,300
Contractual Services	73,119	68,600	71,700	72,500
Commodities	264,734	164,000	174,000	174,000
Capital	65,105	98,500	118,700	304,200
Debt Service	96,590	201,100	201,100	201,200
<b>Total</b>	<b>4,451,203</b>	<b>4,668,200</b>	<b>4,611,700</b>	<b>5,051,200</b>
<b>Expenditures by Fund</b>				
General	4,386,098	4,569,700	4,493,000	4,747,000
Special Revenue	-	-	-	-
Capital	65,105	98,500	118,700	304,200
Debt	-	-	-	-
<b>Total</b>	<b>4,451,203</b>	<b>4,668,200</b>	<b>4,611,700</b>	<b>5,051,200</b>
<b>Full-Time Equivalent Positions</b>	49.69	49.69	48.69	49.69

**2010 Budget Summary**

Personnel reflects the movement of one firefighter position to the Prevention program in 2009 and then the movement back in 2010. Also the hiring of a vacant firefighter position has been delayed until late 2010. Operating expenses include training, communication, uniforms, gasoline, vehicle & equipment maintenance supplies/services and expendable equipment. Planned capital equipment in 2010 includes two thermal imaging cameras, five mobile data terminals, two storm warning sirens, two opticom systems, and \$183,200 for the purchase of emergency radios to replace the current system. Debt represents the annual payments due on the two fire rescue units received in 2008.

**Program: Fire**  
**Sub-Program: Prevention And Investigation**

**Sub-Program Goal**

Minimize community risk by reducing fire incidents through cost-effective prevention methods.

**Objectives and Performance Measures**

	2008 Actual	2009 Budget	2009 Estimated	2010 Target
1. Reduce fire incidents: <i>Fire calls per 1,000 citizens</i>	33	32	32	32
2. Maintain fire protection standards in city buildings:				
<i>Number of inspections</i>	1,189	920	1,200	1,200
<i>Number of building plans review</i>	100	100	100	100

**Council & Administrator Directives**

No current directives

Initiated By                      Completion Date

**Major Program Accomplishments 2008-2009**

Trained 4,000 students in fire prevention and life safety                      Department                      2008

**Program: Fire**  
**Sub-Program: Prevention And Investigation**

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Program Expenditures</b>				
Personnel Services	175,785	180,900	232,500	192,400
Contractual Services	9,699	16,600	15,200	15,200
Commodities	10,834	12,100	10,800	11,600
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>196,318</b>	<b>209,600</b>	<b>258,500</b>	<b>219,200</b>
<b>Expenditures by Fund</b>				
General	196,318	209,600	258,500	219,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>196,318</b>	<b>209,600</b>	<b>258,500</b>	<b>219,200</b>
<b>Full-Time Equivalent Positions</b>	2.00	2.00	3.00	2.00

**2010 Budget Summary**

Personnel reflects the movement of one firefighter position from the Fire Operations program in 2009 and then the movement back in 2010. Funds for mobile telephones, memberships and training are included in Contractual Services. Commodities reflects the purchase of prevention books & supplies for educational programs and arson prevention supplies.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



### *DID YOU KNOW.....*

*When it comes to recycling, remember the three "Rs": first REDUCE, then RE-USE; and finally RECYCLE. The last component, Recycling, of the waste hierarchy is the most common. In 2006, the United States recycled 32 percent of its waste according to the EPA. This is the energy equivalent to saving more than 10 billion gallons of gasoline.*



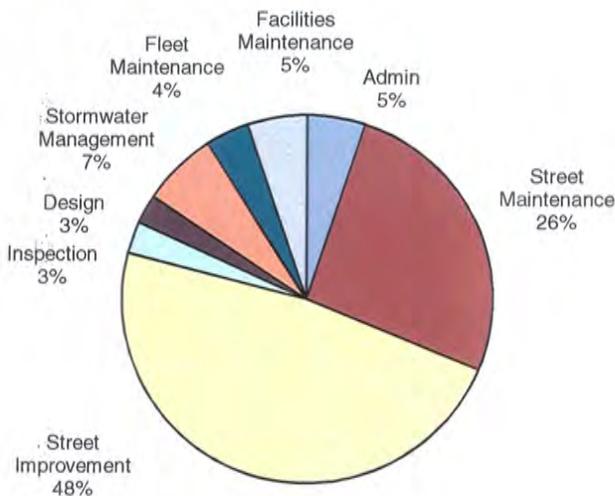
## Public Works

### Budget: \$18.9 M Positions: 50.23

The following represent the Governing Body goals associated with Public Works. The goals are related to the Capital Improvements  category (see page 5).

-  Consider the consolidation for construction of the south-side road improvements and utility relocations along the 135th Street corridor.
-  Education surrounding stormwater management issues and the awareness program for citizens.
-  Program, and possibly accelerate, the remaining backlog of residential street reconstruction to continue to reduce maintenance costs for future street needs beyond the funds currently allocated in the City's capital Improvement Program.
-  Identify and evaluate future SMAC stormwater projects.
-  Evaluate the noise level abatement options along the I-435 corridor other than KDOT-financed projects that include the utilization of natural sound barriers.
-  Establish public/private financed stormwater plan and program for private properties.

<p style="text-align: center;"><b>Administration</b> Budget: \$1.0 M Positions: 4.25</p>	<p style="text-align: center;"><b>Street Maintenance</b> Budget: \$4.9 M Positions: 22.75</p>	<p style="text-align: center;"><b>Street Improvements</b> Budget: \$9.0 M Positions: 0.00</p>
<p style="text-align: center;"><b>Fleet Maintenance</b> Budget: \$0.7 M Positions: 5.50</p>	<p style="text-align: center;"><b>Facilities Maintenance</b> Budget: \$1.0 M Positions: 5.50</p>	<p style="text-align: center;"><b>Engineering/Inspection</b> Budget: \$0.5 M Positions: 5.00</p>
<p style="text-align: center;"><b>Engineering/Design</b> Budget: \$0.5 M Positions: 4.23</p>	<p style="text-align: center;"><b>Stormwater Management</b> Budget: \$1.3 M Positions: 3.00</p>	



<b>Departmental Highlights</b>
Maintain almost 470 lane miles of roadway.
Provides service on over 250 city vehicles and pieces of equipment.
Maintain more than 220,000 square feet of public facilities.
Inspect 400 storm inlets.
Issue 300 Right of Way permits.

## Public Works

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Expenditures by Program</b>				
Administration	861,539	913,450	913,750	953,917
Street Maintenance	3,262,657	3,359,500	3,442,100	4,931,000
Street Improvement	6,819,187	7,867,974	7,995,351	9,026,276
Engineering/Inspection	410,360	467,300	461,100	526,300
Engineering/Design	362,160	490,900	471,600	475,100
Stormwater Management	1,766,913	1,875,483	1,754,703	1,255,886
Fleet Maintenance	513,872	701,000	677,747	717,700
Facilities Maintenance	1,151,202	915,700	884,000	981,800
<b>Total</b>	<b>15,147,890</b>	<b>16,591,307</b>	<b>16,600,351</b>	<b>18,867,979</b>
<b>Expenditures by Character</b>				
Personnel Services	2,805,136	3,322,400	3,174,300	3,455,200
Contractual Services	1,400,214	1,673,100	1,796,500	2,154,850
Commodities	861,212	1,178,200	1,176,700	1,242,700
Capital	4,796,965	4,510,600	4,745,547	5,258,000
Debt Service	5,284,363	5,907,007	5,707,304	6,757,229
<b>Total</b>	<b>15,147,890</b>	<b>16,591,307</b>	<b>16,600,351</b>	<b>18,867,979</b>
<b>Expenditures by Fund</b>				
General	5,066,562	6,173,700	6,147,500	6,728,900
Special Revenue	1,067,372	1,200,000	1,203,200	1,250,000
Capital	3,729,593	3,310,600	3,542,347	4,008,000
Debt	5,284,363	5,907,007	5,707,304	6,881,079
<b>Total</b>	<b>15,147,890</b>	<b>16,591,307</b>	<b>16,600,351</b>	<b>18,867,979</b>
<b>Full-Time Equivalent Positions</b>	48.92	50.92	50.92	50.23
<b>Exhibit: Revenue by Program</b>				
County Participation				
Streets	268,000	734,000	976,000	2,591,000
Stormwater	102,834	-	-	-
Inspection	120,182	134,900	74,000	74,000

**Program: Public Works**  
**Sub-Program: Administration**

**DIVISION DESCRIPTION:**

Oversees six Public Works divisions. Responsibilities include setting policies, administering contracts and inter-local agreements, billing for all divisions and reimbursement from other City, County, and State agencies.

**DIVISION GOALS/MISSION:**

To meet the infrastructure needs of the community through effective coordination of City and local resources with efficient use of current equipment and technology.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Professional service contracts processed	11	25	15	12
% 1/8 cent sales tax for streets	46%	45%	47%	47%
Budgeted cost per citizen	\$484	\$510	\$511	\$578
<b>Program Expenditures</b>				
Personnel Services	372,714	395,100	399,200	415,700
Contractual Services	71,695	94,800	95,000	116,400
Commodities	8,602	17,900	13,900	15,100
Capital	-	-	-	-
Debt Service	408,528	405,650	405,650	406,717
<b>Total</b>	<b>861,539</b>	<b>913,450</b>	<b>913,750</b>	<b>953,917</b>
<b>Expenditures by Fund</b>				
General	453,011	507,800	508,100	547,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	408,528	405,650	405,650	406,717
<b>Total</b>	<b>861,539</b>	<b>913,450</b>	<b>913,750</b>	<b>953,917</b>
<b>Full-Time Equivalent Positions</b>	4.25	4.25	4.25	4.25

**2010 Budget Summary**

Contractual Services includes \$25,000 for the bi-annual inspection of city bridges and the inspection of the levee along Indian Creek, north of I-435. Additionally, \$5,000 has been added for Operation Greenlight. Other operating expenses include updating the comprehensive traffic model, updating the street/stormwater inventory, record scanning, communication, printing and training expenses. Materials, office supplies, meeting expense, and equipment maintenance supplies are shown in Commodities. Debt Service represents the payments due on the Public Works facility building and land.

**Program: Public Works**  
**Sub-Program: Street Maintenance**

***DIVISION DESCRIPTION:***

Maintains and repairs all city infrastructure including: streets, curbs, sidewalks, storm drains, signs, pavement markings, and right of ways. Other responsibilities include street sweeping, snow removal, traffic counts, temporary no parking signs and response to action center requests.

***DIVISION GOALS/MISSION:***

To ensure public safety by efficiently maintaining city infrastructure while minimizing inconveniences to residents.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Average number of sweepings per lane mile	6.6	7.7	7.7	7.7
Maintenance exp. per lane mile	\$7,037	\$7,225	\$7,402	\$7,593
<b>Program Expenditures</b>				
Personnel Services	1,085,127	1,311,800	1,259,400	1,387,600
Contractual Services	920,586	1,030,200	1,161,200	1,362,650
Commodities	489,361	601,700	605,700	665,100
Capital	767,583	415,800	415,800	247,000
Debt Service	-	-	-	1,268,650
<b>Total</b>	<b>3,262,657</b>	<b>3,359,500</b>	<b>3,442,100</b>	<b>4,931,000</b>
<b>Expenditures by Fund</b>				
General	2,495,074	2,943,700	3,026,300	3,291,500
Special Revenue	-	-	-	-
Capital	767,583	415,800	415,800	247,000
Debt	-	-	-	1,392,500
<b>Total</b>	<b>3,262,657</b>	<b>3,359,500</b>	<b>3,442,100</b>	<b>4,931,000</b>
<b>Full-Time Equivalent Positions</b>	21.75	22.75	22.75	22.75

**2010 Budget Summary**

The hiring of a vacant Street Maintenance Worker has been delayed until 2010, thus explaining the decrease in planned personnel expenses in the 2009 Estimate column. Budget has been added in both the 2009 estimate and in 2010 to cover electricity rate changes and anticipated increases for concrete, dirt, sod and materials supplies. Other operating expenses include telephone, uniforms, weather forecasting service, meeting expense and expendable equipment. Capital replacements in 2010 include an SUV, a street sweeper, a crack sealer, a pump and a concrete mixer. Debt represents the payments due on two TDD projects which is 100% offset by sales tax collections and special assessment payments.



**Program: Public Works**  
**Sub-Program: Engineering/Inspection**

***DIVISION DESCRIPTION:***

Reviews residential and commercial plats, construction plans for streets and storm sewers, and site development plans for compliance with City criteria and industry quality standards. Other responsibilities include construction observation services and management of the S.M.A.C. program.

***DIVISION GOALS/MISSION:***

To achieve the highest quality of design and construction standards while responding in a timely manner to all citizen requests.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Right of way permits issued and inspected	304	300	209	280
Administered SMAC projects	\$705,985	\$0	\$0	\$0
<b>Program Expenditures</b>				
Personnel Services	369,542	408,300	402,100	424,100
Contractual Services	37,927	49,700	49,700	94,700
Commodities	2,891	9,300	9,300	7,500
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>410,360</b>	<b>467,300</b>	<b>461,100</b>	<b>526,300</b>

**Expenditures by Fund**

General	410,360	467,300	461,100	526,300
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>410,360</b>	<b>467,300</b>	<b>461,100</b>	<b>526,300</b>

<b>Full-Time Equivalent Positions</b>	5.00	5.00	5.00	5.00
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**2010 Budget Summary**

The 2010 budget includes \$45,000 to inspect the city streets using a vehicle equipped with sensors and cameras to rate the streets. In the past, seasonal Interns conducted the street survey. Instead of 4 Interns, in the Design program, only 1 Intern will be hired. Other planned expenditures include mobile telephone usage, staff training/travel, memberships, inspection equipment and field wear uniforms.

**Program: Public Works**  
**Sub-Program: Engineering/Design**

**DIVISION DESCRIPTION:**

Supports the Street Rehabilitation division with the survey, design, inspection and scheduling of the annual street program. Other responsibilities include providing GIS support, maintaining the traffic count database, reviewing street light and traffic signal plans and updating and coordinating traffic signals.

**DIVISION GOALS/MISSION:**

To maximize the efficiency of the street rehabilitation program and traffic signal timing and coordination.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Roadway Construction Feet	19,700	10,070	10,070	24,900
Number of City-owned traffic signals	27	29	29	29
<b>Program Expenditures</b>				
Personnel Services	289,006	331,500	316,400	317,700
Contractual Services	61,468	59,000	59,000	59,000
Commodities	11,686	25,400	25,400	23,400
Capital	-	75,000	70,800	75,000
Debt Service	-	-	-	-
<b>Total</b>	<b>362,160</b>	<b>490,900</b>	<b>471,600</b>	<b>475,100</b>
<b>Expenditures by Fund</b>				
General	362,160	415,900	400,800	400,100
Special Revenue	-	-	-	-
Capital	-	75,000	70,800	75,000
Debt	-	-	-	-
<b>Total</b>	<b>362,160</b>	<b>490,900</b>	<b>471,600</b>	<b>475,100</b>
<b>Full-Time Equivalent Positions</b>	4.92	4.92	4.92	4.23

**2010 Budget Summary**

Personnel reflects the reduction of 3 Intern positions in 2010. As mentioned previously, this work will be performed by an outside consultant. Planned expenses in Contractual Services include survey work for the accelerated street project, printing of construction plans, survey equipment maintenance and mobile telephones for staff. Commodities includes funds for office supplies, field equipment, and protective clothing. Capital includes approximately \$75,000 annually to be used, as needed, for outside engineering services on large capital projects.

**Program: Public Works**  
**Sub-Program: Stormwater Management**

***DIVISION DESCRIPTION:***

Maintains and repairs the existing stormwater system including: pipe systems, inlets, box culverts, and designated open channels. Performs snow removal and action center duties as required.

***DIVISION GOALS/MISSION:***

To develop and fulfill a long-range plan for stormwater management that incorporates strategic planning, maintenance and repairs to insure the system is operating at design efficiency.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Storm sewer televising (in lineal feet)	33,805	45,000	45,000	45,000
Percent of sub-program funded by Intergovernmental revenue	103%	46%	49%	72%
% 1/8 cent sales tax for stormwater	54%	55%	53%	53%
<b>Program Expenditures</b>				
Personnel Services	163,117	184,000	188,400	197,400
Contractual Services	51,603	78,400	78,400	78,500
Commodities	29,428	69,900	69,900	68,400
Capital	1,499,601	1,040,000	936,000	440,000
Debt Service	23,164	503,183	482,003	471,586
<b>Total</b>	<b>1,766,913</b>	<b>1,875,483</b>	<b>1,754,703</b>	<b>1,255,886</b>
<b>Expenditures by Fund</b>				
General	244,148	332,300	336,700	344,300
Special Revenue	-	-	-	-
Capital	1,499,601	1,040,000	936,000	440,000
Debt	23,164	503,183	482,003	471,586
<b>Total</b>	<b>1,766,913</b>	<b>1,875,483</b>	<b>1,754,703</b>	<b>1,255,886</b>
<b>Full-Time Equivalent Positions</b>	3.00	3.00	3.00	3.00

**2010 Budget Summary**

Contractual Services includes \$70,000 for culvert cleaning along with mobile telephone usage, staff training/travel and water for the jet vac truck. Commodities reflects the purchase of building materials (concrete, pipe, rock, sand, etc.), camera parts & supplies, safety equipment, uniforms and the replacement of small tools. Capital expense represents the 1/8-Cent Sales tax stormwater projects, along with \$600,000 in 2009 for the Accelerated Stormwater project. Debt Service reflects the annual payments due on completed stormwater projects.

**Program: Public Works**  
**Sub-Program: Fleet Maintenance**

***DIVISION DESCRIPTION:***

Maintains and repairs vehicles and equipment for all City departments. Other responsibilities include assistance with bid specifications, vendor selections as well as administration of the vehicle replacement strategy.

***DIVISION GOALS/MISSION:***

To maximize the life and use of City vehicles and equipment by providing timely service to all requests. The division must manage repair and maintenance schedules in order to allow departments to meet their goals and responsibilities.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Percent of autos on preventative maintenance	100%	100%	100%	100%
Number of maintenance services performed per worker	414	330	347	360
<b>Program Expenditures</b>				
Personnel Services	259,339	345,200	284,700	358,300
Contractual Services	3,570	13,000	13,000	12,900
Commodities	241,577	342,800	342,800	346,500
Capital	9,386	-	37,247	-
Debt Service	-	-	-	-
<b>Total</b>	<b>513,872</b>	<b>701,000</b>	<b>677,747</b>	<b>717,700</b>

**Expenditures by Fund**

General	504,486	701,000	640,500	717,700
Special Revenue	-	-	-	-
Capital	9,386	-	37,247	-
Debt	-	-	-	-
<b>Total</b>	<b>513,872</b>	<b>701,000</b>	<b>677,747</b>	<b>717,700</b>

<b>Full-Time Equivalent Positions</b>	4.50	5.50	5.50	5.50
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**2010 Budget Summary**

The hiring of a vacant Vehicle Electronics Technician has been delayed until 2010, thus explaining the decrease in planned personnel expenses in the 2009 Estimate column. Contractual Services includes the payment of mobile telephone usage, staff training/travel, memberships and equipment rentals. Gasoline (unleaded and diesel), vehicle and equipment repair materials, oils, chemicals and expendable equipment are reflected in Commodities. No capital purchases are planned for 2010.

**Program: Public Works**  
**Sub-Program: Facilities Maintenance**

***DIVISION DESCRIPTION:***

Maintains and repairs all City facilities. Areas include construction, plumbing, electrical, structural, environmental and related systems. Responsibilities include general repairs, preventative maintenance, identification of deficiencies, consultation of construction projects and monitoring of outside contractors.

***DIVISION GOALS/MISSION:***

To maximize the life and efficiency of City facility mechanical and structural systems while maintaining safety, appearance and functionality.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Building square footage maintained per employee	43,442	43,442	44,355	44,355
Requests for service per employee	320	290	340	340
Response time (in days)	25	20	21	18
<b>Program Expenditures</b>				
Personnel Services	266,291	346,500	324,100	354,400
Contractual Services	253,365	348,000	340,200	430,700
Commodities	77,667	111,200	109,700	116,700
Capital	553,879	110,000	110,000	80,000
Debt Service	-	-	-	-
<b>Total</b>	<b>1,151,202</b>	<b>915,700</b>	<b>884,000</b>	<b>981,800</b>
<b>Expenditures by Fund</b>				
General	597,323	805,700	774,000	901,800
Special Revenue	-	-	-	-
Capital	553,879	110,000	110,000	80,000
Debt	-	-	-	-
<b>Total</b>	<b>1,151,202</b>	<b>915,700</b>	<b>884,000</b>	<b>981,800</b>
<b>Full-Time Equivalent Positions</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>

**2010 Budget Summary**

In 2010, staff will begin the planning phases on two major projects, expected to occur within the next couple of years, the Justice Center construction and the replacement of the city hall roof. Contractual Services increases in 2010 primarily due to year-to-year fluctuations in routine repair projects for city-owned buildings. Major repairs in 2010 include replacement of city hall lobby & stairs carpet, roof maintenance, city hall concrete steps & handrail repairs and interior painting & roof repairs at the old city hall building. Operating expenses include utilities, building repairs/services, janitorial services, building materials, staff training/certification and uniforms. Capital includes fuel dispensers at the Public Works facility and city hall wall renovations and restroom repairs.

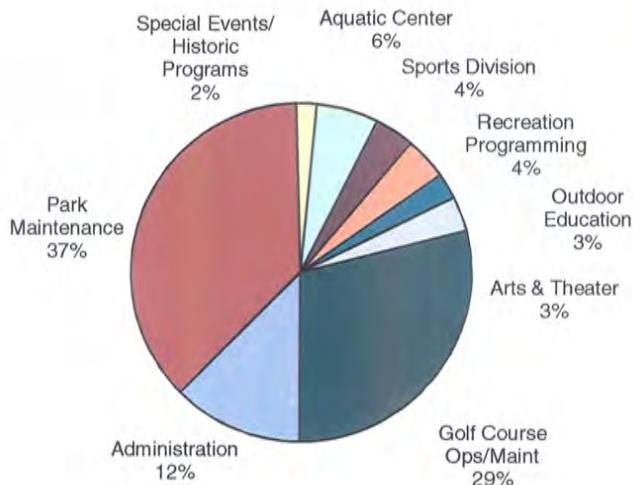
## Parks and Recreation

### Budget: \$10.7 M Positions: 74.81

The following represent the Governing Body goals associated with Parks and Recreation. The goals are related to the **Quality of Life Services** category (see page 5).

-  Expand maintenance of 135th Street islands.
-  Evaluate the City's bike/hike "friendliness".
-  Evaluate the construction of an "off-leash" dog park.
-  Establish a procurement policy that encourages cleaner air and green initiatives.
-  Evaluation of City-owned property at 97th Street and Lee Boulevard prior to 2011.

<b>Administration</b> Budget: \$1.3 M Positions: 4.00	<b>Golf Course</b> Budget: \$3.1 M Positions: 12.24	
<b>Aquatic Center</b> Budget: \$0.6 M Positions: 14.18	<b>Recreational Programming</b> Budget: \$0.4 M Positions: 6.62	<b>Parks Maintenance</b> Budget: \$4.0 M Positions: 26.57
<b>Sports</b> Budget: \$0.4 M Positions: 2.91	<b>Special Events</b> Budget \$175,000 Positions 1.00	<b>Community Theater</b> Budget: \$60,000 Positions: 0.00
<b>Historic Programs</b> Budget: \$30,000 Positions: 0.25	<b>Cultural Arts</b> Budget: \$0.3 M Positions: 1.00	<b>Outdoor Programming</b> Budget: \$0.3 M Positions: 6.04



### Departmental Highlights

- Maintain 436 acres of parkland.
- Offer recreation classes to 5,000 participants.
- Run sports leagues for 300 teams.
- Draw 27,000 to special city-wide events.
- Oversee Ironhorse Golf Course where 30,000 paid golf rounds will be played.
- Offer 75 programs at the Nature Center.
- Run the Aquatic Center with annual attendance of 60,000.

## Parks and Recreation

	2008 Actual	2009 Budget	2009 Estimate	2010 Budget
<b>Expenditures by Program</b>				
Administration	1,352,364	1,788,800	1,826,605	1,328,835
Aquatic Center	587,535	735,438	768,338	633,088
Recreation Programming	331,392	443,400	439,400	430,300
Park Maintenance	3,777,985	4,105,000	4,301,712	3,964,200
Sports Division	274,356	371,900	377,100	403,500
Special Events	170,833	169,800	169,300	175,800
Community Theater	53,568	58,700	58,700	61,800
Historic Programs	8,708	25,900	24,500	28,800
Cultural Arts	268,558	212,144	305,800	291,100
Outdoor Programming	222,295	267,500	273,000	267,200
Golf Course Ops/Maint	2,764,636	3,250,736	3,242,336	3,096,666
<b>Total</b>	<b>9,812,229</b>	<b>11,429,318</b>	<b>11,786,790</b>	<b>10,681,289</b>
<b>Expenditures by Character</b>				
Personnel Services	2,890,409	3,607,700	3,468,855	3,711,150
Contractual Services	1,639,092	1,915,450	1,940,845	1,980,850
Commodities	555,684	689,050	696,800	724,200
Capital	3,005,865	3,067,744	3,488,112	2,580,700
Debt Service	1,721,179	2,149,374	2,192,178	1,684,389
<b>Total</b>	<b>9,812,229</b>	<b>11,429,318</b>	<b>11,786,790</b>	<b>10,681,289</b>
<b>Expenditures by Fund</b>				
General	5,128,311	6,271,000	6,165,300	6,479,200
Special Revenue	548,041	375,000	362,177	462,600
Capital	2,534,002	3,201,544	3,634,735	2,118,100
Debt	1,601,875	1,581,774	1,624,578	1,621,389
<b>Total</b>	<b>9,812,229</b>	<b>11,429,318</b>	<b>11,786,790</b>	<b>10,681,289</b>
<b>Full-Time Equivalent Positions</b>	72.93	73.81	74.81	74.81
<b>Exhibit: User Fees by Program</b>				
Administration	1,255	1,000	1,000	300
Aquatic Center	354,283	476,000	464,700	466,474
Recreation Programming	369,342	391,200	364,400	379,151
Sports Division	299,121	306,600	309,500	333,705
Special Events	38,035	52,800	46,100	50,400
Historic Programs	2,140	3,400	2,300	2,600
Outdoor Education	71,357	73,100	74,800	87,422
Golf Course Ops/Maint	829,073	1,748,000	1,807,041	1,889,664
<b>Total</b>	<b>1,964,606</b>	<b>3,052,100</b>	<b>3,069,841</b>	<b>3,209,716</b>

## Program: Parks and Recreation

### Sub-Program: Administration

#### **DIVISION DESCRIPTION:**

Oversees ten divisions, the public art program, and the Ironhorse Golf Course. Responsible for park planning and development, policies and procedures, contract development and implementation, registration and reservations, facilities, marketing and public relations, special projects and grants.

#### **DIVISION GOALS/MISSION:**

To manage the day-to-day operations of the department through the provision of programs, services, and facilities using sound financial management, based on the needs of the community.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Citizens per Parks & Rec employee	429	441	434	436
Budgeted cost per citizen	\$313	\$351	\$363	\$327
Public contacts per Parks & Rec administration employee	5,000	5,000	5,000	4,750
<b>Program Expenditures</b>				
Personnel Services	271,490	296,400	291,400	310,750
Contractual Services	74,809	46,800	46,800	33,350
Commodities	15,237	14,600	14,600	14,100
Capital	-	-	-	-
Debt Service	990,828	1,431,000	1,473,805	970,635
<b>Total</b>	<b>1,352,364</b>	<b>1,788,800</b>	<b>1,826,605</b>	<b>1,328,835</b>
<b>Expenditures by Fund</b>				
General	361,536	357,800	352,800	358,200
Special Revenue	-	-	-	-
Capital	60,600	508,800	508,800	-
Debt	930,228	922,200	965,005	970,635
<b>Total</b>	<b>1,352,364</b>	<b>1,788,800</b>	<b>1,826,605</b>	<b>1,328,835</b>
<b>Full-Time Equivalent Positions</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

#### **2010 Budget Summary**

Contractual Services reflects a decrease in 2010 due to the annual WebTrac maintenance payment of \$6,400 being allocated to each program instead of the full amount being charged to Admin. Other operating expenses include printing, staff training, office supplies and meeting expenses. Debt Service payments decrease in 2010 for the final payment on the Ironwoods (South) park land lease/purchase occurring in 2009. The remainder of the debt expense represents the principal and interest due on city park improvements.

**Program: Parks and Recreation**  
**Sub-Program: Aquatic Center**

***DIVISION DESCRIPTION:***

Operates the Leawood Aquatic Center. Responsibilities include: season passes, concessions, daily passes, swim and dive teams, instructional swim programs and special events.

***DIVISION GOALS/MISSION:***

To create a fun and safe recreational aquatic experience by providing a quality facility, highly trained staff and a variety of aquatic activities for people of all ages.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Operating Cost Recovery	84%	100%	96%	95%
Total Cost Recovery	60%	65%	60%	74%
Attendees per employee	3,355	4,231	4,231	4,231
% of lifeguard audits above 85%	100%	100%	100%	100%
% chemistry tests complying with health standards	100%	100%	100%	100%
<b>Program Expenditures</b>				
Personnel Services	240,781	250,400	249,200	249,400
Contractual Services	84,939	113,800	127,300	140,900
Commodities	96,777	110,300	109,900	100,700
Capital	6,200	110,000	131,000	-
Debt Service	158,838	150,938	150,938	142,088
<b>Total</b>	<b>587,535</b>	<b>735,438</b>	<b>768,338</b>	<b>633,088</b>

**Expenditures by Fund**

General	422,497	474,500	486,400	491,000
Special Revenue	-	-	-	-
Capital	6,200	110,000	131,000	-
Debt	158,838	150,938	150,938	142,088
<b>Total</b>	<b>587,535</b>	<b>735,438</b>	<b>768,338</b>	<b>633,088</b>

<b>Full-Time Equivalent Positions</b>	<b>14.18</b>	<b>14.18</b>	<b>14.18</b>	<b>14.18</b>
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**2010 Budget Summary**

Major spending increases in 2010 are the result of \$25,000 to clean and restore the waterslide and anticipated increases for electricity rate changes. Other operating expense includes pool repair parts/supplies, uniforms, pool chemicals, food & beverage supplies and small equipment replacements. No capital purchases are planned for 2010. Debt Service represents the principal and interest payments due on the facility.

**Program: Parks and Recreation**  
**Sub-Program: Recreation Programming**

***DIVISION DESCRIPTION:***

Operates the Community Center in City Hall and the Lodge at Ironwoods Park. Responsibilities include developing and implementing recreation classes, implementing rentals and organizing the Summer Camp Program.

***DIVISION GOALS/MISSION:***

To develop and implement a summer day camp program as well as a variety of quality recreational classes to meet the needs of the community, through creativity and sound financial management and to operate and maintain quality rental facilities at reasonable fees.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Cost Recovery	111%	88%	83%	88%
Recreation class attendance rate	65%	68%	68%	70%
Attendees per employee	682	680	718	755
Customer Satisfaction	100%	100%	100%	100%
Community Center utilization	78%	80%	80%	80%

**Program Expenditures**

Personnel Services	177,311	226,700	216,800	227,100
Contractual Services	110,224	177,700	183,600	167,700
Commodities	43,857	39,000	39,000	35,500
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>331,392</b>	<b>443,400</b>	<b>439,400</b>	<b>430,300</b>

**Expenditures by Fund**

General	321,392	443,400	439,400	430,300
Special Revenue	10,000	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>331,392</b>	<b>443,400</b>	<b>439,400</b>	<b>430,300</b>

<b>Full-Time Equivalent Positions</b>	<b>6.60</b>	<b>6.62</b>	<b>6.62</b>	<b>6.62</b>
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**2010 Budget Summary**

Contractual Services decreases in 2010 as there are no routine repair projects planned for this program. Other expenses in this category include utilities, class instructor payments, cleaning services and printing of the program guide. Commodities includes class supplies, camp materials, uniforms/clothing and expendable equipment items.

**Program: Parks and Recreation**  
**Sub-Program: Park Maintenance**

***DIVISION DESCRIPTION:***

Maintains all public parks, trails, green space, roadsides, and grounds of City-owned buildings, as well as assisting with the installation and maintenance of public art. Duties include lawn, tree, and flowerbed care, athletic field preparation, swimming pool maintenance, and snow removal.

***DIVISION GOALS/MISSION:***

To enhance the beauty of Leawood by professionally maintaining the park system and public grounds and to provide places for safe recreational activity for all citizens.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Developed park acres per employee	17.0	16.4	16.4	16.4
Cost per developed acre maintained	\$8,657	\$9,407	\$9,857	\$9,084
<b>Program Expenditures</b>				
Personnel Services	1,034,311	1,323,500	1,225,600	1,368,000
Contractual Services	350,857	336,400	335,900	372,700
Commodities	198,577	269,400	269,400	291,200
Capital	2,194,240	2,175,700	2,470,812	1,932,300
Debt Service	-	-	-	-
<b>Total</b>	<b>3,777,985</b>	<b>4,105,000</b>	<b>4,301,712</b>	<b>3,964,200</b>
<b>Expenditures by Fund</b>				
General	1,578,167	1,929,300	1,830,900	2,031,900
Special Revenue	538,041	375,000	362,177	437,600
Capital	1,661,777	1,800,700	2,108,635	1,494,700
Debt	-	-	-	-
<b>Total</b>	<b>3,777,985</b>	<b>4,105,000</b>	<b>4,301,712</b>	<b>3,964,200</b>
<b>Full-Time Equivalent Positions</b>	25.71	26.57	26.57	26.57

**2010 Budget Summary**

Personnel reflects the delayed hiring of an Arborist position until 2010. Increases in 2010 include \$30,000 to resurface the playground at City Park; increases for electricity rate hikes and more usage in all utilities for the added parks & amenities; and expendable equipment purchases, primarily picnic tables and grills. Capital improvements in 2010 include \$1,000,000 for Tomahawk Creek bank erosion repairs; \$148,500 for median landscaping/water features; and a total of \$70,000 to purchase a generator, fuel dispensers and pressure wash equipment. Planned equipment replacements in 2010 are three pickup trucks, an SUV, a truckbed, a tractor and three types of mowing/lawn equipment.

## Program: Parks and Recreation

### Sub-Program: Sports

#### **DIVISION DESCRIPTION:**

Develops and implements all youth and adult sports leagues, tournaments, clinics, and sportsmanship programs.

#### **DIVISION GOALS/MISSION:**

To offer safe, fun and affordable recreational athletic activities for youths and adults.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Cost Recovery	109%	82%	82%	83%
Sports program attendance rates	95%	95%	95%	95%
Attendees per employee	1,593	1,615	1,615	1,684
Customer satisfaction	95%	90%	90%	90%
<b>Program Expenditures</b>				
Personnel Services	139,117	150,500	152,300	157,400
Contractual Services	65,474	113,900	117,300	113,700
Commodities	69,765	107,500	107,500	107,400
Capital	-	-	-	25,000
Debt Service	-	-	-	-
<b>Total</b>	<b>274,356</b>	<b>371,900</b>	<b>377,100</b>	<b>403,500</b>

#### **Expenditures by Fund**

General	274,356	371,900	377,100	378,500
Special Revenue	-	-	-	25,000
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>274,356</b>	<b>371,900</b>	<b>377,100</b>	<b>403,500</b>

<b>Full-Time Equivalent Positions</b>	2.91	2.91	2.91	2.91
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#### **2010 Budget Summary**

Contractual Services include the payment of officials, soccer camps, tennis court and field lighting, field maintenance services and program guide printing. Sports equipment, supplies, awards and uniforms are included in Commodities. Capital will purchase four new shade structures for the baseball bleachers.

## Program: Parks and Recreation

### Sub-Program: Special Events

#### ***DIVISION DESCRIPTION:***

Coordinates all City-sponsored special events and volunteer staff. Attracts and maintains corporate sponsors and partnerships to help defray event costs of all recreation divisions. Conducts research and writes grants for the department.

#### ***DIVISION GOALS/MISSION:***

To offer fun, exciting, safe and family-oriented events and activities. To reach out to businesses and organizations in the community for partnerships.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Cost Recovery	22%	31%	27%	29%
Event attendance	30,000	27,000	27,000	27,000
Customer Satisfaction	95%	95%	95%	95%
<b>Program Expenditures</b>				
Personnel Services	58,943	60,000	58,900	62,900
Contractual Services	93,142	91,700	92,300	93,600
Commodities	18,748	18,100	18,100	19,300
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>170,833</b>	<b>169,800</b>	<b>169,300</b>	<b>175,800</b>

#### **Expenditures by Fund**

General	170,833	169,800	169,300	175,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>170,833</b>	<b>169,800</b>	<b>169,300</b>	<b>175,800</b>

<b>Full-Time Equivalent Positions</b>	1.00	1.00	1.00	1.00
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#### **2010 Budget Summary**

There are no major changes to this program in 2010. The funds in this program are used to pay the associated expenses for city-sponsored special events, such as the Eggstravaganza, the 4th of July, the Freaky Fall Fest, the Father/Daughter and Mother/Son activities. Commodities reflect the budget for purchased materials and supplies to support the programs.

**Program: Parks and Recreation**  
**Sub-Program: Community Theater**

***DIVISION DESCRIPTION:***

Operates the Leawood Stage Company which, with many volunteers, organizes and implements a variety of theatrical and performance events.

***DIVISION GOALS/MISSION:***

To enhance the quality of life in Leawood by providing citizens with the experience of live theater, both as participants and spectators. Theater will also offer opportunities for educational programming, community building and business-community cooperation.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Main Stage and Youth Players combined audience count	7,500	11,000	11,500	11,500
<b>Program Expenditures</b>				
Personnel Services	-	-	-	-
Contractual Services	45,722	53,200	53,200	56,300
Commodities	7,846	5,500	5,500	5,500
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>53,568</b>	<b>58,700</b>	<b>58,700</b>	<b>61,800</b>
<b>Expenditures by Fund</b>				
General	53,568	58,700	58,700	61,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>53,568</b>	<b>58,700</b>	<b>58,700</b>	<b>61,800</b>
<b>Full-Time Equivalent Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**2010 Budget Summary**

Increases, a result of inflation, for staffing, rental equipment (including lighting, trussing and sound) have all been included in 2010. Contractual Services include funds primarily related to the theater productions such as director, choreographer, technical staff, show royalties, lighting/sound/musical equipment, printing and memberships. Office supplies, costumes and meeting expenses are shown in Commodities.

**Program: Parks and Recreation**  
**Sub-Program: Historic Programs**

***DIVISION DESCRIPTION:***

Operates the Oxford School House and works closely with the Leawood Historic Commission to present educational activities, tours and events that accurately depict an 1870 one-room school house.

***DIVISION GOALS/MISSION:***

To identify and preserve the historical, architectural and cultural heritage of Leawood, and to make these accessible to all citizens.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Special events and school tours	63	67	67	67
Cost Recovery	25%	13%	9%	9%
<b>Program Expenditures</b>				
Personnel Services	-	5,400	4,000	5,400
Contractual Services	7,478	14,900	14,900	15,500
Commodities	1,230	5,600	5,600	7,900
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>8,708</b>	<b>25,900</b>	<b>24,500</b>	<b>28,800</b>
<b>Expenditures by Fund</b>				
General	8,708	25,900	24,500	28,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>8,708</b>	<b>25,900</b>	<b>24,500</b>	<b>28,800</b>
<b>Full-Time Equivalent Positions</b>	0.25	0.25	0.25	0.25

**2010 Budget Summary**

Minor increases have been included in 2010 associated with daily operating and marketing expenses for the schoolhouse. Additionally, \$4,100 has been included in expendable equipment to replace items as needed. Contractual Services provide funds for advertising, fliers, printing, guest speakers, special events, janitorial services and building/ground repairs. Commodities include costumes, craft/class materials, meeting expense and landscaping around the school house.

## Program: Parks and Recreation

### Sub-Program: Cultural Arts

#### **DIVISION DESCRIPTION:**

Promotes the arts by organizing cultural events and commissioning public art. The Arts Council is staffed by volunteers.

#### **DIVISION GOALS/MISSION:**

To establish a unique artistic program that will enhance the cultural life of the City.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Events and programs	28	40	40	30
Public Art commissions	4	2	2	2
<b>Program Expenditures</b>				
Personnel Services	46,925	51,900	53,100	53,500
Contractual Services	28,610	40,500	40,500	40,000
Commodities	417	1,800	1,800	2,300
Capital	192,606	117,944	210,400	195,300
Debt Service	-	-	-	-
<b>Total</b>	<b>268,558</b>	<b>212,144</b>	<b>305,800</b>	<b>291,100</b>
<b>Expenditures by Fund</b>				
General	75,952	94,200	95,400	95,800
Special Revenue	-	-	-	-
Capital	192,606	117,944	210,400	195,300
Debt	-	-	-	-
<b>Total</b>	<b>268,558</b>	<b>212,144</b>	<b>305,800</b>	<b>291,100</b>
<b>Full-Time Equivalent Positions</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

#### **2010 Budget Summary**

Operating expenses include printing, reimbursement for artist travel, memberships and office supplies, which support the many programs, such as concerts, studio tours, library programs, bank shows, the ballet, educational outreach, etc. Capital reflects the purchase of art pieces from both the City Capital Art and Public Art Impact Fee funds.

## Program: Parks and Recreation

### Sub-Program: Outdoor Programming

#### ***DIVISION DESCRIPTION:***

Develops and implements programs, classes and special events that focus on elements of nature, animal/plant life and environmental preservation at the Nature Center at Ironwoods Park. This program also includes the Ironwoods Challenge Course, Cabins at Ironwoods, and the summer Nature/Challenge Adventure Camps. The Nature Center at Ironwoods Park is the primary venue for these activities.

#### ***DIVISION GOALS/MISSION:***

To provide citizens the opportunity to explore nature by learning about wildlife, plant life, animal habitation, and methods of resource preservation. Also to deliver quality team development and recreational experiences through the safe use of the challenge course.

	<b>2008</b>	<b>2009</b>	<b>2009</b>	<b>2010</b>
	<b>Actual</b>	<b>Budget</b>	<b>Estimate</b>	<b>Budget</b>
<b>Performance Measures</b>				
Classes and Programs	70	70	70	75
Cabin Rentals	185	185	185	200
Cost Recovery	32%	27%	27%	33%
<b>Program Expenditures</b>				
Personnel Services	146,288	172,500	172,400	179,700
Contractual Services	52,063	64,400	70,000	50,100
Commodities	23,944	30,600	30,600	37,400
Capital	-	-	-	-
Debt Service	-	-	-	-
<b>Total</b>	<b>222,295</b>	<b>267,500</b>	<b>273,000</b>	<b>267,200</b>
<b>Expenditures by Fund</b>				
General	222,295	267,500	273,000	267,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
<b>Total</b>	<b>222,295</b>	<b>267,500</b>	<b>273,000</b>	<b>267,200</b>
<b>Full-Time Equivalent Positions</b>	<b>6.04</b>	<b>6.04</b>	<b>6.04</b>	<b>6.04</b>

#### **2010 Budget Summary**

The decrease in Contractual Services is due to no routine repairs projects being planned for 2010 for the outdoor facilities. The 2009 Budget includes \$18,000 to paint the interior of both the cabins and the nature center. The increase in Commodities reflects varying changes in the expendable equipment schedule, which plans to replace climbing ropes, animal caging, and outdoor education equipment in 2010. Other operating expenses include utilities, printing, staff training/certification, camp expenses, program supplies, gift shop resale items and challenge course repairs/maintenance.

## Program: Parks and Recreation

### Sub-Program: Golf Course Operations & Maintenance

#### **DIVISION DESCRIPTION:**

Orion Management Solutions, Inc. manages the day-to-day operations of the Ironhorse Golf Club, a par 72, 18 hole course. Situated on 189 acres, the course includes a clubhouse and Learning Center and employs about 30 full-time equivalent employees. The maintenance program is managed in-house by City employees.

#### **DIVISION GOALS/MISSION:**

To re-acquaint residents and non-residents with the improvements made to the facility, providing quality service and course conditions.

	<b>2008 Actual</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Performance Measures</b>				
Operating Cost Recovery	52%	93%	90%	90%
Total Cost Recovery	30%	65%	56%	61%
Utilization Ratio - no. of paid rounds played out of possible 38,000	32%	63%	75%	79%
Number of paid rounds	12,348	30,000	28,500	30,000
General Fund subsidy	\$1,935,563	\$1,502,736	\$1,435,295	\$1,207,002
<b>Program Expenditures</b>				
Personnel Services	775,243	1,070,400	1,045,155	1,097,000
Contractual Services	725,774	862,150	859,045	897,000
Commodities	79,286	86,650	94,800	102,900
Capital	612,819	664,100	675,900	428,100
Debt Service	571,514	567,436	567,436	571,666
<b>Total</b>	<b>2,764,636</b>	<b>3,250,736</b>	<b>3,242,336</b>	<b>3,096,666</b>
<b>Expenditures by Fund</b>				
General	1,639,007	2,078,000	2,057,800	2,159,900
Special Revenue	-	-	-	-
Capital	612,819	664,100	675,900	428,100
Debt	512,810	508,636	508,636	508,666
<b>Total</b>	<b>2,764,636</b>	<b>3,250,736</b>	<b>3,242,336</b>	<b>3,096,666</b>
<b>Full-Time Equivalent Positions</b>	<b>11.24</b>	<b>11.24</b>	<b>12.24</b>	<b>12.24</b>

#### **2010 Budget Summary**

In 2010, the Golf Operations program expenses have been reduced, a direct result of the current and anticipated economic climate. Conversely, the Golf Maintenance costs have risen due to anticipated increases in raw materials, chemicals, landscaping, cost of parts and algae control for the ponds. Planned capital improvements for 2010 include \$225,000 to repair the clubhouse parking lot; \$35,000 for perimeter fencing; \$10,000 to replace the cart storage garage doors; and \$18,000 to replace the maintenance building HVAC. Two large mowers, an irrigation central services computer and a brush chipper reflect the 2010 capital equipment purchases. Debt Service reflects the principal and interest payments due on the golf course.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*

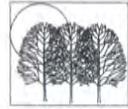


*DID YOU KNOW.....*

### *FIVE THINGS THAT YOU SHOULD NOT RECYCLE.*

1. Pizza Boxes -- the oil from pizza can contaminate cardboard boxes making it impossible to process them into clean paper;
2. Napkins & Paper Towels -- only because they're used to wipe up food, cleaning products and hazardous waste;
3. Sticky Notes -- because of their size, color and adhesive strip;
4. Plastic Caps -- curbside programs won't recycle them, but some water bottle companies may;
5. Wet Paper -- paper fibers that have been exposed to water are shorter and less valuable to paper mills.



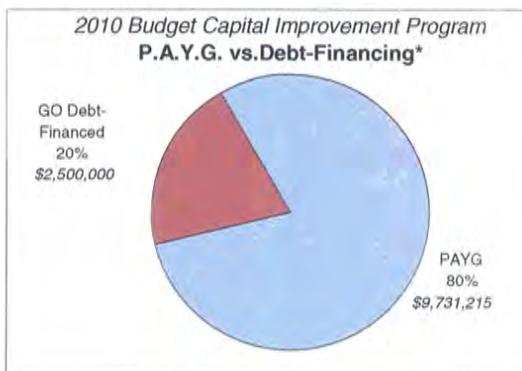


## Capital Improvement Program (C.I.P.) 2010 - 2014

A capital improvement program is a plan which is the result of a systematic evaluation of capital needs. It serves as a roadmap for the acquisition and/or improvement of City infrastructure and public facilities over a five-year period. Formulation of the plan includes the prioritization of public improvements and cost projections, which allows the City to take full advantage of federal, state and county funds. The plan is reviewed annually allowing the needs of the City to be re-prioritized and financial status re-evaluated. This allows the City further flexibility in maintaining and promoting an effective level of service for present and future citizens.

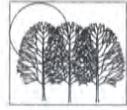
Because most capital improvements involve the outlay of substantial funds, local governments can seldom pay for these facilities through appropriations in the annual operating budget. Therefore, numerous techniques have evolved to enable local governments to pay for capital improvements over time rather than in a single year. Most techniques involve the issuance of bonds, debt-financing, in which a government borrows money from investors and pays the principal and interest over a number of years. Long-term debt is issued by the City of Leawood in accordance with Resolution No. 1518.

The CIP includes both Pay-As-You-Go (PAYG) and Debt-Financed projects. PAYG represents capital projects and equipment purchases that will be funded with cash, not debt-financed. As shown on page 102, the 2010 Budget includes \$9,731,215 for PAYG expenses. Planned expenses are \$4,663,000 for arterial & residential street improvements, \$440,000 for stormwater, \$428,100 for Golf Course repairs and equipment, \$1,104,050 for the purchase of equipment and vehicles, \$2,093,600 for park improvements & City-owned building improvements, \$195,300 for public art, and \$807,165 that will be placed in the Public Safety fund for the future construction of the Justice Center.



The graph shows that the 2010 budget is comprised of \$2,500,000 for debt financed projects and \$9,731,215 for PAYG equipment and projects.

A capital expenditure is an expense, which results in the acquisition of or the addition to a capital asset. Capital spending, for equipment and/or capital improvement projects, could potentially impact the operating budget with future revenue generation as well as increased expenditures. Under certain circumstances, capital projects are initiated as a result of new business or residential development. As a result of this growth, building permits will be required during construction. After which, property tax and sales tax collections would potentially increase, thus resulting in revenue generation. Capital purchases could result in either increases or decreases in day-to-day operating costs. The development of streets, parks and recreation facilities could result in increased maintenance, insurance, utility and personnel costs or a major repair could decrease future expenditures. Generally the projects included in the CIP will impact the operating budget through increased staff time to review designs, administer contracts, and provide for right of way acquisitions.



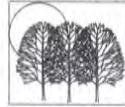
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## *Capital Planning Objectives*

The objectives of the CIP include the following:

1. To forecast the public facilities and improvements that will be needed in the near future.
2. To forecast the public financing needs in order to maximize available federal, state and county funds.
3. To promote sound financial planning in order to enhance and protect the bond rating of the City of Leawood, in accordance with the Debt Policy.
4. To avoid, through sound financial planning, dramatic fluctuations of the tax rate.
5. To focus attention on, and assist in, the implementation of established community goals as outlined in the long term goals of the City Council.
6. To serve as a guide for local officials in making budgetary decisions.
7. To balance the needs of developing south Leawood with the needs of the already developed northern and middle portion of Leawood.
8. To promote and enhance the economic development of the City of Leawood in a timely manner.
9. To arrive at a balance between needed public improvements and the present financial capability of the City to provide for these improvements.
10. To provide an opportunity for citizens and interest groups to voice their requests for community improvement projects.
11. To provide for improvements in a timely and systematic manner.
12. To encourage responsible land use development within the City as well as adherence to the Leawood Master Development Plan.
13. To enable the Governing Body to consider long-term responsibilities and to respond appropriately.

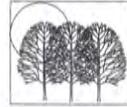


*City of Leawood*

**Pay-As-You-Go Capital Improvement Program Summary**

Listed below are the resources and expenditures for all pay-as-you-go capital expenditures for the City of Leawood. This includes General, Special Revenue, and Capital funds. This presentation does not include transfers in/out between capital funds.

	<b>2008 Actual</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>Beginning Capital Reserves</b>	7,943,189	9,517,676	6,164,264
<b>Revenues</b>			
Sales Tax	705,899	691,781	695,240
Gasoline Tax	887,578	804,290	899,160
Alcohol Tax	346,640	311,005	334,825
Grants	370,834	976,000	2,591,000
All Other	314,937	287,088	265,956
General Fund	8,135,197	3,652,188	10,195,084
<b>Total</b>	<b>10,761,085</b>	<b>6,722,352</b>	<b>14,981,265</b>
<b>Expenditures</b>			
<i>by Department</i>			
Administration	184,941	267,506	90,000
Police	997,172	858,099	1,475,815
Fire	141,055	207,700	326,700
Public Works	4,796,965	4,745,547	5,258,000
Parks & Recreation	3,005,865	3,488,112	2,580,700
<b>Total</b>	<b>9,125,998</b>	<b>9,566,964</b>	<b>9,731,215</b>
<i>by Project</i>			
Arterial Streets	1,966,516	3,175,700	4,416,000
Residential Streets	767,583	415,800	247,000
Stormwater	1,499,601	936,000	440,000
Park Maintenance	2,082,362	1,981,312	1,611,100
Golf Course	612,819	675,900	428,100
Buildings & Facilities	680,971	895,800	482,500
Justice Center	818,644	803,149	807,165
Equipment	295,221	404,103	487,700
Vehicles	209,675	68,800	616,350
Public Art	192,606	210,400	195,300
<b>Total</b>	<b>9,125,998</b>	<b>9,566,964</b>	<b>9,731,215</b>
<b>Revenues Over (Under)</b>			
<b>Expenditures</b>	1,635,087	(2,844,612)	5,250,050
<i>lease pymts/transfers to non-capital</i>	(60,600)	(508,800)	(725,000)
<b>Ending Capital Reserves</b>	9,517,676	6,164,264	10,689,314



**Pay-As-You-Go Capital Program  
2010 – 2014  
Capital Improvement Summary by Fund**

**City Equipment Fund**

A total of **\$1,491,150** is planned for purchase from the City Equipment Fund. The details of these vehicles and equipment can be found on pages 105 through 108.

**Special Highway Fund**

The purpose of this special revenue fund is to provide for the pay-as-you-go slurry seal and residential street improvement programs. These programs include a total of **\$1,250,000** in 2010 to fund slurry seal (\$450,000) and mill/overlay repairs (\$800,000). The slurry seal initiative is scheduled to increase by \$50,000 each year, until the annual total reaches \$500,000, in 2011. The main revenue source for this fund is the Gasoline Tax along with a transfer from the General Fund. Additionally, the 1/8-cent Sales Tax Fund will provide \$325,000 to help fund these repairs in 2010.

**Street Improvements Fund**

This fund provides for pay-as-you-go street improvements for the Arterial program and other street/signal repairs. In 2010 the City will be financially responsible for \$575,000 of the **\$3,166,000** total improvements after the projects are complete. Three planned projects for 2010 will be administered by the City. The City assumes 100% of the funding requirements until the projects are complete. After completion, the cooperating entities (surrounding city or county funds) are billed and reimbursement funds received. In 2010, half of the costs for one project will be paid by Kansas City, Mo and half of two other projects by Overland Park, KS. A total of \$594,000 in C.A.R.S. (County Assistance Road System) reimbursements will be received for three projects. The largest project planned for 2010, the mill and overlay of 103<sup>rd</sup> from Mission Road to State Line, will be paid entirely with American Recovery & Reinvestment Act stimulus funds.

**Capital Improvements Fund**

The largest expense from this fund in 2010 is **\$1,000,000** for engineering and trail repairs/improvements for the College trail, the N lake trail and the E City Park trail. Other pay-as-you go expenses included in this fund in 2010 are: the replacement of the Police facility roof, **\$235,000**; **\$225,000** to replace the Ironhorse Golf Clubhouse parking lot; and building improvements totaling **\$384,000**, listed below. These improvements are reviewed annually and prioritized throughout the 2010 – 2014 planning period.

City Hall:

Interior Wall Renovations	\$25,000
Restroom Repairs	\$40,000

Fire Department:

FS #1, Garage Floors	\$22,500
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Public Works:

Fuel Dispensers	\$15,000
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Park Maintenance, Other:

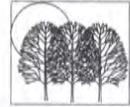
Median Landscaping	\$82,500
135 <sup>th</sup> Street Water Features	\$66,000

Park Maintenance:

Pressure Wash Equipment Replc	\$15,000
Fuel Dispensers	\$10,000
Replace Generator/Switch	\$45,000

Golf Course:

Clubhouse Cart Area Doors	\$10,000
Maintenance Bldg, HVAC Replace	\$18,000
Perimeter Fencing	\$35,000



***Pay-As-You-Go Capital Program  
2010 - 2014  
Capital Improvement Summary by Fund***

***1/8-cent Sales Tax Fund***

The collection of this revenue began in July, 2000 with a purpose of completing residential street repairs and stormwater repairs that are not eligible for county funding. This tax was originally scheduled to expire in June, 2005. However, in August 2004, citizens voted 71% in favor of extending this tax until 2010. In August 2008, Leawood residents again approved the continuation of this tax for an additional five years, until 2015. The 2010 Budget includes **\$440,000** for City-owned stormwater projects that do not have SMAC funding in this fund. The 2009 Estimated Budget includes \$336,000 for the completion of three stormwater projects by year-end. The funding of these projects fluctuates from year to year depending on the size, cost and scope of the projects. See page 111 for further detail. As mentioned previously, \$325,000 will be transferred to the Special Highway fund for residential street projects in 2010.

***Special Parks and Recreation Fund***

The Special Parks and Recreation fund collects one-third of the Alcohol Tax funds received by the State. State law required that all monies received by this fund be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities. The 2010 budget includes **\$287,600** for pond and trail improvements, **\$150,000** for Gezer Park amenities and **\$25,000** to purchase four shade structures for the baseball bleachers.

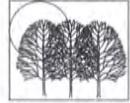
***City Capital Art***

Annually, the City allocates funding for cultural arts and the acquisition of art pieces. The 2010 art allocation is \$163,227 and is distributed as follows: Cultural Arts in the amount of \$42,300; Community Theater in the amount of \$61,008; and the remainder of \$59,919 for capital art purchases. If the Capital Art budget is not used in the current year, it may be carried over to the next budget year. Art purchases are carefully selected and often times due to the price of a selection, a year or two may pass before a specific piece of art may be acquired. Planned art purchases in 2010 total **\$105,000** and \$29,900 in 2009. See page 122 for more detail. This fund also includes a reserve for annual art maintenance repairs, of **\$90,300**, in 2010. This amount represents 10% of the total art value for all city-owned pieces and therefore changes annually as art is added.

***Public Art Impact Fee***

This fund collects fees from developers for the purchase of public art. Currently no purchases are planned for 2010. However, \$100,000 for the Sculpture Garden art is planned to occur in 2009. Similar to the City Capital Art fund, money in this fund may also be carried over to the next budget year if not spent. For a schedule of planned purchases, see page 114.

Also Included in capital is the accounting reallocation of **\$807,165** to the Public Safety Fund. This fund was established to accumulate resources to cash-finance the construction of the Justice Center.



## Pay-As-You-Go Capital Program 2010 - 2014

The next few pages detail the planned capital equipment and vehicle purchases for 2010. The City follows a vehicle and equipment replacement policy, amended in February 2008, which uses the following criteria:

<u>Type of Vehicle/Equipment</u>	<u>Suggested Replacement</u>
Automobiles (Full-Size & Mini Vans)	7 - 10 years / 100,000 miles
Police Patrol Units	2 years / 85,000 miles
Police/Fire Special Service Vehicles	4 - 7 years / 65,000 miles
Police Motorcycles	2 years (special lease agreement with the vendor)
Sport Utility Vehicles	7 - 10 years / 100,000 miles
Light and Medium Duty Pickups/Flat Beds	6 - 9 years / 80,000 miles
Heavy Duty Truck Chassis, Specialty Units	15 - 20 years / 200,000 miles
Fire Trucks	10 - 15 years
Fire, Heavy Duty Specialty Units	7 - 10 years
Street Sweepers	4 - 5 years / 4,000 hours
Construction Equipment	7 - 10 years / 7,000 hours

### Capital Leases

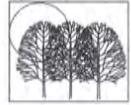
The City attempts to use cash to purchase a majority of the routine capital replacements, but in order to maintain cash flow, and to purchase costly items, lease/purchase agreements are sometimes utilized. Current leases are:

		<u>Lease Expires</u>	<u>Impact on Operating Budget</u>
<b>GENERAL FUND - Capital Lease/Purchase Payments:</b>			
<u>General Operations (11110.11210.871100/872100)</u>			
City Hall Building - 4800 Town Center Dr	\$413,000	2012	NA
<u>Fire (11110.22530.871100/872100)</u>			
Fire Pumper & Rescue Unit	\$201,200	2013	Improve efficiency
<u>Golf (11110.44610.871100/872100)</u>			
2009 Golf Carts (annual payment estimated)	\$74,250	In process	Maintenance reduced
<b>Total Capital Lease/Purchase Payments:</b>	<b>\$688,450</b>		

### Capital Equipment

		<u>Creates Efficiency</u>	<u>Impact on Operating Budget</u>
<b>CITY EQUIPMENT FUND - Planned Capital Purchases:</b>			
<u>Information Services (13010.11610.814000)</u>			
Software Upgrades	\$15,000	Y	Reduce downtime/maint
Hardware & General Technologies	\$15,000	Y	Maintenance reduced
Phone System Upgrades	\$10,000	Y	Maintenance reduced
Upgrade to Microsoft Select 6.0 Licensing	\$50,000	Y	Improve efficiency
	<b>\$90,000</b>		

These purchases keep the City running smoothly by ensuring that employees are on compatible levels of software. Funds are also included to keep hardware updated and replaced, as needed, and to enhance the speed of applications. Periodic upgrades to the phone system, to eliminate malfunction and reduce downtime, are also planned annually. The Microsoft licensing is an annual requirement for the software.



**Pay-As-You-Go Capital Program  
2010 - 2014  
Capital Equipment**

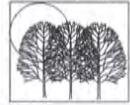
<b>CITY EQUIPMENT FUND - Planned Capital Purchases (con't):</b>		<b>Creates <u>Efficiency</u></b>	<b>Impact on <u>Operating Budget</u></b>
<b><u>Police Admin (13010.22110.812000)</u></b>			
Administration SUV (Unit 101)	\$25,000	N	Maintenance reduced
2 Administration Vans (Units 104,105)	\$51,300	N	Maintenance reduced
Public Service Officer Truck (Unit 191)	\$29,400	N	Maintenance reduced
<b><u>Police Investigations (13010.22120.812000)</u></b>			
3 Investigation Vehicles (Units 163,165,166)	\$73,200	N	Maintenance reduced
<b><u>Police Patrol (13010.22130.812000)</u></b>			
5 Patrol Vehicles (Units 120,122,142,143,147)	\$152,250	N	Maintenance reduced
<b><u>Police Traffic (13010.22190.812000)</u></b>			
2 Traffic Vehicles (Units 180,181)	\$62,000	N	Maintenance reduced
1 Harley Davidson Motorcycle (Unit 188)	\$6,500	N	Maintenance reduced
<b><u>Police DARE/SRO (13010.22160.812000)</u></b>			
1 Vehicle (Unit 150)	\$34,000	N	Maintenance reduced
	<u>\$433,650</u>		

*A total of \$233,150 in planned vehicle replacements, originally scheduled for 2009, were delayed until 2010. The vehicles were reviewed, and because they were still in very good shape, the purchase was shifted. As a result, all future year replacements were also moved back one year. The City has a vehicle replacement policy, which calls for most vehicles to be replaced between 7-10 years of age, or 100,000 miles. This maximizes the salvage value of the vehicle, while eliminating costly repairs and downtime. One exception to this policy are police patrol vehicles, which are rotated every other year, due to the many hours of engine time, even if the mileage has not reached 100,000. The best cars are kept and used in other capacities, while older ones are replaced. Patrol motorcycles are replaced every other year.*

**Fire Dept Equipment (13010.22530.811000)**

2 Thermal Imaging Cameras	\$24,000	N	Increased Safety
5 Mobile Data Terminals	\$25,000	N	Increased Safety
2 Storm Warning Sirens	\$44,000	N	Increased Safety
2 Opticom Systems	\$28,000	N	Increased Safety
Emergency Radio Replacement	\$183,200	N	Increased Safety
	<u>\$304,200</u>		

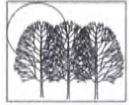
*Two thermal imaging cameras, used in search and rescue operations, will be replaced in 2010. The mobile data terminals will replace current terminals in the lead fire trucks and command vehicle. Additionally, storm warning sirens will be installed at 143rd & Kenneth and 145th & Nall. The purchase of the opticom systems represent the continuation of the conversion of selected intersections to allow firefighters to control the signals during emergency situations. The planned location of these two are 103rd & State Line and College & Roe. The replacement of the emergency radios is being mandated by the FCC for all public safety agencies. These radios are used to receive alarms and communicate on an emergency scene.*



**Pay-As-You-Go Capital Program  
2010 - 2014  
Capital Equipment**

<b>CITY EQUIPMENT FUND - Planned Capital Purchases (con't):</b>		<b>Creates <u>Efficiency</u></b>	<b>Impact on <u>Operating Budget</u></b>
<b><u>Public Works Equipment (13010.33200.811000)</u></b>			
Crackséaler Unit (Unit 488)	\$42,000	N	Maintenance reduced
6" Pump (Unit 489)	\$12,000	N	Maintenance reduced
Concrete Mixer (Unit 498)	\$10,000	N	Maintenance reduced
	<u>\$64,000</u>		
<b><u>Public Works Vehicles (13010.33200.812000)</u></b>			
1 Service Utility Vehicle (Unit 406)	\$33,000	N	Maintenance reduced
1 Street Sweeper (Unit 470)	\$150,000	N	Maintenance reduced
	<u>\$183,000</u>		
 <i>The 2010 Budget reflects the replacement purchase of two Public Works vehicles. The street sweeper will replace a unit which is over five years old and is used frequently by the Street Maintenance crew. The planned equipment replacements will also be used by both street maintenance and field inspection personnel.</i>			
<b><u>Parks &amp; Recreation Equipment (13010.44500.811000)</u></b>			
Tractor (Unit 642)	\$25,000	Y	Improve Service/Efficiency
Mower (Unit 648)	\$40,000	Y	Improve Service/Efficiency
3 Hustler Mowers (Units 651,646,647)	\$22,500	Y	Improve Service/Efficiency
Seeder (Unit 643)	\$6,000	Y	Improve Service/Efficiency
	<u>\$93,500</u>		
<b><u>Parks &amp; Recreation Vehicles (13010.44500.812000)</u></b>			
3/4 Ton Pickup Truck (Unit 603)	\$35,700	N	Maintenance reduced
2 One-Ton Pickup Trucks (Units 605, 622)	\$105,000	N	Maintenance reduced
Truck Bed for Swaploader (Unit 607)	\$11,000	N	Maintenance reduced
1 Service Utility Vehicle (Unit 631)	\$31,000	N	Maintenance reduced
	<u>\$182,700</u>		
 <i>Similar to the Police Department, the replacement of three Park Maintenance vehicles, with a total cost of \$140,700, were delayed for purchase until 2010. The 2010 equipment purchases represent the scheduled replacement of several items used by the Park Maintenance employees to perform daily activities in the City.</i>			
<b><u>Golf Course Maintenance Equipment (13010.44620.811000)</u></b>			
Slope Trim Mower	\$30,000	Y	Improve Service/Efficiency
Fairway Mower	\$37,100	Y	Improve Service/Efficiency
Large Deck Rough Mower	\$55,000	Y	Improve Service/Efficiency
Irrigation Central Services Computer	\$6,000	Y	Improve Service/Efficiency
Brush Chipper	\$12,000	Y	Improve Service/Efficiency
	<u>\$140,100</u>		

*All of the planned equipment items will replace current inventory which is used to maintain the course. The irrigation computer will replace the current system used to control the course irrigation systems.*



**Pay-As-You-Go Capital Program**  
**2010 - 2014**  
**Capital Equipment**

		<u>Creates</u> <u>Efficiency</u>	<u>Impact on</u> <u>Operating Budget</u>
<b>GRAND TOTAL - CITY EQUIPMENT FUND:</b>			
	<b>\$1,491,150</b>		
<b>SPECIAL PARKS &amp; RECREATION FUND - Planned Capital Purchases:</b>			
Shade Bleachers	\$25,000	N	Maintenance reduced
Pond and Trail Improvements (76018)	\$287,600	N	Maintenance reduced
Gezer Park Amenities (76006)	\$150,000	N	Maintenance reduced
<b>GRAND TOTAL - SPECIAL PARKS/REC</b>			
	<b>\$462,600</b>		

*The 2010 budget includes \$25,000 to purchase 4 shade bleachers for the baseball fields. Also, \$287,600 has been added for pond and trail improvements which may include dredging of the north pond and trail improvements to the 114th & Tomahawk trail. Lastly, a total of \$150,000 has been earmarked to provide additional park amenities to the Gezer Park, the construction of which should be complete by summer of 2009.*



**Pay-As-You-Go Capital Program**  
**2010 - 2014**

**Arterial/Collector Rehabilitation Projects**

*Street Improvements Fund, 13020 (Includes the Arterial Street Program and Other Street/Signal Repairs)*

Project	Proj #	Project Type	Estimated Cost	Other Cities	C.A.R.S.		
					Funds**	Program Cost	
<b><u>2009 Arterial Street Improvement Program</u></b>							
Roe Avenue - 135th to 140th	* 72011	Mill & Overlay	\$598,400			\$272,000	\$326,400
Mission Rd, 127th St-135th St	* 72012	Mill & Overlay	\$674,000			\$337,000	\$337,000
State Line Rd, 83rd-95th Streets	72008	Mill & Overlay	\$285,000	\$142,500	KCMO		\$142,500
State Line Rd, 95th-103rd Streets	72013	Mill & Overlay	\$330,000	\$150,000	KCMO	\$75,000	\$105,000
<b>Annual Total</b>			<b>\$1,887,400</b>	<b>\$292,500</b>		<b>\$684,000</b>	<b>\$910,900</b>
<b><u>2010 Arterial Street Improvement Program</u></b>							
103rd St, Mission Rd to State Line	* 72014	Mill/Overlay	\$1,300,000	\$1,300,000	State		\$0
Re-saw/Fill joints on 135th St	* 72027	Cut/Seal Joint	\$440,000			\$220,000	\$220,000
State Line Rd, I-435 Ramp to 119th St	72028	Mill/Overlay	\$500,000	\$250,000	KCMO	\$125,000	\$125,000
Mission Rd, 95th-103rd Streets	72016	Mill/Overlay	\$702,000	\$365,000	OP	\$249,000	\$88,000
Nall Ave, College to 119th St	72037	Micro-Surface	\$164,000	\$82,000	OP		\$82,000
95th & Mission Traffic Signals	* 72038	Traffic Signal	\$60,000				\$60,000
<b>Annual Total</b>			<b>\$3,166,000</b>	<b>\$1,997,000</b>		<b>\$594,000</b>	<b>\$575,000</b>
<b><u>2011 Arterial Street Improvement Program</u></b>							
104th Street Improvements	* 72015	Mill & Overlay	\$125,000				\$125,000
Nall Ave, 119th-135th Streets	72018	Mill & Overlay	\$1,953,308	\$790,809	OP	\$977,000	\$185,499
<b>Annual Total</b>			<b>\$2,078,308</b>	<b>\$790,809</b>		<b>\$977,000</b>	<b>\$310,499</b>
<b><u>2012 Arterial Street Improvement Program</u></b>							
Town Center Drive	* 72019	Mill & Overlay	\$300,000			\$150,000	\$150,000
127th St, Mission Rd to Nall Ave	* 72020	Mill & Overlay	\$430,000			\$215,000	\$215,000
119th Street, Roe to State Line Rd	* 72017	Mill & Overlay	\$608,000			\$304,000	\$304,000
115th Street, Roe to Tomahawk Ck	* 72024	Mill & Overlay	\$175,000			\$87,500	\$87,500
<b>Annual Total</b>			<b>\$1,513,000</b>	<b>\$0</b>		<b>\$756,500</b>	<b>\$756,500</b>
<b><u>2013 Arterial Street Improvement Program</u></b>							
117th Street, Roe to Tomahawk Ck	* 72021	Mill & Overlay	\$200,000			\$100,000	\$100,000
133rd Street, State Line Rd to Roe	* 72022	Mill & Overlay	\$525,000			\$262,500	\$262,500
Chadwick, 135th south 500 feet	* 72033	Mill & Overlay	\$150,000				\$150,000
Somerset, Mission to Belinder	72035	Mill & Overlay	\$1,017,000	\$384,500	PV	\$457,500	\$175,000
<b>Annual Total</b>			<b>\$1,892,000</b>	<b>\$384,500</b>		<b>\$820,000</b>	<b>\$687,500</b>
<b><u>2014 Arterial Street Improvement Program</u></b>							
Kenneth Rd, 135th St to S City Limit	72034	Mill & Overlay	\$889,240	\$116,490	OP	\$368,915	\$403,835
Somerset, Belinder to State Line	72036	Mill & Overlay	\$602,000	\$175,500	PV	\$266,500	\$160,000
114th Street, Tomahawk Crk to 115th St	* 72029	Mill & Overlay	\$194,000				\$194,000
<b>Annual Total</b>			<b>\$1,685,240</b>	<b>\$291,990</b>		<b>\$635,415</b>	<b>\$757,835</b>

\* Project administered by City of Leawood

\*\* Proposed C.A.R.S. Funding



**Pay-As-You-Go Capital Program  
2010 - 2014  
Residential Street Program**

*Pay-As-You-Go (PAYG) funds are included in each year of the CIP to provide slurry seal and mill & overlay improvements to residential streets. The amounts for each year are reflected below. The Slurry Seal program began increasing \$50,000 each year in 2006 until the annual total reached \$500,000 in 2011. For details of the debt-financed accelerated street rehabilitation program, see Page 122.*

	<u>Slurry Seal</u>	<u>Mill/Overlay</u>	<u>Total</u>
<b>2009 Estimate</b>	#70005, \$400,000	#70006, \$800,000	\$1,200,000
<b>2010 Budget</b>	#70007, \$450,000	#70008, \$800,000	\$1,250,000
<b>2011 Budget</b>	#70009, \$500,000	#70010, \$800,000	\$1,300,000
<b>2012 Budget</b>	#70011, \$500,000	#70012, \$800,000	\$1,300,000
<b>2013 Budget</b>	#70013, \$500,000	#70014, \$800,000	\$1,300,000
<b>2014 Budget</b>	#70013, \$500,000	#70014, \$800,000	\$1,300,000

*\*The Public Works Committee recommended the establishment of an annual curb, gutter and median repair program, to be funded with a mill levy increase, not to exceed one mill. At this time, neither this initiative or a mill levy increase has been included in the C.I.P.*

**Stormwater Projects**

*Listed below is the only SMAC project in the current C.I.P. plan. This will be financed with PAYG funds in the Capital Improvements Fund. A portion of the SMAC projects may be paid for from other sources, i.e., county contributions, federal grants or private contributions.*

DB-04-19 (#73002)	SMAC – Wenonga, 91st to 93rd Streets	\$600,000	\$150,000	Design and Construction in 2012.
<b>Total Cost</b>		<b>\$600,000</b>	<b>\$150,000</b>	

*Replace the existing storm sewer that is failing and undersized. May receive 75% SMAC reimbursement.*

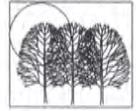


**Pay-As-You-Go Capital Program**  
**2010 - 2014**  
**1/8-Cent Sales Tax Revenue**

*In April of 2000, the citizens of Leawood approved a 1/8-cent sales tax for improvement of City-owned stormwater projects as well as acceleration of the annual street improvement program. This five-year tax became effective July 1, 2000. In August 2004 voters approved, with 71% of the vote, to extend this tax for another five years until June 30, 2010. Then in August 2008, the tax was extended for an additional five years until 2015. Approximately half of the tax collected goes towards increasing the number of streets for rehabilitation. Listed below are the stormwater projects recommended for funding, financed by the other half of the tax collected.*

<u>Year Funded</u>	<u>Project Name/Number</u>	<u>Subdivision</u>	<u>Project Description</u>	<u>Project Cost</u>
2009	137th Street & Pembroke	#77004 Leawood Falls	Install pipe and inlet system to capture and convey runoff from the 10-yr event.	\$60,000
2009	85th St & Reinhardt	#77003 Leawood Lanes	Install pipe and inlet system to capture and convey runoff from the 10-yr event.	\$171,180
2009	14601 Delmar	#77009 Pavilions of Leawood	Extend the existing storm sewer system by approximately 200 feet.	\$66,000
2009	87th Street & Cherokee	#77005 Leawood Heritage	Install pipe and inlet system to capture and convey runoff from the 10-yr event.	\$38,820
<b>TOTAL FOR 2009</b>				<b><u>\$336,000</u></b>
2010	87th Street & Cherokee	#77005 Leawood Heritage	Install pipe and inlet system to capture and convey runoff from the 10-yr event.	\$440,000
<b>TOTAL FOR 2010</b>				<b><u>\$440,000</u></b>
2011	12819 to 12823 Sagamore	#77010 Leawood South	Extend the storm sewer along the golf course to the City pipe system. *	\$250,000
<b>TOTAL FOR 2011</b>				<b><u>\$250,000</u></b>
2012	Box Culvert, 87th & Mission Rd	#77011 Within Mission Road R/W	Replace the existing 13x14 box culvert that crosses Mission Rd. This will be a joint project with Prairie Village, administered by Leawood. <i>(Amount represents the total cost, but half will be reimbursed by Prairie Village).</i>	\$541,200
2012	12601 Norwood	#77006 Royse	Install new storm.	\$65,000
<b>TOTAL FOR 2012</b>				<b><u>\$606,200</u></b>

\* Staff will monitor the effect of the recent improvements to this area and report the status to the Governing Body prior to January, 2010 to see if this project repair/expense is still necessary.

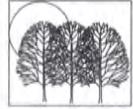


**Pay-As-You-Go Capital Program  
2010 - 2014  
Other Projects**

*The following represent projects which have been included in the CIP for other repairs and replacements. These PAYG projects are funded within the City Capital Improvements Fund, unless otherwise noted.*

<u>Year</u>	<u>Project Name/Number</u>	<u>Project Description</u>	<u>City Project Cost</u>
2009	Golf Course Maint Building Parking Lot #49116	Repair the parking lot adjacent to the Maintenance Building to comply with NPDES.	\$300,000
2009	Gezer Park #76006	Phase II - Creation of a park in honor of Leawood's sister city in the Gezer Region in Israel. <i>A total of \$302,177 in Special Parks &amp; Recreation funds will be used to finance this project. (Through 2008, a total of \$412,599 has been spent on this project).</i>	\$1,915,812
2009	Park Maintenance Bldg Parking Lot #76012	Repair the parking lot to reconfigure water flow and comply with NPDES.	\$330,000
2009	Public Works Building Parking Lot #76015	Repair the parking lot to reconfigure water flow and comply with NPDES.	\$110,000
2009	Accelerated Stormwater PAYG * #76022	Repair failing curb inlets, junction boxes, and point repairs. Specific projects to be determined later.	\$600,000
<b>TOTAL FOR 2009</b>			<b><u>\$3,255,812</u></b>
2010	Tomahawk Creek Bank Erosion Repairs #76017	Engineering & trail repairs/improvements for the College trail, the N Lake trail and the E City Park trail.	\$1,000,000
2010	Pond & Trail Improvements #76018	Dredge N Pond/114th & Tomahawk and Trail Improvements, N/S College Blvd ( <i>Special Parks &amp; Recreation Fund</i> )	\$287,600
2010	Police Building, Roof Replacement #76019	Replace the current Police Building roof. ( <i>May not be necessary - contingent on the timing of the Justice Center construction &amp; possible future use of the current Police building</i> ).	\$235,000
2010	Golf Course Clubhouse Parking Lot #49120	Replace the clubhouse parking lot.	\$225,000
2010	Justice Center ** #76008	Construction of a Police and Court Facility between 2009 and 2010. ( <i>Funded from the Public Safety Fund</i> ).	\$16,000,000
<b>TOTAL FOR 2010</b>			<b><u>\$17,747,600</u></b>

*\*\* The project will be cash-financed through several sources including: sale of city-owned property, a .4% city sales tax levy and .250% county economic development sales tax.*



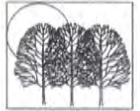
**Pay-As-You-Go Capital Program**  
**2010 - 2014**  
**Other Projects**

2011	City Hall Roof Repairs/ Roof Top Units	#76010	Replacement of the City Hall roof, gutters, roof top air units and an air balance of the system.	\$1,100,000
<b>TOTAL FOR 2011</b>				<b><u>\$1,100,000</u></b>

*Currently no specific projects are planned for 2012 through 2014.*

The Uncommitted projects include:

TBD	Gezer Park	#76006	Additional improvements: Shade structure #2; Shade structure #3 w/retaining wall; Playground equipment; and a Fire pit. (A total of \$150,000 has been earmarked in the Special Parks & Recreation Fund to provide for Gezer Park amenities, which may include some of these improvements).	\$253,638
TBD	City Park Restroom/Shelter house	#71016	Remove shelters A&B, rebuild shelters and add a restroom facility.	\$600,000
TBD	Lawn/Landscape Improvements, N Side of City Hall	#76023	Repair/replace pavers, plants, trees and improvements to the small amphitheater area.	\$250,000
TBD	Amphitheater, Ironwoods Park	#76021	Construction of a permanent stage at Ironwoods Park (Phases III-IV).	\$1,597,700
TBD	Improvements to Roe Ave Trail Tunnel	#76024	Construct a new tow-wall to prevent erosion and installation of LED lights.	\$100,000
TBD	Portable Stage/Show Wagon	NA	Purchase a stage to be used at city events and rented out to surrounding agencies.	\$101,000
<b>TOTAL Uncommitted</b>				<b><u>\$2,902,338</u></b>

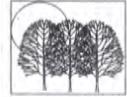


**Pay-As-You-Go Capital Program  
2010 - 2014  
Art Projects**

The following represent planned art projects which have been identified by the Leawood Arts Council. This committee is responsible for Leawood's Art in Public Places Initiative (APPI) which is intended to integrate many aspects of art into the Leawood community in order to create a legacy of works to be enjoyed by current and future generations. The art purchases are made from the following two funds: the City Capital Art Fund and the Public Art Impact Fee Fund. Beginning in 2007 funds were included annually in the City Capital Art Fund for art maintenance, as needed. This amount varies annually as it represents 10% of the total art value for all city-owned art. As art is added, the total art value changes.

<u>Year</u>	<u>Project Name/Number</u>		<u>Projected Funding Source</u>	<u>Project Cost</u>
2009	Porch Lights	#79001	City Capital Art Fund	\$24,900
2009	Stones & Steps	#79003	City Capital Art Fund	\$5,500
2009	Sculpture Garden	#79006	Public Art Impact Fee Fund	\$100,000
2009	City Park Art	#79007	Public Art Impact Fee Fund	\$10,000
2009	'X' Art	#79012	City Capital Art Fund	\$4,200
2009	Temporary Art	#79005	City Capital Art Fund	\$5,000
2009	Annual Art Maintenance	NA	City Capital Art Fund	\$70,500
<b>TOTAL FOR 2009</b>				<b><u>\$220,100</u></b>
2010	Sculpture Garden	#79006	City Capital Art Fund	\$100,000
2010	Temporary Art	#79005	City Capital Art Fund	\$5,000
2010	Annual Art Maintenance	NA	City Capital Art Fund	\$90,300
<b>TOTAL FOR 2010</b>				<b><u>\$195,300</u></b>
2011	Gezer Park Art (Rita Blitt Art = \$40,000 + \$10,000 = Site)	#79011	Public Art Impact Fee Fund	\$50,000
2011	Temporary Art	#79005	City Capital Art Fund	\$5,000
2011	Annual Art Maintenance	NA	City Capital Art Fund	\$100,248
<b>TOTAL FOR 2011</b>				<b><u>\$155,248</u></b>
2012	Temporary Art	#79005	City Capital Art Fund	\$5,000
2012	Annual Art Maintenance	NA	City Capital Art Fund	\$105,248
<b>TOTAL FOR 2012</b>				<b><u>\$110,248</u></b>
2013	Justice Center Art	#79004	City Capital Art Fund	\$75,000
2013	Temporary Art	#79005	City Capital Art Fund	\$5,000
2013	Annual Art Maintenance	NA	City Capital Art Fund	\$112,748
<b>TOTAL FOR 2013</b>				<b><u>\$192,748</u></b>
2014	Temporary Art	#79005	City Capital Art Fund	\$5,000
2014	Annual Art Maintenance	NA	City Capital Art Fund	\$112,748
<b>TOTAL FOR 2014</b>				<b><u>\$117,748</u></b>

Future Art Yet To Be Determined  
Former Leawood City Hall Building Art



**Pay-As-You-Go Capital Program  
2010 - 2014**

**Capital Routine Repair and Replacement Expenditures to Facilities**

Items placed on this schedule have a replacement cost over \$5,000 and include repairs typically not capitalized but instead expensed in the year of completion. The schedule is reviewed annually during the budget process at which time, new items are added and existing items are evaluated to ensure proper placement on the schedule.

Building/Item	2009	2010	2011	2012	2013	2014	Total
<b><u>City Hall (11110.33800.623400):</u></b>							
City Hall, Lobby/Stairs Carpet		\$40,000					\$40,000
City Hall, Roof Maintenance	\$15,000	\$15,000					\$30,000
City Hall, Exterior Hand Rails Paint		\$15,000				\$15,000	\$30,000
City Hall, Mini Blind Replacement				\$50,000			\$50,000
City Hall, Breakroom Cabinets/Appliances	\$13,000						\$13,000
City Hall, Repair Concrete Steps (Front & Side)		\$50,000					\$50,000
City Hall, Interior Paint	\$10,000	\$7,000		\$10,000		\$10,000	\$37,000
Old City Hall, Interior Paint		\$5,000					\$5,000
Old City Hall, Roof Repairs		\$2,650					\$2,650
<b><u>Police Department (11110.22110.623400):</u></b>							
All Facilities, Roof Repairs	\$8,000						\$8,000
Police Bldg, Wall Renovations					\$10,000		\$10,000
Police Bldg, Exterior Steps/Handrail Replc	\$18,000						\$18,000
<b><u>Fire Department (11110.22510.623400):</u></b>							
All Fire Stations, Roof Repairs	\$5,000	\$7,100	\$1,000	\$1,000	\$2,500		\$16,600
<b><u>Public Works (11110.33800.623400):</u></b>							
PW Facility, Interior Car Wash Paint				\$8,000			\$8,000
PW Facility, Ext Bollards/Frames/Island Curbs			\$14,000				\$14,000
PW Facility, Interior Paint	\$5,000						\$5,000
PW Facility, Paint Steel Vehicle Storage	\$20,000					\$20,000	\$40,000
PW Facility, Roof Repairs		\$1,800	\$1,200	\$1,200	\$3,000		\$7,200
<b><u>Aquatic Center (11110.44200.623400):</u></b>							
Aquatic Cntr, Exterior Paint				\$10,000			\$10,000
Aquatic Cntr, Replace Lockers	\$10,000						\$10,000
Aquatic Cntr, Waterslide Restoration		\$ 25,000					\$25,000
<b><u>Rec Programming (11110.44310.623400):</u></b>							
Lodge, Interior Paint	\$13,500						\$13,500
Lodge, Exterior Stain/Paint					\$32,000		\$32,000
<b><u>Outdoor Programming (11110.44320.623400):</u></b>							
Cabins, Interior Paint	\$8,000					\$10,000	\$18,000
Nature Center, Interior Paint	\$10,000						\$10,000
<b><u>Maintenance (11110.44500.623400):</u></b>							
Ironwoods Pk, Stripe Parking Lot				\$10,000			\$10,000
City Park, Stripe Parking Lot				\$10,000			\$10,000
City Park, Repair Gate Operator	\$8,500						\$8,500
City Park, Playground Resurface		\$30,000					\$30,000
Lions Shelter, Replace Doors	\$5,000						\$5,000
All Facilities, Roof Repairs		\$12,000	\$2,400	\$7,000	\$3,000		\$24,400
<b><u>Golf Course (46400.600.623400.623410):</u></b>							
Clubhouse, Exterior Paint/Deck			\$11,000				\$11,000
Clubhouse, Interior Paint/Wallcoverings				\$15,000			\$15,000
Clubhouse, Office/Breakroom Floor		\$5,000					\$5,000
Clubhouse, Bathroom Partitions				\$10,000			\$10,000
Course, Plant Large Trees	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$30,000
Golf Facilities, Roof Repairs		\$2,000		\$2,000	\$4,000		\$8,000
	<b>\$ 154,000</b>	<b>\$ 222,550</b>	<b>\$ 34,600</b>	<b>\$ 139,200</b>	<b>\$ 59,500</b>	<b>\$ 60,000</b>	<b>\$ 669,850</b>



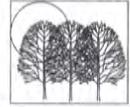
**Pay-As-You-Go Capital Program  
2010 - 2014**

**Projected Major Capital Expenditures to Facilities**

Items on this schedule indicate major asset improvements, have a total cost over \$5,000 and meet the following criteria:

1. The life of the asset is extended by more than 25%, OR
2. The cost results in an increase in the asset capacity, OR
3. The efficiency of the asset is increased by 10% or more, OR
4. Significantly changes the character of the assets, OR
5. In the case of streets, parking lots and roads, if the work done impacts the "base" structure.

Building/Item	2009	2010	2011	2012	2013	2014	Total
<b>City Hall:</b>							
City Hall, Int Wall Renovations 74001.120.832000		\$25,000		\$25,000			\$50,000
City Hall, Restroom Repairs 74013.120.832000		\$40,000		\$40,000			\$80,000
Old City Hall, Roof Replacement 74032.120.832000			\$47,000				\$47,000
<b>Police Department:</b>							
Police Bldg, Door Closers 74029.120.832000	\$5,500						\$5,500
Police Bldg, Access System 74028.120.832000					\$55,000		\$55,000
Police Bldg, HVAC Replacement 74030.120.832000					\$26,000		\$26,000
Police Dispatch, UPS System 74010.120.832000					\$45,000		\$45,000
<b>Fire Department:</b>							
FS #1, Exterior Bldg Repairs 74033.120.832000	\$44,000				\$50,000		\$94,000
FS #1, Standby Generator 74017.120.832000	\$45,000						\$45,000
FS #1, Garage Floors 74016.120.832000		\$22,500					\$22,500
FS #1, Roof Section Replc 74015.120.832000			\$56,000				\$56,000
<b>Public Works Department:</b>							
PW Bldg, Fuel Dispensers 74035.120.832000		\$15,000					\$15,000
<b>Aquatic Center:</b>							
Aquatic Cntr, Rplc Bldg Awnings 74019.120.832000				\$25,000			\$25,000
Aquatic Cntr, Repaint Pool 74003.120.832000			\$85,000				\$85,000
Aquatic Cntr, Rplc Deck Awnings 74005.120.832000	\$21,000			\$25,000			\$46,000
Aquatic Cntr, Deck Wall Repair 74037.120.832000	\$55,000						\$55,000
Ultraviolet Chlorine System 74036.120.832000	\$55,000						\$55,000
<b>Park Maintenance:</b>							
Maint Bldg, Unit Heater Rplc 74021.120.832000	\$11,000						\$11,000
Oxford School, Heat Pump Rplc 74040.120.832000	\$7,500						\$7,500
Material Storage Bldg, Roof Rplc 74034.120.832000	\$90,400						\$90,400
Pk Bldg, Car Wash Entry Door 74022.120.832000	\$6,600					\$7,000	\$13,600
Pk Bldg, Pressure Wash Equip 74024.120.832000		\$15,000					\$15,000
Pk Bldg, Fuel Dispensers 74025.120.832000		\$10,000					\$10,000
Pk Bldg, Rplc Generator/Switch 74026.120.832000		\$45,000					\$45,000
<b>Park Maintenance, Other:</b>							
Median Landscaping 74027.120.840110		\$82,500		\$82,500			\$165,000
135th Street Water Features 74009.120.840110		\$66,000		\$66,000			\$132,000
<b>Ironwoods Lodge:</b>							
Lodge, Entry Doors/Hardware 74020.120.832000	\$44,000						\$44,000
<b>Golf Course:</b>							
Clubhouse, Cart Area Doors 49112.800.832000		\$10,000					\$10,000
Maint Bldg, HVAC Rplc 49111.800.832000		\$18,000					\$18,000
Course, Perimeter Fencing 49109.800.840140	\$57,800	\$35,000	\$45,000				\$137,800
Course, Channel Clean-Out #5 49121.800.840140	\$5,500						\$5,500
Course, Practice Tee 49117.800.840140	\$57,700						\$57,700
	<b>\$506,000</b>	<b>\$384,000</b>	<b>\$233,000</b>	<b>\$263,500</b>	<b>\$176,000</b>	<b>\$7,000</b>	<b>\$1,569,500</b>

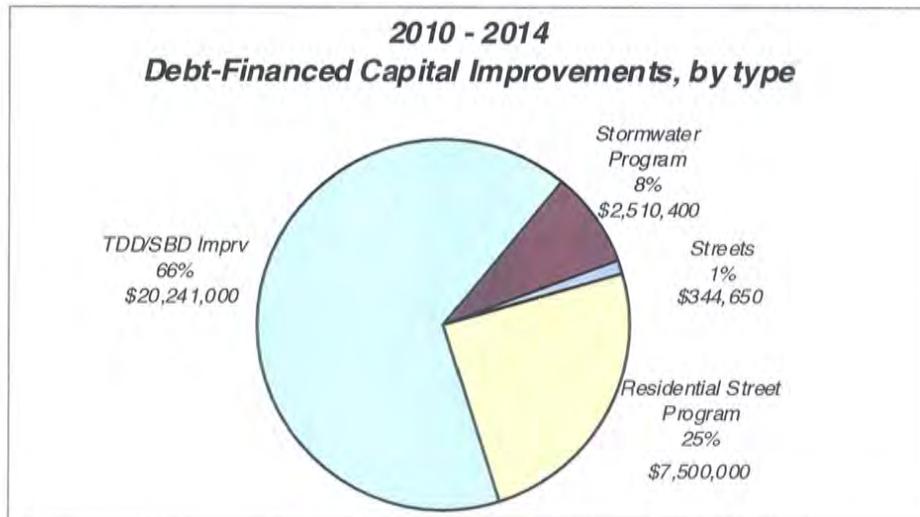


## Debt-Financed Capital Improvements 2010 - 2014

The debt-financed projects included in the 2010 - 2014 CIP are shown on the following pages. Detailed information on the design, construction and bonding timelines for each project are provided. All outside funding sources are reflected on the next page. The plan, including years 2010 through 2014, totals \$30,596,050 of which the City will fund 34%. Of the remaining amount, Transportation Development District (TDD) Developer projects comprise 55% and Special Benefit District (SBD) debt total 11%.

The largest estimated construction cost, \$9,466,000, occurs in 2010 primarily a result of one large committed TDD project, the Park Place Parking Structure with a construction cost of \$6,966,000. The remaining \$2,500,000 provides for the City's 2010 Residential Street program.

The chart below shows the types of projects which are targeted for debt-financing. The majority, or 66%, of the funds will provide TDD or SBD financed projects, followed by 25% for the accelerated residential street program, 8% for the stormwater repair program, and 1% for street and traffic signal improvements.



Phase II of the Residential Street Reconstruction program began in 2009. Initially it was projected to continue along the same schedule as Phase I, which equaled \$10.5 million over 5 years. Phase II is programmed at \$9.0 million with \$1.5 million in 2009 and \$2.5 million every other year, beginning in 2010 through 2014. Details of the debt-financed Residential Street Program can be found page 122.

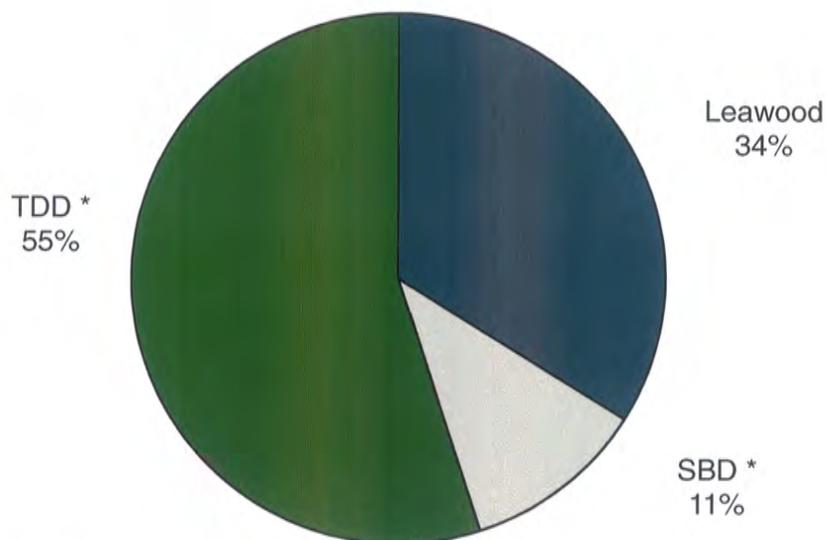
In the 2009-2013 CIP, an accelerated storm water program was unveiled. This program included \$1,000,000 each year for five years. However, the debt financing of this program has been delayed until 2011 and the amount has been reduced to \$600,000 every other year. A total of \$600,000 in pay-as-you-go funds has been included in the 2009 budget for this initiative.



**Debt Financed Capital Improvements**  
Summary of All Current Year & Future  
2010 - 2014

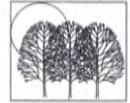
Total Cost All Projects  
Cost Distribution by Contributors

Year	Leawood	SBD *	TDD *	State/ Federal	County	Other Cities	Total
2010	\$2,500,000	\$0	\$6,966,000	\$0	\$0	\$0	\$9,466,000
2011	\$944,650	\$0	\$6,500,000	\$0	\$0	\$0	\$7,444,650
2012	\$2,500,000	\$3,400,000	\$3,375,000	\$0	\$0	\$0	\$9,275,000
2013	\$1,910,400	\$0	\$0	\$0	\$0	\$0	\$1,910,400
2014	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
	<b>\$10,355,050</b>	<b>\$3,400,000</b>	<b>\$16,841,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,596,050</b>



\*SBD = Special Benefit District Debt

\*TDD = Transportation Development District Debt

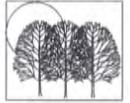


**Debt Financed Capital Improvements**  
Summary of All Current Year & Future  
2010 - 2014

Total Project Cost - All Projects, by Construction Year

<u>Project # and Description</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
# 80210 2010 Residential Streets, Phase II-Yr 2	\$2,500,000				
# 80212 2012 Residential Streets, Phase II-Yr 3			\$2,500,000		
# 80214 2014 Residential Streets, Phase II-Yr 4					\$2,500,000
# 80404 Traffic Signal, 133rd & Roe Avenue		\$344,650			
# 80450 135th St-Bury Power Lines (TDD)			\$3,375,000		
# 80451 135th St-Add Third Lane (SBD)			\$3,400,000		
# 80454 Park Place-Parking Structure #2 (TDD)	\$6,966,000				
# 80455 Park Place-Aloft/Element Garage (TDD)		\$6,500,000			
# 80504 2011 Accelerated Stormwater Reconst		\$600,000			
# 80506 2013 Accelerated Stormwater Reconst				\$600,000	
# 80550 89th & Mission Stormsewer				\$1,310,400	
	<b>\$9,466,000</b>	<b>\$7,444,650</b>	<b>\$9,275,000</b>	<b>\$1,910,400</b>	<b>\$2,500,000</b>
COMMITTED	\$9,466,000	\$7,444,650	\$9,275,000	\$600,000	\$2,500,000
UNCOMMITTED	\$0	\$0	\$0	\$1,310,400	\$0

Committed projects are those which have been approved and authorized by a resolution, a development agreement or during the annual review of the CIP with the Governing Body. During the annual review, the Governing Body will review the projects and may make changes from the prior year, provided funding is available.



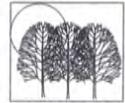
**Debt Financed Capital Improvements**  
Summary of All Current Year & Future  
2010 - 2014

General Obligation Bonding Projections and Total City Cost All Projects  
(Reflects City of Leawood Costs only)

<b>Project # and Description</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
# 80143 Nall Avenue, 143rd to 159th Streets	\$4,490,000				
# 80189 Roe Avenue, 140th-143rd Streets	\$440,000				
# 80208 2008 Residential Streets, Phase I-Yr 5	\$2,500,000				
# 80209 2009 Residential Streets, Phase II-Yr 1	\$1,500,000				
# 80210 2010 Residential Streets, Phase II-Yr 2	\$2,500,000	\$2,500,000			
# 80212 2012 Residential Streets, Phase II-Yr 3		\$2,500,000	\$2,500,000	\$2,500,000	
# 80214 2014 Residential Streets, Phase II-Yr 4				\$2,500,000	\$2,500,000
# 80400 Traffic Signals, 128th & State Line	\$366,300				
# 80404 Traffic Signals, 133rd & Roe Avenue	\$344,650	\$344,650	\$344,650		
# 80504 2011 Accelerated Stormwater Reconst *	\$600,000	\$600,000	\$600,000		
# 80506 2013 Accelerated Stormwater Reconst *			\$600,000	\$600,000	\$600,000
# 80550 89th & Mission Stormsewer			\$1,310,400	\$1,310,400	\$1,310,400
	<b>\$12,740,950</b>	<b>\$5,944,650</b>	<b>\$5,355,050</b>	<b>\$6,910,400</b>	<b>\$4,410,400</b>
<b>Total Project Cost/Design Year</b>	<b>\$944,650</b>	<b>\$2,500,000</b>	<b>\$1,910,400</b>	<b>\$2,500,000</b>	<b>\$0</b>
<b>Total City Cost/Construct Year</b>	<b>\$2,500,000</b>	<b>\$944,650</b>	<b>\$2,500,000</b>	<b>\$1,910,400</b>	<b>\$2,500,000</b>
<b>Total Project Cost/Bond Year</b>	<b>\$9,296,300</b>	<b>\$2,500,000</b>	<b>\$944,650</b>	<b>\$2,500,000</b>	<b>\$1,910,400</b>

COMMITTED  
UNCOMMITTED

Committed projects are those which have been approved and authorized by a resolution, a development agreement or during the annual review of the CIP with the Governing Body. During the annual review, the Governing Body will review the projects and may make changes from the prior year, provided funding is available.



**Debt Financed Capital Improvements**  
Summary of All Current Year & Future  
2010 - 2014

Special Benefit District (SBD) Bonding Projections and Total City Cost

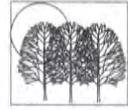
<i>Project # and Description</i>	2010	2011	2012	2013	2014
# 80196 Park Place (SBD)	\$4,743,322				
# 80197 Villaggio Project (SBD)	\$4,500,000				
# 80403 135th & Fontana Traffic Signals (SBD)	\$825,000				
# 80451 135th St-Add Third Lane (SBD)		\$3,400,000	\$3,400,000	\$3,400,000	
	\$10,068,322	\$3,400,000	\$3,400,000	\$3,400,000	\$0
<b>Total Project Cost/Design Year</b>	\$0	\$3,400,000	\$0	\$0	\$0
<b>Total City Cost/Construct Year</b>	\$0	\$0	\$3,400,000	\$0	\$0
<b>Total Project Cost/Bond Year</b>	\$10,068,322	\$0	\$0	\$3,400,000	\$0

Transportation Development District (TDD) Bonding Projections and Total City Cost

<i>Project # and Description</i>	2010	2011	2012	2013	2014
# 80450 135th St-Bury Power Lines (TDD)		\$3,375,000	\$3,375,000	\$3,375,000	
# 80454 Park Pl-Parking Structure #2 (TDD)	\$6,966,000	\$6,966,000			
#80455 Park Pl-Aloft/Element Garage (TDD)		\$6,500,000	\$6,500,000		
	\$6,966,000	\$16,841,000	\$9,875,000	\$3,375,000	\$0
<b>Total Project Cost/Design Year</b>	\$0	\$3,375,000	\$0	\$0	\$0
<b>Total City Cost/Construct Year</b>	\$6,966,000	\$6,500,000	\$3,375,000	\$0	\$0
<b>Total Project Cost/Bond Year</b>	\$0	\$6,966,000	\$6,500,000	\$3,375,000	\$0

COMMITTED  
UNCOMMITTED

Committed projects are those which have been approved and authorized by a resolution, a development agreement or during the annual review of the CIP with the Governing Body. During the annual review, the Governing Body will review the projects and may make changes from the prior year, provided funding is available.



**Debt-Financed Capital Improvements  
2010 - 2014  
Residential Street Program**

In June 2002 the Governing Body approved an accelerated street rehabilitation program with the intent of eliminating some of the City's backlog of street repairs. Phase I of this debt-financed initiative included a total of \$10,500,000 over the five-year period of 2004 through 2008; alternating funding of \$1,500,000 and \$2,500,000 each year. Phase II began in 2009 with a total of \$1,500,000, with \$2,500,000 in 2010 and then \$2,500,000 every other year. These funds will allow the City to complete rehabilitation/repairs on entire neighborhoods where some of the streets have been improved in the past and others have not. The funding levels in the current Capital Improvement Plan (CIP) are as follows:

2009	\$1,500,000
2010	\$2,500,000
2011	\$ 0
2012	\$2,500,000
2013	\$ 0
2014	\$2,500,000

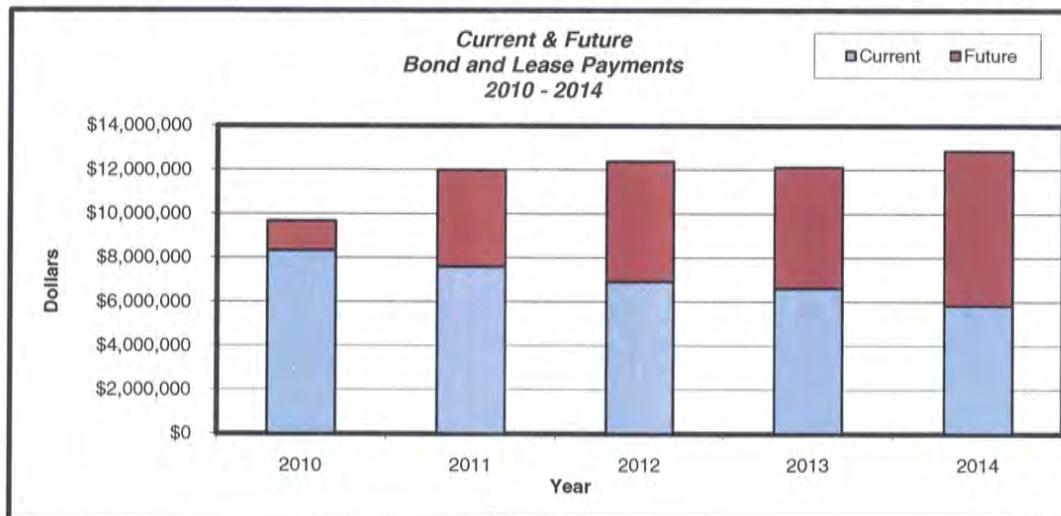
The following streets are planned for reconstruction in 2010 with an estimated cost of \$2.4 million. The groups are selected for funding based on the PCI rating. The 2008 overall average PCI rating of all lane miles is 87.0, compared to the Governing Body goal of a street rating minimum of 70.0. Currently, 91% of all collector streets are maintained above the 70 PCI; 90% of collector streets are maintained above the 70 PCI; and 93% of residential streets are maintained above the 70 PCI. The Public Works Department annually reviews the streets and their ratings to determine if the particular street or group of streets should be shifted forward or backward within the five-year plan.

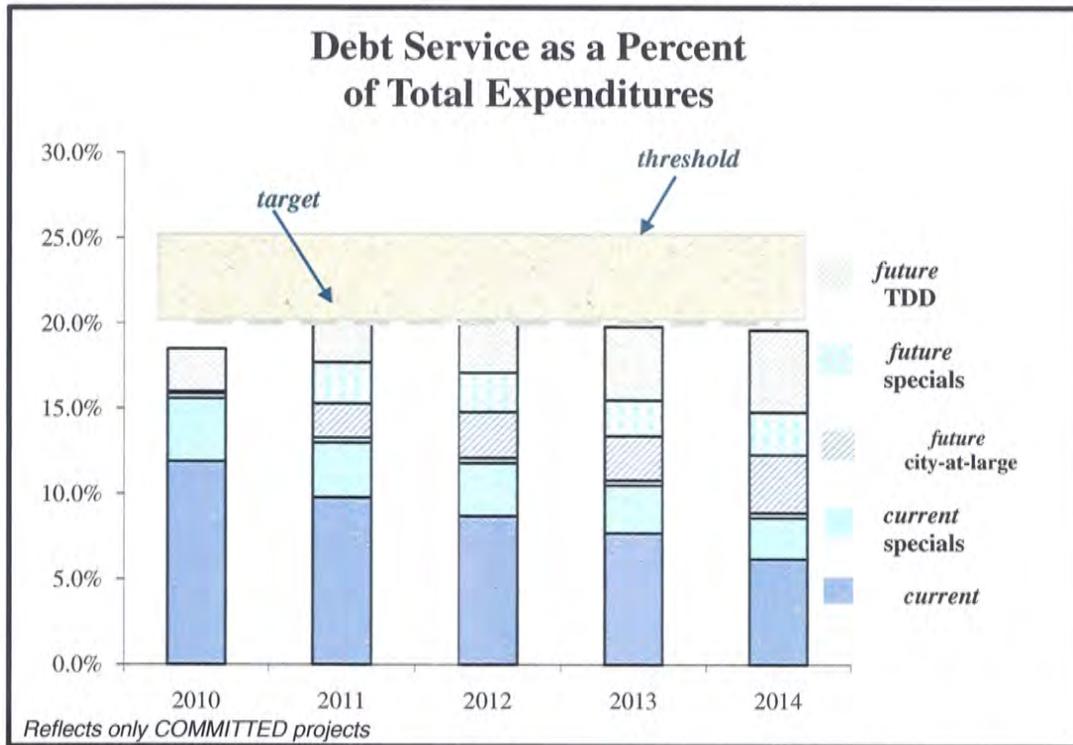
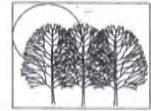
	<i>Length (ft)</i>	<i>PCI</i>	<i>Type of Work</i>
<b><u>Group 10A</u></b>			
87 <sup>th</sup> Street (Mission Rd to Cherokee)	2,184	68	Reconstruction
Mohawk Rd (87 <sup>th</sup> St to Reinhardt Ln)	676	70	Reconstruction
Reinhardt Ln (Mission Rd to 85 <sup>th</sup> St)	1,300	75	Road Recon (no storm)
Cherokee Ct (W of Cherokee Ln)	202	70	Road Recon (no storm)
	<i>Avg PCI =</i>	70	
<b><u>Group 10B</u></b>			
Cherokee Place (94 <sup>th</sup> Terr to 93 <sup>rd</sup> St)	1,122	65	Reconstruction
Canterbury (94 <sup>th</sup> Terr to 93 <sup>rd</sup> St)	1,155	70	Reconstruction
94 <sup>th</sup> Terrace (Cherokee Pl-Ensley Ln)	604	70	Reconstruction
	<i>Avg PCI =</i>	68	
<b><u>Group 10C</u></b>			
Cherokee Place (S of Wenonga)	409	64	Road Recon (no storm)
Cherokee Lane (S of Wenonga)	629	71	Road Recon (no storm)
	<i>Avg PCI =</i>	68	



**Current & Future Bond And Lease Payments  
2010 - 2014**

	2010	2011	2012	2013	2014
<b><u>Current Bond and Leases</u></b>					
General Obligation - includes Property Tax Supported & Special Assessments (Bond & Interest Fund)					
Principal	\$5,530,000	\$4,970,000	\$4,710,000	\$4,755,000	\$4,320,000
Interest	\$2,010,326	\$1,830,096	\$1,660,304	\$1,498,744	\$1,332,201
Agency Debt - includes Transportation District Debt					
Principal	\$75,000	\$80,000	\$80,000	\$85,000	\$95,000
Interest & Fees	\$101,700	\$95,875	\$89,675	\$83,475	\$76,900
Leases					
Principal	\$171,235	\$178,256	\$185,564	\$193,172	\$0
Interest	\$29,857	\$22,837	\$15,528	\$7,920	\$0
Revenue Bonds					
Principal	\$385,000	\$395,000	\$185,000	\$0	\$0
Interest	\$27,988	\$17,400	\$5,550	\$0	\$0
<b>Subtotal-Principal</b>	<b>\$6,161,235</b>	<b>\$5,623,256</b>	<b>\$5,160,564</b>	<b>\$5,033,172</b>	<b>\$4,415,000</b>
<b>Subtotal-Interest</b>	<b>\$2,169,871</b>	<b>\$1,966,208</b>	<b>\$1,771,057</b>	<b>\$1,590,139</b>	<b>\$1,409,101</b>
<b><u>Future Bond and Leases (Reflects COMMITTED Projects Only)</u></b>					
General Obligation - includes Property Tax Supported & Special Assessments (Bond & Interest Fund)					
Principal	\$0	\$1,318,475	\$1,485,141	\$1,566,204	\$1,959,538
Interest	\$0	\$1,095,455	\$1,152,025	\$1,132,431	\$1,379,995
Agency Debt - includes Transportation District Debt					
Principal	\$250,418	\$355,609	\$509,273	\$548,038	\$819,589
Interest & Fees	\$1,018,232	\$1,560,471	\$2,105,853	\$2,064,088	\$2,297,375
Leases					
Principal	\$71,250	\$71,250	\$191,250	\$191,250	\$551,250
Interest	\$3,000	\$3,000	\$9,000	\$9,000	\$27,000
Revenue Bonds					
Principal	\$0	\$0	\$0	\$0	\$0
Interest	\$0	\$0	\$0	\$0	\$0
<b>Subtotal-Principal</b>	<b>\$321,668</b>	<b>\$1,745,334</b>	<b>\$2,185,664</b>	<b>\$2,305,492</b>	<b>\$3,330,376</b>
<b>Subtotal-Interest</b>	<b>\$1,021,232</b>	<b>\$2,658,926</b>	<b>\$3,266,878</b>	<b>\$3,205,519</b>	<b>\$3,704,370</b>
<b>TOTAL Current &amp; Future</b>	<b>\$9,674,006</b>	<b>\$11,993,723</b>	<b>\$12,384,163</b>	<b>\$12,134,323</b>	<b>\$12,858,848</b>





	2010	2011	2012	2013	2014
<b>Debt Service as a Percent of Total Expenditures</b>					
<i>Current Tax-Supported:</i>					
City-at-Large	11.9%	9.8%	8.7%	7.7%	6.2%
Special Assessments	3.7%	3.2%	3.1%	2.8%	2.4%
<i>Current Agency-Supported:</i>					
Transportation District Debt	0.3%	0.3%	0.3%	0.3%	0.3%
<i>Future Tax-Supported:</i>					
City-at-Large	0.1%	2.0%	2.7%	2.6%	3.4%
Special Assessments	0.0%	2.4%	2.3%	2.1%	2.5%
<i>Future Agency-Supported:</i>					
Transportation District Debt	2.5%	3.4%	4.6%	4.3%	4.8%
	<u>18.6%</u>	<u>21.0%</u>	<u>21.7%</u>	<u>19.8%</u>	<u>19.6%</u>
Threshold	25%	25%	25%	25%	25%
Target	20%	20%	20%	20%	20%

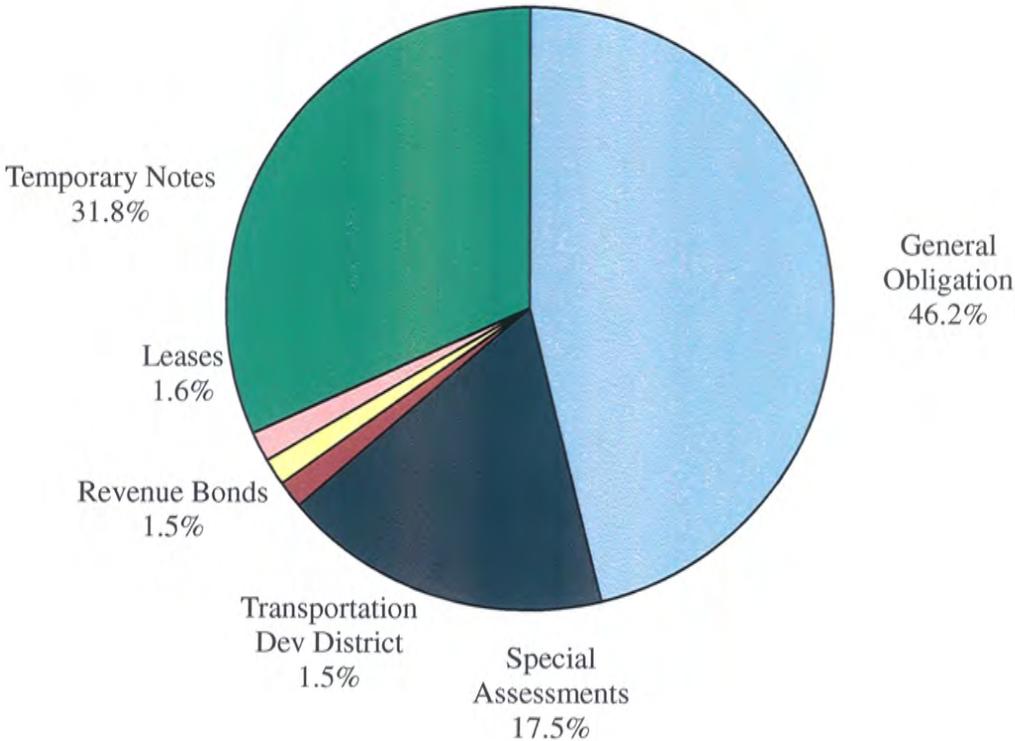
*This measurement is a key operating ratio. The graph shows the current projects and the proposed future projects by category, city-at-large, special assessment and TDD. This ratio is projected to exceed the 20% target in both 2011 and 2012.*

*According to the City's financial advisors, TDD debt is not included as direct debt but is included as overlapping debt by the rating agencies, thus this threshold is maintained throughout the five-year planning period.*



**BONDS, NOTES, AND LEASES OUTSTANDING**

	<b>Outstanding 12/31/2008</b>	<b>Percent of Total</b>
General Obligation	42,618,193	46.2%
Special Assessments	16,116,807	17.5%
Transportation Dev District	1,365,000	1.5%
Revenue Bonds	1,345,000	1.5%
Leases	1,485,649	1.6%
Temporary Notes	29,375,000	31.8%
<b>TOTAL</b>	<b><u>\$92,305,649</u></b>	<b><u>100.0%</u></b>



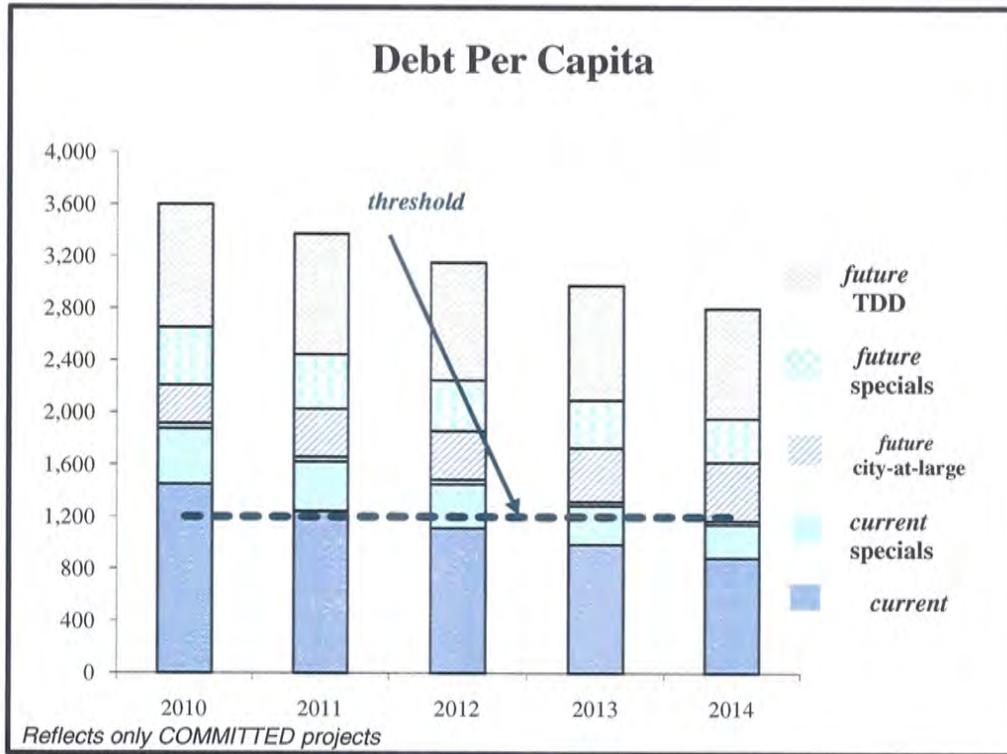
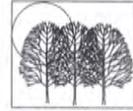


## KEY DEBT MANAGEMENT RATIOS

	← Forecast →					
	2010	2011	2012	2013	2014	Standard
<b>Outstanding Debt per capita</b>						
Net Debt (1)	\$1,742	\$1,610	\$1,486	\$1,406	\$1,338	< \$1,200
Direct Debt (2)	\$2,615	\$2,411	\$2,217	\$2,068	\$1,928	
Direct and Overlapping Debt (3)	\$6,548	\$6,299	\$6,055	\$5,856	\$5,658	
<b>Debt outstanding as a percent of full valuation of property</b>						
Net Debt (1)	0.8%	0.7%	0.6%	0.6%	0.5%	< 1.5%
Direct Debt (2)	1.2%	1.1%	1.0%	0.9%	0.8%	
Direct and Overlapping Debt (3)	3.0%	2.8%	2.7%	2.6%	2.4%	
<b>Total debt service as a percent of total expenditures (4)</b>						
	18.6%	21.0%	21.7%	19.8%	19.6%	< 20%
<b>Debt Service Levy (per \$1,000 of assessed value)</b>						
	6.452	6.500	6.000	6.000	5.500	NA
<b>Debt Payout in 10 Years</b>						
Current Debt (2)	75.63%	77.65%	79.04%	79.56%	77.75%	NA
Current + <i>Only</i> Committed Future Projects (2)	56.69%	60.05%	62.83%	65.98%	68.39%	NA
Current + <u>ALL</u> Proposed Future Projects (2)	16.90%	22.64%	25.98%	30.47%	30.47%	NA

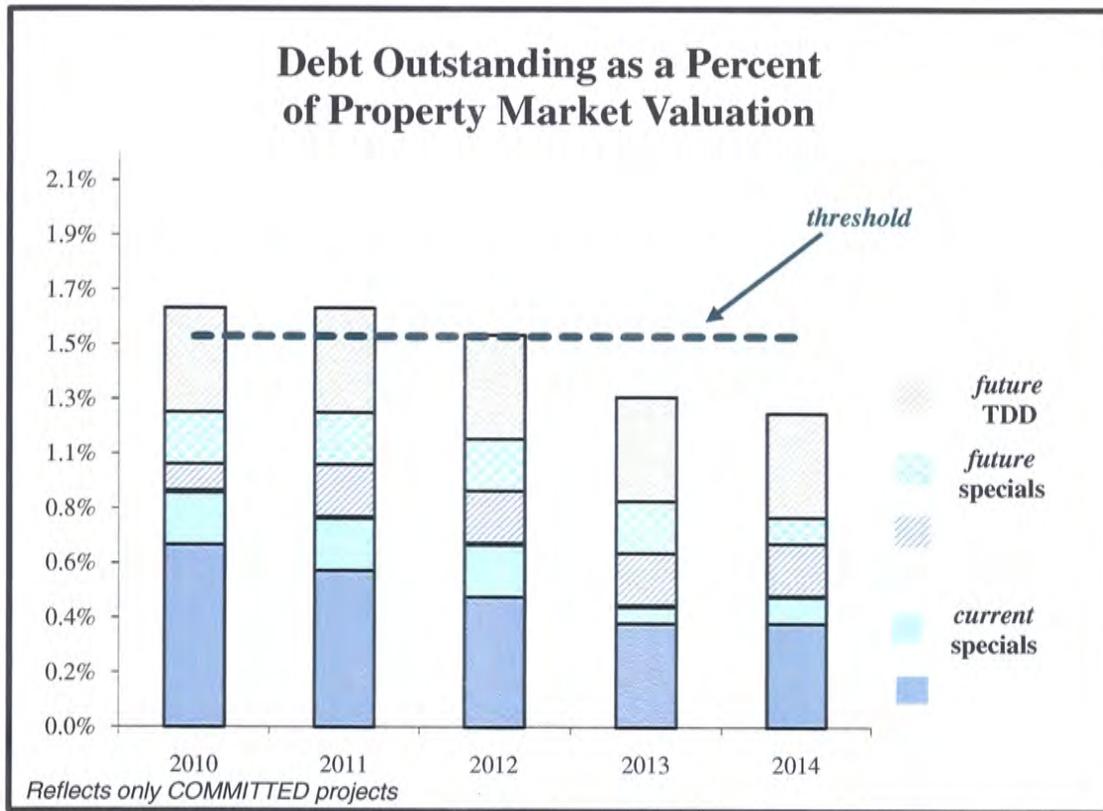
1. General Obligation debt and capital leases supported by general tax levy revenues.
2. General Obligation, Special Assessment debt and capital leases, excluding Transportation Development District debt (TDD).
3. All debt described in #2 plus Leawood's share of debt from Blue Valley & Shawnee Mission school districts, Johnson County, County Parks & Rec and Leawood's TDD debt.
4. The Target is less than 20%, not to exceed 25% in any given year.

These projections are based on the current assumptions in the City's comprehensive financial planning model.



	2010	2011	2012	2013	2014
<b>Debt Per Capita</b>					
<i>Current Tax-Supported:</i>					
City-at-Large	\$1,450	\$1,241	\$1,112	\$989	\$885
Special Assessments	\$428	\$383	\$339	\$296	\$257
<i>Current Agency-Supported:</i>					
Transportation District Debt	\$39	\$36	\$33	\$30	\$27
<i>Future Tax-Supported:</i>					
City-at-Large	\$293	\$369	\$374	\$417	\$453
Special Assessments	\$444	\$418	\$392	\$366	\$333
<i>Future Agency-Supported:</i>					
Transportation District Debt	\$946	\$927	\$904	\$879	\$847
	<u>\$3,600</u>	<u>\$3,374</u>	<u>\$3,154</u>	<u>\$2,980</u>	<u>\$2,806</u>
Threshold	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200

As shown in the above graph, Leawood moves aggressively ahead of debt per capita (industry average) of \$1,200 per citizen through 2014. Population is projected to increase approximately .5% annually throughout the planning period.



	2010	2011	2012	2013	2014
<b>Debt as a Percent of Full Valuation</b>					
<i>Current Tax-Supported:</i>					
City-at-Large	0.7%	0.6%	0.5%	0.4%	0.4%
Special Assessments	0.2%	0.2%	0.2%	0.1%	0.1%
<i>Current Agency-Supported:</i>					
Transportation District Debt	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Future Tax-Supported:</i>					
City-at-Large	0.1%	0.2%	0.2%	0.2%	0.2%
Special Assessments	0.2%	0.2%	0.2%	0.2%	0.1%
<i>Future Agency-Supported:</i>					
Transportation District Debt	0.4%	0.4%	0.4%	0.4%	0.4%
	<u>1.7%</u>	<u>1.5%</u>	<u>1.4%</u>	<u>1.3%</u>	<u>1.2%</u>
Threshold	1.5%	1.5%	1.5%	1.5%	1.5%

*This measurement exceeds the industry standard of 1.5% in 2010 but lowers each year thereafter. This ratio helps buyers of city bonds determine how well a city carries its debt load when measured against property appraisal valuations.*

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



### *DID YOU KNOW.....*

*The little number with chasing arrows around it on the bottom of plastic containers is called a "resin identification code." It indicates which type of resin is used to make a plastic. Different additives and manufacturing processes are used to mold plastics into varying shapes, which can change their characteristics enough so that they may not be able to be recycled together. The most commonly recycled types of plastic are Polyethylene terephthalate, PET (number 1), and high-density polyethylene, HDPE (number 2). Well over 80 percent of curbside programs only take number 1 and 2 bottles and jugs. Check with your waste management company to see what they will take.*

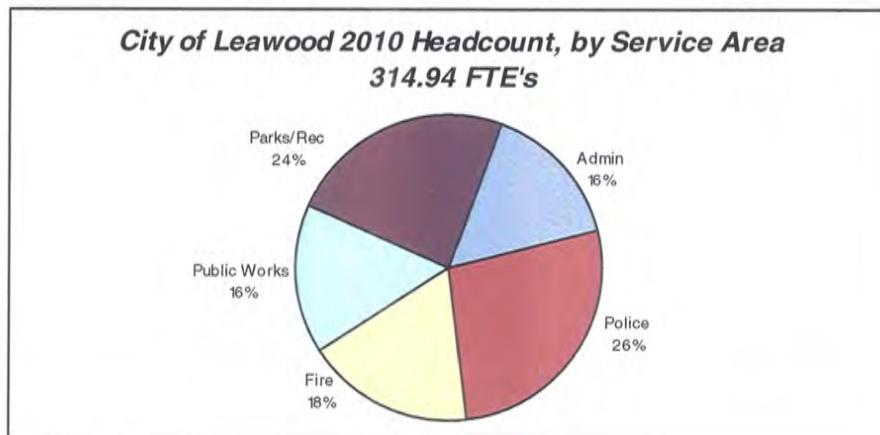


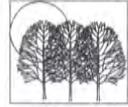


**SUMMARY OF PERSONNEL**  
*Full-Time Equivalents*

Full Time Equivalent (FTE) represents the conversion of a position into one year of work. A full-time position (one FTE) equals 2,080 hours of work (a 40-hour work week times 52 weeks). By using the FTE method, a combination of part-time slots equals a full-time position.

	<b>2008 Estimate</b>	<b>2009 Budget</b>	<b>2009 Estimate</b>	<b>2010 Budget</b>
<b>ADMINISTRATION</b>				
Administration	3.00	3.50	3.50	3.50
Finance	9.23	9.23	9.23	9.23
Information Services	4.75	5.00	5.00	5.00
Human Resources	4.98	4.98	4.98	4.98
Legal Services	2.50	2.50	2.50	2.50
Municipal Court	9.00	9.00	9.00	9.00
Community Development				
Community Dev. Admin.	1.00	2.00	2.00	2.00
Planning Services	4.31	4.00	4.00	4.00
Neighborhood Services	3.23	3.00	3.00	3.00
Codes Services	6.25	6.00	6.00	6.00
	<b>48.25</b>	<b>49.21</b>	<b>49.21</b>	<b>49.21</b>
<b>PUBLIC SAFETY</b>				
Police	85.00	85.00	85.00	85.00
Fire	55.69	56.69	55.69	55.69
	<b>140.69</b>	<b>140.69</b>	<b>140.69</b>	<b>140.69</b>
<b>PUBLIC WORKS</b>				
	<b>48.92</b>	<b>50.92</b>	<b>50.92</b>	<b>50.23</b>
<b>PARKS &amp; RECREATION</b>				
	<b>72.93</b>	<b>73.81</b>	<b>74.81</b>	<b>74.81</b>
<b>TOTAL Full-Time Equivalent</b>				
	<b>310.79</b>	<b>314.63</b>	<b>315.63</b>	<b>314.94</b>
<b>FULL-TIME CIVILIAN POSITIONS</b>				
COMMISSIONED POLICE OFFICERS	151.00	156.00	157.00	157.00
SWORN FIRE PERSONNEL	63.00	63.00	63.00	63.00
TOTAL REGULAR PART-TIME (FTE)	54.00	54.00	54.00	54.00
TOTAL PART-TIME (FTE)	4.88	4.13	4.13	4.13
TOTAL SEASONAL/CASUAL (FTE)	1.50	1.50	1.50	1.50
	36.41	36.00	36.00	35.31





## SUMMARY OF PERSONNEL CHANGES

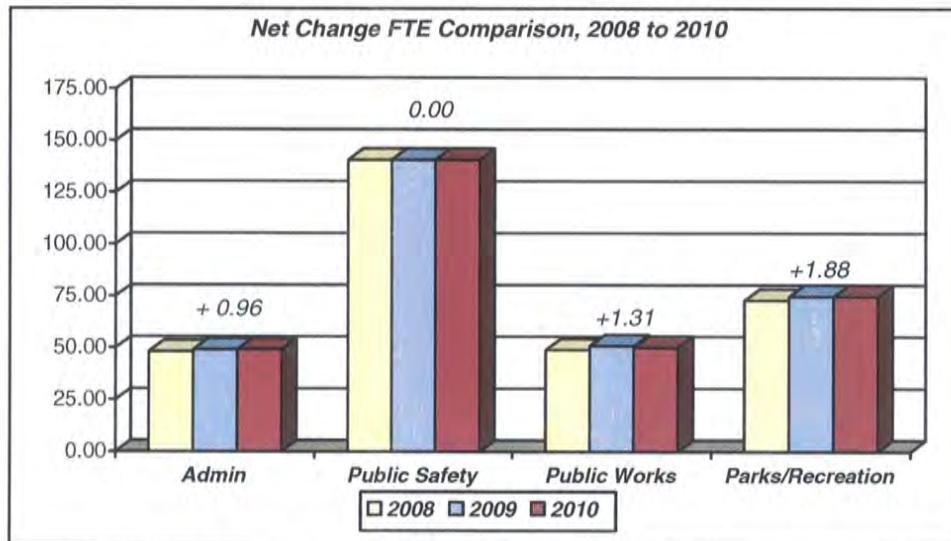
The 2010 Budget reflects minor changes to the position inventory. The only change, a decrease in casual/seasonal employees, results in a decrease of .69 FTE's from the 2009 Estimated Budget.

The 2009 Estimated Budget reflects the delayed hiring of several vacant positions and planned new positions. The hiring of a Senior Accountant, an IS Specialist and a Firefighter will all be delayed until July, 2009. A part-time Court Clerk, a Community Development Administrative Assistant, a Public Works Maintenance Worker and a Vehicle Electronics Technician will not be filled until the end of the year 2009. Lastly, two Police Officer positions and one Firefighter position will not be filled until late 2010.

The City's financial planning model anticipates the addition of two full-time positions per year, beginning in 2011. It is projected that these annual increases will occur within the public safety service departments.

The Public Works Department reflects a .69 reduction in total FTE's in 2010 due to the elimination of three seasonal/casual Intern positions. It was decided that only one Intern position would be hired in 2010. The main responsibility of these employees was to survey the city streets. This function will now be performed by an outside consultant with a vehicle equipped with sensors and cameras to rate the streets.

The Golf Course Maintenance program within Parks and Recreation includes an additional 1.00 FTE position in the 2009 Estimated Budget. After the reopening of the course from the renovations last year, it was decided that an additional Maintenance Worker position was needed.



The chart shows the changes in FTE, by service area, from 2008 to 2010. The largest increase occurred in Parks and Recreation which is primarily due to the Golf Maintenance worker position, the addition of the Arborist position and minor changes in seasonal/casual employees all occurring from 2008 to 2009. Public Works has increased by 1.31 which reflects the addition of two full-time positions since 2008: a PW Maintenance worker and a Vehicle Electronics Technician offset in 2009 by the decrease of 3 casual/seasonal Intern positions in 2010. The changes in Administration involve casual/seasonal and part-time employee changes within the Community Development and Information Services departments. There are no changes between 2008 and 2010 for the Police and Fire departments.

City of Leawood, Kansas  
2010 Annual Budget



Department/Position	2008 Estimate	2009 Budget	2009 Estimate	2010 Budget
<b><u>ADMINISTRATION</u></b>				
<b>City Administration (11230)</b>				
City Administrator	1	1	1	1
City Clerk	1	1	1	1
Deputy City Clerk	1	1	1	1
Management Intern (Seasonal/Casual)	0.00	0.50	0.50	0.50
	<b>3.00</b>	<b>3.50</b>	<b>3.50</b>	<b>3.50</b>
<b>Finance (11240)</b>				
Finance Director	1	1	1	1
Assistant Director of Finance	1	1	1	1
Budget Manager	1	1	1	1
Senior Accountant	1	1	1	1
Senior Accountant - VACANT	1	1	1	1
Accountant II	1	1	1	1
Accounting Specialist	3	3	3	3
Intern (Seasonal/Casual)	0.23	0.23	0.23	0.23
	<b>9.23</b>	<b>9.23</b>	<b>9.23</b>	<b>9.23</b>
<b>Information Services (11610)</b>				
Information Services Director	1	1	1	1
Information Services Specialist	1	2	2	2
Information Services Specialist - VACANT	1	1	1	1
Network Administrator/Webmaster	1	1	1	1
Information Services Specialist (Regular PT)	0.75	0	0	0
	<b>4.75</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>
<b>Human Resources (11250)</b>				
Human Resource Director	1	1	1	1
HR Generalist	2	2	2	2
Receptionist	1	1	1	1
HR Assistant (Regular PT)	0.75	0.75	0.75	0.75
Intern (Seasonal/Casual)	0.23	0.23	0.23	0.23
	<b>4.98</b>	<b>4.98</b>	<b>4.98</b>	<b>4.98</b>
<b>Legal Services (11410)</b>				
City Attorney	1	1	1	1
Assistant City Attorney	1	1	1	1
City Prosecutor (Regular PT)	0.50	0.50	0.50	0.50
	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>
<b>Municipal Court (11310)</b>				
Court Administrator	2	2	2	2
Administrative Paralegal	1	1	1	1
Sr Court Clerk	1	1	1	1
Court Clerk III	1	1	1	1
Court Clerk II	1	1	1	1
Court Clerk I	2	2	2	2
Judge (Part Time)	0.50	0.50	0.50	0.50
Court Clerk II (Part Time) - VACANT	0.50	0.50	0.50	0.50
	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Community Development Admin (11810)</b>				
Community Development Director	1	1	1	1
Administrative Assistant - VACANT	0	1	1	1
	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

City of Leawood, Kansas  
2010 Annual Budget



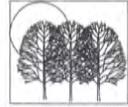
Department/Position	2008 Estimate	2009 Budget	2009 Estimate	2010 Budget
<b>Planning Services (11820)</b>				
Assistant to the Planning Director	1	1	1	1
Planner II	0	0	2	2
Senior Planner	1	1	0	0
Planning Technician	1	1	0	0
Administrative Assistant	1	1	1	1
Intern (Seasonal/Casual)	0.31	0.00	0.00	0.00
	<b>4.31</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Neighborhood Services (11830)</b>				
Code Enforcement Officer (I, II or III)	3	3	3	3
Intern (Seasonal/Casual)	0.23	0.00	0.00	0.00
	<b>3.23</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Codes Services (11840)</b>				
Building Official	1	1	1	1
Senior Building Inspector	3	3	3	3
Permit Technician II	1	1	1	1
Plans Reviewer	1	1	1	1
Plans Reviewer-Intern (Seasonal/Casual)	0.25	0.00	0.00	0.00
	<b>6.25</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>
<i>TOTAL FULL-TIME</i>	44.00	46.00	46.00	46.00
<i>TOTAL REGULAR PART-TIME</i>	2.00	1.25	1.25	1.25
<i>TOTAL PART-TIME</i>	1.00	1.00	1.00	1.00
<i>TOTAL SEASONAL/CASUAL</i>	1.25	0.96	0.96	0.96
<b>TOTAL ADMINISTRATION - FTE</b>	<b>48.25</b>	<b>49.21</b>	<b>49.21</b>	<b>49.21</b>

*TOTAL VACANT POSITIONS - ADMINISTRATION as of 4/1/2009* 3.50

**POLICE**

<b>Police Administration Services (22110)</b>				
Chief of Police	1	1	1	1
Deputy Chief of Police (Major)	1	1	1	1
Police Captain	2	2	1	1
Professional Standards Officer (Sergeant)	1	1	1	1
Lieutenant	0	0	1	1
<i>Police Officer - VACANT</i>	1	1	1	1
Manager - Police Admin Svcs	1	1	1	1
Administrative Assistant	1	1	1	1
Public Service Officer	2	2	2	2
Alarm Coordinator	1	1	1	1
	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>
<b>Police Patrol (22130)</b>				
Sergeant	3	3	4	4
Corporal	3	3	3	3
Master Police Officer	4	4	4	4
Police Officer	29	29	27	27
<i>Police Officer - VACANT</i>	2	2	2	2
	<b>41.00</b>	<b>41.00</b>	<b>40.00</b>	<b>40.00</b>
<b>Police Traffic (22190)</b>				
Sergeant	1	1	1	1
Master Police Officer	2	2	1	1
Police Officer	3	3	5	5
	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>

City of Leawood, Kansas  
2010 Annual Budget



Department/Position	2008 Estimate	2009 Budget	2009 Estimate	2010 Budget
<b>Police Communications (22170)</b>				
Senior Communications Officer	1	1	1	1
Communications Officer (I, II, III)	9	9	9	9
	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>
<b>Police Investigations (22120)</b>				
Investigations Sergeant	1	1	1	1
Detective	5	5	5	5
Administrative Assistant	1	1	1	1
	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>Police Records (22140)</b>				
Records Clerk	3	3	3	3
	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Police D.A.R.E./SRO (22160)</b>				
DARE/Crime Prevention Officer	1	1	1	1
DARE Officer	1	1	1	1
School Resource Officer (SRO)	2	2	2	2
	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b>Police Animal Control (22180)</b>				
Animal Control Officer	3	3	3	3
	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<i>TOTAL COMMISSIONED</i>	<i>63.00</i>	<i>63.00</i>	<i>63.00</i>	<i>63.00</i>
<i>TOTAL FULL-TIME</i>	<i>22.00</i>	<i>22.00</i>	<i>22.00</i>	<i>22.00</i>
<i>TOTAL REGULAR PART-TIME</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>TOTAL PART-TIME</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>TOTAL SEASONAL/CASUAL</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<b>TOTAL POLICE DEPARTMENT</b>	<b>85.00</b>	<b>85.00</b>	<b>85.00</b>	<b>85.00</b>
<i>TOTAL VACANT POSITIONS - POLICE as of 4/1/2009</i>			<i>3.00</i>	

**FIRE**

**Fire Administrative Services (22510)**

Fire Chief	1	1	1	1
Deputy Fire Chief	1	1	1	1
Training Chief	1	1	1	1
Fire Administrative Assistant	1	1	1	1
	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

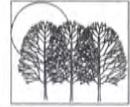
**Fire Service Operations (22530)**

Battalion Chief	3	3	3	3
Captain	9	9	8	8
Lieutenant	3	3	3	3
Master Firefighter	28	28	30	30
Firefighter	4	4	2	3
Firefighter - VACANT	2	2	2	2
Part-time On Call Firefighter-5 (Seasonal/Casual)	0.69	0.69	0.69	0.69
	<b>49.69</b>	<b>49.69</b>	<b>48.69</b>	<b>49.69</b>

**Fire Prevention Services (22540)**

Fire Marshal	1	1	1	1
Captain	0	0	1	0
Fire Prevention Specialist	1	1	1	1
	<b>2.00</b>	<b>2.00</b>	<b>3.00</b>	<b>2.00</b>

City of Leawood, Kansas  
2010 Annual Budget



Department/Position	2008 Estimate	2009 Budget	2009 Estimate	2010 Budget
TOTAL SWORN	54.00	54.00	54.00	54.00
TOTAL FULL-TIME	1.00	1.00	1.00	1.00
TOTAL REGULAR PART-TIME	0.00	0.00	0.00	0.00
TOTAL PART-TIME	0.00	0.00	0.00	0.00
TOTAL SEASONAL/CASUAL	0.69	0.69	0.69	0.69
<b>TOTAL FIRE DEPARTMENT</b>	<b>55.69</b>	<b>55.69</b>	<b>55.69</b>	<b>55.69</b>
TOTAL VACANT POSITIONS - FIRE as of 4/1/2009			2.00	

**PUBLIC WORKS**

**Public Works Administrative Services (33110)**

Public Works Director	1	1	1	1
Manager - Admin Svcs	1	1	1	1
Contract Administrator	1	1	1	1
Administrative Assistant (Regular PT)	0.75	0.75	0.75	0.75
PW Secretary (Part Time)	0.50	0.50	0.50	0.50
	<b>4.25</b>	<b>4.25</b>	<b>4.25</b>	<b>4.25</b>

**Street Maintenance (33200)**

Superintendent of Public Works	1	1	1	1
Supervisor - Street Maint	1	1	1	1
Asset Manager - PW	0	1	1	1
Crew Leader	3	3	3	3
Senior Traffic Control/Sign Technician	1	1	1	1
Traffic Control Sign Tech II	0	0	1	1
Heavy Equipment Operator	5	6	5	5
PW Maintenance Worker II	4	6	4	4
PW Maintenance Worker I	4	1	3	3
PW Maintenance Worker I - VACANT	2	2	2	2
Administrative Assistant (Regular PT)	0.75	0.75	0.75	0.75
	<b>21.75</b>	<b>22.75</b>	<b>22.75</b>	<b>22.75</b>

**PW Engineering/Inspections (33400)**

City Engineer	1	1	1	1
Engineer - Special Projects	1	1	1	1
Sr Construction Inspector	2	2	2	2
Right of Way Technician	1	1	1	1
	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**PW Engineering/Design (33500)**

Engineer - Special Projects	1	1	1	1
Engineering Technician	2	2	2	2
Sr. Construction Inspector	1	1	1	1
Intern-4, 1 (Seasonal/Casual)	0.92	0.92	0.92	0.23
	<b>4.92</b>	<b>4.92</b>	<b>4.92</b>	<b>4.23</b>

**PW Stormwater Management (33600)**

Crewleader	1	1	1	1
Heavy Equipment Operator	2	2	2	2
	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**PW Fleet Maintenance/Operations (33700)**

Manager - Fleet/Facilities	0.5	0.5	0.5	0.5
Fleet Maintenance Supervisor	1	1	1	1
Mechanic	2	2	2	2
Vehicle Electronics Technician	1	1	1	1
Vehicle Electronics Technician - VACANT	0	1	1	1
	<b>4.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>

City of Leawood, Kansas  
2010 Annual Budget



Department/Position	2008 Estimate	2009 Budget	2009 Estimate	2010 Budget
<b>PW Facility Maintenance (33800)</b>				
Manager - Fleet/Facilities	0.50	0.50	0.50	0.50
Building Maintenance Supervisor	1	1	1	1
Facility Worker	4	4	4	4
	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>
<i>TOTAL FULL-TIME</i>	46.00	48.00	48.00	48.00
<i>TOTAL REGULAR PART-TIME</i>	1.50	1.50	1.50	1.50
<i>TOTAL PART-TIME</i>	0.50	0.50	0.50	0.50
<i>TOTAL SEASONAL/CASUAL</i>	0.92	0.92	0.92	0.23
<b>TOTAL PUBLIC WORKS</b>	<b>48.92</b>	<b>50.92</b>	<b>50.92</b>	<b>50.23</b>
<i>TOTAL VACANT POSITIONS - PUBLIC WORKS as of 4/1/2009</i>			3.00	

**PARKS AND RECREATION**

**Parks/Recreation Admin Services (44110)**

Parks and Recreation Director	1	1	1	1
Administrative Assistant	1	1	1	1
Recreation Technician	1	1	1	1
Admin Graphics Technician	1	1	1	1
	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**PR Aquatic Center (44200)**

Seasonal/Casual Employees	14.18	14.18	14.18	14.18
	<b>14.18</b>	<b>14.18</b>	<b>14.18</b>	<b>14.18</b>

**PR Programming (44310)**

Superintendent of Recreation Services	1	1	1	1
Program/Facilities Supervisor	1	1	1	1
Seasonal/Casual Employees	4.60	4.62	4.62	4.62
	<b>6.60</b>	<b>6.62</b>	<b>6.62</b>	<b>6.62</b>

**PR Park Maintenance (44500)**

Superintendent of Parks	1	1	1	1
Supervisor - Parks Landscape	1	1	1	1
Supervisor - Parks Construction	1	1	1	1
Supervisor - Parks Grounds	1	1	1	1
Arborist - VACANT	0	1	1	1
Irrigation Specialist	1	1	1	1
Park Maintenance Worker (I, II, III)	13	13	13	13
Building Custodian	1	1	1	1
Regular PT	1.38	1.38	1.38	1.38
Seasonal/Casual Employees	5.33	5.19	5.19	5.19
	<b>25.71</b>	<b>26.57</b>	<b>26.57</b>	<b>26.57</b>

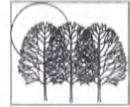
**PR Sports (44330)**

Sports Supervisor	1	1	1	1
Recreation Supervisor	1	1	1	1
Seasonal/Casual Employees	0.91	0.91	0.91	0.91
	<b>2.91</b>	<b>2.91</b>	<b>2.91</b>	<b>2.91</b>

**PR Special Events (44410)**

Special Project & Events Supervisor	1	1	1	1
	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

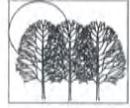
City of Leawood, Kansas  
2010 Annual Budget



Department/Position	2008 Estimate	2009 Budget	2009 Estimate	2010 Budget
<b>PR Historic Programs (44430)</b>				
Seasonal/Casual Employees	0.25	0.25	0.25	0.25
	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>	<b>0.25</b>
<b>PR Cultural Arts (44440)</b>				
Coordinator-Comm Theater	1	1	1	1
	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>PR Outdoor Programming (44320)</b>				
Outdoor Recreation Supervisor	1	1	1	1
Outdoor Recreation Specialist	1	1	1	1
Seasonal/Casual Employees	4.04	4.04	4.04	4.04
	<b>6.04</b>	<b>6.04</b>	<b>6.04</b>	<b>6.04</b>
<b>PR Golf Maintenance (44620)</b>				
Superintendent	1	1	1	1
Assistant Superintendent	1	1	1	1
Chemical Application Technician	0	0	1	1
Irrigation Technician	1	1	1	1
Mechanic	1	1	1	1
Golf Maintenance Worker	3	3	3	3
Seasonal/Casual Employees	4.24	4.24	4.24	4.24
	<b>11.24</b>	<b>11.24</b>	<b>12.24</b>	<b>12.24</b>
<i>TOTAL FULL-TIME</i>	38.00	39.00	40.00	40.00
<i>TOTAL REGULAR PART-TIME</i>	1.38	1.38	1.38	1.38
<i>TOTAL PART-TIME</i>	0.00	0.00	0.00	0.00
<i>TOTAL SEASONAL/CASUAL</i>	33.55	33.43	33.43	33.43
<b>TOTAL PARKS AND RECREATION</b>	<b>72.93</b>	<b>73.81</b>	<b>74.81</b>	<b>74.81</b>
<i>TOTAL VACANT POSITIONS - PARKS/RECREATION as of 4/1/2009</i>			1.00	

<b>TOTAL FULL TIME EQUIVALENT POSITIONS</b>	<b>310.79</b>	<b>314.63</b>	<b>315.63</b>	<b>314.94</b>
<b>FULL TIME POSITIONS</b>	<b>268</b>	<b>273</b>	<b>274</b>	<b>274</b>
	2.29	3.84	1.00	(0.69)

<b>TOTAL FULL-TIME CIVILIAN POSITIONS</b>	<b>151.00</b>	<b>156.00</b>	<b>157.00</b>	<b>157.00</b>
<b>COMMISSIONED POLICE OFFICERS</b>	<b>63.00</b>	<b>63.00</b>	<b>63.00</b>	<b>63.00</b>
<b>SWORN FIRE PERSONNEL</b>	<b>54.00</b>	<b>54.00</b>	<b>54.00</b>	<b>54.00</b>
<b>TOTAL REGULAR PART-TIME (FTE)</b>	<b>4.88</b>	<b>4.13</b>	<b>4.13</b>	<b>4.13</b>
<b>TOTAL PART-TIME (FTE)</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>
<b>TOTAL SEASONAL/CASUAL (FTE)</b>	<b>36.41</b>	<b>36.00</b>	<b>36.00</b>	<b>35.31</b>
<i>TOTAL VACANT POSITIONS 4/1/2009</i>			12.50	



## Budget and Financial Policies

It is the policy of the City Council to annually develop a budget that accurately reflects the revenue and expenditure goals and objectives of the City Council and to incorporate those goals, objectives, programs and projects that best serve the public good. The budget of the City of Leawood will be constructed and managed in accordance with the policies set forth below. During the course of each fiscal year, the budget will be used to provide direction in the administration of City services.

### BUDGET POLICIES

#### I. OPERATING BUDGET

1. The City will maintain a financial and budgetary control system to ensure adherence to the budget and awareness of the financial environment. Services provided by the City are categorized in order to set priorities for allocating available funds and are defined as follows:

- A. *Basic or Core Services*: Includes (1) legally mandated commitments or services, (2) those most closely linked to the health and safety of the citizens of Leawood, and (3) those providing a net revenue contribution or reducing identifiable costs in the same fiscal year.

Basic or Core Services

Debt Services  
Police & Fire

- B. *Maintenance of Effort Services*: Services that (1) maintain control of City resources (2) reduce identifiable costs in future years, and (3) are necessary to keep the public adequately informed of legislative matters.

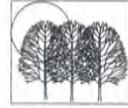
Maintenance of Effort Services

Council  
Administration  
Human Resources  
Finance  
Municipal Court  
Legal Services  
Information Services  
Planning  
Neighborhood Services  
Public Works

- C. *Quality of Life Services*: Activities which are provided for more specialized groups or services that are more aesthetic or promotional in nature.

Quality of Life Services

Parks  
Recreation  
Aquatic Center  
Golf Course  
Arts Council  
Sister City Program  
Historic Commission



2. Increases in staff will be permitted only in cases where the service demands have been expanded.
3. In the General Fund, expenditures for normal operating and personnel services, excluding capital expenditures, will not be permitted to exceed anticipated revenues and carryover.

**Budget Basis** The City of Leawood budgets all funds on a modified accrual basis. This is the same basis of accounting used in the City's audited financial statements.

**Balanced Budget** The City of Leawood considers a balanced budget to consist of adequate revenues from both the current year as well as a portion of the carryover from the previous year to meet current year expenditures. Combined reserves from all operating funds must first be held aside from the carryover before the remainder is added to the current year's revenues. The total of the reserve funds must fall within the reserve policy standards.

**Fund Balance** The City defines fund balance as the excess of a fund's assets over the liabilities, also known as surplus funds. These can be reflected within two types: designated fund balance and undesignated fund balance. A designated fund balance is appropriated for encumbrances and/or for future use. An undesignated fund balance results when the remaining funds have no claims against them, therefore making it available for other purposes.

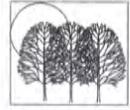
**Non-Budgeted Funds** The City's non-budgeted funds consist of funds not required by Kansas statute to be legally adopted because they are exempted by a specific statute. Control over spending in funds that are not subject to legal budget is maintained by the use of internal spending limits established by granting agencies, City policy, or by the City Administrator. Funds not included in the annual budget are:

**American Revolution Tri-Centennial Fund** - established to account for monies donated by the Leawood American Revolution Bi-Centennial Committee. These monies are to be continually reinvested by the City until the year 2076. It is intended that this fund then be used for the overall benefit for the citizens of the City on a special American Revolution Tri-Centennial event/project, needed community facilities, equipment or programs.

**Community Development Block Grant (CDBG) Fund** - established to track the receipt of community development block grant federal funds. When funds are received, they are forwarded to a private agency which provides shelter, meals, and/or case management services to eligible households in the City.

**Drug Abuse Resistance Education (DARE) Fund** - established to receive and expend funds in support of the City's DARE program. The program is managed by the City of Leawood Police Department and funds are received from donations by residents and schools. The funds are expended only for supplies and programs sponsored by DARE, which are conducted in the primary and middle schools of the City.

**South Leawood Transportation Impact Fee Fund** - established to account for fees imposed on new development in South Leawood for the purpose of assuring that transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service deemed adequate by the City. The Impact Fee shall be imposed on all new development in South Leawood, except as may be otherwise provided, and all fees collected shall be utilized solely and exclusively for transportation improvements in South Leawood serving such new development.



Insurance Proceeds - established to account for insurance proceeds received whenever any building or other structure is damaged as a result of fire, explosion, or windstorm in which the amount recoverable is in 75% excess of the face value of the policy covering the building or structure. In the event that a structure is not properly repaired, the money in the fund may be used to make the necessary repairs. If the damaged structure is repaired to the satisfaction of the City, the money is returned to the insured party.

Public Building Commission Fund - established to acquire assets and construct facilities and infrastructure for the benefit of the City by issuance of revenue bonds.

Leawood Public Safety Improvement Fund - established to account for construction of a Justice Center funded by the 4 tenths of one cent public safety sales tax.

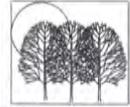
## II. BUDGET PROCESS

The annual budget is a fiscal plan that presents the services that will be provided to the community and the funds needed to perform the services. The budget shall be presented as a legislative document that, when combined with the related appropriating ordinance, will represent City Council policy concerning the sources and uses of funds for the budget year. Below is a calendar of the various deadlines for the budget process.

January	Governing Body sets goals for the year.
March	The City Administrator meets with department heads to give instructions on budget preparation guidelines, program changes, and initiatives.
April	All Department Heads submit preliminary budget requests for review by the City Administrator and the Finance Director.
May	The City Administrator conducts budget negotiations with Departmental Directors. Capital and operating budgets are determined. Multi-year plans are submitted to the Council through the Capital Improvement Plan (CIP).
June	Budget and Finance Committee meets with the City Administrator, the Finance Director and Department Heads to review the entire City budget and approve budget requests.
July	A public hearing is conducted to obtain comments. The budget document is available for public inspection at the City Clerk's Office. The budget is legally enacted through passage of an ordinance. By Kansas law, the budget must be approved and submitted to the County Clerk by August 25 <sup>th</sup> .

## III. BUDGET AMENDMENT

Departments are given the latitude to exceed specific line items; however, total expenditures must not exceed total budgeted expenditures, excluding monies from the Personnel service categories. The City does budget a citywide contingency fund and has statutory authority to budget this account up to 10% of the overall budgeted expenditures.



The state statutes allow for the Governing Body to increase the originally adopted budget for previously unbudgeted increases in revenue other than ad valorem property taxes. A notice of public hearing to amend the budget must be published in the local newspaper. Ten days following publication, the hearing may be held and the budget amended.

#### **IV. CASH BASIS LAW**

Kansas Statutes prohibit cities from creating indebtedness unless there is money on hand in the proper fund and unencumbered by previous commitments with which to pay the indebtedness. The execution of a contract or the issuing of a purchase order automatically encumbers money in the fund for payment of the amount represented by the commitment. It makes no difference that the amount may not have to be paid until more monies are in the fund or until the following year. An exception to this cash basis law is the issuance of debt, in the form of bonds, notes or warrants; pursuant to statutory authority, referendum or by the State Board of Tax Appeals. In the event debt is issued, funds need not be on hand for future payments.

#### **V. REPORTING POLICY**

Amounts presented in the budget document shall be compared with actual revenues and expenditures for month-end and year-to-date throughout the budget year. Quarterly reports are prepared and printed in the Legal Record.

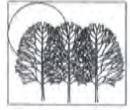
### **FINANCIAL POLICIES**

#### **I. OPERATING RESERVES**

1. The Governing Body has set a goal of 11% minimum for operating fund reserves. Across all operating funds, Leawood's reserves are equal to 42%. The City of Leawood strives to follow financially sound fiscal policies. One such policy that enhances a city to maintain a well-balanced financial structure is a fund balance policy, or commonly called an operating reserves policy. In government, the standard can be anywhere from one month of expenditures (8.33%) to 15% of expenditures.
2. Establishing a formal policy assures the citizenry that funds will be available for the following reasons:
  - a) Provide sufficient working capital to meet daily cash needs.
  - b) Provides reserves to absorb emergency expenditures caused by natural disaster such as fire, flood or earthquake.
  - c) Cover any unanticipated deficit resulting from a shortfall in actual revenues in a given budget year.

#### **II. FINANCIAL FORECASTING - MODEL PARAMETERS**

1. The City staff will provide the City Council with a 10-year financial budget model.
2. In any given year, a proposed mill levy increase will not exceed 1.00 mill.
3. There will not be any consecutive years with a mill increase.
4. The model's financial projections will not go below the General Fund one month cash requirement.
5. For any mill levy imposition consideration, the City Council will consider only 7 years of the 10-year financial model.
6. No more than a 1% variance for both revenues and expenditures would be anticipated in a given fiscal year.



### III. DEBT SERVICE RESERVES

Debt reserves shall be established to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of the underlying bonds. The City can maintain up to one year of payment reserves by state law. In this year's budget, the City of Leawood will strive to maintain a total reserved fund balance equal to at least the standard of 25% with a goal of 35% of budgeted Debt Service expenditures. Consideration has been given to annual collection rates and to any unforeseen cash shortages associated with any debt that is backed by the full faith and credit of the City.

### IV. REVENUE POLICY

1. The City will attempt to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one-time revenue source.
2. The City will attempt to obtain additional major revenue sources as a way of ensuring a balanced budget.
3. The City will rely on user charges, where appropriate, but will refrain from "nuisance" charges. User charges, as opposed to licensing or regulator charges, shall wherever possible recover the full cost (operating, direct, indirect, and capital) of providing the service.
4. All charges and fees will be reviewed annually. Comparisons with other public and/or private organizations will be used when appropriate in determining the level of fees and charges as well as service costs.
5. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees, and charges.
6. The City will refinance outstanding debt whenever economically feasible.
7. The City will follow an aggressive policy of collecting revenues, including past due bills of any type.
8. The City shall dispose of surplus property in the most cost-effective manner.

### V. DEBT POLICY

On April 3, 2000, the Governing Body adopted the Debt Policy by Resolution #1518. This policy was revised on May 3, 2004, by Resolution #2221. They were again revised on May 5, 2007, by Resolution #2789.

#### Objective

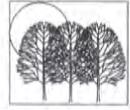
To maintain the City's ability to incur debt and issue other long-term obligations at favorable interest rates in amounts needed for capital improvements, economic development, and facilities and equipment to provide essential City services.

#### Scope

This Policy provides a general guideline to all debt issued by the City regardless of purpose, source, or type.

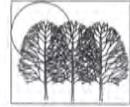
#### Responsibility

The primary responsibility for developing financing recommendations rests with the City Administrator. In developing the recommendations, the Finance Director, City Attorney or designee, Public Works Director, and other Department Heads assist the City Administrator. Responsibilities include annual review of debt capacity, quarterly assessment of progress on the Capital Improvement Program, preparation for debt issues and the ongoing responsibility of oversight and evaluation of services provided by the Financial Advisor and Bond Counsel.



I. Debt Planning Policies

- Section 1: Capital Planning. To enhance creditworthiness and prudent financial management, the City is committed to systematic capital planning, intergovernmental cooperation and coordination, and long-term financial planning. Evidence of this commitment is demonstrated through adoption of an annual Capital Improvement Plan (CIP) and annual assessment of financial condition.
- Section 2: Debt Capacity. Each year the City will review whether it is willing and able to assume new debt beyond what will be retired. Prior to the issuance of new debt, or at least annually, the Finance Director or designee shall calculate the City's statutory debt limit in accordance with K.S.A. 10-308. Debt capacity will be assessed by reviewing debt per capita, general levels of per capita income, debt as a percent of appraised value, debt service payments as a percent of general government expenditures, debt payout over the ensuing ten years, and the level of overlapping net debt of all other local taxing jurisdictions.
- Section 3: Debt vs. Pay-As-You-Go. The City will evaluate annually the relationship between issuing debt and pay-as-you-go financing. The City will consider pay-as-you-go financing for all personal property less than \$50,000.
- Section 4: Appropriate Uses. The City will generally consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets having a useful life of at least (5) years. The scheduled maturities of long-term obligations should generally not exceed the expected useful life of the capital project or asset(s) financed. Proceeds should only be used for construction project costs, acquisition of fixed assets, issue costs, debt service reserve requirements, or refunding of outstanding issues. Proceeds from long-term debt may not be used to fund current operating costs.
- Section 5: Timing of Issues. In determining when to issue bonds, notes, and other obligations, the following factors should be considered:
- a) The timing of other proposed issues, including those by other jurisdictions;
  - b) The timing of the preparation, completion and certification of the City's annual budget including special assessment procedures;
  - c) The availability of the City's audited financial statements for the previous fiscal year;
  - d) The potential impact on the City's bond ratings.
- Section 6: Types of obligations. In determining the type of obligation to issue, the following factors should be considered:
- a) The direct and indirect beneficiaries of the project (i.e. a significantly large proportion of citizens should benefit from projects financed by at-large taxes and other revenues);
  - b) The time pattern of the stream of benefits generated by the project;
  - c) The sources and timing of revenues available for the repayment of the debt;
  - d) The cost-effectiveness of user charges or other revenue sources to the extent available;
  - e) The effect of the proposed issue on the City's ability to finance future projects of equal or higher priority;
  - f) The interest cost of each type of obligation;
  - g) The impact on the City's financial condition and credit ratings.



Section 7: At-Large General Obligation Bonds. At-large general obligation, property tax-supported financing should be used for those capital improvements and long term assets that have been determined to be essential to the maintenance or development of the City and as permitted by law. Consideration should be given to alternative funding sources, such as project revenues, Federal and State grants, and special assessments.

Section 8: Benefit District Bonds. The issuance of benefit district general obligation bonds shall be governed by the most recently approved Resolution.

Section 9: Revenue Supported Obligation. Revenue supported obligations should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self-generated or dedicated from other sources. Adequate financial feasibility studies will be performed for each project to establish assurances as to the self-liquidating nature of the project or adequacy of dedicated revenue sources.

Section 10: Transportation Development District Obligations. The formation of a Transportation Development District [TDD] and the provisions and conditions under which debt for such projects can be issued will be considered by the Governing Body on a case by case basis. If sales tax is proposed to pay off the bonds, it would be based on extremely conservative estimates. A TDD Project will be initiated by petition pursuant to the TDD Act. The Governing Body will consider the petition and a reimbursement resolution on the filing of a timely and adequate petition. The Developer will be responsible for construction financing [the City will not participate]. The City will, however, participate in permanent financing upon terms satisfactory to the City but only through a direct private placement arranged by the Developer whereby the lender will satisfy itself with respect to all credit issues. To facilitate this process, a third party Trustee will be engaged by the City through the City Administrator. Costs for the Trustee will be the responsibility of the Developer. The Lender will be required to execute and deliver at closing an investment letter in form and substance satisfactory to the City and its Bond Counsel. The City shall not be committed for the repayment of any portion of the debt whatsoever.

Section 11: Lease and Lease-Purchase Agreements. The City may enter into leases and lease-purchase obligations to finance the acquisition of real and personal property as permitted by law. The Finance Director shall review all proposed leases prior to submittal to the Governing Body. Lease financing is appropriate:

- a) Whenever the introduction of leased equipment and/or a capital improvement results in verifiable operating savings or interest costs that minimizes the loss on resale value, properly discounted, outweigh the lease financing costs;
- b) Existing or incremental new revenues are available to provide for the lease payments;
- c) The capital asset is deemed important enough (for safety, legal, efficiency, or other reasons) to lead to a reallocation of existing revenues; or
- d) Existing state statutes do not provide adequate or expedient methods of financing.

This Policy shall not preclude the use of operating leases in appropriate circumstances such as for office equipment.

Section 12: Other Borrowing Methods. Financial feasibility studies should be performed for other financing methods such as state loan programs and pool participation.



Section 13: Short Term Borrowing. Use of short-term borrowing, such as temporary notes, will be undertaken if the available cash is insufficient to meet project requirements or their use is judged to be prudent and advantageous to the City. Temporary notes may also be used to affect the interim financing of capital projects including benefit district projects so that permanent financing can occur on a more orderly basis. The City will conduct a cash flow analysis for a forecast period of no less than 12 months prior to issuing short-term notes.

Section 14: Conduit Financing. The City may sponsor conduit financing such as industrial revenue bonds and tax increment financings that are consistent with the City's overall service, development and Policy objectives. The issuance of industrial revenue bonds and tax increment financings should be governed by Resolution Nos. 598 and 1317 respectively.

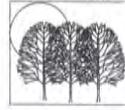
## II. Debt Issuance Policies

Section 15: Method of Sale. As required by law, City debt will be issued through a competitive bidding process. Bids on long-term bonds will be awarded on a true interest cost basis, provided other bidding requirements are satisfied. Negotiated sales of debt will be considered when the complexity of the issue requires specialized expertise or when the negotiated sale would result in substantial savings in time or money. The objective in all situations will be to accomplish the project at the lowest overall cost to the City.

Section 16: Length of Debt. Debt will be structured for the shortest period consistent with a fair allocation of costs to current and future beneficiaries or users (Guidelines: 15 years for General Obligation Debt; 20 years for land, parks, and buildings; and, 15 to 20 years for Revenue Bonds). Benefit District Debt has a 10-year length; however, upon special approval by the Governing Body, Benefit District Debt may be extended up to a 15-year term. Transportation Development District [TDD] Debt has a 10-year length however, upon special approval by the Governing Body; this debt may be extended up to a maximum of 22 years, in accordance with Kansas State Statute.

Section 17: Debt Structure. Debt will be structured to achieve the lowest possible net cost to the City given market conditions, the urgency of the capital project, and the nature and type of security provided. Moreover, to the extent possible, the City will design the repayment of its overall debt so as to rapidly recapture its borrowing capacity for future use. The structure should approximate level principal on street projects debt, and level payment for public buildings, land and parks. Level debt service should also be used for revenue bonds. There shall be no debt structures that include increasing debt service levels in subsequent years, except when such structuring will allow debt service to more closely match project revenues during the early years of the project's operation or when such structuring is needed to mitigate property tax impacts. There shall be no "balloon" bond repayment schedules that consist of low annual payments and one large payment of the balance due at the end of the term. Normally, there shall be no capitalized interest included in the debt structure unless there are insufficient revenues available from the source of repayment of the debt during the project construction or start-up phase.

Section 18: Bond Rating. The City should continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved. Good communication with bond rating agencies should be maintained and all necessary financial and economic data concerning the City and its borrowing needs shall be provided to the



bond rating agencies as needed or requested. The City shall attempt to structure its debt issuance, prepare its operating budgets, and implement policies that will maintain or improve its existing bond rating. Any departure from prior structuring or budgeting processes that may jeopardize the City's bond rating will be discussed in advance with the rating agencies.

Section 19: Credit Enhancements. Decisions regarding credit enhancements such as Letters of Credit or Bond Insurance will be based upon the City's goal of accomplishing its financings at the lowest borrowing cost.

### III. Debt Administration Policies

Section 20: Coordination of Local Jurisdictions. The City will participate in communications with overlapping and adjoining jurisdictions concerning plans for future debt issues.

Section 21: Monitoring. The Finance Department should continually monitor the City's outstanding debt issues to verify compliance with debt covenants and record keeping.

Section 22: Reporting. Official statements accompanying debt issues, Comprehensive Annual Financial Reports, and continuing disclosure statements will meet (at a minimum) the standards articulated by the Government Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), any clarifying guidance from the Securities and Exchange Commission (SEC), and Generally Accepted Accounting Principles (GAAP). The Department of Finance shall be responsible for ongoing disclosure to established national and state information repositories and for maintaining compliance with disclosure standards of state and national regulatory bodies.

Section 23: Investment of Bond Proceeds. All proceeds of bonds, notes, and other obligations shall be segregated into separate funds and invested in a manner consistent with those authorized by existing state laws and by the City's investment practices, which are consistent with safety, liquidation, and return. All interest earned on proceeds shall be used to pay costs associated with the projects being financed or used to pay the principal of or interest on such debt.

Section 24: Arbitrage Rebate. The Finance Director shall ensure that record keeping and reporting meets the arbitrage rebate compliance requirements of the federal tax code. This effort shall include tracking investment earnings on bond proceeds, calculating rebate payments in compliance with tax law, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the City's outstanding debt issues. The City should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with federal arbitrage guidelines.

Section 25: Refunding. Periodic reviews of all outstanding debt will be undertaken to determine refunding opportunities. As a general matter, advance refundings may be undertaken for economic savings when net present value savings of not less than two percent of the refunded debt can be achieved. The City also may choose to refund outstanding indebtedness when existing bond covenants or other financial structures can be modified to improve financial operations. Savings requirements for current or advance refundings undertaken to restructure debt may be waived upon finding that such a restructuring is in the City's overall best financial interests.



## V. BASIS OF ACCOUNTING & BUDGETING

The budgets/accounts of the general government type funds (i.e. general fund, special revenue funds, capital improvement funds, and the debt service fund) are prepared on a modified accrual basis. This means that expenditures are recognized when liabilities are incurred and revenues are recognized when received in cash, except for material revenues, which are accrued when they become available and measurable.

The Proprietary Fund Type (i.e. enterprise fund) is budgeted/accounted for using the accrual basis, which means revenues and expenses are recognized as they are earned or incurred, respectively. Expenses are recognized when a commitment is made (e.g. through a purchase order) and revenues are also recognized when they are obligated to the City. While the City depreciates in the proprietary fund for accounting purposes, it does not annually budget for depreciation. For long-term planning, the City does plan for the on-going replacement of capital assets based, upon replacement cost, rather than depreciation expense.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). Usually, this conforms to the way the City prepares its budget. Two exceptions are the treatment of depreciation expense, which are not a budgeted line item although the full purchase price of equipment and capital improvements is, while just the opposite is true in the preparation of the CAFR. The second exception is compensated absences that are treated differently in the budget than in the CAFR. The City uses the following fund types and account groups:

### A. Governmental Fund Types

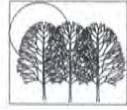
**Governmental Funds** are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position. The following are the City's governmental fund types:

**The General Fund** is the principal fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

**Special Revenue Funds** are used to account for revenues derived from specific taxes, governmental grants, or other revenue sources that are designated to finance particular functions or activities of the City.

**Capital Improvement Funds** are established to account for resources designated to acquire capital facilities, except for minor acquisitions financed from regular operating funds.

**Debt Service Funds** are used to account for the accumulation of resources and for the payment of principal, interest and other related costs of the City's general obligation bonds other than bonds payable from the operations of the proprietary fund.



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## B. Proprietary Fund Types

**Enterprise Funds** account for operations that provide a service to citizens. The fund is financed primarily by a user charge for the provision of that service and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Leawood does not currently have any enterprise funds.

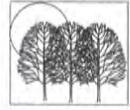
### VI. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting and reporting policies of the City conform to generally accepted accounting principles applicable to local governments. The following represents the more significant accounting and reporting policies and practices of the City:

**Reporting Entity.** In determining the agencies/entities that comprise the City for financial reporting purposes, the criteria of oversight responsibility over such agencies/entities, special financing relationships, and scope of public service provided by the agencies/entities are used. Oversight responsibility is determined by the extent of financial interdependency, control over the selection of the governing authority and management, ability to significantly influence operations, and accountability for fiscal matters. Based upon these criteria, there are no other agencies or entities that should be included in the financial statements of the City.

### VII. ACCOUNTING POLICIES

**Independent Audit.** An independent audit shall be made of all accounts, including special funds, of the City at least annually. This audit shall be made as soon after the close of the fiscal year as possible. The audit will be conducted by certified public accountants that are selected by the City Council. The City Administrator shall make available copies of such audit for public inspection at the Office of the City Clerk.



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## GLOSSARY OF BUDGET - RELATED TERMS

**Accrual Accounting:** A basis of accounting in which transactions are recognized at the time they are incurred as opposed to when cash is received or spent.

**Ad Valorem:** Ad Valorem taxes, commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

**A.D.S.A.P:** Alcohol and Drug Substance Abuse Program. Per state statute, those convicted or diverted on a charge of D.U.I. are assessed a fee to be expended primarily for costs associated with pre-sentence evaluation as well as supervision for the term of diversion or probation.

**A.E.D.:** Automatic External Defibrillator. This is an electronic device to be administered to the chest of a victim in cardiac arrest. It is a lifesaving device used to correct the abnormal fibrillation of the heart muscle.

**Agency Fund:** A fund established to account for assets held by the City as a paying agent for individuals, private organizations, other governmental units, or other funds.

**American Recovery & Reinvestment Act (ARRA):** This act was initiated and signed by U.S. President Barack Obama in February, 2009. The act was set into motion as a response to the weak economic state facing the country. It was created to stimulate the economy through individual and corporate tax cuts, leniency in unemployment benefits, increased domestic spending and increased social welfare funding.

**Appraised Valuation:** The value set upon real estate or other property by the County Appraiser.

**Approved Budget:** The City Administrator's budget is presented as a draft budget to the Council and Committee members. The Budget and Finance Committee review these figures in June or July, which is approved by the Governing Body as the budget for the next year.

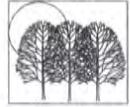
**Appropriation:** The legal authorizations made by the City Council to the department, offices and agencies of the City which in turn approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

**Assessed Valuation:** A value that is established for real and personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Johnson County is 11.5% of fair market value, commercial property is 25% and agricultural property is 30%.

**Assets:** Resources owned or held by the City which has monetary value.

**Audit:** A comprehensive investigation of the manner in which the City's resources were actually utilized. A financial audit is a review of the accounting system and financial information to determine how City funds were spent and whether expenditures are in compliance with legislative appropriations.

**Bond:** A written promise, generally under seal, to pay a specific sum of money (called the face value) at a fixed time in the future (called the date of maturity) and carrying interest at a fixed rate, usually payable periodically.



**Bond Rating:** A rating that is received from Standard & Poor's Corporation and Moody's Investors Service, Inc., which shows the financial and economic strengths of the City.

**Bonded Indebtedness:** The portion of a government's debt represented by outstanding bonds.

**Budget:** The financial plan of operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Amendment:** Adjustments made to the budget during the fiscal year by the City Administrator or City Council to properly account for unanticipated changes that occur in revenues and/or expenditures as well as for programs initially approved during the fiscal year.

**Budgetary Control:** The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**C.A.F.R.:** Comprehensive Annual Financial Report. This report is produced annually by an outside independent audit company.

**Calendar Year:** Twelve-month cycle upon which the budget is based and constructed. The calendar year begins January 1 and ends December 31.

**C.A.R.S.:** County Assistance Road System. In 1983, Johnson County recognized a need for a program that focuses on countywide transportation corridors that, in general, are not tied to local jurisdictional boundaries. In response to this need, Johnson County Resolution No. 089-83, created the County Assistance Road System (CARS) program.

**Capital:** An asset item with a value of \$5,000 or more and a useful life of more than one year. Also called a capital asset.

**Capital Assets:** Assets of long-term character, such as land, buildings, improvements other than buildings, machinery and equipment.

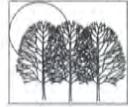
**Capital Expenditure:** An expense, that results in the acquisition of or the addition to a fixed asset. These are items that have a unit cost greater than \$5,000 and a useful life greater than one year.

**Capital Replacement Plan:** An on-going, annual plan which replaces capital items such as vehicles, equipment, computers, etc. based upon useful life schedules and the City's capital replacement policy.

**Casual/Seasonal Employees:** Those who have established an employment relationship with the City of Leawood but who are assigned to work on an intermittent and/or unpredictable basis. While they receive all legally mandated benefits, they are ineligible for all other city benefit programs.

**Cash Basis:** A basis of accounting in which transactions are recognized only when cash is received or spent.

**C.I.P.:** Commonly called the Capital Improvement Program. This document is prepared annually and outlines the capital projects that the City plans to undertake in the next five years. It also projects the fiscal impact of such projects.



**Commodities:** Expendable items which are consumable or have a short life span. Examples include office supplies, gasoline, and minor equipment.

**Contingency:** An appropriation of funds to cover unforeseen events that occur during the budget year.

**Contractual Services:** Services rendered to the City by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.

**D.A.R.E.:** Drug Abuse Resistance Education. D.A.R.E.'s primary mission is to provide children with the information and skills they need to live drug-and-violence-free lives. Additionally, it establishes positive relationships between students and law enforcement, teachers, parents, and other community leaders. The mission is to equip children with the tools that will enable them to avoid negative influences and allows them to focus on their strengths and potential.

**Debt Service:** The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

**Department:** A functional unit of the City containing one or more divisions or activities.

**Depreciation:** The process of estimating and recording the expired useful life or diminution of service of a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation, or the cost to reserve in order to replace the item at the end of its useful life.

**Eden:** This is the integrated Human Resources/Financial Management system that the City began implementing in 2003 with Purchasing, Accounts Payable, General Ledger, HR/Payroll, and Budgeting. Further modules, including Project Accounting, Fixed Assets, and Cash Receipts, will be implemented over the next couple of years.

**E.M.S.:** Emergency Medical System. This is the response system in a community or area that includes Basic Life Support (BLS) and Advanced Life Support (ALS) agencies/dispatch and communications, and hospitals.

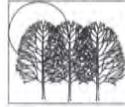
**E.M.T.:** Emergency Medical Technician. These personnel are trained in Basic Life Support activities and are certified annually, based upon minimum training standards, by the Kansas Board of EMS.

**Encumbrance:** An amount of money committed and set aside, but not yet expended, for the purpose of a specific good or service.

**Expendable Equipment:** These are items which have a unit value of \$5,000 or less and typically have a short useful life. Expendable equipment is not included in the City's fixed asset inventory.

**Expenditure:** A decrease in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, intergovernmental grants, entitlement, and shared revenues.

**Expenses:** Outflows or other using up of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the City's ongoing major or central operations.



**F.E.M.A.:** Federal Emergency Management Agency. This is the federal agency in charge of helping people before and after a disaster. The agency is called in to help when the President declares a disaster. Disasters are "declared" after hurricanes, tornadoes, floods, earthquakes, or other similar events strike a community. The Governor of the state must ask for help from the President before FEMA can respond. FEMA workers help disaster victims find a place to stay if their homes were damaged or destroyed. FEMA also helps repair homes and works with city officials to fix public buildings that have been damaged. Just as important, FEMA helps people before a disaster so they will be ready. FEMA teaches people how to prepare for a disaster and how to make their homes as safe as possible. FEMA works with communities to help them build safer, stronger buildings that are less likely to be damaged. FEMA also trains firefighters and emergency workers in addition to running a flood insurance program.

**Fiscal Year:** The period used for the accounting year. The City of Leawood, like all cities in the state of Kansas, uses the calendar year for its fiscal year.

**F.T.E.:** Full Time Equivalent. Used to compare part-time employees to full-time employees. A full time employee works 2,080 hours per year.

**Fund:** An accounting entity with a self-balancing set of accounts that record financial transactions for a specific government activity or function.

**Fund Balance:** The excess of a fund's assets over the liabilities and is therefore also known as surplus funds. Designated Fund Balance is appropriated for encumbrances and/or use in the future. Undesignated Fund Balance is the amount with no claims against it and is available for use.

**Fund Type:** A group of funds that have similar activities, objectives or funding sources. In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service and Trust/Agency.

**G.A.A.P.:** Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

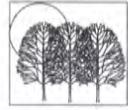
**G.A.S.B. 34:** The Governmental Accounting Standards Board statement on basic financial statements and management discussion and analysis for state and local governments.

**G.A.S.B. 50:** In May 2007, GASB issued Statement No. 50, which more closely aligns current pension disclosure requirements for governments with those that governments are beginning to implement for retiree health insurance and other post-employment benefits.

**G.A.S.B. 54:** This statement, Fund Balance Reporting and Governmental Fund Type Definitions, was issued in February 2009. This important new standard has left unchanged the total amount reported as fund balance, but has substantially altered the categories and terminology used to describe its components.

**General Fund:** This is the general operating fund of a city. The revenues and expenditures associated with all services traditionally associated with local governments are accounted for in this fund, except for those services that are required to be accounted for in some other fund.

**General Obligation Debt:** Monies owed on interest and principal to holders of the City's general obligation bonds. The debt may be supported by revenue provided from real property that is assessed through the taxation power of the local governmental unit.



**G.F.O.A.:** Government Finance Officers Association. GFOA is the professional association of state/provincial and local finance officers in the United States and Canada, which has served the public finance profession since 1906. The association's nearly 15,000 members are dedicated to the sound management of government financial resources.

**Goals:** A long-term attainable target for an organization - its vision of the future.

**Grants:** Contributions or gifts of cash or other assets from another governmental unit (typically state or federal) to be used or expended for a specified purpose, activity, or facility.

**Infrastructure:** Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to the government unit.

**Intergovernmental Revenues:** Revenue from other governments (primarily Federal and State grants) but also payments from other local governments.

**K.D.O.T.:** Kansas Department of Transportation.

**K.E.R.I.T.:** Kansas Eastern Regional Insurance Trust. K.E.R.I.T. is comprised of 13 cities/counties. The Trust was established in 1986 for the purposes of providing and maintaining Worker Compensation and Employer Liability benefits on a group basis substantially at cost. Third party administration, actuarial services and loss control/safety consulting are provided to member entities.

**KPERS:** Kansas Public Employees Retirement System. This system was established in 1961 by the Kansas Legislature to provide an orderly means of financing the pension benefits of retiring public employees and to extend life insurance coverage, long-term disability, and service-connected death and disability benefits to members and their beneficiaries.

**KP&F:** Kansas Police and Fire retirement. This plan is similar to the KPERS system but covers only sworn police and fire personnel.

**Lease-Purchase Agreements:** Contractual agreements that are termed "leases", but in substance amount to purchase contracts for equipment, machinery, and some types of improvements.

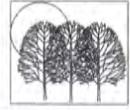
**Levy:** To impose taxes, special assessments, or service charges for the support of City activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date.

**Line Item:** A specific expenditure category within a departmental budget.

**Long-Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**M.A.R.C.:** Mid-America Regional Council. MARC strives to foster better understanding and cooperation on issues that extend beyond the jurisdiction of a single city, county, or state. These issues include transportation, childcare, aging, emergency services, environmental issues and a host of others. MARC's Board of Directors consists of 30 locally elected leaders representing the eight counties and 114 cities in the Kansas City bi-state metropolitan region.



**Mill:** The property tax rate that is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

**Modified Accrual:** Basis of accounting in which revenues are recognized in the accounting period that they become available and measurable. Expenditures are recognized in the accounting period that the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

**Non-Appropriated Balance:** K.S.A. 79-2927 specifically authorizes local taxing units, other than school districts and community colleges, to annually budget a non-appropriated balance of not exceeding 5% of each fund total. It does not change the requirement that balances at the end of the year must be carried forward to the credit of the fund for the next budget year. The intent of this provision is to encourage multi-year financial planning by authorizing local units to specifically budget up to 5% of a fund balance for a non-appropriated reserve balance.

**Non-Budgeted Funds:** Funds that are not legally required by State law to be budgeted.

**N.P.D.E.S:** National Pollutant Discharge Elimination System. This EPA requirement intends to eliminate or minimize erosion and sediments being discharged into the nation's natural water environment. The object is to ensure that all natural waterways and lakes are safe for aquatic life and public use.

**Object Category:** An expenditure classification, referring to the highest and most comprehensive level of classification. These include Personnel, Contractual Services, Commodities, Capital and Debt Service.

**Operating Budget:** The annual budget and process that provide a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are one-time capital projects that are determined by a separate, but interrelated, process.

**Operation Greenlight (OGL):** A project to improve the coordination of traffic signals on major routes throughout the Kansas City area, especially those that cross city limits. This project will help reduce unnecessary "stop delay", improve traffic flow and reduce emissions that contribute to ozone pollution.

**P.A.Y.G.:** Pay-As-You-Go represents the capital projects and equipment purchases/repairs that will be funded with cash and not debt-financed.

**P.C.I.:** Pavement Condition Index.

**Personal Property:** Property, other than real estate, identified for purposes of taxation, including personally owned items, as well as corporate and business equipment and property. Examples include automobiles, boats, airplanes, business furnishings, and manufacturing equipment.

**Policy:** A course of action designed to set parameters for decision and actions.

**Program:** The division within the department making the expenditure, (i.e., General Operations, Police Patrol, Sports, etc.).

**Projected Budget:** Estimation of revenues and expenditures based upon past trends, current economic conditions, and future financial forecasts.



**Property Tax:** Ad valorem taxes levied on both real and personal property according to the assessed valuation and tax rate.

**Part-Time Employees (PT):** Employees who are not in a seasonal or casual status and who are budgeted to work at least 24 hours per week but less than 27 hours per week. PT employees are not eligible to participate in the City's insurance benefit programs. PT employees are eligible for certain other specified benefit programs on a pro rata basis subject to the conditions and limitations of each benefit program.

**Regular Full-Time Employees (RFT):** Employees who are not in a seasonal or casual status and who are budgeted to work a full-time schedule. RFT employees are eligible to participate in all the City's benefit programs subject to the conditions and limitations of each benefit program.

**Regular Part-Time Employees (RPT):** Employees who are not in a seasonal or casual status and who are budgeted to work at least 27 hours per week but less than a full-time schedule. RPT employees are eligible to participate in the City's insurance benefit programs. RPT employees are eligible for certain other specified benefit programs on a pro rata basis subject to the conditions, and limitations of each benefit program.

**Reserve:** An account used to indicate that a portion of fund resources are restricted for a specific purpose or is not available for appropriation and subsequent spending.

**Revenue Bonds:** Bonds usually sold for constructing a project that will produce revenue for the City. The revenue is used to pay the principal and interest of the bond.

**Revenues:** (1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Also, general long-term debt proceeds and operating transfers in are classified as "other financing sources" rather than as revenues. (2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Also, operating transfers in are classified separately from revenues.

**Seasonal and Casual Employees:** Employees who have established an employment relationship with the City but who are assigned to work on an intermittent basis or for a specific period of time to fulfill seasonal needs or peak periods. Seasonal and casual employees are not eligible to participate in any of the City's benefit programs.

**S.M.A.C:** Stormwater Management Advisory Council. County funds that are provided to make needed repairs and upgrades to stormwater systems in Johnson County. The City's share is normally 25% and the County will match with 75%.

**Special Assessments:** A compulsory levy made against certain properties to defray a part of the cost of a specific improvement, such as street paving, curb and gutter replacement, sanitary sewers, etc., which are deemed to primarily benefit those properties.

**Tax Rate:** A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

**Taxes:** Compulsory charges levied by a city for the purpose of financing services performed for the common benefit.



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**Temporary Notes:** These are used as a funding mechanism for capital projects, which will be paid off, by the use of general obligation bonds or other funding sources. General obligation temporary notes are full faith and credit notes, pledging the general taxing power of the jurisdiction to back the notes.

**Transfers In/Out:** Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

**Transportation Development District (TDD):** This type of debt is a transportation project development tool, governed by state statute. This debt tool is designed to facilitate specific public transportation improvements through the collection of taxes and the borrowing of funds. The revenue of a TDD (most frequently sales tax) can only be used for public transportation and transportation-related improvements or they can be backed by assessments.

**Unencumbered Cash Balance:** The cash balance as shown in the accounting records for the fund, less any encumbrances and accounts payable outstanding.

**User Fees:** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



### *DID YOU KNOW.....*

*Recycling 1 ton of paper saves 17 mature trees, 7,000 gallons of water, 3 cubic yards of landfill space, 2 barrels of oil, and 4,100 kilowatt hours of electricity. All of this equals enough energy to power the average American home for five months.*



**REVENUE REPORT  
GENERAL FUND  
11110**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
TAXES	411100	REAL PROPERTY - CURRENT	\$12,752,524	\$13,878,955	\$13,878,955	\$13,795,358
	411200	PERSONAL PROPERTY - SLIDER	\$57,008	\$0	\$0	\$0
	411300	REAL PROPERTY - DELINQUENT	\$74,939	\$80,000	\$75,000	\$65,000
	411400	PERSONAL PROPERTY - DELINQUENT	\$0	\$5,000	\$0	\$0
	411500	RECREATION VEHICLE TAX	\$1,691	\$1,139	\$1,139	\$2,221
	411600	HEAVY TRUCK TAX	\$1,803	\$1,190	\$1,190	\$1,232
	412100	CITY SALES TAX	\$5,646,360	\$6,114,459	\$5,533,433	\$5,561,100
	412200	CITY USE TAX	\$1,494,552	\$1,542,000	\$1,479,606	\$1,487,004
	413100	GAS FRANCHISE TAX	\$1,042,750	\$1,016,000	\$1,050,000	\$1,050,000
	413200	ELECTRIC FRANCHISE TAX	\$1,408,525	\$1,338,900	\$1,400,000	\$1,400,000
	413300	TELEPHONE FRANCHISE TAX	\$198,874	\$160,000	\$160,000	\$160,000
	413400	CABLE FRANCHISE TAX	\$493,213	\$509,000	\$500,000	\$500,000
	413500	OTHER FRANCHISE TAXES	\$10,076	\$0	\$0	\$0
		Category-Total	\$23,182,315	\$24,646,643	\$24,079,323	\$24,021,915
LICENSES & PRMTS.	421100	OCCUPATIONAL LICENSES	\$251,136	\$240,000	\$240,000	\$240,000
	421200	LIQUOR LICENSES	\$12,925	\$10,000	\$10,000	\$10,000
	421300	PUBLIC LAND USE FEES	\$11,520	\$10,000	\$5,000	\$5,000
	421400	CONCESSIONAIRE FEES	\$35,000	\$0	\$72,000	\$72,000
	422100	ANIMAL LICENSES	\$20,321	\$20,000	\$20,000	\$20,000
	425100	BUILDING PERMITS	\$1,058,623	\$900,000	\$600,000	\$600,000
	425200	LAND DISTURBANCE PERMIT	\$12,792	\$2,000	\$2,500	\$2,500
	425300	REINSPECTION FEES	\$360	\$500	\$500	\$500
	425400	CODE MODIFICATION REQUESTS	\$0	\$300	\$150	\$150
	425500	REVIEW OF PLANS	\$228,947	\$200,000	\$126,000	\$126,000
	426100	PUBLIC WORKS INSPEC/ROW	\$100,721	\$120,000	\$60,000	\$60,000
	426200	INSPECTION FEES/RENTALS	\$19,461	\$14,900	\$14,000	\$14,000
	427100	PLANNING APPLICATION FEES	\$40,837	\$45,000	\$35,000	\$35,000
	427200	APPEALS BOARD FEES	\$4,800	\$4,000	\$3,000	\$3,000
	429100	SIGN PERMIT FEES	\$18,785	\$12,000	\$7,500	\$7,500
	429200	SPECIAL USE/OTHER PERMITS	\$5,750	\$5,000	\$5,000	\$5,000
		Category-Total	\$1,821,978	\$1,583,700	\$1,200,650	\$1,200,650
OTHER GOV. REV.	431100	OPERATING GRANTS	\$115,047	\$0	\$0	\$0
	434100	COUNTY RETAIL SALES TAX	\$4,385,020	\$4,830,531	\$4,297,319	\$4,318,806
	434200	COUNTY USE TAX	\$526,837	\$505,300	\$521,569	\$524,176
	434400	MOTOR VEHICLE TAX	\$1,005,809	\$1,149,257	\$1,149,257	\$1,172,270
	434600	ALCOHOL TAX	\$346,640	\$311,005	\$311,005	\$334,825
		Category-Total	\$6,379,353	\$6,796,093	\$6,279,150	\$6,350,077

**REVENUE REPORT  
GENERAL FUND  
11110**

LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CHARGES FOR SRVCS. 440010	TAXABLE SALES INCOME	\$13,197	\$11,000	\$11,000	\$11,000
440011	PRO SHOP REVENUE	\$69,179	\$250,500	\$209,191	\$220,201
441010	ALARM FEES	\$55,821	\$50,000	\$55,543	\$56,000
441020	ANIMAL CONTROL/SHELTER FEES	\$4,447	\$3,900	\$4,550	\$4,725
441030	SCHOOL RESOURCE FEES	\$30,155	\$30,000	\$30,340	\$30,895
441040	SPECIAL POLICE SERVICES	\$1,120	\$1,000	\$1,000	\$1,000
442010	MOWING	\$1,065	\$2,800	\$500	\$2,000
442020	FISHING LICENSES	\$1,030	\$0	\$0	\$0
442040	ADVERTISEMENTS	\$225	\$1,000	\$1,000	\$300
443010	MEMBERSHIPS, POOL	\$129,141	\$119,700	\$119,700	\$129,075
443015	MEMBERSHIPS, IRONHORSE	\$149,848	\$261,000	\$168,720	\$199,095
443020	POOL CARDS	\$18,345	\$25,900	\$25,900	\$29,399
443030	POOL DAILY	\$89,204	\$186,000	\$186,000	\$172,000
443040	SWIM TEAM	\$22,208	\$26,400	\$24,000	\$26,400
443050	SWIM LESSONS	\$31,550	\$25,500	\$27,000	\$27,000
443060	DIVE TEAM	\$6,000	\$4,600	\$4,600	\$4,600
443070	POOL SPECIAL EVENTS	\$694	\$2,500	\$2,500	\$3,000
443080	FOOD & BEVERAGE, PARKS-REC	\$57,141	\$85,400	\$75,000	\$75,000
443085	FOOD & BEVERAGE, IRONHORSE	\$70,007	\$335,500	\$293,550	\$309,000
444100	SHELTER RENTAL	\$11,797	\$13,700	\$12,000	\$12,500
444110	COMMUNITY CENTER RENTAL	\$35,705	\$44,200	\$44,200	\$42,050
444120	LODGE RENTALS	\$194,799	\$157,500	\$157,500	\$168,750
444130	CABIN RENTALS	\$19,428	\$18,600	\$18,600	\$23,010
444140	NATURE CENTER RENTALS	\$4,445	\$1,800	\$3,500	\$3,500
444150	FIELD RENTAL	\$3,201	\$1,200	\$1,200	\$1,200
444200	CLASSES-COMMUNITY CENTER	\$68,340	\$84,100	\$75,000	\$78,631
444210	CLASSES - NATURE CENTER	\$14,081	\$15,300	\$15,300	\$11,215
444300	DAYCAMP	\$49,483	\$49,000	\$49,000	\$49,000
444310	THEATER CAMP	\$296	\$2,000	\$0	\$2,000
444320	HOLIDAY CAMP	\$1,953	\$7,400	\$7,400	\$9,360
444330	TEEN CAMP	\$2,982	\$16,200	\$16,200	\$13,360
444340	SPRING BREAK CAMP	\$3,987	\$3,100	\$3,100	\$3,500
444350	SPORTS CAMP	\$9,872	\$10,400	\$10,400	\$10,425
444410	CORPORATE EVENTS	\$33,403	\$37,400	\$37,400	\$49,697
444510	TENNIS LEAGUE	\$8,903	\$7,500	\$7,500	\$10,000
444530	SOCCER LEAGUE	\$214,917	\$231,000	\$231,000	\$251,000
444540	T-BALL LEAGUE	\$30,088	\$31,800	\$31,800	\$31,750
444610	TENNIS LESSONS	\$17,521	\$15,600	\$15,600	\$15,330
444620	JR GOLF ACADEMY	\$14,619	\$9,100	\$12,000	\$14,000
445010	EGGSTRAVAGANZA	\$0	\$2,800	\$0	\$2,800
445020	DADDY DAUGHTER DATE	\$6,615	\$5,900	\$6,400	\$6,100
445025	MOTHER SON ACTIVITY	\$3,037	\$0	\$2,000	\$2,000
445030	JULY 4TH	\$8,310	\$8,400	\$8,400	\$8,500
445060	LABOR DAY RUN	\$11,734	\$19,100	\$16,000	\$16,000
445070	HALLOWEEN HAPPENINGS	\$2,349	\$9,000	\$6,000	\$6,900
445080	HOLIDAY LIGHTING	\$1,000	\$1,000	\$1,000	\$1,000
445090	BREAKFAST WITH SANTA	\$4,347	\$5,300	\$5,300	\$5,800
445100	SENIOR EVENTS	\$643	\$1,300	\$1,000	\$1,300

**REVENUE REPORT  
GENERAL FUND  
11110**

LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CHARGES FOR SRVCS.	445110 LODGE SPECIAL EVENTS	\$0	\$14,000	\$0	\$0
	445210 OXFORD SCHOOL TOURS	\$1,490	\$3,100	\$2,000	\$2,200
	445220 OXFORD SCHOOL SPECIAL EVENTS	\$650	\$300	\$300	\$400
	446010 GREEN FEES	\$345,771	\$719,000	\$770,000	\$776,000
	446020 DRIVING RANGE/PRACTICE TEE	\$47,390	\$62,000	\$58,900	\$62,000
	446030 CART RENTAL	\$111,878	\$120,000	\$234,680	\$251,368
	Category-Total	\$2,035,411	\$3,150,800	\$3,100,774	\$3,243,336
FINES & FORF.	451000 FINES & FORFEITURES	\$1,798,244	\$1,800,000	\$1,700,000	\$1,700,000
	452000 D.L. REINSTATEMENT FEES	-\$118	\$0	\$0	\$0
	453000 KBI FEES	\$400	\$0	\$0	\$0
	Category-Total	\$1,798,526	\$1,800,000	\$1,700,000	\$1,700,000
INTEREST INCOME	471000 INTEREST REVENUE	\$309,921	\$238,064	\$187,004	\$187,022
CONTRIB. & OTHER	481000 MISCELLANEOUS	\$89,400	\$25,000	\$25,000	\$25,000
	482000 REFUNDS & REIMBURSEMENTS	\$367,253	\$4,500	\$4,500	\$4,500
	483000 DONATIONS/CONTRIBUTIONS	\$4,308	\$3,500	\$3,500	\$3,500
	483100 SPONSORSHIPS	\$13,500	\$5,000	\$5,000	\$5,000
	487000 UNENC BAL FWD	\$15,154,703	\$11,139,100	\$14,683,699	\$14,650,300
	Category-Total	\$15,629,164	\$11,177,100	\$14,721,699	\$14,688,300
OTHER FIN. SOURCES	491020 TRANS FROM SPECIAL ALCOHOL	\$195,000	\$150,000	\$150,000	\$150,000
	Grand Total	\$51,351,668	\$49,542,400	\$51,418,600	\$51,541,300

# LINE ITEM EXPENDITURES FOR GENERAL FUND

LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPVD. BÜDGET
5	511000	\$14,160,997	\$15,633,758	\$15,122,489	\$16,053,803
	512000	\$314,238	\$305,133	\$282,948	\$298,581
	512100	\$442,087	\$723,087	\$721,854	\$704,149
	513000	\$0	\$20,000	\$20,000	\$20,000
	514000	\$845,744	\$1,024,800	\$1,023,560	\$1,028,060
	521000	\$1,145,210	\$1,355,672	\$1,314,773	\$1,385,021
	522000	\$18,608	\$36,519	\$21,855	\$36,557
	523100	\$432,017	\$573,057	\$550,245	\$647,545
	523200	\$1,010,676	\$1,090,682	\$1,069,486	\$1,113,094
	523300	\$105,155	\$136,650	\$131,650	\$136,650
	524100	\$1,520,709	\$1,993,347	\$1,821,935	\$2,107,350
	524200	\$80,675	\$101,960	\$92,595	\$101,714
	524300	\$39,811	\$45,383	\$43,469	\$46,453
	524400	\$51,733	\$63,547	\$61,081	\$65,223
	525000	\$276,301	\$336,250	\$274,850	\$334,550
	526100	\$6,354	\$7,755	\$4,965	\$5,200
	526200	\$4,257	\$10,000	\$10,000	\$10,000
Total		\$20,454,572	\$23,457,600	\$22,567,755	\$24,093,950

6	611000	\$456,004	\$630,950	\$654,500	\$623,970
	611100	\$343,478	\$414,400	\$407,800	\$397,000
	612000	\$544,101	\$560,700	\$582,607	\$639,750
	612100	\$118,402	\$190,000	\$245,600	\$179,000
	618100	\$94,000	\$114,500	\$114,500	\$112,500
	618200	\$4,785	\$7,100	\$7,100	\$6,900
	618300	\$6,935	\$13,900	\$13,900	\$13,600
	618400	\$19,958	\$16,600	\$16,600	\$16,100
	618510	\$6,405	\$15,000	\$15,000	\$15,000
	618520	\$0	\$15,000	\$15,000	\$15,000
	618530	\$150	\$26,000	\$15,000	\$15,000
	621100	\$66,983	\$134,900	\$134,900	\$134,900
	621200	\$75,200	\$90,500	\$90,000	\$95,050
	621300	\$244,549	\$303,700	\$293,200	\$334,000
	621301	\$629,885	\$580,000	\$720,000	\$780,000
	621400	\$33,316	\$35,500	\$37,500	\$42,700
	621500	\$5,438	\$8,400	\$6,000	\$6,000
	621600	\$237,480	\$332,550	\$327,250	\$329,250
	622100	\$65,056	\$92,100	\$83,040	\$91,500
	622200	\$27,494	\$40,800	\$41,100	\$42,560
	623100	\$225,019	\$295,100	\$265,100	\$269,950
	623200	\$365,040	\$298,900	\$287,484	\$305,920
	623300	\$19,426	\$25,000	\$26,000	\$26,000
	623400	\$106,365	\$154,000	\$181,776	\$222,600
	625100	\$2,884	\$9,500	\$9,500	\$9,500
	625200	\$168,093	\$247,000	\$242,000	\$250,000
	625400	\$66,906	\$77,300	\$77,300	\$77,300
	627100	\$2,162	\$4,700	\$4,700	\$4,800
	627200	\$131,306	\$137,800	\$168,000	\$173,500
	627300	\$17,710	\$50,000	\$50,000	\$50,000

# LINE ITEM EXPENDITURES FOR GENERAL FUND

LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPVD. BUDGET	
6	630510	AUTO LIABILITY INSURANCE	\$48,904	\$41,700	\$41,300	\$44,600
	630515	CRIME INSURANCE	\$2,732	\$1,900	\$2,700	\$3,000
	630520	EMPLOYMENT PRACTICES INSURANCE	\$0	\$18,200	\$14,000	\$15,200
	630525	GENERAL LIABILITY INSURANCE	\$60,637	\$96,600	\$74,700	\$76,800
	630530	LAW ENFORCEMENT LIABILITY INSU	\$34,736	\$43,000	\$20,500	\$22,200
	630535	PROPERTY/BOILER&MACH/INLAND MA	\$50,840	\$59,100	\$45,800	\$49,600
	630540	PUBLIC OFFICIALS LIABILITY	\$24,487	\$32,500	\$3,500	\$3,500
	630545	UMBRELLA INSURANCE	\$45,664	\$51,200	\$31,500	\$34,100
	630550	UNDERGROUND STORAGE INSURANCE	\$0	\$700	\$700	\$800
	630555	CLAIMS AND DEDUCTIBLES	\$43,141	\$55,000	\$55,000	\$55,000
	630560	NOTARY & TREASURER BONDS	\$150	\$300	\$300	\$300
	630565	TERRORISM	\$4,464	\$3,000	\$4,300	\$4,600
	631000	LEGAL PUBLICATIONS / ADVERTISI	\$23,814	\$35,850	\$36,227	\$34,100
	632000	PRINTING AND BINDING	\$77,616	\$136,700	\$136,623	\$134,200
	633100	EMPLOYMENT EXPENSE	\$80,670	\$136,400	\$130,400	\$130,400
	633200	MISC EMPLOYEE ACTIVITIES	\$19,635	\$34,200	\$23,000	\$22,200
	633300	TRANSPORTATION	\$70,089	\$129,300	\$129,200	\$127,950
	633400	TRAINING	\$195,273	\$375,050	\$367,100	\$359,500
	633500	UNIFORM CLEANING	\$8,542	\$24,800	\$24,300	\$24,250
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$104,860	\$134,900	\$134,650	\$137,450
	635000	TAX & ASSESSMENTS	\$6,858	\$31,200	\$25,900	\$26,200
	681000	INTERDEPARTMENT CHARGES	\$0	\$300	\$11,300	\$6,000
	691000	COST OF GOODS SOLD	\$85,308	\$277,900	\$268,445	\$283,900
		Total	\$5,072,950	\$6,641,700	\$6,713,902	\$6,875,200
7	710500	MATERIALS & SUPPLIES	\$636,286	\$852,200	\$844,000	\$878,850
	710510	AWARD SUPPLIES	\$11,765	\$48,700	\$47,300	\$48,200
	711000	POSTAGE	\$34,072	\$46,800	\$46,800	\$51,800
	711500	FOOD & BEVERAGE EXPENSE	\$37,520	\$48,050	\$48,050	\$40,950
	712000	UNIFORM/CLOTHING	\$271,401	\$257,100	\$254,500	\$265,200
	712500	MEETING EXPENSE	\$42,347	\$53,800	\$53,800	\$55,200
	713000	EXPENDABLE EQUIPMENT	\$407,639	\$444,250	\$459,968	\$431,250
	713500	SNOW REMOVAL SUPPLIES	\$174,740	\$200,000	\$200,000	\$229,000
	721000	VEHICLE OPERATIONS/MAINT	\$116,886	\$149,100	\$159,100	\$159,600
	721100	GASOLINE-UNLEADED	\$289,392	\$369,000	\$371,000	\$370,200
	721200	GASOLINE-DIESEL	\$124,112	\$150,000	\$148,000	\$148,000
	722000	BUILDING/GROUND SUPPLIES	\$53,081	\$59,100	\$56,800	\$56,900
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$90,913	\$142,400	\$121,342	\$136,900
	724000	STREET MAINTENANCE	\$144,264	\$160,000	\$160,000	\$180,000
	725000	TRAIL MAINTENANCE	\$4,101	\$60,000	\$58,905	\$60,000
	781000	INTERDEPARTMENT CHARGES	\$0	\$0	\$7,200	\$6,000
	782000	REFUNDS	-\$60	\$100	\$2,300	\$1,300
	790000	MISCELLANEOUS COMMODITIES	\$797	\$0	\$700	\$700
	791000	CASH OVER - SHORT	\$0	\$0	\$100	\$100
		Total	\$2,439,256	\$3,040,600	\$3,039,865	\$3,120,150

# LINE ITEM EXPENDITURES FOR GENERAL FUND

LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPVD. BUDGET
8	871100 LEASE PRINCIPAL	\$510,959	\$601,270	\$601,270	\$616,300
	872100 LEASE INTEREST	\$55,035	\$76,130	\$76,130	\$60,900
	Total	\$565,994	\$677,400	\$677,400	\$677,200
9	912500 TRANS TO CITY EQUIPMENT	\$2,682,000	\$1,419,600	\$0	\$3,091,100
	913000 TRANS TO STREET IMPROVEMENTS	\$2,391,800	\$731,200	\$731,200	\$1,150,000
	913500 TRANS TO CAPITAL FUND	\$2,178,700	\$6,270,400	\$2,056,100	\$5,086,900
	913600 TRANSFER TO PUBLIC SAFETY FUND	\$818,644	\$934,527	\$803,149	\$807,165
	914000 TRANS TO CAPITAL ART	\$64,053	\$61,739	\$74,645	\$59,919
	932000 NON-APPROPRIATED EXPENSE	\$0	\$2,120,000	\$0	\$2,236,216
	934000 MISCELLANEOUS	\$0	\$4,187,634	\$104,284	\$4,343,500
	Total	\$8,135,197	\$15,725,100	\$3,769,378	\$16,774,800
	Grand Total	\$36,667,969	\$49,542,400	\$36,768,300	\$51,541,300

**GENERAL OPERATIONS**  
**11110.11210**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	512000	PART TIME WAGES	\$59,630	\$79,500	\$66,000	\$66,000
	521000	SOCIAL SECURITY	\$5,999	\$5,447	\$5,049	\$5,049
	523100	KPERS RETIREMENT	\$2,233	\$4,753	\$4,351	\$4,651
		SUB-TOTAL	\$67,862	\$89,700	\$75,400	\$75,700
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$44,014	\$76,500	\$76,500	\$76,500
	611100	MISCELLANEOUS SERVICES	\$22,276	\$51,000	\$36,000	\$36,000
	612000	PROFESSIONAL SERVICES	\$39,796	\$25,000	\$21,400	\$30,000
	612100	LEGAL SERVICES	\$0	\$0	\$3,600	\$0
	618100	GRANTS	\$94,000	\$114,500	\$114,500	\$112,500
	618200	DONATIONS	\$4,785	\$7,100	\$7,100	\$6,900
	618400	RECEPTIONS/COUNCIL EVENTS	\$19,958	\$16,600	\$16,600	\$16,100
	618510	SISTER CITY - I-LAN	\$6,405	\$15,000	\$15,000	\$15,000
	618520	SISTER CITY - GEZER	\$0	\$15,000	\$15,000	\$15,000
	618530	SISTER CITY - MISCELLANEOUS	\$150	\$26,000	\$15,000	\$15,000
	621400	WASTEWATER	\$9,775	\$8,000	\$10,000	\$10,000
	621600	COMMUNICATION	\$75,625	\$96,300	\$89,000	\$89,000
	622200	TRASH DISPOSAL	\$4,292	\$6,000	\$6,000	\$6,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$4,976	\$28,000	\$1,000	\$1,000
	627200	RENTAL - VEHICLES/EQUIPMENT	\$62,214	\$61,200	\$88,200	\$89,200
	630510	AUTO LIABILITY INSURANCE	\$48,904	\$41,700	\$41,300	\$44,600
	630515	CRIME INSURANCE	\$2,732	\$1,900	\$2,700	\$3,000
	630520	EMPLOYMENT PRACTICES INSURANCE	\$0	\$18,200	\$14,000	\$15,200
	630525	GENERAL LIABILITY INSURANCE	\$42,355	\$65,900	\$44,000	\$46,100
	630535	PROPERTY/BOILER&MACH/INLAND MARINE INSUR	\$50,840	\$59,100	\$45,800	\$49,600
	630540	PUBLIC OFFICIALS LIABILITY	\$24,487	\$32,500	\$3,500	\$3,500
	630545	UMBRELLA INSURANCE	\$45,664	\$51,200	\$31,500	\$34,100
	630550	UNDERGROUND STORAGE INSURANCE	\$0	\$700	\$700	\$800
	630555	CLAIMS AND DEDUCTIBLES	\$43,141	\$55,000	\$55,000	\$55,000
	630560	NOTARY & TREASURER BONDS	\$150	\$300	\$300	\$300
	630565	TERRORISM	\$4,464	\$3,000	\$4,300	\$4,600
	631000	LEGAL PUBLICATIONS / ADVERTISING	\$13,842	\$16,800	\$16,800	\$16,800
	632000	PRINTING AND BINDING	\$6,724	\$18,400	\$18,400	\$18,400
	633300	TRANSPORTATION	\$18,666	\$31,300	\$31,300	\$31,300
	633400	TRAINING	\$1,225	\$6,900	\$6,900	\$6,900
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$50,259	\$50,800	\$51,300	\$51,300
	635000	TAX & ASSESSMENTS	\$180	\$7,000	\$2,000	\$2,000
		SUB-TOTAL	\$741,899	\$1,006,900	\$884,700	\$901,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$41,264	\$79,000	\$79,000	\$79,000
	710510	AWARD SUPPLIES	\$306	\$2,800	\$2,800	\$3,800
	711000	POSTAGE	\$24,930	\$30,000	\$30,000	\$35,000
	712500	MEETING EXPENSE	\$9,564	\$12,700	\$12,700	\$12,700
	713000	EXPENDABLE EQUIPMENT	\$25,973	\$500	\$500	\$500
		SUB-TOTAL	\$102,037	\$125,000	\$125,000	\$131,000

**GENERAL OPERATIONS**  
**11110.11210**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	871100	LEASE PRINCIPAL	\$365,000	\$380,000	\$380,000	\$385,000
	872100	LEASE INTEREST	\$45,700	\$37,500	\$37,500	\$28,000
	SUB-TOTAL		\$410,700	\$417,500	\$417,500	\$413,000
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$1,200,000	\$56,300	\$0	\$616,800
	913000	TRANS TO STREET IMPROVEMENTS	\$1,941,800	\$531,200	\$531,200	\$950,000
	913500	TRANS TO CAPITAL FUND	\$1,819,700	\$4,941,900	\$727,600	\$4,702,900
	913600	TRANSFER TO PUBLIC SAFETY FUND	\$818,644	\$934,527	\$803,149	\$807,165
	914000	TRANS TO CAPITAL ART	\$64,053	\$61,739	\$74,645	\$59,919
	932000	NON-APPROPRIATED EXPENSE	\$0	\$2,120,000	\$0	\$2,236,216
	934000	MISCELLANEOUS	\$0	\$4,187,634	\$104,284	\$4,343,500
	SUB-TOTAL		\$5,844,197	\$12,833,300	\$2,240,878	\$13,716,500
GRAND TOTAL		\$7,166,695	\$14,472,400	\$3,743,478	\$15,237,900	

**CITY ADMIN SERVICES**  
**11110.11230**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$303,455	\$293,276	\$314,195	\$325,204
	512100	CASUAL/SEASONAL WAGES	\$0	\$13,520	\$13,520	\$13,520
	513000	OTHER WAGES	\$0	\$20,000	\$20,000	\$20,000
	514000	OVERTIME WAGES	\$1,412	\$2,500	\$2,500	\$2,500
	521000	SOCIAL SECURITY	\$17,353	\$23,663	\$26,789	\$27,632
	522000	UNEMPLOYMENT TAXES	\$320	\$558	\$331	\$614
	523100	KPERS RETIREMENT	\$16,106	\$19,367	\$20,710	\$23,429
	524100	HEALTH INSURANCE	\$19,169	\$29,348	\$20,376	\$23,025
	524200	DENTAL INSURANCE	\$973	\$1,377	\$1,000	\$1,075
	524300	GROUP LIFE INSURANCE	\$733	\$691	\$679	\$701
		SUB-TOTAL	\$359,521	\$404,300	\$420,100	\$437,700
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$4,200	\$4,200	\$4,200
	612000	PROFESSIONAL SERVICES	\$182	\$8,200	\$8,200	\$8,200
	621600	COMMUNICATION	\$1,114	\$2,300	\$2,300	\$2,300
	632000	PRINTING AND BINDING	\$247	\$1,500	\$1,500	\$1,500
	633300	TRANSPORTATION	\$8,797	\$10,000	\$10,000	\$10,000
	633400	TRAINING	\$361	\$9,500	\$9,500	\$9,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$346	\$4,800	\$4,800	\$4,800
		SUB-TOTAL	\$11,047	\$40,500	\$40,500	\$40,500
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$386	\$2,600	\$2,600	\$2,600
	712000	UNIFORM/CLOTHING	\$105	\$600	\$600	\$600
	712500	MEETING EXPENSE	\$2,191	\$2,000	\$2,000	\$2,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$500	\$500	\$500
		SUB-TOTAL	\$2,682	\$5,700	\$5,700	\$5,700
		GRAND TOTAL	\$373,250	\$450,500	\$466,300	\$483,900

**FINANCE**  
**11110.11240**

LINE	2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$490,486	\$554,554	\$516,848	\$570,548
512100 CASUAL/SEASONAL WAGES	\$13,560	\$8,400	\$8,400	\$8,400
514000 OVERTIME WAGES	\$3,197	\$7,000	\$4,500	\$4,500
521000 SOCIAL SECURITY	\$36,711	\$43,603	\$40,526	\$44,633
522000 UNEMPLOYMENT TAXES	\$525	\$1,028	\$530	\$1,050
523100 KPERS RETIREMENT	\$28,954	\$36,692	\$34,096	\$41,116
524100 HEALTH INSURANCE	\$44,517	\$58,690	\$52,978	\$59,865
524200 DENTAL INSURANCE	\$2,525	\$3,097	\$2,999	\$3,223
524300 GROUP LIFE INSURANCE	\$1,351	\$1,636	\$1,523	\$1,665
SUB-TOTAL	\$621,826	\$714,700	\$662,400	\$735,000
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$70,026	\$76,200	\$73,700	\$74,700
621600 COMMUNICATION	\$786	\$1,000	\$1,000	\$1,000
623100 EQUIPMENT MAINTENANCE/SERVICE	\$553	\$350	\$350	\$800
631000 LEGAL PUBLICATIONS / ADVERTISING	\$96	\$150	\$150	\$200
632000 PRINTING AND BINDING	\$152	\$300	\$300	\$300
633300 TRANSPORTATION	\$373	\$3,600	\$3,600	\$3,500
633400 TRAINING	\$8,937	\$13,000	\$9,000	\$10,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$2,845	\$2,800	\$2,800	\$2,800
SUB-TOTAL	\$83,768	\$97,400	\$90,900	\$93,300
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$7,977	\$6,700	\$6,800	\$7,300
711000 POSTAGE	\$279	\$3,200	\$3,200	\$3,200
712500 MEETING EXPENSE	\$901	\$800	\$1,000	\$1,000
713000 EXPENDABLE EQUIPMENT	\$2,864	\$100	\$1,100	\$1,100
782000 REFUNDS	-\$60	\$100	\$300	\$300
SUB-TOTAL	\$11,961	\$10,900	\$12,400	\$12,900
GRAND TOTAL	\$717,555	\$823,000	\$765,700	\$841,200

# HUMAN RESOURCES

## 11110.11250

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$210,686	\$236,310	\$233,246	\$246,491
	512000	PART TIME WAGES	\$30,693	\$30,989	\$32,794	\$32,295
	512100	CASUAL/SEASONAL WAGES	\$0	\$8,500	\$8,500	\$8,500
	514000	OVERTIME WAGES	\$2,193	\$2,000	\$2,000	\$2,000
	521000	SOCIAL SECURITY	\$17,626	\$21,333	\$21,153	\$22,133
	522000	UNEMPLOYMENT TAXES	\$245	\$502	\$277	\$521
	523100	KPERS RETIREMENT	\$12,956	\$17,606	\$17,528	\$20,079
	523300	SUPPLEMENTAL RETIREMENT	\$105,155	\$119,000	\$115,000	\$120,000
	524100	HEALTH INSURANCE	\$24,727	\$29,343	\$32,602	\$36,840
	524200	DENTAL INSURANCE	\$1,525	\$1,722	\$1,666	\$1,791
	524300	GROUP LIFE INSURANCE	\$684	\$793	\$788	\$827
	524400	LONG TERM DISABILITY	\$51,733	\$63,547	\$61,081	\$65,223
	525000	WORKERS COMPENSATION	\$269,656	\$325,000	\$265,300	\$325,000
	526100	EMPLOYEE ASSISTANCE PROGRAM	\$6,354	\$7,755	\$4,965	\$5,200
	526200	AWARDS/HONORARIUMS	\$4,257	\$10,000	\$10,000	\$10,000
		SUB-TOTAL	\$738,490	\$874,400	\$806,900	\$896,900
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$22,382	\$26,700	\$26,700	\$26,700
	612000	PROFESSIONAL SERVICES	\$0	\$3,000	\$3,000	\$3,000
	621600	COMMUNICATION	\$709	\$1,100	\$1,100	\$1,100
	632000	PRINTING AND BINDING	\$0	\$1,200	\$1,200	\$1,200
	633100	EMPLOYMENT EXPENSE	\$80,670	\$136,400	\$130,400	\$130,400
	633200	MISC EMPLOYEE ACTIVITIES	\$17,644	\$31,200	\$20,000	\$20,000
	633300	TRANSPORTATION	\$383	\$5,300	\$5,300	\$4,500
	633400	TRAINING	\$2,118	\$47,000	\$47,000	\$47,000
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$785	\$4,500	\$4,500	\$4,500
		SUB-TOTAL	\$124,691	\$256,400	\$239,200	\$238,400
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$1,365	\$4,200	\$4,200	\$4,200
	710510	AWARD SUPPLIES	\$0	\$3,600	\$2,200	\$2,200
	712500	MEETING EXPENSE	\$249	\$500	\$500	\$500
	713000	EXPENDABLE EQUIPMENT	\$1,017	\$1,500	\$1,500	\$2,200
		SUB-TOTAL	\$2,631	\$9,800	\$8,400	\$9,100
		GRAND TOTAL	\$865,812	\$1,140,600	\$1,054,500	\$1,144,400

**MUNICIPAL COURT**  
**11110.11310**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$319,106	\$361,179	\$346,939	\$371,000
	512000 PART TIME WAGES	\$32,720	\$50,330	\$34,036	\$51,903
	514000 OVERTIME WAGES	\$11,064	\$8,000	\$8,000	\$9,000
	521000 SOCIAL SECURITY	\$27,108	\$32,084	\$29,758	\$33,039
	522000 UNEMPLOYMENT TAXES	\$374	\$757	\$389	\$777
	523100 KPERS RETIREMENT	\$21,062	\$27,395	\$25,440	\$30,880
	524100 HEALTH INSURANCE	\$30,905	\$54,489	\$52,978	\$59,865
	524200 DENTAL INSURANCE	\$1,999	\$3,442	\$3,332	\$3,581
	524300 GROUP LIFE INSURANCE	\$914	\$1,224	\$1,128	\$1,255
	SUB-TOTAL	\$445,252	\$538,900	\$502,000	\$561,300
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$699	\$2,300	\$16,800	\$16,800
	611100 MISCELLANEOUS SERVICES	\$3,100	\$300	\$200	\$200
	612000 PROFESSIONAL SERVICES	\$4,317	\$5,000	\$5,000	\$5,000
	612100 LEGAL SERVICES	\$18,364	\$20,000	\$22,000	\$22,000
	621600 COMMUNICATION	\$2,731	\$6,300	\$5,800	\$5,800
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$1,053	\$1,000	\$1,000	\$1,000
	632000 PRINTING AND BINDING	\$6,086	\$10,000	\$10,000	\$10,000
	633300 TRANSPORTATION	\$0	\$500	\$300	\$300
	633400 TRAINING	\$5,657	\$13,700	\$12,800	\$12,800
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,085	\$1,300	\$1,300	\$1,300
	SUB-TOTAL	\$43,092	\$60,400	\$75,200	\$75,200
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$4,419	\$16,000	\$11,500	\$11,500
	713000 EXPENDABLE EQUIPMENT	\$0	\$4,300	\$4,300	\$2,200
	782000 REFUNDS	\$0	\$0	\$500	\$500
	SUB-TOTAL	\$4,419	\$20,300	\$16,300	\$14,200
	GRAND TOTAL	\$492,763	\$619,600	\$593,500	\$650,700

**LEGAL SERVICES**  
**11110.11410**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$215,873	\$227,047	\$229,615	\$231,579
	512000	PART TIME WAGES	\$43,617	\$45,998	\$44,277	\$48,026
	521000	SOCIAL SECURITY	\$16,430	\$20,889	\$20,953	\$21,387
	522000	UNEMPLOYMENT TAXES	\$266	\$492	\$274	\$503
	523100	KPERS RETIREMENT	\$13,574	\$17,883	\$17,913	\$19,989
	524100	HEALTH INSURANCE	\$18,551	\$20,962	\$20,376	\$23,025
	524200	DENTAL INSURANCE	\$947	\$1,034	\$1,000	\$1,075
	524300	GROUP LIFE INSURANCE	\$708	\$695	\$692	\$716
		SUB-TOTAL	\$309,966	\$335,000	\$335,100	\$346,300
CONTRCT. SRVCS.	611100	MISCELLANEOUS SERVICES	\$12,396	\$1,000	\$1,000	\$1,000
	612100	LEGAL SERVICES	\$100,038	\$170,000	\$220,000	\$157,000
	621600	COMMUNICATION	\$1,127	\$1,700	\$1,600	\$1,600
	633300	TRANSPORTATION	\$0	\$3,500	\$3,500	\$3,500
	633400	TRAINING	\$718	\$4,400	\$4,400	\$4,400
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$13,745	\$17,600	\$17,600	\$18,100
		SUB-TOTAL	\$128,024	\$198,200	\$248,100	\$185,600
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$791	\$1,500	\$1,500	\$1,500
	711000	POSTAGE	\$0	\$100	\$100	\$100
	712500	MEETING EXPENSE	\$0	\$600	\$600	\$600
	713000	EXPENDABLE EQUIPMENT	\$3,032	\$600	\$600	\$600
		SUB-TOTAL	\$3,823	\$2,800	\$2,800	\$2,800
		GRAND TOTAL	\$441,813	\$536,000	\$586,000	\$534,700

**INFORMATION SERVICES**  
**11110.11610**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$331,785	\$397,184	\$380,158	\$407,083
	512000 PART TIME WAGES	\$51,933	\$0	\$8,000	\$0
	514000 OVERTIME WAGES	\$9,103	\$9,000	\$9,000	\$9,000
	521000 SOCIAL SECURITY	\$26,837	\$31,067	\$29,772	\$31,828
	522000 UNEMPLOYMENT TAXES	\$405	\$733	\$389	\$749
	523100 KPERS RETIREMENT	\$24,837	\$26,600	\$25,452	\$29,748
	524100 HEALTH INSURANCE	\$32,775	\$48,217	\$32,602	\$36,840
	524200 DENTAL INSURANCE	\$1,552	\$2,153	\$1,666	\$1,791
	524300 GROUP LIFE INSURANCE	\$1,072	\$1,146	\$1,061	\$1,161
	SUB-TOTAL	\$480,299	\$516,100	\$488,100	\$518,200
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$39,582	\$70,000	\$70,000	\$67,800
	621600 COMMUNICATION	\$6,748	\$6,000	\$6,000	\$6,000
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$80,981	\$110,200	\$110,200	\$118,200
	633300 TRANSPORTATION	\$93	\$3,400	\$3,400	\$3,400
	633400 TRAINING	\$189	\$7,500	\$7,500	\$5,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$154	\$500	\$500	\$500
	SUB-TOTAL	\$127,747	\$197,600	\$197,600	\$200,900
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$30,728	\$25,000	\$25,000	\$25,000
	713000 EXPENDABLE EQUIPMENT	\$158,133	\$120,000	\$120,000	\$108,000
	721000 VEHICLE OPERATIONS/MAINT	\$0	\$500	\$500	\$500
	721100 GASOLINE-UNLEADED	\$841	\$1,000	\$1,000	\$1,000
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$4,554	\$4,000	\$4,000	\$4,000
	SUB-TOTAL	\$194,256	\$150,500	\$150,500	\$138,500
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$131,000	\$168,000	\$0	\$258,000
	GRAND TOTAL	\$933,302	\$1,032,200	\$836,200	\$1,115,600

**COMMUNITY DEVELOPMENT ADMIN**  
**11110.11810**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$43,616	\$150,805	\$110,446	\$152,316
	521000	SOCIAL SECURITY	\$3,306	\$13,792	\$8,445	\$11,652
	522000	UNEMPLOYMENT TAXES	\$40	\$272	\$110	\$274
	523100	KPERS RETIREMENT	\$0	\$9,838	\$7,219	\$10,891
	524100	HEALTH INSURANCE	\$1,236	\$16,772	\$4,075	\$13,815
	524200	DENTAL INSURANCE	\$105	\$690	\$333	\$717
	524300	GROUP LIFE INSURANCE	\$104	\$431	\$372	\$435
		SUB-TOTAL	\$48,407	\$192,600	\$131,000	\$190,100
CONTRCT. SRVCS.	612000	PROFESSIONAL SERVICES	\$0	\$5,000	\$5,000	\$8,200
	621600	COMMUNICATION	\$436	\$700	\$700	\$500
	631000	LEGAL PUBLICATIONS / ADVERTISING	\$0	\$1,000	\$1,000	\$500
	632000	PRINTING AND BINDING	\$0	\$500	\$500	\$500
	633300	TRANSPORTATION	\$0	\$500	\$3,500	\$3,500
	633400	TRAINING	\$1,099	\$6,500	\$6,500	\$4,000
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$0	\$1,000	\$1,000	\$1,500
		SUB-TOTAL	\$1,535	\$15,200	\$18,200	\$18,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$0	\$1,500	\$1,500	\$1,000
		GRAND TOTAL	\$49,942	\$209,300	\$150,700	\$209,800

**PLANNING SERVICES**  
**11110.11820**

	LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$181,757	\$200,351	\$189,427	\$217,420
	514000 OVERTIME WAGES	\$1,596	\$2,000	\$2,000	\$2,000
	521000 SOCIAL SECURITY	\$13,232	\$15,480	\$14,643	\$16,785
	522000 UNEMPLOYMENT TAXES	\$188	\$365	\$192	\$395
	523100 KPERS RETIREMENT	\$7,580	\$13,284	\$12,519	\$15,688
	524100 HEALTH INSURANCE	\$19,941	\$29,348	\$28,527	\$32,235
	524200 DENTAL INSURANCE	\$1,091	\$1,377	\$1,333	\$1,433
	524300 GROUP LIFE INSURANCE	\$498	\$595	\$559	\$644
	SUB-TOTAL	\$225,883	\$262,800	\$249,200	\$286,600
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$2,558	\$10,000	\$10,500	\$10,500
	612000 PROFESSIONAL SERVICES	\$21,211	\$25,000	\$40,000	\$27,000
	621600 COMMUNICATION	\$510	\$800	\$800	\$800
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$526	\$500	\$500	\$500
	631000 LEGAL PUBLICATIONS / ADVERTISING	\$893	\$2,000	\$2,000	\$1,000
	632000 PRINTING AND BINDING	\$142	\$1,000	\$1,000	\$1,000
	633300 TRANSPORTATION	\$69	\$500	\$500	\$500
	633400 TRAINING	\$4,066	\$9,500	\$9,500	\$9,500
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$4,025	\$2,500	\$2,400	\$3,900
	635000 TAX & ASSESSMENTS	\$0	\$0	\$100	\$100
	SUB-TOTAL	\$34,000	\$51,800	\$67,300	\$54,800
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$7,349	\$5,000	\$5,000	\$6,500
	712500 MEETING EXPENSE	\$9,536	\$6,500	\$6,500	\$7,500
	713000 EXPENDABLE EQUIPMENT	\$5,750	\$0	\$0	\$0
	721100 GASOLINE-UNLEADED	\$604	\$700	\$700	\$700
	SUB-TOTAL	\$23,239	\$12,200	\$12,200	\$14,700
	GRAND TOTAL	\$283,122	\$326,800	\$328,700	\$356,100

**NEIGHBORHOOD SERVICES**  
**11110.11830**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$138,330	\$137,991	\$137,489	\$151,382
	514000 OVERTIME WAGES	\$5,775	\$6,500	\$6,000	\$6,000
	521000 SOCIAL SECURITY	\$10,772	\$11,103	\$10,975	\$12,039
	522000 UNEMPLOYMENT TAXES	\$150	\$261	\$144	\$283
	523100 KPRS RETIREMENT	\$6,507	\$9,436	\$9,383	\$11,252
	524100 HEALTH INSURANCE	\$14,837	\$16,766	\$16,301	\$18,420
	524200 DENTAL INSURANCE	\$947	\$1,033	\$1,000	\$1,075
	524300 GROUP LIFE INSURANCE	\$370	\$410	\$408	\$449
	SUB-TOTAL	\$177,688	\$183,500	\$181,700	\$200,900
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$1,494	\$2,500	\$2,500	\$3,000
	621600 COMMUNICATION	\$1,847	\$3,500	\$3,500	\$3,500
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$200	\$200	\$200
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$4,600	\$4,500	\$4,500	\$4,500
	633300 TRANSPORTATION	\$0	\$500	\$500	\$300
	633400 TRAINING	\$160	\$2,000	\$2,000	\$2,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$0	\$400	\$400	\$400
	SUB-TOTAL	\$8,101	\$13,600	\$13,600	\$13,900
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$1,184	\$2,500	\$2,500	\$2,500
	712000 UNIFORM/CLOTHING	\$1,095	\$1,500	\$1,500	\$1,200
	713000 EXPENDABLE EQUIPMENT	\$515	\$0	\$0	\$0
	721000 VEHICLE OPERATIONS/MAINT	\$161	\$900	\$900	\$400
	721100 GASOLINE-UNLEADED	\$6,822	\$6,500	\$6,500	\$7,000
	SUB-TOTAL	\$9,777	\$11,400	\$11,400	\$11,100
	GRAND TOTAL	\$195,566	\$208,500	\$206,700	\$225,900

**CODE SERVICES**  
**11110.11840**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$336,638	\$361,024	\$361,460	\$375,962
	514000 OVERTIME WAGES	\$1,233	\$2,500	\$2,000	\$2,000
	521000 SOCIAL SECURITY	\$24,359	\$27,811	\$27,807	\$28,916
	522000 UNEMPLOYMENT TAXES	\$347	\$655	\$364	\$681
	523100 KPERS RETIREMENT	\$18,004	\$23,754	\$23,772	\$27,026
	524100 HEALTH INSURANCE	\$40,814	\$46,120	\$40,752	\$46,050
	524200 DENTAL INSURANCE	\$1,894	\$2,065	\$1,999	\$2,149
	524300 GROUP LIFE INSURANCE	\$979	\$1,071	\$1,046	\$1,116
	SUB-TOTAL	\$424,268	\$465,000	\$459,200	\$483,900
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$7,985	\$4,000	\$14,000	\$14,000
	612000 PROFESSIONAL SERVICES	\$280	\$4,500	\$4,500	\$4,000
	621600 COMMUNICATION	\$3,591	\$7,700	\$7,700	\$7,700
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$600	\$600	\$600
	632000 PRINTING AND BINDING	\$3,201	\$3,500	\$3,500	\$3,500
	633300 TRANSPORTATION	\$336	\$300	\$300	\$500
	633400 TRAINING	\$8,850	\$9,600	\$9,600	\$9,600
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,015	\$1,000	\$1,000	\$1,000
	SUB-TOTAL	\$25,258	\$31,200	\$41,200	\$40,900
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$3,308	\$5,000	\$5,000	\$4,000
	712000 UNIFORM/CLOTHING	\$820	\$1,000	\$1,000	\$1,000
	712500 MEETING EXPENSE	\$1,333	\$1,500	\$1,500	\$1,500
	721000 VEHICLE OPERATIONS/MAINT	\$273	\$1,500	\$1,500	\$500
	721100 GASOLINE-UNLEADED	\$2,518	\$7,500	\$7,500	\$6,200
	SUB-TOTAL	\$8,252	\$16,500	\$16,500	\$13,200
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$0	\$20,000	\$0	\$20,000
	GRAND TOTAL	\$457,778	\$532,700	\$516,900	\$558,000

**POLICE ADMIN SERVICES**  
**11110.22110**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$684,559	\$738,675	\$802,787	\$795,058
	514000	OVERTIME WAGES	\$26,215	\$25,000	\$25,000	\$25,000
	521000	SOCIAL SECURITY	\$52,938	\$58,634	\$63,326	\$62,735
	522000	UNEMPLOYMENT TAXES	\$727	\$1,380	\$828	\$1,476
	523100	KPERS RETIREMENT	\$12,789	\$17,252	\$16,800	\$18,905
	523200	KP&F RETIREMENT	\$41,710	\$71,183	\$81,069	\$78,905
	524100	HEALTH INSURANCE	\$52,397	\$71,260	\$70,298	\$82,890
	524200	DENTAL INSURANCE	\$2,880	\$4,129	\$3,748	\$4,297
	524300	GROUP LIFE INSURANCE	\$1,925	\$2,187	\$2,344	\$2,334
		SUB-TOTAL	\$876,140	\$989,700	\$1,066,200	\$1,071,600
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$70,121	\$164,900	\$137,700	\$107,100
	611100	MISCELLANEOUS SERVICES	\$1,513	\$1,800	\$1,800	\$1,800
	612000	PROFESSIONAL SERVICES	\$2,393	\$4,300	\$4,300	\$2,000
	618300	SPECIAL EVENTS	\$0	\$2,500	\$2,500	\$2,500
	621100	WATER SERVICE	\$1,222	\$1,500	\$1,500	\$1,500
	621200	NATURAL GAS	\$554	\$2,500	\$2,500	\$2,500
	621300	ELECTRICITY	\$28,043	\$27,600	\$32,000	\$35,000
	621400	WASTEWATER	\$1,153	\$1,500	\$1,500	\$1,500
	621600	COMMUNICATION	\$19,271	\$26,700	\$26,700	\$26,700
	622100	CUSTODIAL	\$19,705	\$25,000	\$25,000	\$25,000
	622200	TRASH DISPOSAL	\$2,688	\$6,100	\$6,100	\$6,100
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$11,839	\$17,300	\$17,300	\$17,300
	623300	VEHICLE MAINTENANCE/SERVICE	\$3,319	\$1,500	\$1,500	\$1,500
	623400	CITY FACILITY MAINTENANCE/SERVICE	\$0	\$26,000	\$26,000	\$0
	627300	PRISONER CARE	\$17,710	\$50,000	\$50,000	\$50,000
	630530	LAW ENFORCEMENT LIABILITY INSURANCE	\$34,736	\$43,000	\$20,500	\$22,200
	632000	PRINTING AND BINDING	\$5,344	\$5,500	\$5,500	\$5,500
	633300	TRANSPORTATION	\$811	\$3,600	\$3,600	\$3,600
	633400	TRAINING	\$10,926	\$24,500	\$24,500	\$24,500
	633500	UNIFORM CLEANING	\$0	\$11,000	\$11,000	\$11,000
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$3,651	\$7,500	\$7,500	\$7,500
	635000	TAX & ASSESSMENTS	\$441	\$2,500	\$2,500	\$2,500
		SUB-TOTAL	\$235,440	\$456,800	\$411,500	\$357,300
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$20,064	\$21,000	\$21,000	\$21,000
	711000	POSTAGE	\$4,036	\$4,500	\$4,500	\$4,500
	712000	UNIFORM/CLOTHING	\$2,703	\$5,500	\$5,500	\$5,500
	712500	MEETING EXPENSE	\$4,098	\$5,000	\$5,000	\$5,000
	713000	EXPENDABLE EQUIPMENT	\$3,885	\$19,400	\$19,400	\$1,200
	721000	VEHICLE OPERATIONS/MAINT	\$633	\$4,000	\$4,000	\$4,000
	721100	GASOLINE-UNLEADED	\$25,492	\$30,900	\$30,900	\$30,900
	721200	GASOLINE-DIESEL	\$427	\$1,000	\$1,000	\$1,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	-\$2,387	\$2,500	\$2,500	\$2,500
		SUB-TOTAL	\$58,951	\$93,800	\$93,800	\$75,600

**POLICE ADMIN SERVICES**  
**11110.22110**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$75,000	\$26,300	\$0	\$76,300
	913500 TRANS TO CAPITAL FUND	\$9,500	\$5,500	\$5,500	\$0
	SUB-TOTAL	\$84,500	\$31,800	\$5,500	\$76,300
	GRAND TOTAL	\$1,255,031	\$1,572,100	\$1,577,000	\$1,580,800

**POLICE INVESTIGATIONS**  
**11110.22120**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$409,615	\$461,639	\$466,806	\$481,823
	514000 OVERTIME WAGES	\$36,041	\$35,000	\$35,000	\$35,000
	521000 SOCIAL SECURITY	\$33,130	\$38,068	\$38,386	\$39,537
	522000 UNEMPLOYMENT TAXES	\$461	\$894	\$502	\$930
	523100 KPERS RETIREMENT	\$2,341	\$2,746	\$2,687	\$3,119
	523200 KP&F RETIREMENT	\$59,803	\$64,462	\$65,420	\$67,195
	524100 HEALTH INSURANCE	\$41,585	\$50,310	\$48,903	\$55,260
	524200 DENTAL INSURANCE	\$2,091	\$2,409	\$2,332	\$2,507
	524300 GROUP LIFE INSURANCE	\$1,197	\$1,372	\$1,364	\$1,429
	SUB-TOTAL	\$586,264	\$656,900	\$661,400	\$686,800
CONTRCT. SRVCS.	612000 PROFESSIONAL SERVICES	\$1,598	\$3,500	\$3,500	\$5,500
	621500 CABLE	\$879	\$1,000	\$1,000	\$1,000
	621600 COMMUNICATION	\$7,049	\$11,000	\$11,000	\$9,000
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$403	\$600	\$600	\$600
	623300 VEHICLE MAINTENANCE/SERVICE	\$299	\$500	\$500	\$500
	627200 RENTAL - VEHICLES/EQUIPMENT	\$850	\$1,200	\$1,200	\$1,200
	632000 PRINTING AND BINDING	\$0	\$500	\$500	\$500
	633300 TRANSPORTATION	\$0	\$100	\$100	\$100
	633400 TRAINING	\$4,476	\$5,500	\$5,500	\$5,500
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$210	\$500	\$500	\$500
	SUB-TOTAL	\$15,764	\$24,400	\$24,400	\$24,400
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$3,060	\$7,200	\$7,200	\$7,200
	712000 UNIFORM/CLOTHING	\$4,625	\$6,500	\$6,500	\$6,500
	713000 EXPENDABLE EQUIPMENT	\$1,360	\$2,500	\$2,500	\$0
	721000 VEHICLE OPERATIONS/MAINT	\$164	\$2,000	\$2,000	\$2,000
	721100 GASOLINE-UNLEADED	\$9,210	\$15,100	\$15,100	\$15,100
	SUB-TOTAL	\$18,419	\$33,300	\$33,300	\$30,800
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$48,000	\$25,200	\$0	\$73,200
	GRAND TOTAL	\$668,447	\$739,800	\$719,100	\$815,200

**POLICE PATROL  
11110.22130**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$1,990,410	\$2,298,300	\$2,033,428	\$2,167,611
	514000	OVERTIME WAGES	\$222,290	\$312,000	\$312,000	\$312,000
	521000	SOCIAL SECURITY	\$161,802	\$199,700	\$178,429	\$189,688
	522000	UNEMPLOYMENT TAXES	\$2,308	\$4,699	\$2,345	\$4,463
	523200	KP&F RETIREMENT	\$321,582	\$370,141	\$333,058	\$352,101
	524100	HEALTH INSURANCE	\$236,053	\$314,440	\$268,963	\$303,928
	524200	DENTAL INSURANCE	\$11,625	\$14,794	\$12,659	\$13,607
	524300	GROUP LIFE INSURANCE	\$5,826	\$6,826	\$6,018	\$6,402
		SUB-TOTAL	\$2,951,896	\$3,520,900	\$3,146,900	\$3,349,800
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$749	\$1,500	\$1,500	\$1,500
	612000	PROFESSIONAL SERVICES	\$404	\$1,500	\$1,500	\$1,500
	621600	COMMUNICATION	\$20,649	\$30,400	\$30,400	\$30,400
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$5,746	\$8,000	\$8,000	\$9,000
	632000	PRINTING AND BINDING	\$957	\$1,000	\$1,000	\$1,000
	633300	TRANSPORTATION	\$4	\$800	\$800	\$800
	633400	TRAINING	\$43,089	\$44,500	\$44,500	\$44,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$683	\$1,500	\$1,500	\$1,500
		SUB-TOTAL	\$72,281	\$89,200	\$89,200	\$90,200
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$8,387	\$20,800	\$20,800	\$20,800
	712000	UNIFORM/CLOTHING	\$26,489	\$49,000	\$49,000	\$58,000
	713000	EXPENDABLE EQUIPMENT	\$26,335	\$107,900	\$107,900	\$108,100
	721000	VEHICLE OPERATIONS/MAINT	\$40,471	\$55,000	\$55,000	\$55,000
	721100	GASOLINE-UNLEADED	\$138,693	\$145,000	\$145,000	\$145,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$8,621	\$9,000	\$9,000	\$9,000
		SUB-TOTAL	\$248,996	\$386,700	\$386,700	\$395,900
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$87,000	\$168,000	\$0	\$168,000
		GRAND TOTAL	\$3,360,173	\$4,164,800	\$3,622,800	\$4,003,900

**POLICE RECORDS**  
**11110.22140**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$91,460	\$100,539	\$98,248	\$104,106
	514000	OVERTIME WAGES	\$11,323	\$10,000	\$10,000	\$10,000
	521000	SOCIAL SECURITY	\$7,247	\$8,457	\$8,276	\$8,728
	522000	UNEMPLOYMENT TAXES	\$106	\$199	\$108	\$205
	523100	KPERS RETIREMENT	\$5,957	\$7,306	\$7,076	\$8,157
	524100	HEALTH INSURANCE	\$14,837	\$16,766	\$16,301	\$18,420
	524200	DENTAL INSURANCE	\$947	\$1,033	\$1,000	\$1,075
	524300	GROUP LIFE INSURANCE	\$275	\$300	\$291	\$309
		SUB-TOTAL	\$132,152	\$144,600	\$141,300	\$151,000
CONTRCT. SRVCS.	612000	PROFESSIONAL SERVICES	\$3,000	\$3,000	\$3,000	\$4,000
	621600	COMMUNICATION	\$302	\$350	\$350	\$350
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$2,741	\$6,900	\$6,900	\$5,900
	627200	RENTAL - VEHICLES/EQUIPMENT	\$17,702	\$16,200	\$20,200	\$20,200
	632000	PRINTING AND BINDING	\$1,083	\$2,000	\$2,000	\$2,000
	633300	TRANSPORTATION	\$23	\$100	\$100	\$100
	633400	TRAINING	\$0	\$1,500	\$1,500	\$1,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$0	\$100	\$100	\$100
		SUB-TOTAL	\$24,851	\$30,150	\$34,150	\$34,150
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$6,198	\$9,650	\$7,250	\$7,250
	711000	POSTAGE	\$2,879	\$5,000	\$5,000	\$5,000
	712000	UNIFORM/CLOTHING	\$1,368	\$2,400	\$2,400	\$2,400
	713000	EXPENDABLE EQUIPMENT	\$1,939	\$1,800	\$0	\$0
		SUB-TOTAL	\$12,384	\$18,850	\$14,650	\$14,650
		GRAND TOTAL	\$169,387	\$193,600	\$190,100	\$199,800

**DARE/S.R.O.**  
**11110.22160**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$244,509	\$270,848	\$268,167	\$283,153
	514000	OVERTIME WAGES	\$21,647	\$32,500	\$32,500	\$32,500
	521000	SOCIAL SECURITY	\$19,223	\$23,261	\$22,997	\$24,148
	522000	UNEMPLOYMENT TAXES	\$272	\$547	\$301	\$568
	523200	KP&F RETIREMENT	\$38,843	\$43,016	\$42,687	\$44,823
	524100	HEALTH INSURANCE	\$24,735	\$29,348	\$28,527	\$32,235
	524200	DENTAL INSURANCE	\$1,210	\$1,377	\$1,333	\$1,433
	524300	GROUP LIFE INSURANCE	\$705	\$803	\$788	\$840
		SUB-TOTAL	\$351,144	\$401,700	\$397,300	\$419,700
CONTRCT. SRVCS.	621600	COMMUNICATION	\$988	\$1,600	\$1,600	\$1,600
	623300	VEHICLE MAINTENANCE/SERVICE	\$3	\$1,000	\$1,000	\$1,000
	632000	PRINTING AND BINDING	\$748	\$5,000	\$5,000	\$5,000
	633300	TRANSPORTATION	\$0	\$500	\$500	\$500
	633400	TRAINING	\$4,597	\$5,500	\$5,500	\$5,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$40	\$1,000	\$1,000	\$1,000
		SUB-TOTAL	\$6,376	\$14,600	\$14,600	\$14,600
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$7,292	\$7,000	\$7,000	\$7,000
	711000	POSTAGE	\$0	\$500	\$500	\$500
	712000	UNIFORM/CLOTHING	\$792	\$1,000	\$1,000	\$1,000
	713000	EXPENDABLE EQUIPMENT	\$3,169	\$0	\$0	\$0
		SUB-TOTAL	\$11,253	\$8,500	\$8,500	\$8,500
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$0	\$0	\$0	\$34,000
		GRAND TOTAL	\$368,773	\$424,800	\$420,400	\$476,800

**POLICE COMMUNICATIONS**  
**11110.22170**

	LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$469,878	\$517,445	\$497,309	\$527,734
	514000 OVERTIME WAGES	\$70,220	\$62,000	\$62,000	\$62,000
	521000 SOCIAL SECURITY	\$39,871	\$44,328	\$42,788	\$45,117
	522000 UNEMPLOYMENT TAXES	\$562	\$1,044	\$559	\$1,062
	523100 KPERS RETIREMENT	\$32,011	\$37,919	\$36,579	\$42,168
	524100 HEALTH INSURANCE	\$51,007	\$58,684	\$57,053	\$64,470
	524200 DENTAL INSURANCE	\$3,024	\$3,441	\$3,332	\$3,581
	524300 GROUP LIFE INSURANCE	\$1,345	\$1,539	\$1,480	\$1,568
	SUB-TOTAL	\$667,918	\$726,400	\$701,100	\$747,700
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$86,601	\$97,400	\$97,400	\$97,400
	612000 PROFESSIONAL SERVICES	\$0	\$1,000	\$1,000	\$1,000
	621600 COMMUNICATION	\$6,015	\$17,800	\$17,800	\$17,800
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$30,641	\$32,000	\$32,000	\$32,500
	632000 PRINTING AND BINDING	\$0	\$3,000	\$3,000	\$3,000
	633300 TRANSPORTATION	\$179	\$200	\$200	\$200
	633400 TRAINING	\$4,713	\$10,000	\$10,000	\$10,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,063	\$1,700	\$1,700	\$1,700
	SUB-TOTAL	\$129,212	\$163,100	\$163,100	\$163,600
COMMODO. & SUPP.	710500 MATERIALS & SUPPLIES	\$5,675	\$9,600	\$9,600	\$9,100
	712000 UNIFORM/CLOTHING	\$3,812	\$6,000	\$6,000	\$6,000
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$2,040	\$6,000	\$6,000	\$6,000
	SUB-TOTAL	\$11,527	\$21,600	\$21,600	\$21,100
	GRAND TOTAL	\$808,657	\$911,100	\$885,800	\$932,400

**ANIMAL CONTROL**  
**11110.22180**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$115,614	\$125,263	\$119,554	\$127,743
	514000	OVERTIME WAGES	\$2,148	\$3,800	\$3,800	\$3,800
	521000	SOCIAL SECURITY	\$8,474	\$9,874	\$9,434	\$10,065
	522000	UNEMPLOYMENT TAXES	\$124	\$233	\$123	\$237
	523100	KPERS RETIREMENT	\$7,028	\$8,763	\$8,357	\$9,675
	524100	HEALTH INSURANCE	\$18,551	\$20,962	\$20,376	\$23,025
	524200	DENTAL INSURANCE	\$947	\$1,033	\$1,000	\$1,075
	524300	GROUP LIFE INSURANCE	\$339	\$372	\$356	\$380
		SUB-TOTAL	\$153,225	\$170,300	\$163,000	\$176,000
CONTRCT. SRVCS.	612000	PROFESSIONAL SERVICES	\$11,079	\$22,000	\$22,000	\$22,000
	618300	SPECIAL EVENTS	\$0	\$2,300	\$2,300	\$2,300
	621600	COMMUNICATION	\$291	\$1,000	\$1,000	\$1,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$888	\$1,000	\$1,000	\$1,000
	632000	PRINTING AND BINDING	\$0	\$300	\$300	\$300
	633300	TRANSPORTATION	\$0	\$100	\$100	\$100
	633400	TRAINING	\$1,733	\$3,000	\$3,000	\$3,000
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$45	\$300	\$300	\$300
		SUB-TOTAL	\$14,036	\$30,000	\$30,000	\$30,000
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$1,549	\$2,700	\$2,700	\$2,700
	712000	UNIFORM/CLOTHING	\$488	\$1,500	\$1,500	\$1,500
	721000	VEHICLE OPERATIONS/MAINT	\$90	\$2,500	\$2,500	\$2,500
		SUB-TOTAL	\$2,127	\$6,700	\$6,700	\$6,700
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$28,000	\$29,400	\$0	\$29,400
		GRAND TOTAL	\$197,388	\$236,400	\$199,700	\$242,100

**TRAFFIC**  
**11110.22190**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$374,668	\$359,603	\$390,071	\$405,684
	514000 OVERTIME WAGES	\$42,681	\$48,000	\$48,000	\$48,000
	521000 SOCIAL SECURITY	\$30,376	\$31,209	\$33,507	\$34,708
	522000 UNEMPLOYMENT TAXES	\$426	\$735	\$438	\$817
	523200 KP&F RETIREMENT	\$60,820	\$57,799	\$62,197	\$64,425
	524100 HEALTH INSURANCE	\$44,060	\$46,120	\$44,827	\$50,655
	524200 DENTAL INSURANCE	\$2,104	\$2,065	\$2,332	\$2,507
	524300 GROUP LIFE INSURANCE	\$1,068	\$1,069	\$1,128	\$1,204
	SUB-TOTAL	\$556,203	\$546,600	\$582,500	\$608,000
CONTRCT. SRVCS.	621600 COMMUNICATION	\$1,253	\$2,500	\$2,500	\$2,500
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$2,722	\$3,000	\$3,000	\$3,000
	633400 TRAINING	\$2,060	\$8,000	\$8,000	\$8,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$120	\$300	\$300	\$300
	SUB-TOTAL	\$6,155	\$13,800	\$13,800	\$13,800
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$1,135	\$3,000	\$3,000	\$3,000
	712000 UNIFORM/CLOTHING	\$2,830	\$8,500	\$8,500	\$8,500
	721000 VEHICLE OPERATIONS/MAINT	\$4,384	\$9,700	\$9,700	\$9,700
	721100 GASOLINE-UNLEADED	\$3,154	\$10,000	\$10,000	\$10,000
	SUB-TOTAL	\$11,503	\$31,200	\$31,200	\$31,200
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$65,000	\$6,300	\$0	\$68,500
	GRAND TOTAL	\$638,861	\$597,900	\$627,500	\$721,500

**FIRE ADMIN SERVICES**  
**11110.22510**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$350,962	\$363,658	\$366,785	\$377,779
	521000	SOCIAL SECURITY	\$24,305	\$27,820	\$28,062	\$28,900
	522000	UNEMPLOYMENT TAXES	\$368	\$655	\$367	\$680
	523100	KPERS RETIREMENT	\$2,308	\$2,814	\$2,650	\$3,080
	523200	KP&F RETIREMENT	\$47,317	\$45,592	\$46,335	\$47,528
	524100	HEALTH INSURANCE	\$29,685	\$33,544	\$28,527	\$32,235
	524200	DENTAL INSURANCE	\$1,262	\$1,377	\$1,333	\$1,433
	524300	GROUP LIFE INSURANCE	\$976	\$1,040	\$1,041	\$1,065
		SUB-TOTAL	\$457,183	\$476,500	\$475,100	\$492,700
CONTRCT. SRVCS.	621100	WATER SERVICE	\$4,781	\$9,000	\$9,000	\$9,000
	621200	NATURAL GAS	\$20,243	\$23,500	\$23,000	\$23,000
	621300	ELECTRICITY	\$23,879	\$30,000	\$30,000	\$34,000
	621400	WASTEWATER	\$3,684	\$4,000	\$4,000	\$4,000
	621500	CABLE	\$800	\$3,000	\$2,000	\$2,000
	621600	COMMUNICATION	\$11,769	\$14,000	\$14,000	\$14,000
	622200	TRASH DISPOSAL	\$1,204	\$1,200	\$1,500	\$1,500
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$1,007	\$3,000	\$3,000	\$3,000
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$22,908	\$30,000	\$30,000	\$30,000
	623300	VEHICLE MAINTENANCE/SERVICE	\$0	\$3,000	\$3,000	\$3,000
	623400	CITY FACILITY MAINTENANCE/SERVICE	\$0	\$5,000	\$5,000	\$7,100
	627200	RENTAL - VEHICLES/EQUIPMENT	\$2,167	\$6,000	\$3,000	\$3,000
	632000	PRINTING AND BINDING	\$1,122	\$1,500	\$1,500	\$1,500
	633300	TRANSPORTATION	\$12,958	\$17,300	\$17,000	\$17,000
	633400	TRAINING	\$4,210	\$6,800	\$5,000	\$5,000
	633500	UNIFORM CLEANING	\$199	\$300	\$300	\$300
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$3,458	\$4,300	\$4,000	\$4,000
	635000	TAX & ASSESSMENTS	\$0	\$500	\$300	\$300
		SUB-TOTAL	\$114,389	\$162,400	\$155,600	\$161,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$15,043	\$15,000	\$15,000	\$15,000
	711000	POSTAGE	\$252	\$1,000	\$1,000	\$1,000
	712000	UNIFORM/CLOTHING	\$340	\$1,500	\$1,300	\$1,500
	712500	MEETING EXPENSE	\$1,298	\$1,500	\$1,500	\$1,500
	713000	EXPENDABLE EQUIPMENT	\$1,622	\$6,000	\$6,000	\$6,000
	722000	BUILDING/GROUND SUPPLIES	\$0	\$5,000	\$3,100	\$4,000
		SUB-TOTAL	\$18,555	\$30,000	\$27,900	\$29,000
OTHER FIN. USE	913500	TRANS TO CAPITAL FUND	\$120,000	\$44,000	\$44,000	\$22,500
		GRAND TOTAL	\$710,127	\$712,900	\$702,600	\$705,900

**EMERGENCY PREPAREDNESS**  
**11110.22520**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	621300 ELECTRICITY	\$916	\$1,500	\$1,500	\$1,500
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$3,812	\$4,000	\$4,000	\$4,500
	633300 TRANSPORTATION	\$1,193	\$2,000	\$1,000	\$1,000
	633400 TRAINING	\$2,817	\$6,800	\$5,800	\$6,000
	SUB-TOTAL	\$8,738	\$14,300	\$12,300	\$13,000
	GRAND TOTAL	\$8,738	\$14,300	\$12,300	\$13,000

**FIRE SERVICE OPERATIONS**  
**11110.22530**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$2,699,620	\$2,731,156	\$2,693,666	\$2,862,710
	512100	CASUAL/SEASONAL WAGES	\$27,216	\$51,000	\$51,000	\$51,000
	514000	OVERTIME WAGES	\$263,358	\$300,000	\$300,000	\$300,000
	521000	SOCIAL SECURITY	\$218,317	\$235,785	\$232,918	\$245,846
	522000	UNEMPLOYMENT TAXES	\$3,080	\$5,549	\$3,045	\$5,785
	523200	KP&F RETIREMENT	\$431,527	\$429,818	\$423,802	\$449,099
	524100	HEALTH INSURANCE	\$286,379	\$356,340	\$317,866	\$359,188
	524200	DENTAL INSURANCE	\$14,741	\$18,235	\$15,990	\$17,188
	524300	GROUP LIFE INSURANCE	\$7,417	\$8,117	\$7,913	\$8,484
	SUB-TOTAL	\$3,951,655	\$4,136,000	\$4,046,200	\$4,299,300	
CONTRCT. SRVCS.	621600	COMMUNICATION	\$16,156	\$14,000	\$15,000	\$15,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$15,259	\$15,000	\$15,000	\$15,000
	623300	VEHICLE MAINTENANCE/SERVICE	\$15,805	\$14,000	\$15,000	\$15,000
	633300	TRANSPORTATION	\$3,740	\$7,900	\$6,200	\$7,000
	633400	TRAINING	\$21,984	\$17,200	\$19,900	\$19,900
	633500	UNIFORM CLEANING	\$145	\$500	\$500	\$500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$30	\$0	\$100	\$100
		SUB-TOTAL	\$73,119	\$68,600	\$71,700	\$72,500
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$4,984	\$5,000	\$5,000	\$5,000
	710510	AWARD SUPPLIES	\$1,980	\$2,000	\$2,000	\$2,000
	712000	UNIFORM/CLOTHING	\$128,339	\$35,000	\$35,000	\$35,000
	713000	EXPENDABLE EQUIPMENT	\$54,974	\$61,000	\$61,000	\$61,000
	721000	VEHICLE OPERATIONS/MAINT	\$27,935	\$15,000	\$25,000	\$25,000
	721100	GASOLINE-UNLEADED	\$10,568	\$9,000	\$11,000	\$11,000
	721200	GASOLINE-DIESEL	\$27,931	\$30,000	\$28,000	\$28,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$8,023	\$7,000	\$7,000	\$7,000
		SUB-TOTAL	\$264,734	\$164,000	\$174,000	\$174,000
CAPITAL OUTLAY	871100	LEASE PRINCIPAL	\$92,201	\$165,070	\$165,070	\$171,300
	872100	LEASE INTEREST	\$4,389	\$36,030	\$36,030	\$29,900
		SUB-TOTAL	\$96,590	\$201,100	\$201,100	\$201,200
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$83,000	\$98,500	\$0	\$402,700
	GRAND TOTAL	\$4,469,098	\$4,668,200	\$4,493,000	\$5,149,700	

**FIRE PREVENTION SERVICES**  
**11110.22540**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$142,934	\$142,028	\$182,431	\$146,584
	514000 OVERTIME WAGES	\$866	\$5,000	\$5,000	\$5,000
	521000 SOCIAL SECURITY	\$10,765	\$11,249	\$14,339	\$11,595
	522000 UNEMPLOYMENT TAXES	\$147	\$265	\$188	\$273
	523200 KP&F RETIREMENT	\$9,074	\$8,671	\$14,918	\$9,018
	524100 HEALTH INSURANCE	\$10,974	\$12,576	\$14,264	\$18,420
	524200 DENTAL INSURANCE	\$644	\$689	\$833	\$1,075
	524300 GROUP LIFE INSURANCE	\$381	\$422	\$527	\$435
	SUB-TOTAL	\$175,785	\$180,900	\$232,500	\$192,400
CONTRCT. SRVCS.	621600 COMMUNICATION	\$841	\$2,000	\$2,000	\$2,000
	633300 TRANSPORTATION	\$4,760	\$7,400	\$7,500	\$7,500
	633400 TRAINING	\$2,713	\$4,500	\$3,500	\$3,500
	633500 UNIFORM CLEANING	\$25	\$200	\$200	\$200
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,360	\$2,500	\$2,000	\$2,000
	SUB-TOTAL	\$9,699	\$16,600	\$15,200	\$15,200
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$4,087	\$5,000	\$5,000	\$5,000
	712000 UNIFORM/CLOTHING	\$2,188	\$4,100	\$3,000	\$3,000
	712500 MEETING EXPENSE	\$114	\$500	\$300	\$300
	713000 EXPENDABLE EQUIPMENT	\$3,416	\$1,500	\$1,500	\$2,300
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$1,029	\$1,000	\$1,000	\$1,000
	SUB-TOTAL	\$10,834	\$12,100	\$10,800	\$11,600
	GRAND TOTAL	\$196,318	\$209,600	\$258,500	\$219,200

**PUB WORKS ADMIN SERVS.  
11110.33110**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$258,940	\$264,253	\$266,518	\$275,008
	512000	PART TIME WAGES	\$43,920	\$39,326	\$41,930	\$41,195
	514000	OVERTIME WAGES	\$11	\$3,000	\$3,000	\$3,000
	521000	SOCIAL SECURITY	\$19,918	\$23,455	\$23,826	\$24,416
	522000	UNEMPLOYMENT TAXES	\$314	\$553	\$312	\$574
	523100	KPERS RETIREMENT	\$17,859	\$20,033	\$20,369	\$22,820
	524100	HEALTH INSURANCE	\$29,685	\$41,930	\$40,752	\$46,050
	524200	DENTAL INSURANCE	\$1,262	\$1,722	\$1,666	\$1,791
	524300	GROUP LIFE INSURANCE	\$805	\$828	\$827	\$846
		SUB-TOTAL	\$372,714	\$395,100	\$399,200	\$415,700
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$16,947	\$25,000	\$24,000	\$20,300
	612000	PROFESSIONAL SERVICES	\$36,583	\$45,000	\$45,000	\$70,000
	621600	COMMUNICATION	\$5,030	\$3,800	\$5,000	\$5,200
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$600	\$800	\$800	\$800
	632000	PRINTING AND BINDING	\$663	\$2,000	\$2,000	\$2,000
	633300	TRANSPORTATION	\$5,134	\$7,000	\$7,000	\$7,000
	633400	TRAINING	\$5,253	\$8,500	\$8,500	\$8,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$1,382	\$1,600	\$1,600	\$1,600
	635000	TAX & ASSESSMENTS	\$103	\$1,100	\$1,100	\$1,000
		SUB-TOTAL	\$71,695	\$94,800	\$95,000	\$116,400
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$3,528	\$4,500	\$4,500	\$5,000
	712000	UNIFORM/CLOTHING	\$678	\$600	\$600	\$600
	712500	MEETING EXPENSE	\$2,740	\$4,400	\$4,400	\$4,400
	713000	EXPENDABLE EQUIPMENT	\$187	\$5,400	\$1,400	\$1,600
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$1,469	\$3,000	\$3,000	\$3,500
		SUB-TOTAL	\$8,602	\$17,900	\$13,900	\$15,100
		GRAND TOTAL	\$453,011	\$507,800	\$508,100	\$547,200

**STREETS**  
**11110.33200**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$820,501	\$921,349	\$883,942	\$959,624
	512000 PART TIME WAGES	\$18,003	\$24,012	\$23,799	\$24,989
	514000 OVERTIME WAGES	\$26,638	\$60,000	\$60,000	\$60,000
	521000 SOCIAL SECURITY	\$64,069	\$76,966	\$74,032	\$79,912
	522000 UNEMPLOYMENT TAXES	\$912	\$1,811	\$968	\$1,880
	523100 KPERS RETIREMENT	\$49,525	\$65,679	\$63,292	\$74,689
	524100 HEALTH INSURANCE	\$97,373	\$150,912	\$143,311	\$174,989
	524200 DENTAL INSURANCE	\$5,707	\$8,258	\$7,384	\$8,594
	524300 GROUP LIFE INSURANCE	\$2,399	\$2,813	\$2,672	\$2,923
	SUB-TOTAL	\$1,085,127	\$1,311,800	\$1,259,400	\$1,387,600
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$5,000	\$5,000
	611100 MISCELLANEOUS SERVICES	\$40,537	\$86,000	\$86,000	\$80,000
	612000 PROFESSIONAL SERVICES	\$4,009	\$4,900	\$4,900	\$5,300
	621100 WATER SERVICE	\$9,045	\$15,500	\$15,500	\$15,500
	621200 NATURAL GAS	\$14,566	\$17,000	\$17,000	\$18,000
	621300 ELECTRICITY	\$17,672	\$30,000	\$21,000	\$30,000
	621301 ELECTRICITY-STREETLIGHTS/TRAF SIGNALS	\$629,885	\$580,000	\$720,000	\$780,000
	621400 WASTEWATER	\$12,359	\$9,500	\$9,500	\$13,500
	621600 COMMUNICATION	\$6,848	\$10,300	\$10,300	\$10,500
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$217	\$1,600	\$1,600	\$1,600
	625100 UTILITY MAINTENANCE	\$2,884	\$9,500	\$9,500	\$9,500
	625200 STREET LIGHT/TRAF SIG/MAINT	\$168,093	\$247,000	\$242,000	\$250,000
	627200 RENTAL - VEHICLES/EQUIPMENT	\$9,065	\$10,500	\$10,500	\$11,500
	633300 TRANSPORTATION	\$0	\$100	\$100	\$100
	633400 TRAINING	\$4,406	\$7,100	\$7,100	\$7,100
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,000	\$1,200	\$1,200	\$1,200
	SUB-TOTAL	\$920,586	\$1,030,200	\$1,161,200	\$1,238,800
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$150,345	\$208,000	\$208,000	\$227,000
	712000 UNIFORM/CLOTHING	\$11,147	\$15,000	\$15,000	\$15,000
	712500 MEETING EXPENSE	\$2,111	\$4,500	\$4,500	\$4,500
	713000 EXPENDABLE EQUIPMENT	\$6,754	\$14,200	\$18,200	\$9,600
	713500 SNOW REMOVAL SUPPLIES	\$174,740	\$200,000	\$200,000	\$229,000
	724000 STREET MAINTENANCE	\$144,264	\$160,000	\$160,000	\$180,000
	SUB-TOTAL	\$489,361	\$601,700	\$605,700	\$665,100
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$604,000	\$415,800	\$0	\$662,800
	GRAND TOTAL	\$3,099,074	\$3,359,500	\$3,026,300	\$3,954,300

**PUB WORKS INSPECTIONS**  
**11110.33400**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$296,042	\$321,949	\$317,592	\$331,401
	514000	OVERTIME WAGES	\$5,503	\$7,000	\$7,000	\$7,000
	521000	SOCIAL SECURITY	\$22,481	\$25,166	\$24,829	\$25,887
	522000	UNEMPLOYMENT TAXES	\$308	\$593	\$325	\$609
	523100	KPERS RETIREMENT	\$17,839	\$21,574	\$21,226	\$24,195
	524100	HEALTH INSURANCE	\$25,040	\$29,342	\$28,527	\$32,235
	524200	DENTAL INSURANCE	\$1,499	\$1,721	\$1,666	\$1,791
	524300	GROUP LIFE INSURANCE	\$830	\$955	\$935	\$982
		SUB-TOTAL	\$369,542	\$408,300	\$402,100	\$424,100
CONTRCT. SRVCS.	612000	PROFESSIONAL SERVICES	\$29,983	\$30,000	\$30,000	\$75,000
	621600	COMMUNICATION	\$1,541	\$7,000	\$7,000	\$7,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
	633300	TRANSPORTATION	\$202	\$500	\$500	\$500
	633400	TRAINING	\$5,381	\$9,800	\$9,800	\$9,800
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$820	\$1,400	\$1,400	\$1,400
		SUB-TOTAL	\$37,927	\$49,700	\$49,700	\$94,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$2,088	\$5,500	\$5,500	\$5,500
	712000	UNIFORM/CLOTHING	\$596	\$1,000	\$1,000	\$1,000
	712500	MEETING EXPENSE	\$207	\$1,000	\$1,000	\$1,000
	713000	EXPENDABLE EQUIPMENT	\$0	\$1,800	\$1,800	\$0
		SUB-TOTAL	\$2,891	\$9,300	\$9,300	\$7,500
		GRAND TOTAL	\$410,360	\$467,300	\$461,100	\$526,300

**DESIGN  
11110.33500**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$221,375	\$226,868	\$218,615	\$232,732
	512100 CASUAL/SEASONAL WAGES	\$3,816	\$24,960	\$24,960	\$5,000
	514000 OVERTIME WAGES	\$4,444	\$12,000	\$8,000	\$9,000
	521000 SOCIAL SECURITY	\$16,966	\$20,184	\$19,244	\$18,878
	522000 UNEMPLOYMENT TAXES	\$242	\$476	\$252	\$444
	523100 KPERS RETIREMENT	\$13,282	\$15,611	\$14,819	\$17,287
	524100 HEALTH INSURANCE	\$26,899	\$29,348	\$28,527	\$32,235
	524200 DENTAL INSURANCE	\$1,341	\$1,377	\$1,333	\$1,433
	524300 GROUP LIFE INSURANCE	\$641	\$676	\$650	\$691
	SUB-TOTAL	\$289,006	\$331,500	\$316,400	\$317,700
CONTRCT. SRVCS.	612000 PROFESSIONAL SERVICES	\$52,596	\$40,000	\$40,000	\$40,000
	621600 COMMUNICATION	\$660	\$2,400	\$2,400	\$2,400
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$1,289	\$2,500	\$2,500	\$2,500
	632000 PRINTING AND BINDING	\$2,099	\$7,000	\$7,000	\$7,000
	633300 TRANSPORTATION	\$0	\$500	\$500	\$500
	633400 TRAINING	\$4,123	\$5,600	\$5,600	\$5,600
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$701	\$1,000	\$1,000	\$1,000
	SUB-TOTAL	\$61,468	\$59,000	\$59,000	\$59,000
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$7,960	\$21,200	\$21,200	\$21,200
	712000 UNIFORM/CLOTHING	\$694	\$700	\$700	\$700
	712500 MEETING EXPENSE	\$0	\$1,000	\$1,000	\$1,000
	713000 EXPENDABLE EQUIPMENT	\$3,032	\$2,500	\$2,500	\$500
	SUB-TOTAL	\$11,686	\$25,400	\$25,400	\$23,400
	GRAND TOTAL	\$362,160	\$415,900	\$400,800	\$400,100

**STORMWATER MANAGEMENT**  
**11110.33600**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$127,827	\$135,934	\$140,361	\$145,350
514000 OVERTIME WAGES	\$1,661	\$9,000	\$9,000	\$9,000
521000 SOCIAL SECURITY	\$9,614	\$11,088	\$11,424	\$11,809
522000 UNEMPLOYMENT TAXES	\$135	\$262	\$150	\$278
523100 KPERS RETIREMENT	\$7,725	\$9,513	\$9,766	\$11,037
524100 HEALTH INSURANCE	\$14,837	\$16,766	\$16,301	\$18,420
524200 DENTAL INSURANCE	\$947	\$1,033	\$1,000	\$1,075
524300 GROUP LIFE INSURANCE	\$371	\$404	\$398	\$431
SUB-TOTAL	\$163,117	\$184,000	\$188,400	\$197,400
CONTRCT. SRVCS.				
611100 MISCELLANEOUS SERVICES	\$49,090	\$70,000	\$70,000	\$70,000
612000 PROFESSIONAL SERVICES	\$987	\$2,200	\$2,200	\$2,200
621100 WATER SERVICE	\$984	\$1,500	\$1,500	\$1,500
621600 COMMUNICATION	\$317	\$1,200	\$1,200	\$1,200
627200 RENTAL - VEHICLES/EQUIPMENT	\$0	\$500	\$500	\$500
633300 TRANSPORTATION	\$0	\$100	\$100	\$100
633400 TRAINING	\$40	\$2,600	\$2,600	\$2,700
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$185	\$300	\$300	\$300
SUB-TOTAL	\$51,603	\$78,400	\$78,400	\$78,500
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$27,569	\$62,000	\$62,000	\$62,000
712000 UNIFORM/CLOTHING	\$1,570	\$2,500	\$2,500	\$2,500
713000 EXPENDABLE EQUIPMENT	\$0	\$2,400	\$2,400	\$900
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$289	\$3,000	\$3,000	\$3,000
SUB-TOTAL	\$29,428	\$69,900	\$69,900	\$68,400
OTHER FIN. USE				
913000 TRANS TO STREET IMPROVEMENTS	\$450,000	\$200,000	\$200,000	\$200,000
GRAND TOTAL	\$694,148	\$532,300	\$536,700	\$544,300

**FLEET MAINT. / OPS.**  
**11110.33700**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$195,040	\$248,977	\$205,031	\$255,038
	514000	OVERTIME WAGES	\$6,065	\$10,000	\$10,000	\$10,000
	521000	SOCIAL SECURITY	\$14,165	\$19,861	\$16,447	\$20,274
	522000	UNEMPLOYMENT TAXES	\$211	\$467	\$215	\$477
	523100	KPERS RETIREMENT	\$12,197	\$16,966	\$14,060	\$18,949
	524100	HEALTH INSURANCE	\$29,682	\$46,120	\$36,677	\$50,655
	524200	DENTAL INSURANCE	\$1,420	\$2,066	\$1,666	\$2,149
	524300	GROUP LIFE INSURANCE	\$559	\$743	\$604	\$758
		SUB-TOTAL	\$259,339	\$345,200	\$284,700	\$358,300
CONTRCT. SRVCS.	621600	COMMUNICATION	\$2,136	\$3,900	\$3,900	\$3,900
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
	627200	RENTAL - VEHICLES/EQUIPMENT	\$0	\$500	\$500	\$500
	633300	TRANSPORTATION	\$44	\$1,000	\$1,000	\$1,000
	633400	TRAINING	\$825	\$6,300	\$6,300	\$6,200
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$565	\$800	\$800	\$800
		SUB-TOTAL	\$3,570	\$13,000	\$13,000	\$12,900
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$25,753	\$31,000	\$31,000	\$33,500
	712000	UNIFORM/CLOTHING	\$3,100	\$5,000	\$5,000	\$5,000
	712500	MEETING EXPENSE	\$513	\$200	\$200	\$600
	713000	EXPENDABLE EQUIPMENT	\$7,636	\$4,600	\$4,600	\$5,400
	721000	VEHICLE OPERATIONS/MAINT	\$33,706	\$50,000	\$50,000	\$50,000
	721100	GASOLINE-UNLEADED	\$59,668	\$99,000	\$99,000	\$99,000
	721200	GASOLINE-DIESEL	\$83,633	\$106,000	\$106,000	\$106,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$27,568	\$47,000	\$39,800	\$41,000
	781000	INTERDEPARTMENT CHARGES	\$0	\$0	\$7,200	\$6,000
		SUB-TOTAL	\$241,577	\$342,800	\$342,800	\$346,500
		GRAND TOTAL	\$504,486	\$701,000	\$640,500	\$717,700

# FACILITY MAINTENANCE

## 11110.33800

	LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$201,965	\$258,518	\$239,123	\$258,648
	514000 OVERTIME WAGES	\$9,832	\$9,000	\$10,000	\$11,000
	521000 SOCIAL SECURITY	\$15,394	\$20,466	\$19,054	\$20,626
	522000 UNEMPLOYMENT TAXES	\$220	\$483	\$250	\$485
	523100 KPERS RETIREMENT	\$10,672	\$17,470	\$16,289	\$19,278
	524100 HEALTH INSURANCE	\$26,280	\$37,728	\$36,677	\$41,445
	524200 DENTAL INSURANCE	\$1,368	\$2,065	\$1,999	\$2,149
	524300 GROUP LIFE INSURANCE	\$560	\$770	\$708	\$769
	SUB-TOTAL	\$266,291	\$346,500	\$324,100	\$354,400
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$54,554	\$48,500	\$54,000	\$56,000
	621100 WATER SERVICE	\$3,613	\$6,500	\$6,500	\$6,500
	621200 NATURAL GAS	\$23,344	\$28,000	\$28,000	\$30,000
	621300 ELECTRICITY	\$51,923	\$70,000	\$61,000	\$70,000
	621400 WASTEWATER	\$1,199	\$4,000	\$4,000	\$4,000
	621600 COMMUNICATION	\$2,016	\$2,700	\$2,700	\$2,700
	622100 CUSTODIAL	\$35,640	\$50,000	\$41,440	\$50,000
	622200 TRASH DISPOSAL	\$4,231	\$6,500	\$6,500	\$6,500
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$44,017	\$61,000	\$42,442	\$55,000
	623400 CITY FACILITY MAINTENANCE/SERVICE	\$32,468	\$63,000	\$88,676	\$136,500
	633300 TRANSPORTATION	\$0	\$500	\$500	\$500
	633400 TRAINING	\$0	\$6,300	\$6,300	\$6,300
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$360	\$700	\$700	\$700
	681000 INTERDEPARTMENT CHARGES	\$0	\$300	\$11,300	\$6,000
	SUB-TOTAL	\$253,365	\$348,000	\$354,058	\$430,700
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$45,443	\$48,000	\$48,000	\$50,000
	712000 UNIFORM/CLOTHING	\$3,485	\$15,000	\$13,500	\$15,000
	712500 MEETING EXPENSE	\$0	\$200	\$200	\$200
	713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$3,500
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$28,739	\$48,000	\$34,142	\$48,000
	SUB-TOTAL	\$77,667	\$111,200	\$95,842	\$116,700
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$83,000	\$0	\$0	\$0
	913500 TRANS TO CAPITAL FUND	\$25,000	\$110,000	\$110,000	\$80,000
	SUB-TOTAL	\$108,000	\$110,000	\$110,000	\$80,000
	GRAND TOTAL	\$705,323	\$915,700	\$884,000	\$981,800

**PARKS & REC ADMIN SERV.**  
**11110.44110**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$211,314	\$227,520	\$223,695	\$235,382
	514000	OVERTIME WAGES	\$1,967	\$1,500	\$1,000	\$1,000
	521000	SOCIAL SECURITY	\$14,795	\$16,371	\$17,189	\$18,085
	522000	UNEMPLOYMENT TAXES	\$224	\$413	\$225	\$426
	523100	KPERS RETIREMENT	\$11,629	\$15,003	\$14,695	\$16,903
	524100	HEALTH INSURANCE	\$29,685	\$33,544	\$32,602	\$36,840
	524200	DENTAL INSURANCE	\$1,262	\$1,377	\$1,333	\$1,433
	524300	GROUP LIFE INSURANCE	\$614	\$672	\$661	\$681
		SUB-TOTAL	\$271,490	\$296,400	\$291,400	\$310,750
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$5,500	\$5,500	\$3,500
	612000	PROFESSIONAL SERVICES	\$47,138	\$6,500	\$1,320	\$4,950
	621600	COMMUNICATION	\$1,357	\$3,300	\$3,300	\$3,900
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$4,729	\$6,400	\$6,400	\$0
	627200	RENTAL - VEHICLES/EQUIPMENT	\$874	\$0	\$0	\$0
	631000	LEGAL PUBLICATIONS / ADVERTISING	\$1,434	\$1,200	\$1,200	\$2,000
	632000	PRINTING AND BINDING	\$6,557	\$4,700	\$4,700	\$4,700
	633300	TRANSPORTATION	\$4,480	\$6,400	\$6,400	\$6,250
	633400	TRAINING	\$7,235	\$10,800	\$10,850	\$6,050
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$1,005	\$2,000	\$2,000	\$2,000
		SUB-TOTAL	\$74,809	\$46,800	\$41,670	\$33,350
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$5,374	\$7,100	\$5,600	\$6,100
	712000	UNIFORM/CLOTHING	\$186	\$900	\$900	\$900
	712500	MEETING EXPENSE	\$6,272	\$6,600	\$6,600	\$6,600
	713000	EXPENDABLE EQUIPMENT	\$3,405	\$0	\$0	\$0
	782000	REFUNDS	\$0	\$0	\$1,500	\$500
		SUB-TOTAL	\$15,237	\$14,600	\$14,600	\$14,100
		GRAND TOTAL	\$361,536	\$357,800	\$347,670	\$358,200

**AQUATIC CENTER**  
**11110.44200**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	512100 CASUAL/SEASONAL WAGES	\$223,583	\$231,228	\$231,279	\$231,294
	514000 OVERTIME WAGES	\$0	\$1,000	\$0	\$0
	521000 SOCIAL SECURITY	\$16,976	\$17,753	\$17,689	\$17,689
	522000 UNEMPLOYMENT TAXES	\$222	\$419	\$232	\$417
	SUB-TOTAL	\$240,781	\$250,400	\$249,200	\$249,400
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$7,000	\$7,000
	612000 PROFESSIONAL SERVICES	\$9,756	\$8,500	\$16,800	\$9,300
	621100 WATER SERVICE	\$11,441	\$11,000	\$11,000	\$11,000
	621300 ELECTRICITY	\$20,016	\$18,000	\$20,200	\$25,000
	621600 COMMUNICATION	\$3,541	\$3,800	\$3,800	\$3,900
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$410	\$100	\$100	\$100
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$18,366	\$24,000	\$21,900	\$25,000
	623400 CITY FACILITY	\$0	\$10,000	\$12,100	\$25,000
	MAINTENANCE/SERVICE				
	627100 RENTAL-LAND/BUILDINGS	\$248	\$400	\$400	\$400
	627200 RENTAL - VEHICLES/EQUIPMENT	\$1,167	\$1,500	\$1,500	\$1,500
	632000 PRINTING AND BINDING	\$2,053	\$10,000	\$10,000	\$10,000
	633400 TRAINING	\$8,676	\$11,800	\$11,800	\$11,800
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$5,041	\$9,000	\$9,000	\$8,800
	635000 TAX & ASSESSMENTS	\$4,224	\$5,700	\$5,700	\$6,100
	SUB-TOTAL	\$84,939	\$113,800	\$131,300	\$144,900
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$41,813	\$38,200	\$38,000	\$44,200
	710510 AWARD SUPPLIES	\$1,167	\$1,900	\$1,900	\$1,900
	711500 FOOD & BEVERAGE EXPENSE	\$34,050	\$42,000	\$42,000	\$35,000
	712000 UNIFORM/CLOTHING	\$4,446	\$4,300	\$4,500	\$5,000
	712500 MEETING EXPENSE	\$296	\$900	\$900	\$900
	713000 EXPENDABLE EQUIPMENT	\$14,594	\$22,600	\$22,200	\$13,300
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$411	\$400	\$400	\$400
	SUB-TOTAL	\$96,777	\$110,300	\$109,900	\$100,700
OTHER FIN. USE	913500 TRANS TO CAPITAL FUND	\$42,000	\$110,000	\$110,000	\$0
	GRAND TOTAL	\$464,497	\$584,500	\$600,400	\$495,000

**PARKS & REC PROGRM.**  
**11110.44310**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$93,168	\$107,632	\$103,313	\$110,601
	512100	CASUAL/SEASONAL WAGES	\$60,665	\$83,159	\$83,159	\$83,159
	521000	SOCIAL SECURITY	\$11,472	\$14,596	\$14,262	\$14,825
	522000	UNEMPLOYMENT TAXES	\$154	\$344	\$187	\$349
	523100	KPERS RETIREMENT	\$4,210	\$7,044	\$6,754	\$7,910
	524100	HEALTH INSURANCE	\$6,798	\$12,571	\$8,151	\$9,210
	524200	DENTAL INSURANCE	\$579	\$1,033	\$667	\$717
	524300	GROUP LIFE INSURANCE	\$265	\$321	\$307	\$329
		SUB-TOTAL	\$177,311	\$226,700	\$216,800	\$227,100
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$11,100	\$11,100
	612000	PROFESSIONAL SERVICES	\$50,485	\$75,100	\$72,357	\$72,300
	621100	WATER SERVICE	\$1,399	\$3,800	\$3,800	\$3,800
	621200	NATURAL GAS	\$5,220	\$10,800	\$10,800	\$10,800
	621300	ELECTRICITY	\$18,794	\$22,000	\$22,000	\$23,600
	621400	WASTEWATER	\$553	\$900	\$900	\$900
	621500	CABLE	\$1,486	\$1,800	\$1,800	\$1,800
	621600	COMMUNICATION	\$2,816	\$3,100	\$3,100	\$4,400
	622100	CUSTODIAL	\$3,412	\$9,300	\$9,300	\$9,300
	622200	TRASH DISPOSAL	\$0	\$2,600	\$2,600	\$2,600
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$2,699	\$3,900	\$3,900	\$1,600
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$84	\$2,200	\$4,943	\$2,200
	623400	CITY FACILITY MAINTENANCE/SERVICE	\$0	\$13,500	\$19,423	\$0
	627200	RENTAL - VEHICLES/EQUIPMENT	\$984	\$1,300	\$1,300	\$3,800
	631000	LEGAL PUBLICATIONS / ADVERTISING	\$1,249	\$2,700	\$2,700	\$2,700
	632000	PRINTING AND BINDING	\$18,150	\$15,400	\$15,400	\$15,200
	633300	TRANSPORTATION	\$490	\$5,100	\$5,100	\$3,600
	633400	TRAINING	\$1,770	\$3,200	\$3,200	\$2,200
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$70	\$200	\$200	\$200
	635000	TAX & ASSESSMENTS	\$563	\$800	\$600	\$600
		SUB-TOTAL	\$110,224	\$177,700	\$194,523	\$172,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$13,741	\$14,500	\$14,500	\$15,100
	711500	FOOD & BEVERAGE EXPENSE	\$0	\$1,000	\$1,000	\$1,000
	712000	UNIFORM/CLOTHING	\$3,849	\$4,600	\$4,600	\$4,400
	712500	MEETING EXPENSE	\$132	\$600	\$600	\$600
	713000	EXPENDABLE EQUIPMENT	\$16,135	\$16,600	\$16,600	\$12,700
	722000	BUILDING/GROUND SUPPLIES	\$0	\$1,700	\$1,700	\$1,700
		SUB-TOTAL	\$33,857	\$39,000	\$39,000	\$35,500
		GRAND TOTAL	\$321,392	\$443,400	\$450,323	\$435,300

# OUTDOOR PROGRAMMING

## 11110.44320

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$72,523	\$77,175	\$77,663	\$80,216
	512100 CASUAL/SEASONAL WAGES	\$45,105	\$61,138	\$61,138	\$62,086
	514000 OVERTIME WAGES	\$112	\$500	\$500	\$1,000
	521000 SOCIAL SECURITY	\$8,766	\$10,621	\$10,655	\$10,960
	522000 UNEMPLOYMENT TAXES	\$124	\$251	\$140	\$258
	523100 KPERS RETIREMENT	\$3,972	\$5,125	\$5,111	\$5,805
	524100 HEALTH INSURANCE	\$14,843	\$16,772	\$16,301	\$18,420
	524200 DENTAL INSURANCE	\$631	\$689	\$667	\$717
	524300 GROUP LIFE INSURANCE	\$212	\$229	\$225	\$238
	SUB-TOTAL	\$146,288	\$172,500	\$172,400	\$179,700
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$1,400	\$1,400
	612000 PROFESSIONAL SERVICES	\$7,875	\$6,100	\$6,100	\$5,200
	621100 WATER SERVICE	\$1,023	\$5,000	\$5,000	\$5,000
	621200 NATURAL GAS	\$2,143	\$1,500	\$1,500	\$1,500
	621300 ELECTRICITY	\$6,758	\$6,200	\$7,100	\$7,800
	621400 WASTEWATER	\$303	\$700	\$700	\$700
	621600 COMMUNICATION	\$5,598	\$6,900	\$6,900	\$6,900
	622100 CUSTODIAL	\$1,264	\$1,800	\$1,800	\$1,800
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$254	\$3,000	\$3,000	\$0
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$1,794	\$2,100	\$4,249	\$2,100
	623400 CITY FACILITY MAINTENANCE/SERVICE	\$10,298	\$18,000	\$12,077	\$0
	627200 RENTAL - VEHICLES/EQUIPMENT	\$1,727	\$0	\$3,000	\$3,000
	631000 LEGAL PUBLICATIONS / ADVERTISING	\$168	\$200	\$500	\$500
	632000 PRINTING AND BINDING	\$7,230	\$6,300	\$6,300	\$6,600
	633300 TRANSPORTATION	\$0	\$100	\$100	\$100
	633400 TRAINING	\$3,827	\$4,500	\$4,500	\$5,500
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$454	\$800	\$800	\$800
	635000 TAX & ASSESSMENTS	\$1,347	\$1,200	\$1,200	\$1,200
	SUB-TOTAL	\$52,063	\$64,400	\$66,226	\$50,100
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$8,624	\$14,900	\$14,900	\$15,300
	711500 FOOD & BEVERAGE EXPENSE	\$1,207	\$1,300	\$1,300	\$1,300
	712000 UNIFORM/CLOTHING	\$1,069	\$700	\$700	\$1,000
	712500 MEETING EXPENSE	\$237	\$500	\$500	\$500
	713000 EXPENDABLE EQUIPMENT	\$11,088	\$8,500	\$6,351	\$15,800
	722000 BUILDING/GROUND SUPPLIES	\$1,719	\$4,700	\$4,700	\$3,500
	SUB-TOTAL	\$23,944	\$30,600	\$28,451	\$37,400
	GRAND TOTAL	\$222,295	\$267,500	\$267,077	\$267,200

**SPORTS**  
**11110.44330**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$102,558	\$105,572	\$107,581	\$109,912
	512100 CASUAL/SEASONAL WAGES	\$9,950	\$14,982	\$14,982	\$14,982
	521000 SOCIAL SECURITY	\$8,331	\$9,224	\$9,375	\$9,559
	522000 UNEMPLOYMENT TAXES	\$117	\$218	\$123	\$225
	523100 KPERs RETIREMENT	\$6,106	\$6,926	\$7,035	\$7,863
	524100 HEALTH INSURANCE	\$11,129	\$12,576	\$12,226	\$13,815
	524200 DENTAL INSURANCE	\$631	\$689	\$667	\$717
	524300 GROUP LIFE INSURANCE	\$295	\$313	\$311	\$327
	SUB-TOTAL	\$139,117	\$150,500	\$152,300	\$157,400
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$30,898	\$37,500	\$41,650	\$41,650
	612000 PROFESSIONAL SERVICES	\$12,847	\$17,800	\$17,800	\$16,100
	621300 ELECTRICITY	\$5,149	\$5,300	\$5,300	\$5,800
	621600 COMMUNICATION	\$4,036	\$5,500	\$5,500	\$5,500
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$2,135	\$10,000	\$10,000	\$10,000
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$7,805	\$20,000	\$20,000	\$20,000
	627100 RENTAL-LAND/BUILDINGS	\$714	\$1,800	\$1,800	\$1,800
	627200 RENTAL - VEHICLES/EQUIPMENT	\$825	\$2,500	\$1,700	\$1,700
	632000 PRINTING AND BINDING	\$0	\$6,600	\$6,600	\$4,200
	633300 TRANSPORTATION	\$0	\$100	\$100	\$100
	633400 TRAINING	\$910	\$6,500	\$6,500	\$6,500
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$155	\$300	\$350	\$350
	SUB-TOTAL	\$65,474	\$113,900	\$117,300	\$113,700
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$15,428	\$11,900	\$11,900	\$11,900
	710510 AWARD SUPPLIES	\$7,757	\$37,200	\$37,200	\$37,100
	712000 UNIFORM/CLOTHING	\$38,823	\$52,000	\$52,000	\$52,000
	712500 MEETING EXPENSE	\$0	\$600	\$600	\$600
	713000 EXPENDABLE EQUIPMENT	\$7,757	\$5,800	\$5,800	\$5,800
	SUB-TOTAL	\$69,765	\$107,500	\$107,500	\$107,400
	GRAND TOTAL	\$274,356	\$371,900	\$377,100	\$378,500

**SPECIAL EVENTS**  
**11110.44410**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$48,225	\$48,312	\$47,555	\$50,254
	521000 SOCIAL SECURITY	\$3,696	\$3,766	\$3,637	\$3,846
	522000 UNEMPLOYMENT TAXES	\$49	\$87	\$48	\$91
	523100 KPERS RETIREMENT	\$2,817	\$3,155	\$3,109	\$3,595
	524100 HEALTH INSURANCE	\$3,708	\$4,191	\$4,076	\$4,605
	524200 DENTAL INSURANCE	\$316	\$345	\$333	\$359
	524300 GROUP LIFE INSURANCE	\$132	\$144	\$142	\$150
	SUB-TOTAL	\$58,943	\$60,000	\$58,900	\$62,900
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$600	\$600
	611100 MISCELLANEOUS SERVICES	\$1,373	\$1,500	\$1,500	\$1,500
	612000 PROFESSIONAL SERVICES	\$80,829	\$71,200	\$71,200	\$72,100
	621600 COMMUNICATION	\$483	\$900	\$900	\$900
	627200 RENTAL - VEHICLES/EQUIPMENT	\$500	\$500	\$500	\$1,500
	630525 GENERAL LIABILITY INSURANCE	\$250	\$400	\$400	\$400
	631000 LEGAL PUBLICATIONS / ADVERTISING	\$667	\$2,800	\$2,800	\$1,400
	632000 PRINTING AND BINDING	\$2,007	\$6,600	\$6,600	\$6,500
	633300 TRANSPORTATION	\$4,250	\$4,500	\$4,500	\$5,000
	633400 TRAINING	\$2,713	\$2,800	\$2,800	\$3,200
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$70	\$100	\$100	\$100
	635000 TAX & ASSESSMENTS	\$0	\$400	\$400	\$400
	SUB-TOTAL	\$93,142	\$91,700	\$92,300	\$93,600
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$9,025	\$7,700	\$7,700	\$8,500
	710510 AWARD SUPPLIES	\$287	\$600	\$600	\$600
	711500 FOOD & BEVERAGE EXPENSE	\$2,263	\$3,100	\$3,100	\$3,000
	712000 UNIFORM/CLOTHING	\$5,025	\$4,700	\$4,700	\$4,700
	712500 MEETING EXPENSE	\$148	\$500	\$500	\$500
	713000 EXPENDABLE EQUIPMENT	\$2,000	\$1,500	\$1,500	\$2,000
	SUB-TOTAL	\$18,748	\$18,100	\$18,100	\$19,300
	GRAND TOTAL	\$170,833	\$169,800	\$169,300	\$175,800

**COMMUNITY THEATER**  
**11110.44420**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$11,815	\$9,000	\$9,000	\$10,500
	611100 MISCELLANEOUS SERVICES	\$2,200	\$5,700	\$5,700	\$5,700
	612000 PROFESSIONAL SERVICES	\$3,725	\$3,600	\$3,600	\$5,100
	618300 SPECIAL EVENTS	\$458	\$500	\$500	\$500
	627100 RENTAL-LAND/BUILDINGS	\$1,200	\$2,500	\$2,500	\$2,600
	627200 RENTAL - VEHICLES/EQUIPMENT	\$20,545	\$22,900	\$22,900	\$22,900
	630525 GENERAL LIABILITY INSURANCE	\$218	\$300	\$300	\$300
	631000 LEGAL PUBLICATIONS / ADVERTISING	\$2,985	\$5,000	\$5,000	\$5,000
	632000 PRINTING AND BINDING	\$2,381	\$2,500	\$2,500	\$2,500
	633300 TRANSPORTATION	\$0	\$1,000	\$1,000	\$1,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$195	\$200	\$200	\$200
	SUB-TOTAL	\$45,722	\$53,200	\$53,200	\$56,300
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$1,368	\$800	\$800	\$800
	710510 AWARD SUPPLIES	\$268	\$300	\$300	\$300
	712000 UNIFORM/CLOTHING	\$5,986	\$4,000	\$4,000	\$4,000
	712500 MEETING EXPENSE	\$224	\$400	\$400	\$400
	SUB-TOTAL	\$7,846	\$5,500	\$5,500	\$5,500
	GRAND TOTAL	\$53,568	\$58,700	\$58,700	\$61,800

**HISTORIC PROGRAMS**  
**11110.44430**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	512100	CASUAL/SEASONAL WAGES	\$0	\$5,000	\$3,716	\$5,008
	521000	SOCIAL SECURITY	\$0	\$391	\$280	\$383
	522000	UNEMPLOYMENT TAXES	\$0	\$9	\$4	\$9
		SUB-TOTAL	\$0	\$5,400	\$4,000	\$5,400
CONTRCT. SRVCS.	611100	MISCELLANEOUS SERVICES	\$228	\$1,000	\$1,000	\$1,500
	612000	PROFESSIONAL SERVICES	\$1,915	\$2,300	\$2,300	\$2,300
	618300	SPECIAL EVENTS	\$1,338	\$2,000	\$2,000	\$2,000
	621600	COMMUNICATION	\$287	\$400	\$400	\$400
	622100	CUSTODIAL	\$35	\$500	\$500	\$400
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$55	\$1,000	\$1,000	\$1,000
	631000	LEGAL PUBLICATIONS / ADVERTISING	\$607	\$3,000	\$3,000	\$3,000
	632000	PRINTING AND BINDING	\$2,797	\$3,200	\$3,200	\$3,200
	633400	TRAINING	\$41	\$1,300	\$1,300	\$1,300
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$175	\$200	\$200	\$400
		SUB-TOTAL	\$7,478	\$14,900	\$14,900	\$15,500
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$580	\$2,000	\$2,000	\$1,800
	712000	UNIFORM/CLOTHING	\$584	\$1,000	\$1,000	\$700
	712500	MEETING EXPENSE	\$21	\$300	\$300	\$300
	713000	EXPENDABLE EQUIPMENT	\$0	\$1,300	\$1,700	\$4,100
	722000	BUILDING/GROUND SUPPLIES	\$45	\$1,000	\$600	\$1,000
		SUB-TOTAL	\$1,230	\$5,600	\$5,600	\$7,900
		GRAND TOTAL	\$8,708	\$25,900	\$24,500	\$28,800

**CULTURAL ART**  
**11110.44440**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$38,053	\$39,271	\$41,495	\$41,114
	512000 PART TIME WAGES	-\$439	\$0	\$0	\$0
	514000 OVERTIME WAGES	\$0	\$2,000	\$1,000	\$1,000
	521000 SOCIAL SECURITY	\$2,904	\$3,158	\$3,254	\$3,218
	522000 UNEMPLOYMENT TAXES	\$38	\$75	\$43	\$76
	523100 KPERS RETIREMENT	\$2,240	\$2,743	\$2,781	\$3,007
	524100 HEALTH INSURANCE	\$3,708	\$4,191	\$4,076	\$4,605
	524200 DENTAL INSURANCE	\$316	\$345	\$333	\$358
	524300 GROUP LIFE INSURANCE	\$105	\$117	\$118	\$122
	SUB-TOTAL	\$46,925	\$51,900	\$53,100	\$53,500
CONTRCT. SRVCS.	612000 PROFESSIONAL SERVICES	\$13,707	\$15,500	\$15,500	\$15,500
	618300 SPECIAL EVENTS	\$5,139	\$6,600	\$6,600	\$6,300
	621600 COMMUNICATION	\$0	\$600	\$600	\$600
	631000 LEGAL PUBLICATIONS / ADVERTISING	\$1,873	\$1,000	\$1,077	\$1,000
	632000 PRINTING AND BINDING	\$3,981	\$11,100	\$11,023	\$10,900
	633300 TRANSPORTATION	\$3,076	\$2,900	\$2,900	\$2,900
	633400 TRAINING	\$633	\$2,200	\$2,200	\$2,200
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$201	\$600	\$600	\$600
	SUB-TOTAL	\$28,610	\$40,500	\$40,500	\$40,000
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$255	\$1,000	\$1,000	\$1,500
	710510 AWARD SUPPLIES	\$0	\$300	\$300	\$300
	712500 MEETING EXPENSE	\$162	\$500	\$500	\$500
	SUB-TOTAL	\$417	\$1,800	\$1,800	\$2,300
	GRAND TOTAL	\$75,952	\$94,200	\$95,400	\$95,800

**PARK MAINTENANCE**  
**11110.44500**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$732,740	\$861,704	\$780,374	\$872,816
	512000 PART TIME WAGES	\$34,161	\$34,978	\$32,112	\$34,173
	512100 CASUAL/SEASONAL WAGES	\$39,022	\$115,600	\$115,600	\$115,600
	514000 OVERTIME WAGES	\$11,649	\$25,000	\$25,000	\$25,000
	521000 SOCIAL SECURITY	\$59,642	\$79,393	\$72,915	\$80,139
	522000 UNEMPLOYMENT TAXES	\$848	\$1,869	\$953	\$1,886
	523100 KPERS RETIREMENT	\$42,692	\$60,240	\$54,775	\$66,636
	524100 HEALTH INSURANCE	\$105,360	\$134,134	\$134,482	\$161,175
	524200 DENTAL INSURANCE	\$5,970	\$7,915	\$6,996	\$7,878
	524300 GROUP LIFE INSURANCE	\$2,227	\$2,667	\$2,393	\$2,697
	SUB-TOTAL	\$1,034,311	\$1,323,500	\$1,225,600	\$1,368,000
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$37,459	\$29,900	\$29,900	\$29,900
	621100 WATER SERVICE	\$30,852	\$74,100	\$74,100	\$74,100
	621200 NATURAL GAS	\$5,352	\$4,000	\$4,000	\$6,000
	621300 ELECTRICITY	\$29,826	\$46,900	\$46,900	\$51,200
	621400 WASTEWATER	\$3,559	\$5,000	\$5,000	\$6,000
	621600 COMMUNICATION	\$11,848	\$13,600	\$13,600	\$13,600
	622100 CUSTODIAL	\$5,000	\$5,500	\$5,000	\$5,000
	622200 TRASH DISPOSAL	\$7,723	\$9,600	\$9,600	\$9,600
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$3,685	\$3,700	\$3,700	\$4,700
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$73,791	\$28,000	\$28,000	\$28,000
	623300 VEHICLE MAINTENANCE/SERVICE	\$0	\$5,000	\$5,000	\$5,000
	623400 CITY FACILITY MAINTENANCE/SERVICE	\$56,415	\$13,500	\$13,500	\$42,000
	625400 ST/CURB/SIDEWALK MAINT CONT	\$66,906	\$77,300	\$77,300	\$77,300
	627200 RENTAL - VEHICLES/EQUIPMENT	\$3,599	\$8,300	\$8,300	\$8,300
	633300 TRANSPORTATION	\$28	\$100	\$100	\$100
	633400 TRAINING	\$8,380	\$10,300	\$10,300	\$10,300
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$856	\$1,600	\$1,600	\$1,600
	SUB-TOTAL	\$345,279	\$336,400	\$335,900	\$372,700
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$65,050	\$64,900	\$64,900	\$65,100
	712000 UNIFORM/CLOTHING	\$14,169	\$21,000	\$21,000	\$21,000
	713000 EXPENDABLE EQUIPMENT	\$3,220	\$10,500	\$20,522	\$30,100
	721000 VEHICLE OPERATIONS/MAINT	\$9,069	\$8,000	\$8,000	\$10,000
	721100 GASOLINE-UNLEADED	\$31,822	\$44,300	\$44,300	\$44,300
	721200 GASOLINE-DIESEL	\$12,121	\$13,000	\$13,000	\$13,000
	722000 BUILDING/GROUND SUPPLIES	\$51,317	\$46,700	\$46,700	\$46,700
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$10,557	\$11,000	\$11,000	\$11,000
	725000 TRAIL MAINTENANCE	\$1,252	\$50,000	\$50,000	\$50,000
	SUB-TOTAL	\$198,577	\$269,400	\$279,422	\$291,200
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$81,500	\$162,700	\$0	\$298,200
	913500 TRANS TO CAPITAL FUND	\$68,500	\$638,000	\$638,000	\$218,500
	SUB-TOTAL	\$150,000	\$800,700	\$638,000	\$516,700
	GRAND TOTAL	\$1,728,167	\$2,730,000	\$2,478,922	\$2,548,600

**GOLF COURSE OPERATIONS**  
**11110.44610**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$246,880	\$426,277	\$388,990	\$399,837
	521000	SOCIAL SECURITY	\$18,882	\$33,971	\$32,608	\$30,621
	522000	UNEMPLOYMENT TAXES	\$2,628	\$5,552	\$5,157	\$4,842
	523300	SUPPLEMENTAL RETIREMENT	\$0	\$17,650	\$16,650	\$16,650
	524100	HEALTH INSURANCE	\$6,115	\$25,100	\$25,100	\$30,500
	525000	WORKERS COMPENSATION	\$6,645	\$11,250	\$9,550	\$9,550
		SUB-TOTAL	\$281,150	\$519,800	\$478,055	\$492,000
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$89,715	\$87,250	\$87,250	\$90,000
	611100	MISCELLANEOUS SERVICES	\$15,517	\$37,700	\$37,700	\$35,600
	612000	PROFESSIONAL SERVICES	\$106,346	\$103,000	\$108,000	\$108,000
	621100	WATER SERVICE	\$1,535	\$4,000	\$4,000	\$4,000
	621300	ELECTRICITY	\$34,462	\$36,000	\$36,000	\$39,000
	621400	WASTEWATER	\$429	\$1,300	\$1,300	\$1,300
	621500	CABLE	\$2,273	\$2,600	\$1,200	\$1,200
	621600	COMMUNICATION	\$6,802	\$11,400	\$11,800	\$11,200
	622200	TRASH DISPOSAL	\$2,713	\$4,800	\$4,800	\$5,200
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$10,022	\$14,850	\$13,850	\$15,250
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$28,113	\$8,300	\$8,450	\$8,650
	627200	RENTAL - VEHICLES/EQUIPMENT	\$1,464	\$3,500	\$3,500	\$3,500
	630525	GENERAL LIABILITY INSURANCE	\$17,814	\$30,000	\$30,000	\$30,000
	632000	PRINTING AND BINDING	\$3,892	\$6,100	\$6,100	\$6,200
	633200	MISC EMPLOYEE ACTIVITIES	\$924	\$2,000	\$2,000	\$1,000
	633400	TRAINING	\$3,366	\$4,850	\$2,850	\$3,350
	633500	UNIFORM CLEANING	\$6,043	\$10,200	\$9,700	\$9,700
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$5,308	\$5,000	\$5,000	\$5,250
	635000	TAX & ASSESSMENTS	\$0	\$12,000	\$12,000	\$12,000
	691000	COST OF GOODS SOLD	\$85,308	\$277,900	\$268,445	\$283,900
		SUB-TOTAL	\$422,046	\$662,750	\$653,945	\$674,300
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$27,398	\$47,550	\$43,250	\$48,000
	711000	POSTAGE	\$1,696	\$2,500	\$2,500	\$2,500
	711500	FOOD & BEVERAGE EXPENSE	\$0	\$650	\$650	\$650
	713000	EXPENDABLE EQUIPMENT	\$15,695	\$11,250	\$15,500	\$20,350
	790000	MISCELLANEOUS COMMODITIES	\$797	\$0	\$700	\$700
	791000	CASH OVER - SHORT	\$0	\$0	\$100	\$100
		SUB-TOTAL	\$45,586	\$61,950	\$62,700	\$72,300
CAPITAL OUTLAY	871100	LEASE PRINCIPAL	\$53,758	\$56,200	\$56,200	\$60,000
	872100	LEASE INTEREST	\$4,946	\$2,600	\$2,600	\$3,000
		SUB-TOTAL	\$58,704	\$58,800	\$58,800	\$63,000
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$0	\$30,000	\$0	\$30,000
		GRAND TOTAL	\$807,486	\$1,333,300	\$1,253,500	\$1,331,600

**GOLF COURSE MAINTENANCE**  
**11110.44620**

	LINE		2008	2009	2009	2010 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$347,885	\$333,572	\$341,566	\$366,900
	512100	CASUAL/SEASONAL WAGES	\$19,170	\$105,600	\$105,600	\$105,600
	514000	OVERTIME WAGES	\$45,500	\$12,000	\$19,760	\$20,760
	521000	SOCIAL SECURITY	\$30,958	\$34,585	\$35,721	\$37,734
	522000	UNEMPLOYMENT TAXES	\$421	\$814	\$467	\$888
	523100	KPERS RETIREMENT	\$15,005	\$22,567	\$23,632	\$27,718
	524100	HEALTH INSURANCE	\$31,832	\$37,717	\$36,677	\$41,445
	524200	DENTAL INSURANCE	\$2,393	\$2,753	\$2,665	\$2,865
	524300	GROUP LIFE INSURANCE	\$929	\$992	\$1,012	\$1,090
		SUB-TOTAL	\$494,093	\$550,600	\$567,100	\$605,000
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$500	\$500	\$520
	611100	MISCELLANEOUS SERVICES	\$63,653	\$10,000	\$13,000	\$10,000
	612000	PROFESSIONAL SERVICES	\$1,060	\$18,000	\$23,130	\$15,000
	621100	WATER SERVICE	\$1,088	\$3,000	\$3,000	\$3,000
	621200	NATURAL GAS	\$3,778	\$3,200	\$3,200	\$3,250
	621300	ELECTRICITY	\$7,111	\$10,200	\$10,200	\$11,100
	621400	WASTEWATER	\$302	\$600	\$600	\$800
	621600	COMMUNICATION	\$2,356	\$3,000	\$3,000	\$5,400
	622200	TRASH DISPOSAL	\$4,643	\$4,000	\$4,000	\$5,060
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$47,671	\$32,900	\$30,900	\$35,600
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$151,668	\$100,000	\$104,200	\$111,670
	623400	CITY FACILITY MAINTENANCE/SERVICE	\$7,184	\$5,000	\$5,000	\$12,000
	627200	RENTAL - VEHICLES/EQUIPMENT	\$7,623	\$1,200	\$1,200	\$1,200
	633200	MISC EMPLOYEE ACTIVITIES	\$1,067	\$1,000	\$1,000	\$1,200
	633400	TRAINING	\$996	\$3,200	\$3,200	\$3,300
	633500	UNIFORM CLEANING	\$2,130	\$2,600	\$2,600	\$2,550
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$1,398	\$1,000	\$1,000	\$1,050
		SUB-TOTAL	\$303,728	\$199,400	\$209,730	\$222,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$8,699	\$6,500	\$11,100	\$8,200
	713000	EXPENDABLE EQUIPMENT	\$22,152	\$8,200	\$12,595	\$12,400
	725000	TRAIL MAINTENANCE	\$2,849	\$10,000	\$8,905	\$10,000
		SUB-TOTAL	\$33,700	\$24,700	\$32,600	\$30,600
OTHER FIN. USE	912500	TRANS TO CITY EQUIPMENT	\$196,500	\$213,100	\$0	\$353,200
	913500	TRANS TO CAPITAL FUND	\$94,000	\$421,000	\$421,000	\$63,000
		SUB-TOTAL	\$290,500	\$634,100	\$421,000	\$416,200
		GRAND TOTAL	\$1,122,021	\$1,408,800	\$1,230,430	\$1,274,500

*City of Leawood*  
**Other Funds -- Budget Summary by Category**

Listed below are the resources and expenditures for all budgeted funds, other than the General Fund. This includes Debt Service, Enterprise, Capital, and Special Revenue Funds.

	<i>2010 Original Budget - Revenue</i>						Total
	Taxes	Permits/ Licences	Intergovern- mental	Charges for Service	Other	Transfers In	
<b>Debt Service</b>	<b>5,828,512</b>	-	<b>416,459</b>	-	<b>10,259,029</b>	<b>400,000</b>	<b>16,904,000</b>
Bond & Interest	5,083,336	-	416,459	-	9,256,805	400,000	15,156,600
Debt Service - Park Place	77,000	-	-	-	729,700	-	806,700
Debt Service - One Nineteen	668,176	-	-	-	272,524	-	940,700
<b>Proprietary-Enterprise</b>	-	-	-	-	-	-	-
Golf Course	-	-	-	-	-	-	-
<b>Capital Funds</b>	<b>695,240</b>	-	<b>2,591,000</b>	-	<b>5,617,041</b>	<b>9,137,919</b>	<b>18,041,200</b>
City Equipment	-	-	-	-	1,747,600	3,091,100	4,838,700
Street Improvement	-	-	2,591,000	-	1,429,900	900,000	4,920,900
Capital Improvement	-	-	-	-	964,800	5,086,900	6,051,700
1/8-Cent Sales Tax	695,240	-	-	-	518,660	-	1,213,900
City Capital Art	-	-	-	-	236,681	59,919	296,600
Park Impact Fee	-	-	-	-	17,200	-	17,200
Public Art Impact Fee	-	-	-	-	60,700	-	60,700
K-150 Impact Fee Fund	-	-	-	-	641,500	-	641,500
<b>Special Revenue Funds</b>	-	-	<b>1,568,810</b>	-	<b>707,190</b>	<b>575,000</b>	<b>2,851,000</b>
Special Alcohol Fund	-	-	334,825	-	285,375	-	620,200
Special City/County Hgwy	-	-	899,160	-	269,040	575,000	1,743,200
Special Parks & Rec	-	-	334,825	-	152,775	-	487,600
Special Law Enforcement	-	-	-	-	-	-	-
<b>Total</b>	<b>6,523,752</b>	-	<b>4,576,269</b>	-	<b>16,583,260</b>	<b>10,112,919</b>	<b>37,796,200</b>

	<i>2010 Original Budget - Expenditures</i>						Total
	Personnel	Contractual Services	Commodities	Capital	Debt	Transfers/ Reserves	
<b>Debt Service</b>	-	<b>199,650</b>	-	-	<b>8,809,050</b>	<b>7,895,300</b>	<b>16,904,000</b>
Bond & Interest	-	75,800	-	-	7,540,400	7,540,400	15,156,600
Debt Service - Park Place	-	3,477	-	-	803,223	-	806,700
Debt Service - One Nineteen	-	120,373	-	-	465,427	354,900	940,700
<b>Proprietary-Enterprise</b>	-	-	-	-	-	-	-
Golf Course	-	-	-	-	-	-	-
<b>Capital Funds</b>	-	<b>3,256,300</b>	-	<b>3,955,150</b>	-	<b>10,829,750</b>	<b>18,041,200</b>
City Equipment	-	-	-	1,491,150	-	3,347,550	4,838,700
Street Improvement	-	3,166,000	-	-	-	1,754,900	4,920,900
Capital Improvement	-	-	-	1,919,000	-	4,132,700	6,051,700
1/8-Cent Sales Tax	-	-	-	440,000	-	773,900	1,213,900
City Capital Art	-	90,300	-	105,000	-	101,300	296,600
Park Impact Fee	-	-	-	-	-	17,200	17,200
Public Art Impact Fee	-	-	-	-	-	60,700	60,700
K-150 Impact Fee Fund	-	-	-	-	-	641,500	641,500
<b>Special Revenue Funds</b>	-	<b>570,000</b>	-	<b>1,262,600</b>	-	<b>1,018,400</b>	<b>2,851,000</b>
Special Alcohol Fund	-	120,000	-	-	-	500,200	620,200
Special City/County Hgwy	-	450,000	-	800,000	-	493,200	1,743,200
Special Parks & Rec	-	-	-	462,600	-	25,000	487,600
Special Law Enforcement	-	-	-	-	-	-	-
<b>Total</b>	-	<b>4,025,950</b>	-	<b>5,217,750</b>	<b>8,809,050</b>	<b>19,743,450</b>	<b>37,796,200</b>

**REVENUE REPORT  
ALCOHOL FUND  
12010**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
OTHER GOV. REV.	434600	ALCOHOL TAX	\$346,640	\$311,005	\$311,005	\$334,825
INTEREST INCOME	471000	INTEREST REVENUE	\$1,213	\$2,995	\$983	\$975
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$190,908	\$155,300	\$242,412	\$284,400
		Grand Total	\$538,761	\$469,300	\$554,400	\$620,200

**GENERAL OPERATIONS**  
**12010.11210**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$3,255	\$10,000	\$10,000	\$10,000
	618100 GRANTS	\$98,094	\$110,000	\$110,000	\$110,000
	SUB-TOTAL	\$101,349	\$120,000	\$120,000	\$120,000
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$40,000	\$0	\$40,000
	936000 CITYWIDE PROJECTS	\$0	\$159,300	\$0	\$310,200
	SUB-TOTAL	\$0	\$199,300	\$0	\$350,200
	GRAND TOTAL	\$101,349	\$319,300	\$120,000	\$470,200

**DARE / S.R.O.**  
**12010.22160**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
OTHER FIN. USE	911000 TRANS TO GENERAL FUND	\$195,000	\$150,000	\$150,000	\$150,000
	GRAND TOTAL	\$195,000	\$150,000	\$150,000	\$150,000

**REVENUE REPORT  
SPECIAL CITY COUNTY HIGHWAY FUND  
12015**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
OTHER GOV. REV.	434500	GASOLINE TAX	\$887,578	\$912,630	\$804,290	\$899,160
INTEREST INCOME	471000	INTEREST REVENUE	\$14,379	\$9,770	\$3,265	\$3,240
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$226,859	\$338,000	\$511,445	\$265,800
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$450,000	\$200,000	\$200,000	\$250,000
	491040	TRANS FROM CAPITAL FUNDS	\$0	\$0	\$0	\$325,000
		Category-Total	\$450,000	\$200,000	\$200,000	\$575,000
		Grand Total	\$1,578,816	\$1,460,400	\$1,519,000	\$1,743,200

**STREET IMPRV. (RESIDENTIAL)**  
**12015.33300**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	625300	SLURRY SEAL	\$360,381	\$400,000	\$400,000	\$450,000
CAPITAL OUTLAY	840110	LANDSCAPING	\$7,758	\$0	\$0	\$0
	852000	STREET/SIDEWALKS	\$684,348	\$760,000	\$763,200	\$760,000
	861100	ENGINEERING SERVICES	\$14,885	\$40,000	\$40,000	\$40,000
		SUB-TOTAL	\$706,991	\$800,000	\$803,200	\$800,000
OTHER FIN. USE	934000	MISCELLANEOUS	\$0	\$120,000	\$50,000	\$120,000
	936000	CITYWIDE PROJECTS	\$0	\$140,400	\$0	\$373,200
		SUB-TOTAL	\$0	\$260,400	\$50,000	\$493,200
		GRAND TOTAL	\$1,067,372	\$1,460,400	\$1,253,200	\$1,743,200

**REVENUE REPORT  
SPECIAL PARKS & RECREATION FUND  
12030**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
OTHER GOV. REV.	434600	ALCOHOL TAX	\$346,640	\$311,005	\$311,005	\$334,825
INTEREST INCOME	471000	INTEREST REVENUE	\$3,425	\$6,295	\$2,028	\$1,975
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$423,043	\$82,500	\$225,067	\$150,800
		Grand Total	\$773,108	\$399,800	\$538,100	\$487,600

**PARKS & REC PROGRAM.**  
**12030.44310**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
COMMOD. & SUPP. 713000 EXPENDABLE EQUIPMENT	\$10,000	\$0	\$0	\$0
GRAND TOTAL	\$10,000	\$0	\$0	\$0

**SPORTS**  
**12030.44330**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY 844000 PARK IMPROVEMENTS	\$0	\$0	\$0	\$25,000
GRAND TOTAL	\$0	\$0	\$0	\$25,000

**PARKS MAINTENANCE  
12030.44500**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CONTRCT. SRVCS. 611000 ADMIN CONTRACTUAL EXPENSE	\$5,578	\$0	\$0	\$0
CAPITAL OUTLAY 844000 PARK IMPROVEMENTS	\$0	\$50,000	\$0	\$0
OTHER FIN. USE 934000 MISCELLANEOUS	\$0	\$24,800	\$25,123	\$25,000
GRAND TOTAL	<u>\$5,578</u>	<u>\$74,800</u>	<u>\$25,123</u>	<u>\$25,000</u>

**PARK MAINTENANCE BUILDING  
12030.71001**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY 831000 BUILDINGS	\$265,950	\$0	\$0	\$0
GRAND TOTAL	<u>\$265,950</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

**SHELTER, IRONWOODS PARK  
12030.71004**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	831000 BUILDINGS	\$0	\$0	\$60,000	\$0
GRAND TOTAL		\$0	\$0	\$60,000	\$0

**IRONWOODS RESTROOMS  
12030.76001**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	831000 BUILDINGS	\$11,513	\$0	\$0	\$0
GRAND TOTAL		\$11,513	\$0	\$0	\$0

**LAKE AT IRONWOODS  
12030.76002**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY      844000    PARK IMPROVEMENTS	\$255,000	\$0	\$0	\$0
GRAND TOTAL	\$255,000	\$0	\$0	\$0

**GEZER PARK  
12030.76006**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY      844000    PARK IMPROVEMENTS	\$0	\$0	\$302,177	\$150,000
GRAND TOTAL	\$0	\$0	\$302,177	\$150,000

**POND AND TRAIL IMPROVEMENTS**  
**12030.76018**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	844000 PARK IMPROVEMENTS	\$0	\$325,000	\$0	\$287,600
GRAND TOTAL		\$0	\$325,000	\$0	\$287,600

**REVENUE REPORT  
SPECIAL LAW ENFORCEMENT  
12040**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
INTEREST INCOME	471000	INTEREST REVENUE	\$104	\$0	\$12	\$0
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$6,936	\$0	\$938	\$0
Grand Total			\$7,040	\$0	\$950	\$0

**POLICE INVESTIGATIONS**  
**12040.22120**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
COMMOD. & SUPP.      713000 EXPENDABLE EQUIPMENT	\$6,102	\$0	\$950	\$0
GRAND TOTAL	<u>\$6,102</u>	<u>\$0</u>	<u>\$950</u>	<u>\$0</u>

**REVENUE REPORT  
CITY EQUIPMENT FUND  
13010**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
INTEREST INCOME	471000	INTEREST REVENUE	\$57,061	\$22,100	\$7,370	\$7,600
CONTRIB. & OTHER	481000	MISCELLANEOUS	\$25,699	\$0	\$0	\$0
	487000	UNENC BAL FWD	\$1,675,977	\$2,623,800	\$2,981,530	\$1,740,000
		Category-Total	\$1,701,676	\$2,623,800	\$2,981,530	\$1,740,000
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$2,682,000	\$1,419,600	\$0	\$3,091,100
		Grand Total	\$4,440,737	\$4,065,500	\$2,988,900	\$4,838,700

**GENERAL OPERATIONS**  
**13010.11210**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$110,000	\$109,497	\$190,050
	935000 CITYWIDE EQUIPMENT	\$0	\$2,570,900	\$0	\$3,157,500
	SUB-TOTAL	\$0	\$2,680,900	\$109,497	\$3,347,550
	GRAND TOTAL	\$0	\$2,680,900	\$109,497	\$3,347,550

**MUNICIPAL COURT  
13010.11310**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	814000	COMPUTERIZATION	\$815	\$0	\$6,900	\$0
GRAND TOTAL			\$815	\$0	\$6,900	\$0

**INFORMATION SERVICES  
13010.11610**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	814000	COMPUTERIZATION	\$118,009	\$189,300	\$189,300	\$90,000
	814001	COMPUTER CONVERSION	\$66,117	\$0	\$51,006	\$0
SUB-TOTAL			\$184,126	\$189,300	\$240,306	\$90,000
GRAND TOTAL			\$184,126	\$189,300	\$240,306	\$90,000

**CODE SERVICES  
13010.11840**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$0	\$20,000	\$20,300	\$0
GRAND TOTAL		\$0	\$20,000	\$20,300	\$0

**POLICE ADMIN SERVICES  
13010.22110**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$38,153	\$0	\$0	\$0
	812000 VEHICLES	\$17,220	\$26,300	\$0	\$76,300
	814000 COMPUTERIZATION	\$0	\$0	\$27,200	\$0
SUB-TOTAL		\$55,373	\$26,300	\$27,200	\$76,300
GRAND TOTAL		\$55,373	\$26,300	\$27,200	\$76,300

**POLICE INVESTIGATIONS**  
**13010.22120**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$32,582	\$25,200	\$0	\$73,200
GRAND TOTAL		\$32,582	\$25,200	\$0	\$73,200

**POLICE PATROL**  
**13010.22130**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$0	\$15,750	\$15,650	\$0
	812000 VEHICLES	\$83,973	\$152,250	\$300	\$152,250
SUB-TOTAL		\$83,973	\$168,000	\$15,950	\$152,250
GRAND TOTAL		\$83,973	\$168,000	\$15,950	\$152,250

**DARE/S.R.O.  
13010.22160**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY      812000 VEHICLES	\$0	\$0	\$0	\$34,000
GRAND TOTAL	\$0	\$0	\$0	\$34,000

**ANIMAL CONTROL  
13010.22180**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY      812000 VEHICLES	\$0	\$29,400	\$0	\$29,400
GRAND TOTAL	\$0	\$29,400	\$0	\$29,400

**TRAFFIC  
13010.22190**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$0	\$6,300	\$6,300	\$68,500
GRAND TOTAL		\$0	\$6,300	\$6,300	\$68,500

**FIRE SERVICE OPS.  
13010.22530**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$50,930	\$56,500	\$76,700	\$304,200
	812000 VEHICLES	\$14,175	\$42,000	\$42,000	\$0
SUB-TOTAL		\$65,105	\$98,500	\$118,700	\$304,200
GRAND TOTAL		\$65,105	\$98,500	\$118,700	\$304,200

**STREETS  
13010.33200**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$133,423	\$177,450	\$177,450	\$64,000
	812000 VEHICLES	\$634,160	\$238,350	\$238,350	\$183,000
	SUB-TOTAL	\$767,583	\$415,800	\$415,800	\$247,000
	GRAND TOTAL	\$767,583	\$415,800	\$415,800	\$247,000

**FLEET MAINT. / OPS.  
13010.33700**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$9,386	\$0	\$37,247	\$0
	GRAND TOTAL	\$9,386	\$0	\$37,247	\$0

**PARK MAINTENANCE  
13010.44500**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$11,811	\$22,000	\$0	\$93,500
	812000 VEHICLES	\$61,725	\$140,700	\$0	\$182,700
	SUB-TOTAL	\$73,536	\$162,700	\$0	\$276,200
	GRAND TOTAL	\$73,536	\$162,700	\$0	\$276,200

**GOLF COURSE OPERATIONS  
13010.44610**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$0	\$30,000	\$30,000	\$0
	GRAND TOTAL	\$0	\$30,000	\$30,000	\$0

**GOLF COURSE MAINTENANCE**  
**13010.44620**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$147,631	\$213,100	\$220,700	\$140,100
	812000 VEHICLES	\$39,097	\$0	\$0	\$0
	SUB-TOTAL	\$186,728	\$213,100	\$220,700	\$140,100
	GRAND TOTAL	\$186,728	\$213,100	\$220,700	\$140,100

**REVENUE REPORT  
STREET IMPROVEMENTS FUND  
13020**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
OTHER GOV. REV.	437100	COUNTY CONTRIBUTION	\$268,000	\$584,000	\$684,000	\$594,000
	437200	CITY CONTRIBUTION	\$0	\$150,000	\$292,000	\$697,000
	437400	STATE CONTRIBUTION	\$0	\$0	\$0	\$1,300,000
		Category-Total	\$268,000	\$734,000	\$976,000	\$2,591,000
INTEREST INCOME	471000	INTEREST REVENUE	\$28,230	\$8,900	\$2,962	\$3,000
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$500,352	\$1,446,300	\$1,714,238	\$1,426,900
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$1,491,800	\$531,200	\$531,200	\$900,000
	491040	TRANS FROM CAPITAL FUNDS	\$325,000	\$325,000	\$325,000	\$0
		Category-Total	\$1,816,800	\$856,200	\$856,200	\$900,000
		Grand Total	\$2,613,382	\$3,045,400	\$3,549,400	\$4,920,900

**STREET IMPRV. (MILL/OVERLAY - ARTERIAL)**  
**13020.33300**

	LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CONTRCT. SRVCS.	625400 ST/CURB/SIDEWALK MAINT CONT	\$899,144	\$1,669,800	\$1,972,500	\$3,166,000
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$200,000	\$150,000	\$300,000
	936000 CITYWIDE PROJECTS	\$0	\$1,175,600	\$0	\$1,454,900
	SUB-TOTAL	\$0	\$1,375,600	\$150,000	\$1,754,900
	GRAND TOTAL	\$899,144	\$3,045,400	\$2,122,500	\$4,920,900

**REVENUE REPORT  
CAPITAL IMPROVEMENT FUND  
13030**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
OTHER GOV. REV.	437100	COUNTY CONTRIBUTION	\$102,834	\$0	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$94,650	\$57,100	\$19,007	\$19,300
CONTRIB. & OTHER	481000	MISCELLANEOUS	\$18,355	\$0	\$0	\$0
	487000	UNENC BAL FWD	\$3,689,111	\$1,699,100	\$2,610,593	\$945,500
		Category-Total	\$3,707,466	\$1,699,100	\$2,610,593	\$945,500
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$2,319,900	\$6,225,200	\$2,056,100	\$5,086,900
		Grand Total	\$6,224,850	\$7,981,400	\$4,685,700	\$6,051,700

**GENERAL OPERATIONS  
13030.11210**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
OTHER FIN. USE	934000	MISCELLANEOUS	\$0	\$200,000	\$200,065	\$190,000
	936000	CITYWIDE PROJECTS	\$0	\$4,732,900	\$0	\$3,942,700
		SUB-TOTAL	\$0	\$4,932,900	\$200,065	\$4,132,700
		GRAND TOTAL	\$0	\$4,932,900	\$200,065	\$4,132,700

**POLICE ADMIN. (MAJOR REPAIRS)  
13030.22110**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000	BUILDING IMPROVEMENTS	\$6,600	\$5,500	\$5,500	\$235,000
		GRAND TOTAL	\$6,600	\$5,500	\$5,500	\$235,000

**FIRE ADMIN. (MAJOR REPAIRS)**  
**13030.22510**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY      832000    BUILDING IMPROVEMENTS	\$75,950	\$89,000	\$89,000	\$22,500
GRAND TOTAL	<u>\$75,950</u>	<u>\$89,000</u>	<u>\$89,000</u>	<u>\$22,500</u>

**DESIGN**  
**13030.33500**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY      861100    ENGINEERING SERVICES	\$0	\$75,000	\$70,800	\$75,000
GRAND TOTAL	<u>\$0</u>	<u>\$75,000</u>	<u>\$70,800</u>	<u>\$75,000</u>

**FACILITY MAINT. (MAJOR REPAIRS)**  
**13030.33800**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$48,147	\$0	\$0	\$80,000
GRAND TOTAL		\$48,147	\$0	\$0	\$80,000

**AQUATIC CENTER (MAJOR REPAIRS)**  
**13030.44200**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$6,200	\$110,000	\$131,000	\$0
GRAND TOTAL		\$6,200	\$110,000	\$131,000	\$0

**PARK MAINT. (MAJOR REPAIRS)**  
**13030.44500**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000	BUILDING IMPROVEMENTS	\$38,342	\$159,500	\$159,500	\$70,000
GRAND TOTAL			\$38,342	\$159,500	\$159,500	\$70,000

**GOLF COURSE OPS. (MAJOR REPAIRS)**  
**13030.44610**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000	BUILDING IMPROVEMENTS	\$0	\$0	\$0	\$225,000
GRAND TOTAL			\$0	\$0	\$0	\$225,000

**GOLF COURSE MAINT. (MAJOR REPAIRS)**  
**13030.44620**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	843000	GOLF COURSE IMPROVEMENTS	\$20,964	\$0	\$0	\$28,000
GRAND TOTAL			\$20,964	\$0	\$0	\$28,000

**IRONHORSE - COURSE PERIMETER FENCING**  
**13030.49109**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	843000	GOLF COURSE IMPROVEMENTS	\$0	\$55,000	\$55,000	\$35,000
GRAND TOTAL			\$0	\$55,000	\$55,000	\$35,000

**IRONHORSE - ARTIFICIAL TURF TEEING AREA**  
**13030.49110**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY    843000 GOLF COURSE IMPROVEMENTS	\$23,940	\$0	\$0	\$0
GRAND TOTAL	\$23,940	\$0	\$0	\$0

**IRONHORSE - COURSE FOOT BRIDGES, 11 & 15**  
**13030.49113**

LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY    843000 GOLF COURSE IMPROVEMENTS	\$39,575	\$0	\$0	\$0
GRAND TOTAL	\$39,575	\$0	\$0	\$0

**IRONHORSE - COURSE ELEC SUPPLY/LAKE AER  
13030.49114**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	843000 GOLF COURSE IMPROVEMENTS	\$6,813	\$0	\$0	\$0
GRAND TOTAL		<u>\$6,813</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

**GOLF & CLUBHOUSE REPAIRS  
13030.49115**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
COMM. & SUPP.	713000 EXPENDABLE EQUIPMENT	\$5,860	\$0	\$0	\$0
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$220,033	\$0	\$0	\$0
GRAND TOTAL		<u>\$225,893</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

**GOLF MAINT. BLDG PKG LOT  
13030.49116**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$0	\$300,000	\$300,000	\$0
GRAND TOTAL		\$0	\$300,000	\$300,000	\$0

**GOLF COURSE - PRACTICE TEE  
13030.49117**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	840140 COURSE IMPROVEMENTS	\$0	\$66,000	\$66,000	\$0
GRAND TOTAL		\$0	\$66,000	\$66,000	\$0

**NC 04 01 IRONHORSE DESIGN  
13030.73001**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	855000 STORM SEWER	\$27,350	\$0	\$0	\$0
GRAND TOTAL		\$27,350	\$0	\$0	\$0

**135TH ST WATER FEATURES  
13030.74009**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	845000 LANDSCAPE	\$0	\$66,000	\$0	\$66,000
GRAND TOTAL		\$0	\$66,000	\$0	\$66,000

**MEDIAN LANDSCAPING**  
**13030.74027**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	845000 LANDSCAPE	\$0	\$82,500	\$0	\$82,500
GRAND TOTAL		\$0	\$82,500	\$0	\$82,500

**IRONWOODS RESTROOM FACILITIES**  
**13030.76001**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	831000 BUILDINGS	\$452,000	\$0	\$0	\$0
GRAND TOTAL		\$452,000	\$0	\$0	\$0

**LAKE AT IRONWOODS  
13030.76002**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	844000 PARK IMPROVEMENTS	\$285,780	\$0	\$0	\$0
	861100 ENGINEERING SERVICES	\$15,193	\$0	\$0	\$0
	SUB-TOTAL	\$300,973	\$0	\$0	\$0
	GRAND TOTAL	\$300,973	\$0	\$0	\$0

**CREEK BANK STABIL.  
13030.76003**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	840100 FENCING - GATES	\$11,087	\$0	\$0	\$0
	840140 COURSE IMPROVEMENTS	\$47,936	\$0	\$0	\$0
	SUB-TOTAL	\$59,023	\$0	\$0	\$0
	GRAND TOTAL	\$59,023	\$0	\$0	\$0

**IRONHORSE GOLF COURSE GREENS REPAIR**  
**13030.76004**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	840140	COURSE IMPROVEMENTS	\$0	\$0	\$4,200	\$0
	840143	GOLF GREENS RECONSTRUCTION	\$107,146	\$0	\$0	\$0
	861100	ENGINEERING SERVICES	\$1,760	\$0	\$0	\$0
		SUB-TOTAL	\$108,906	\$0	\$4,200	\$0
		GRAND TOTAL	\$108,906	\$0	\$4,200	\$0

**IRONWOODS MASTER PLAN**  
**13030.76005**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	844000	PARK IMPROVEMENTS	\$95,000	\$0	\$5,500	\$0
		GRAND TOTAL	\$95,000	\$0	\$5,500	\$0

**GEZER PARK  
13030.76006**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	844000 PARK IMPROVEMENTS	\$233,852	\$0	\$1,577,195	\$0
	861100 ENGINEERING SERVICES	\$138,901	\$0	\$36,440	\$0
	862100 PERMITS	\$38,859	\$0	\$0	\$0
	SUB-TOTAL	\$411,612	\$0	\$1,613,635	\$0
	862600	\$987	\$0	\$0	\$0
	GRAND TOTAL	\$412,599	\$0	\$1,613,635	\$0

**DB 04 024 82ND TER / WENONGA  
13030.76009**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	855000 STORM SEWER	\$618,669	\$0	\$0	\$0
	861100 ENGINEERING SERVICES	\$14,560	\$0	\$0	\$0
	SUB-TOTAL	\$633,229	\$0	\$0	\$0
	GRAND TOTAL	\$633,229	\$0	\$0	\$0

**VEHICLE STORAGE BLDG  
13030.76011**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$505,732	\$0	\$0	\$0
GRAND TOTAL		\$505,732	\$0	\$0	\$0

**PARK MAINT BLDG PARKING LOT  
13030.76012**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$0	\$330,000	\$330,000	\$0
GRAND TOTAL		\$0	\$330,000	\$330,000	\$0

**9737 OVERBROOK STORMATER  
13030.76013**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	840110	LANDSCAPING	\$580	\$0	\$0	\$0
	855000	STORM SEWER	\$107,836	\$0	\$0	\$0
	861100	ENGINEERING SERVICES	\$2,940	\$0	\$0	\$0
		SUB-TOTAL	\$111,356	\$0	\$0	\$0
		GRAND TOTAL	\$111,356	\$0	\$0	\$0

**8308 MEADOW LANE STORMWATER  
13030.76014**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	840110	LANDSCAPING	\$1,419	\$0	\$0	\$0
	855000	STORM SEWER	\$106,129	\$0	\$0	\$0
	861100	ENGINEERING SERVICES	\$18,790	\$0	\$0	\$0
		SUB-TOTAL	\$126,338	\$0	\$0	\$0
		GRAND TOTAL	\$126,338	\$0	\$0	\$0

**PW BLDG PARKING LOT  
13030.76015**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$0	\$110,000	\$110,000	\$0
GRAND TOTAL		\$0	\$110,000	\$110,000	\$0

**TOMAHAWK CREEK BANK EROSION  
13030.76017**

LINE ITEM NO: LINE ITEM DESC.:		2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	840210 WALKING TRAILS	\$0	\$1,000,000	\$0	\$1,000,000
GRAND TOTAL		\$0	\$1,000,000	\$0	\$1,000,000

**TRAIL REPAIR, 123RD & MISSION  
13030.76020**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	840210 WALKING TRAILS	\$267,027	\$0	\$0	\$0
	861100 ENGINEERING SERVICES	\$22,300	\$0	\$0	\$0
	SUB-TOTAL	\$289,327	\$0	\$0	\$0
	GRAND TOTAL	\$289,327	\$0	\$0	\$0

**2009 ACCELERATED STORMWATER  
13030.76022**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	855000 STORM SEWER	\$0	\$550,000	\$550,000	\$0
	861100 ENGINEERING SERVICES	\$0	\$50,000	\$50,000	\$0
	SUB-TOTAL	\$0	\$600,000	\$600,000	\$0
	GRAND TOTAL	\$0	\$600,000	\$600,000	\$0

**REVENUE REPORT  
1/8 CENT SALES TAX FUND  
13040**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
TAXES	412100	CITY SALES TAX	\$705,899	\$720,224	\$691,781	\$695,240
INTEREST INCOME	471000	INTEREST REVENUE	\$9,777	\$11,776	\$3,946	\$3,960
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$681,604	\$411,100	\$529,973	\$514,700
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$0	\$45,200	\$0	\$0
Grand Total			<u>\$1,397,280</u>	<u>\$1,188,300</u>	<u>\$1,225,700</u>	<u>\$1,213,900</u>

**STORMWATER MANAGEMENT**  
**13040.33600**

	LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CAPITAL OUTLAY	855000 STORM SEWER	\$542,305	\$440,000	\$336,000	\$440,000
OTHER FIN. USE	913000 TRANS TO STREET IMPROVEMENTS	\$325,000	\$325,000	\$325,000	\$325,000
	934000 MISCELLANEOUS	\$0	\$50,000	\$50,000	\$50,000
	936000 CITYWIDE PROJECTS	\$0	\$373,300	\$0	\$398,900
	SUB-TOTAL	\$325,000	\$748,300	\$375,000	\$773,900
	GRAND TOTAL	\$867,305	\$1,188,300	\$711,000	\$1,213,900

**REVENUE REPORT  
CITY CAPITAL ART FUND  
13050**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
INTEREST INCOME	471000	INTEREST REVENUE	\$6,392	\$4,861	\$1,570	\$1,481
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$344,452	\$185,400	\$322,291	\$235,200
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$64,053	\$61,739	\$61,739	\$59,919
Grand Total			<u>\$414,897</u>	<u>\$252,000</u>	<u>\$385,600</u>	<u>\$296,600</u>

**CULTURAL ART**  
**13050.44440**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	625500 ART MAINTENANCE	\$0	\$82,944	\$70,500	\$90,300
CAPITAL OUTLAY	846100 PUBLIC ART	\$92,606	\$35,000	\$29,900	\$105,000
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$11,000	\$0	\$19,000
	936000 CITYWIDE PROJECTS	\$0	\$123,056	\$50,000	\$82,300
SUB-TOTAL		\$0	\$134,056	\$50,000	\$101,300
GRAND TOTAL		\$92,606	\$252,000	\$150,400	\$296,600

**REVENUE REPORT  
PARK IMPACT FUND  
13060**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
LICENSES & PRMTS.	429300	IMPACT FEE	\$27,095	\$0	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$10,392	\$2,800	\$920	\$300
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$239,093	\$690,100	\$524,780	\$16,900
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$308,800	\$0	\$0	\$0
Grand Total			<u>\$585,380</u>	<u>\$692,900</u>	<u>\$525,700</u>	<u>\$17,200</u>

**CULTURAL ART**  
**13060.44440**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	871100 LEASE PRINCIPAL	\$30,000	\$480,000	\$480,000	\$0
	872100 LEASE INTEREST	\$30,600	\$28,800	\$28,800	\$0
SUB-TOTAL		\$60,600	\$508,800	\$508,800	\$0
OTHER FIN. USE	936000 CITYWIDE PROJECTS	\$0	\$184,100	\$0	\$17,200
GRAND TOTAL		\$60,600	\$692,900	\$508,800	\$17,200

**REVENUE REPORT  
PUBLIC ART IMPACT FEE FUND  
13070**

			2008	2009	2009	2010 APPRVD.
			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
LINE	ITEM NO:	LINE ITEM DESC.:				
LICENSES & PRMTS.	429300	IMPACT FEE	\$55,333	\$0	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$3,877	\$2,400	\$753	\$700
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$235,037	\$127,500	\$194,247	\$60,000
Grand Total			<u>\$294,247</u>	<u>\$129,900</u>	<u>\$195,000</u>	<u>\$60,700</u>

**CULTURAL ART**  
**13070.44440**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	846100	PUBLIC ART	\$100,000	\$0	\$110,000	\$0
OTHER FIN. USE	936000	CITYWIDE PROJECTS	\$0	\$129,900	\$25,000	\$60,700
GRAND TOTAL			\$100,000	\$129,900	\$135,000	\$60,700

**REVENUE REPORT  
K-150 IMPACT FEE FUND  
13090**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
LICENSES & PRMTS.	429300	IMPACT FEE	\$52,218	\$0	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$10,241	\$0	\$478	\$1,000
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$577,563	\$0	\$640,022	\$640,500
Grand Total			<u>\$640,022</u>	<u>\$0</u>	<u>\$640,500</u>	<u>\$641,500</u>

**K-150 IMPACT FEE FUND**  
**13090.33200**

LINE			2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
OTHER FIN. USE	914500	TRANS TO BOND AND INTEREST	\$0	\$0	\$0	\$400,000
	936000	CITYWIDE PROJECTS	\$0	\$0	\$0	\$241,500
		SUB-TOTAL	\$0	\$0	\$0	\$641,500
		GRAND TOTAL	\$0	\$0	\$0	\$641,500

**REVENUE REPORT  
DEBT SERVICE FUND  
14450**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
TAXES	411100	REAL PROPERTY - CURRENT	\$4,989,939	\$4,930,460	\$4,930,460	\$5,050,065
	411200	PERSONAL PROPERTY - SLIDER	\$1,003	\$0	\$0	\$0
	411300	REAL PROPERTY - DELINQUENT	\$37,471	\$30,000	\$30,000	\$30,000
	411400	PERSONAL PROPERTY - DELINQUENT	\$0	\$2,000	\$2,000	\$2,000
	411500	RECREATION VEHICLE TAX	\$987	\$446	\$446	\$789
	411600	HEAVY TRUCK TAX	\$518	\$782	\$782	\$482
		Category-Total	\$5,029,918	\$4,963,688	\$4,963,688	\$5,083,336
OTHER GOV. REV.	434400	MOTOR VEHICLE TAX	\$574,855	\$449,638	\$449,638	\$416,459
SPECIAL ASSMTS.	461000	SPECIAL ASSESSMENTS-CURRENT	\$1,516,970	\$2,114,940	\$1,926,307	\$1,666,314
	462000	SPECIAL ASSESSMENTS-DELINQUENT	\$7,073	\$4,000	\$4,000	\$4,000
		Category-Total	\$1,524,043	\$2,118,940	\$1,930,307	\$1,670,314
INTEREST INCOME	471000	INTEREST REVENUE	\$220,088	\$127,234	\$70,011	\$71,391
CONTRIB. & OTHER	481000	MISCELLANEOUS	\$10	\$0	\$0	\$0
	487000	UNENC BAL FWD	\$7,822,863	\$7,766,500	\$7,977,756	\$7,515,100
		Category-Total	\$7,822,873	\$7,766,500	\$7,977,756	\$7,515,100
OTHER FIN. SOURCES	491040	TRANS FROM CAPITAL FUNDS	\$122,792	\$0	\$0	\$400,000
	499300	PREMIUMS ON BONDS SOLD	\$40,376	\$0	\$0	\$0
	499500	ADVANCE REFUNDING	\$6,500,000	\$0	\$0	\$0
		Category-Total	\$6,663,168	\$0	\$0	\$400,000
		Grand Total	\$21,834,945	\$15,426,000	\$15,391,400	\$15,156,600

**DEBT SERVICE**  
**14450.55000**

	LINE ITEM NO: LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$36,155	\$114,500	\$114,500	\$75,800
CAPITAL OUTLAY	871200 BOND PRINCIPAL	\$5,415,000	\$5,577,500	\$5,575,000	\$5,530,000
	871210 PAYMENT TO REFUNDED BOND ESCROW - AGENT	\$6,455,728	\$0	\$0	\$0
	871400 BOND/NOTE ISSUANCE COST	\$45,500	\$0	\$0	\$0
	872200 BOND INTEREST	\$1,904,806	\$2,341,200	\$2,186,800	\$2,010,400
	SUB-TOTAL	\$13,821,034	\$7,918,700	\$7,761,800	\$7,540,400
OTHER FIN. USE	933000 CASH BASIS RESERVE	\$0	\$7,392,800	\$0	\$7,540,400
	GRAND TOTAL	\$13,857,189	\$15,426,000	\$7,876,300	\$15,156,600

**REVENUE REPORT  
DEBT SERVICE - PARK PLACE  
14460**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
TAXES	412100	CITY SALES TAX	\$76,618	\$0	\$77,000	\$77,000
SPECIAL ASSMTS.	461000	SPECIAL ASSESSMENTS-CURRENT	\$0	\$0	\$0	\$570,300
INTEREST INCOME	471000	INTEREST REVENUE	\$310	\$0	\$472	\$5,000
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$8	\$0	\$76,928	\$154,400
Grand Total			<u>\$76,936</u>	<u>\$0</u>	<u>\$154,400</u>	<u>\$806,700</u>

**DEBT SERVICE - PARK PLACE  
14460.55000**

LINE ITEM NO: LINE ITEM DESC.:			2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$0	\$3,477
CAPITAL OUTLAY	871200	BOND PRINCIPAL	\$0	\$0	\$0	\$140,418
	872200	BOND INTEREST	\$0	\$0	\$0	\$662,805
SUB-TOTAL			\$0	\$0	\$0	\$803,223
GRAND TOTAL			\$0	\$0	\$0	\$806,700

**REVENUE REPORT  
DEBT SERVICE - ONE NINETEEN  
14470**

	LINE ITEM NO:	LINE ITEM DESC.:	2008 ACTUAL:	2009 BUDGET:	2009 ESTIMATED:	2010 APPRVD. BUDGET:
TAXES	412100	CITY SALES TAX	\$29	\$0	\$150,000	\$668,176
SPECIAL ASSMTS.	461000	SPECIAL ASSESSMENTS-CURRENT	\$0	\$0	\$0	\$116,993
INTEREST INCOME	471000	INTEREST REVENUE	\$0	\$0	\$471	\$5,031
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$0	\$0	\$29	\$150,500
Grand Total			\$29	\$0	\$150,500	\$940,700

**DEBT SERVICE - ONE NINETEEN  
14470.55000**

LINE		2008	2009	2009	2010 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$0	\$0	\$0	\$116,993
	611100 MISCELLANEOUS SERVICES	\$0	\$0	\$0	\$3,380
	SUB-TOTAL	\$0	\$0	\$0	\$120,373
CAPITAL OUTLAY	871200 BOND PRINCIPAL	\$0	\$0	\$0	\$110,000
	872200 BOND INTEREST	\$0	\$0	\$0	\$355,427
	SUB-TOTAL	\$0	\$0	\$0	\$465,427
OTHER FIN. USE	933000 CASH BASIS RESERVE	\$0	\$0	\$0	\$354,900
	GRAND TOTAL	\$0	\$0	\$0	\$940,700

# CITY OF LEAWOOD, KANSAS

## *Growing Green Together*



### *DID YOU KNOW.....*

*Earth Day began on April 22<sup>nd</sup>, 1970 and has been celebrated every year since. The original purpose of Earth Day was to bring different groups together to raise awareness about environmental issues. Before Earth Day, there were different groups of people who focused on certain environmental issues. Some focused on wildlife protection, pesticide regulation or recycling. Earth Day brought everyone together to show the world how important it was to care for the environment.*

*The first Earth Day was the beginning of a chain of events that created the United States Environmental Protection Agency. Earth Day also paved the way for the Clean Air, Clean Water and Endangered Species Act.*

