



GROWING WITH DISTINCTION



2017

ANNUAL BUDGET

ANNUAL BUDGET

Fiscal Year 2017, Beginning January 1st

The following individuals are recognized for their significant contributions toward the City's 2017 budget process.

Mayor

Peggy J. Dunn

City Council

Ward 1

Debra Filla
Andrew Osman

Ward 2

Steven Kaster, MD
Jim Rawlings

Ward 3

Lisa Harrison
Chuck Sipple

Ward 4

James Azeltine
Julie Cain

Budget and Finance Committee

City Council

Committee as a Whole

Citizen Appointees

Anab Abdulahi
Linda Hanson
Jim Morris

The cover depicts various angles of the Leawood City Hall Building on a typical fall day. City operations were moved to this building, located at 4800 Town Center Drive, in 1994. Previous to that time, City Hall was a small colonial-style building located at 96th & Lee Boulevard.

The cover was designed by City employee, **Marica Putman**.

Budget Staff

City Administrator

Scott M. Lambers

Finance Director

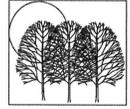
Dawn Long

Budget Manager

Kathy Byard

Information Services Director

Mark Andrasik



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Leawood
Kansas**

For the Fiscal Year Beginning

January 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Leawood, Kansas for its annual budget for the fiscal year beginning January 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. The 2017 budget continues to conform to program requirements and will be submitted for consideration this fall.

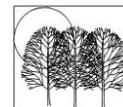
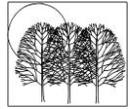


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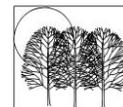
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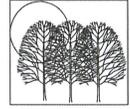
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Introduction

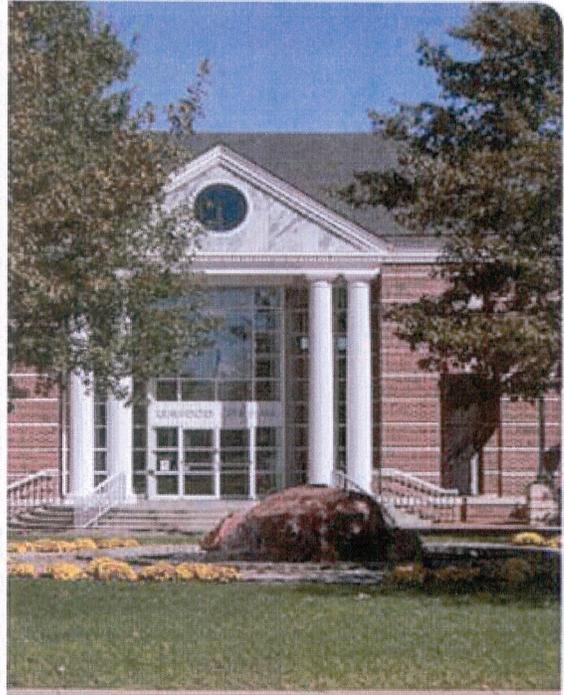
For ease of use, this budget has been organized into thirteen (13) sections. These sections are located behind their respective tabs and include:

1. **Budget Message:** This is an overview of the budget written by the City Administrator to the Governing Body and the citizens of Leawood. It presents highlights of the 2017 budget.
2. **City Overview:** This section contains an organizational chart, Governing Body goals, Ad Valorem/Mill Levy data, economic information, a community profile, and City history.
3. **Financial Overview:** This section includes a description of the City funds, position summary for personnel by department, revenue highlights, expenditure trends, financial summaries showing 2015 actuals, 2016 estimate, and 2017 budgets. It also includes a projection of the reserves, both debt and operating, through 2023.
4. **Administration Program Summary:** Includes budget totals for General Operations, Administration, Finance, Human Resources, Municipal Court, Legal Services, Information Services, Community Development Administration, Planning Services, Neighborhood Services and Code Services.
5. **Police Program Summary:** Includes budget totals for all seven divisions: Administration, Communications (Dispatch), Records, Investigations, Patrol/Traffic, D.A.R.E., and Animal Control.
6. **Fire Program Summary:** Includes budget totals for Administration, Operations, and Prevention/Investigation.
7. **Public Works Program Summary:** Includes budget totals for eight divisions: Administration, Street Maintenance, Street Improvements, Fleet Maintenance, Engineering/Inspection, Engineering/Design, Facilities Maintenance, and Stormwater Management.
8. **Parks & Recreation Program Summary:** Includes budget totals for eleven divisions: Administration, Golf Course, Aquatic Center, Recreation Programming, Park Maintenance, Sports, Special Events, Community Theater, Historic Programs, Cultural Arts, and Outdoor Programming.
9. **Capital and Debt Overview:** Includes lists and descriptions of capital leases, capital equipment purchases, capital projects, pay-as-you-go capital, arterial/collector street rehabilitation program, residential street rehabilitation program, stormwater projects, and street/stormwater projects funded by the 1/8-cent sales tax and debt service information.
10. **Summary of Personnel:** Includes a detailed list of each position in every department for 2015, 2016 and 2017.
11. **Budget & Financial Policies and Glossary of Terms:** Includes the budget and financial policies of the City and provides the reader with a glossary of terms found in the document.
12. **General Fund Detail:** Includes line item detail for the General Fund. Internal staff primarily uses this section.
13. **Other Funds Detail:** Includes line item detail for all other funds. Internal staff primarily uses this section.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"





City of Leawood

4800 Town Center Drive • Leawood, Kansas 66211 • (913) 339-6700
(913) 339-6781 Fax

August 1, 2016

Honorable Mayor, Council Members, and the Leawood Community:

Submitted to you is the 2017 Budget for the City of Leawood. The total 2017 Budget equals \$60,702,300 and represents a 2.9% increase from the 2016 Estimated Budget. It continues to reflect conservative revenue estimates, as previous years. The 2017 revenues are projected at \$56,731,440, a 3.9% increase from the 2016 Estimate, and slightly lower than the 2015 actuals of \$56,561,818.

Based upon a solid set of financial measures and benchmarks, the 2017 budget is expected to deliver the same quality and exceptional services which have been standard for over 60 years for the City of Leawood. The primary purpose of a budget document and the budget process is to develop, adopt and implement a plan for accomplishing goals for the upcoming year within given constraints. The 2017 Budget has been designed with the long-term goals of the City and the continuation of Leawood's tradition of maintaining a responsive government, a stable financial position and high service levels.

The sound financial condition of a City depends on its ability to balance the demands for service with available financial resources. Monitoring financial condition allows managers to identify existing and emerging financial problems and develop solutions in a timely manner. Leawood has used a financial forecasting and planning model to monitor financial progress. The City began using this tool over a decade ago. Every year it has been improved and it is monitored throughout the year to ensure that fund balances remain within policy standards, especially when revenue sources and expenditure demands change. Additionally, Leawood continues to have a diversified revenue base. The largest category, 38%, comes from property taxes; followed by other governmental revenue of 33%, which includes franchise fees, licenses, permits, and charges for services; and lastly sales taxes of 29%. Also contributing to Leawood's stability is the fact that the City continues to offer, attract and promote a high quality of life. Leawood was recently ranked as the fifth best city, with populations of 25,000 to 100,000, in the United States by WalletHub.com. Almost 1,300 cities were evaluated on 22 key metrics of financial and quality of life factors.

For the 2017 budget year, Leawood is anticipating an increase in assessed valuation for real property. The final assessed valuation numbers will be released by the County Clerk in December. When staff met with the County Appraiser early this year, the appraisal statistics were again very positive. Residential appraisal growth year-over-year was 4.9% as compared to 6.5% last year; and commercial appraisal growth was 11.8% as compared to almost 4.0% last year. Over the past ten years the City's property tax base has increased 1.9% per year on average. But the strongest growth occurred in the years prior to 2010. Assessed values decreased three years in a row, before rebounding slightly in 2013. The growth for the current year is the same as last year, 5% for two consecutive years. During the last ten years, real

commercial property has grown faster than all other classifications, and today represents 22% of total taxable property. Residential real property continues to comprise the majority of the total, at 68%, while personal property classifications have dropped in importance, once representing 13% of the total base, now only 10% of the total.

The second largest single source of City revenue is sales tax. The 2017 budget projects revenue from the City 1% sales tax to be \$7,279,200 or an increase of 2.95% from the 2016 estimated budget. Over the last five years, revenue from this single source has increased an average of 5.0% per year. The budget is comprised of several types of sales tax revenue: city and county general sales tax; city and county compensating use tax; a city 1/8-cent capital sales tax used for stormwater and street repairs; and a 1/4-cent special county sales and use tax. Over the last ten years, total sales tax collections were bolstered by the collection of the capital taxes. Included in this classification was the Public Safety sales tax which was in existence for four years, ending on March 31, 2011. Absent these tax rate changes, growth in the base has kept pace with changes in population and inflation. For both general and use sales tax collections, 62% of the revenue comes from the City's sales tax levies and the remaining 38% from the City's distributed share of the County-wide taxes.

The budget process is a year round staff endeavor. The formal process for the 2017 Annual Budget began with discussion at the March 7, 2016 Governing Body work session to review the 2017-2021 Capital Improvement Program (C.I.P.) and continued at the May 2, 2016 work session. The financial framework for the development of the 2017 budget was managed around these discussions. Another integral part of the annual operating budget is assessed valuation. The 2017 appraised values were released by the County in early March. All of these aided in the development of the budget directives, which include:

Sustaining financial stability

- ✓ Reserves for all Operating Funds are budgeted at 54% of expenditures, above the 11% minimum.
- ✓ Debt Service reserve levels remain at 35% or above throughout the financial planning period.
- ✓ The 2017 budget includes a mill levy of 24.513. Current projections include a 0.95 mill levy increase in each year of 2021, 2022, and 2023.
- ✓ All long term forecasting parameters have been met as outlined in the budget document.
- ✓ In 2017, all sales and use tax areas are expected to increase 2.95% from the 2016 Estimate. Leawood has become a major restaurant venue over the years, boasting a multitude of restaurants offering a wide-range of food choices in a variety of dining environments and price ranges. Additionally, there are many shopping choices, including specialty food stores, which offer an array of upscale and unique selections.
- ✓ Building permit growth, both residential and commercial, continues strong, however it will more than likely begin to gradually slow as the available land area declines.
- ✓ Capital projects, where practical, are linked to operating costs in order to monitor and maintain long-term financial balance.
- ✓ Carefully monitoring spending with a watchful eye towards inflationary pressure in other commodities, services, as well as capital costs. In multi-year financial planning, capital funds, particularly the City's capital equipment fund and the capital projects fund, all include an inflation factor.
- ✓ Continuation of the City's Aaa Bond Rating.

Sustaining service levels

- ✓ Maintain equitable and competitive employee compensation.
- ✓ Police officers will average 1.8 commissioned officers per 1,000 citizens.
- ✓ Firefighters will average 617 residents per one firefighter.
- ✓ Parks & Recreation will average 523 residents per one FTE.
- ✓ Administrative employees, as a percentage of direct employees, will average 18.3%.
- ✓ Mandates and operating costs of capital are funded.
- ✓ An average PCI rating of 77.4, compared to the Governing Body goal of a street rating of not less than 70.0.

Sustaining efficient delivery of services

- ✓ The City's 2017 Budget continues to provide a high level of service to the citizens by increasing efficiency in service delivery and addressing resource needs in every part of the City. Employees in all departments continually participate in training and obtain certifications to ensure that City services are being delivered by well-trained, knowledgeable individuals. Each department reviews both industry standards and internal goals on a regular basis to determine if services are being delivered efficiently and identify improvements, when needed.
- ✓ Performance measures within each department are linked with the resources needed to meet the expected performance levels during the fiscal year.
- ✓ The City's technology direction continues to grow and expand with an integrated phone system, fiber connectivity, a new data center and police and court technology improvements. All of these have resulted in high computing performance and connectivity, integrated systems with increased communication and capability, virtualization, and higher security. Continued improvement is planned with the installation of fiber from 119th to 123rd Streets in 2016, followed by two more phases in 2017 and 2018 to install fiber from 143rd Street & Mission Rd to Overbrook and south to 154th Street.

THE CITY OF LEAWOOD'S VISION

Leawood prides itself on being a safe, attractive community, which values its distinctive character. The citizens of Leawood are civic-minded and are an important component in shaping Leawood's future. As the City of Leawood looks to the future, it will continue to maintain the residential property values, promote neighborhood-oriented commercial developments, offer a variety of high quality residential neighborhoods, sustain environmental sensitivity, retain natural landscapes and provide public, open space. With vision, as articulated in our comprehensive plan, the City of Leawood will continue to grow with distinction.

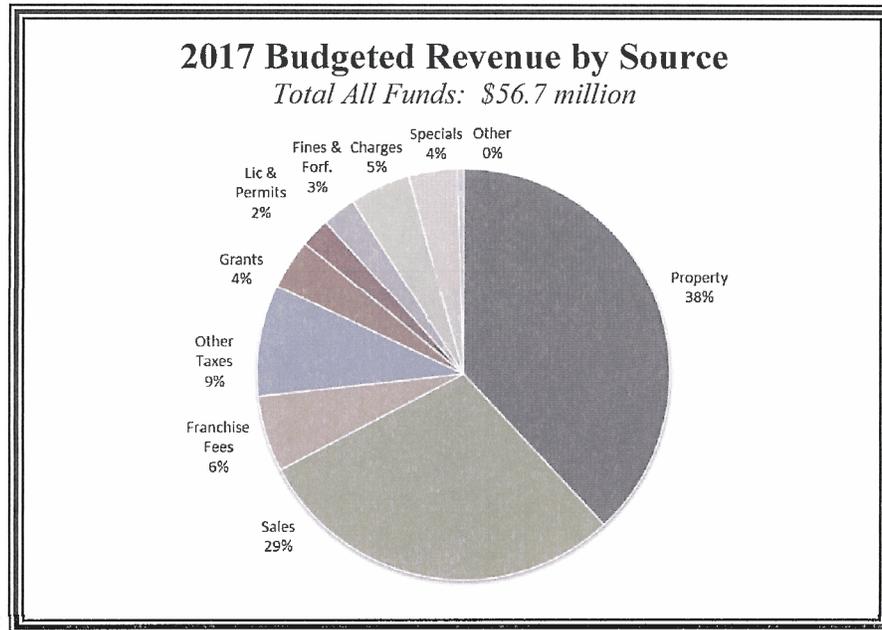
GOVERNING BODY GOALS

Each year the Governing Body reviews, reaffirms and develops strategic goals which support the City's vision. Goals are categorized in the five main areas that have allowed the City to flourish: Public Safety, Financial Stability, Capital Improvements, Growth Management, and Quality of Life. Short-term goals are either incorporated into the 2016 operations plan or will be addressed in the 2017 budget. Long-term goals cover issues that will strategically guide long-range plans for the community. All of the goals are linked to the Long Term Strategic Financial Planning section.

FINANCIAL HIGHLIGHTS

Revenue Highlights

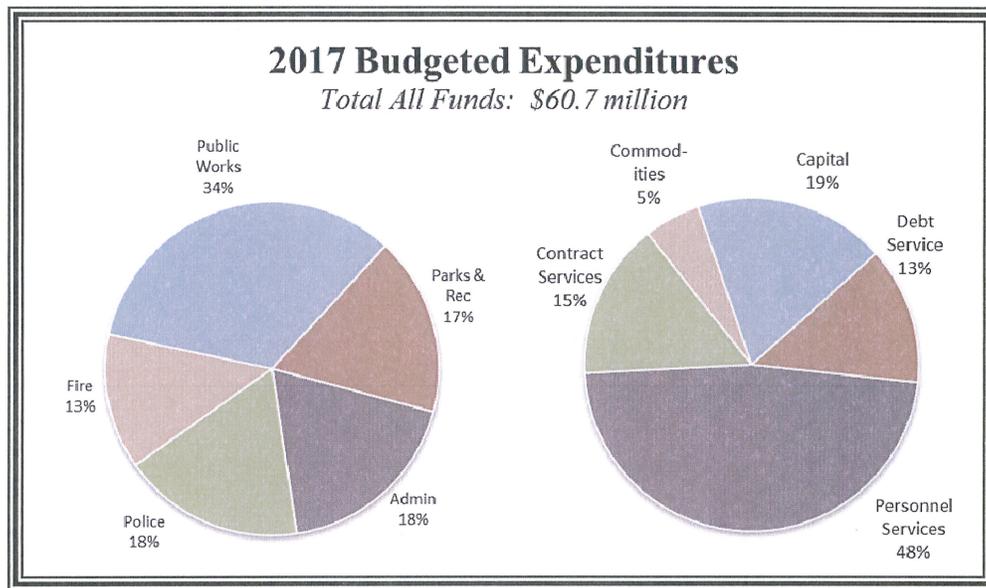
- ❖ Total revenue is expected to increase in 2017 by 3.9% or \$2,114,641.
- ❖ For 2017, the mill levy is 24.513; a minor increase from 24.508 in 2016.



- ❖ Property taxes, of \$21,594,660, represent 38% of the total 2017 budget. Staff is projecting an increase of 5.0% in assessed valuation for 2017; followed by growth of 2.75% for 2018 and each year thereafter. When converted to assessed valuation, real property increased by 6.03%, as compared to an increase of 5.37% last year. The County Clerk will distribute the final assessed valuation at year-end after which the financial planning model projections will be updated.
- ❖ Other Governmental Revenues total 33% of the budget, or \$18,543,280. Included in this area are: franchise fees; taxes on motor and recreational vehicles; alcohol and gasoline taxes as distributed from the State; special assessment payments on bonded projects; contributions from other entities for major street projects; licenses and permits, fees for recreational activities or classes, and court fines/forfeitures.
- ❖ Sales and Use Tax comprises 29% of total revenue in 2017 and is expected to rise 2.95%, in total for all categories, from 2016. Included in the 2017 budget is \$16,593,500 and \$16,117,600 in the 2016 estimated budget. Total collections in 2015 were slightly higher, 0.9%, than 2014 and 1.5% lower than the 2015 estimated budget. The County sales tax areas experienced the greatest growth from 2014 with receipts 1.9% higher in 2015. The City sales and use tax revenue for 2015 were 0.3% more than the 2014 collections.

Expenditure Highlights

- ❖ Expenditure growth for 2017 increased by 2.9% or \$1,729,900.



- ❖ Personnel Services increased by 2.9% over the 2016 Estimated Budget, totaling \$28,839,200 in 2017. In addition to a 3.90% maximum merit wage change, increases have been included for health and dental insurance, social security, unemployment payments, group life, and long term disability payments. Also a total of \$25,000 has been included in 2017 for Paramedic Premium Wages to be paid to eligible firefighters.
- ❖ Operating expenditures increased by 3.6% or \$427,700 from the 2016 Estimated Budget. A large part, \$260,000, of this increase is due to the carryover of the Transient Guest Tax receipts from 2016 to 2017. All types of building, vehicle, and liability insurance are expected to increase by \$14,500, or 4.0%, from 2016. Areas with higher expenses in 2017 include expendable equipment, materials/supplies, and golf course merchandise. These increases are offset by lower streetlight, sidewalk and traffic signal maintenance, and gasoline expense.
- ❖ Capital costs are projected to increase by 4.3%, or \$460,700, from 2016. Planned 2017 pay-as-you-go capital purchases/improvements include: \$3,599,100 for street repairs; \$1,777,400 in replacement vehicles/equipment; \$2,438,000 in City building, park, golf course repairs/maintenance; \$2,200,000 for storm water projects; and \$198,500 for public art.
- ❖ Debt is projected to slightly increase by 0.5%, or \$39,500 from the 2016 Estimated Budget. No new debt will be issued in 2016. In 2017, a total of \$16.5 million in new debt issuance is planned. Projects include: half of the costs for 143rd Street-Nall to Windsor; 2015 and 2016 Curb Replacements; and the 89th & Mission storm sewer improvement projects.

The activity for each budgeted fund is reflected in the following table.

EXPENDITURE SUMMARY, All Budgeted Funds			
FUND	2015 Actual	2016 Estimate	2017 Budget
<i>General Purpose</i>	\$35,082,857	\$40,304,700	\$41,359,100
<i>Special Revenue Funds</i>			
Special Alcohol	260,490	325,000	350,000
Special City St/Hwy	1,537,347	1,613,200	1,497,100
Special Parks/Rec	431,344	716,600	600,000
Special Law Enforce	2,829	15,000	25,800
Transient Guest Tax	321,409	406,200	727,400
<i>Capital Project Funds</i>			
City Equipment	1,284,924	1,740,300	1,619,000
Street Improvements	1,313,438	3,041,200	2,102,000
Capital Improvements	2,343,743	1,791,900	1,996,400
1/8 Cent Sales Tax	34,615	696,000	2,200,000
City Capital Art	9,272	183,500	198,500
Park Impact	0	0	0
Public Art Impact	0	0	0
135th St Corridor Impact	0	0	0
<i>Debt Service</i>	9,863,148	8,138,800	8,027,000
TOTAL BUDGETED FUNDS	\$52,485,416	\$58,972,400	\$60,702,300

FUND HIGHLIGHTS

General Fund

The General Fund is the principal fund of the City, accounting for all financial transactions not accounted for in other funds. Anticipated revenue in 2017 is \$43,565,700 with the largest source coming from property tax collections. The General Fund expenditures, of \$41,359,100, comprise 68.1% of expenses planned for all budgeted funds. The majority of the total expenses in the General Fund, or 70%, is for the payment of wages and benefits for the City's employees. Other notable spending planned for 2017 from the General Fund include:

- \$200,000 for repairs to the courtyard and steps to the City Hall building.
- \$150,000 to reimburse the Hallbrook neighborhood for the installation of LED lighting.
- \$158,400 in the Information Services department for the continuation of fiber installation on 143rd Street between Mission and Overbrook. This new initiative began in 2015 and includes a third phase for completion in 2018.
- \$556,500 to replace 7 Police Patrol/Traffic vehicles; 1 Investigation vehicles; 1 motorcycle; 1 PSO truck; 1 Administration vehicle; a speed control system; and the in-car camera systems.
- \$225,000 to replace the Records Management system in the Police Department.
- \$293,500 for the lease payments due on 2 Fire pumpers and the first year payment for the platform truck to be replaced later this year.
- \$263,000 to replace the HVAC systems at Fire Stations #2 and #3.
- \$57,000 to purchase EMS equipment which represents the final year of a 3-year program to acquire Paramedic certification for Firefighters. Also included is \$25,000 for Paramedic Premium Wages.

- \$393,000 in Public Works to replace 3 pick-up trucks, 2 dump bodies, a color cutter/plotter/scanner, a backhoe, a hot patch unit and other street maintenance equipment.
- \$70,000 for culvert cleaning; \$13,000 for Operation Green light; \$26,000 for bi-annual inspection of bridges; and \$16,000 to update the traffic model and GASB streets/storm water.
- \$140,000 to replace the roof of the Parks Maintenance Material Storage building and renovations to the Park Maintenance office area.
- \$65,000 to repaint the pool at the Aquatic Center.
- \$50,000 for the design and installation plan for bicycle route system signage throughout the City.
- \$55,000 towards the \$500,000 for park improvements as identified in the Park Master plan. The Special Parks/Recreation fund will provide the remainder of the funds in 2017.
- \$1,065,000 for the Ironhorse Golf Clubhouse expansion project to begin in late 2016. A total of \$935,000 is included in 2016.
- \$196,000 for the replacement of 1 vehicle along with mowing and landscape care equipment for the Golf Course.
- \$105,800 for the final year of a 3-year lease to replace the golf carts at the Golf Course.

Special Revenue Funds

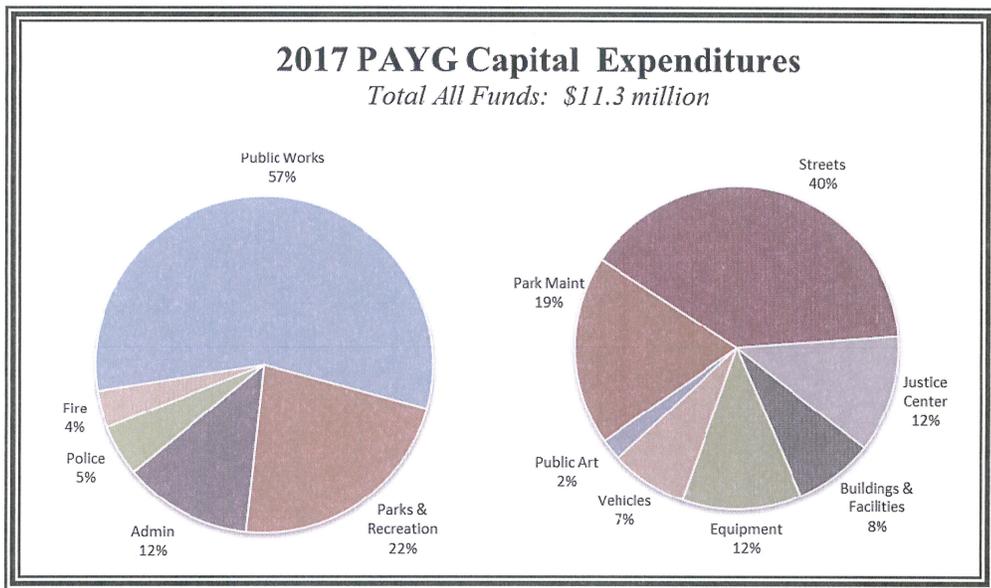
Leawood has five budgeted Special Revenue Funds: the Special Alcohol Fund, the Special City/County Highway Fund, the Special Parks & Recreation Fund, the Special Law Enforcement Fund, and the Special Transient Guest Tax Fund. Special Revenue Funds are used to account for revenue derived from specific taxes, governmental grants or other revenue sources which are designed to finance particular functions or activities of the City.

The Alcohol Fund for 2017 includes a transfer of \$299,000 to the General Fund which will help offset the cost of the Leawood D.A.R.E. program; a total of \$300,000 to the Johnson County Drug and Alcohol Awareness Council; and \$20,000 for local after-prom and after-graduation events. The notable items in the Special City County Highway Fund include \$400,000 for the Slurry Seal program and \$1,097,100 for mill and overlay. The Special Parks & Recreation Fund will finance the park improvements as identified in the Parks Master plan in 2017. The Special Law Enforcement Fund collects the City's share of forfeiture monies and can be used for police equipment. It is estimated that expenses may be approximately \$25,800 in 2017. The Special Transient Guest Tax Fund consists of quarterly hotel tax payments disbursed from the State. The current transient guest tax rate is 8%.

Capital Project Funds

The Governing Body continues its commitment to capital investments. Capital Funds coordinate resources used for the acquisition and/or construction of capital projects or equipment or other fixed assets or infrastructure improvements, not being financed by other funds. The City has eight capital funds which include: the City Equipment fund; the Street Improvements fund; the Capital Improvements fund; the 1/8-Cent Sales Tax (storm repairs) fund; the City Capital Art fund; and three impact fee funds for parks, public art, and the improvements along the 135th Street corridor. In fiscal year 2017, the Capital Improvement Program totals \$11.3 million dollars. These

funds are used to replace and to purchase new capital equipment, for improvements and additions to municipal facilities, storm drainage, and street maintenance and repairs. This represents 18.7% of the total budget of \$60,317,300, slightly higher to the 18.3% in 2016.



PERSONNEL HIGHLIGHTS

Personnel costs and benefits represent a 2.9% increase over 2016. The 2016 approved budget included a net increase of 0.77 FTE’s. New was a full-time Police Communications position and a 0.23 Intern to Street Maintenance. These additions were offset by the elimination of two 0.23 Interns in Finance and Human Resources. The 2016 Estimated Budget reflects the reduction of a full-time Fire Administrative Assistant to a 0.75 regular part-time position. No new positions will be added in 2017.

Summary of Personnel

Year	2013	2014	2015	2016	2017
Full-time	256	256	258	258	258
FTE’s	292.20	292.20	295.40	295.92	295.92

- ◆ The 2017 budget provides funding for wages for current employees at 3.9% above the 2016 estimated budget. No cost of living increases are budgeted; however funds are included for performance increases which can be granted by management using a range of 0.0% to 3.90%. The 2017 budget is projected conservatively and assumes full employment. The wage base is projected to grow by 2.2% and benefit increases are projected at 3.2%.
- ◆ Funding for both the Kansas Public Employees Retirement System (KPERs) and the Kansas Police and Fire (KP&F) employees are projected to decrease slightly next year. The 2017 budget includes the KPERs employer rate changing from 10.18% to 9.46%; and the KP&F rate from 20.98% to 19.58%. The contribution rate for employees in the KPERs system is 6.00% and 7.15% for KP&F employees. For the year ended June 30, 2015, KPERs 25-year investment return average was 8.5 percent, exceeding the 8 percent target. The valuation showed the System’s new funded ratio at 62%, up from 60% in the previous

year, but still well below the 80% that is expected for public pension plans. While these signs are positive, the growth towards financial health is slow and dependent on consistent contributions by the State, along with strong investment performance.

- ◆ The City of Leawood Human Resources Department continues to partner with Blue Cross to increase awareness and education of healthy lifestyle choices among employees. The 2017 Budget anticipates an increase of 10% for health insurance, for a total 2017 budget of \$3,433,427; and a 5% increase for dental insurance rates for a total 2017 budget of \$98,962. In 2015, the City transitioned to a new benefits consultant and broker and new Life/Long Term Disability/Voluntary Short-Term Disability and Section 125 providers. Also, in addition to the voluntary 457 and 401 retirement plans currently offered, a Roth IRA was added as another option for employees.
- ◆ Historically, the City has been a trustee in a workers' compensation trust (Kansas Eastern Region Insurance Trust), which has been effective in helping to manage work-related injuries and illnesses. The trust allows the City to directly benefit when its experience rate decreases. In 2015, the City paid a total premium of \$329,000 for workers compensation to KERIT; and later in the year, received a dividend in the amount of \$100,453 as a result of a successful safety program and capable claims management for prior claim years. These dividends are not guaranteed. Both the 2016 and 2017 budgets include approximately \$311,000 for annual KERIT payments.

LONG TERM STRATEGIC FINANCIAL PLANNING

During the work sessions held to date in 2016, the Governing Body has discussed and agreed to certain long-term strategic assumptions. Using the City's financial planning model, these assumptions were linked to operating and capital projections. Modeling helps to assure decisions made today can be funded tomorrow. The assumptions used in the model include:

Demographic/Geographic Assumptions:

- ✓ Population will grow at .5% annually; for 2017 it is estimated at 34,926. The 2010 Census assigned Leawood a population of 31,867.

Revenue Assumptions:

- ✓ Total Levy increases in the financial planning model include a projected 0.95 mill in each year of 2021, 2022, and 2023.
- ✓ Assessed Valuation projections for 2017 of 5.0%; and 2.75% in 2018 and each year thereafter.
- ✓ All Sales and Use tax categories are projecting revenue growth of 2.95% for 2017 and each year thereafter.
- ✓ All other revenue annual growth of 2.5% to 3.0% each year.
- ✓ Interest Income of 0.4% in 2017; 2.0% in 2018-2019; 3.0% in 2020-2021; and 3.5% for the remaining years.

Expenditure Assumptions:

- ✓ No new positions in 2017 or 2018. The financial planning model reflects the addition of one full-time position every other year, beginning in 2019.
- ✓ The financial planning model reflects annual salary increases, based on performance, at a maximum of 3.7% in each year.

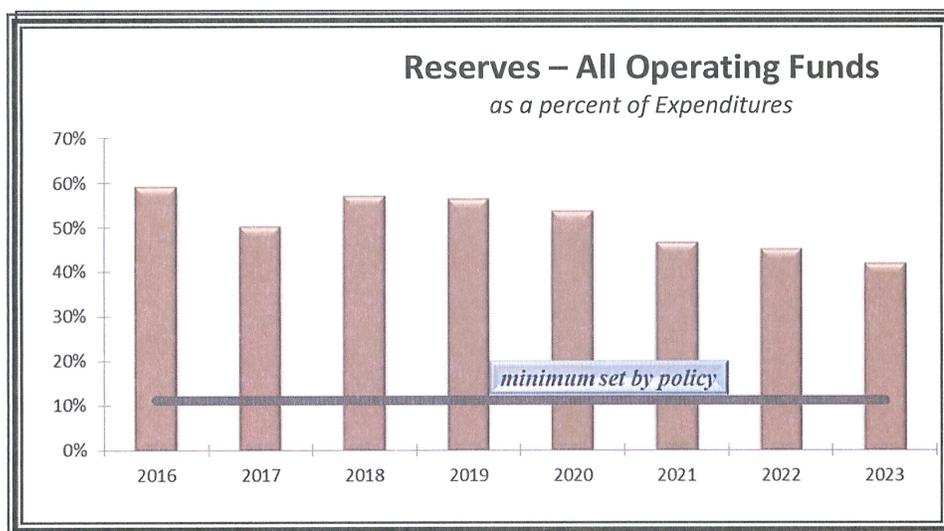
- ✓ Growth in Health Insurance rates beginning at 10.25% in 2018 and increasing slightly each year to 11.50% in 2023.
- ✓ Benefit growth of 5.65% in 2018; increasing each year to 5.90% in 2023.
- ✓ Contractual Services and Commodities for 2018-2023, growth at 1.5% annually.

Accelerated Street, Storm Water, and Curb Programs:

- ✓ Phase II of the *Accelerated Street Reconstruction Program* continues every other year with \$3,000,000 in 2017. Phase III will begin in 2019 at the same funding level, and continue every other year. These street reconstruction costs are financed with long-term debt.
- ✓ The debt-financed *Storm water Improvements Program* begins in 2018 with \$3.0 million and continues every other year at the same amount. The replacement program will address over 105,000 linear feet of galvanized pipe. Initially, this project was going to occur over seven years, with \$5 million spent annually each year for a total cost of \$35 million.
- ✓ The *Curb Repair and Replacement Program* began in 2013. This initiative spanned over four years, ending in 2016, with \$5,000,000 in improvements occurring each year. Approximately 371,000 feet of curbing on arterial/collector streets and 619,000 feet of curbing on residential streets will have been replaced by the end of this year. The debt financing began in 2014.

FINANCIAL POSITION

At the close of 2017, the City’s operating reserves are expected to be at 54% of expenditures, which is above the minimum set by the Governing Body. Reserves are established for three purposes: cash flow, natural emergencies, and large pay-as-you-go capital projects.

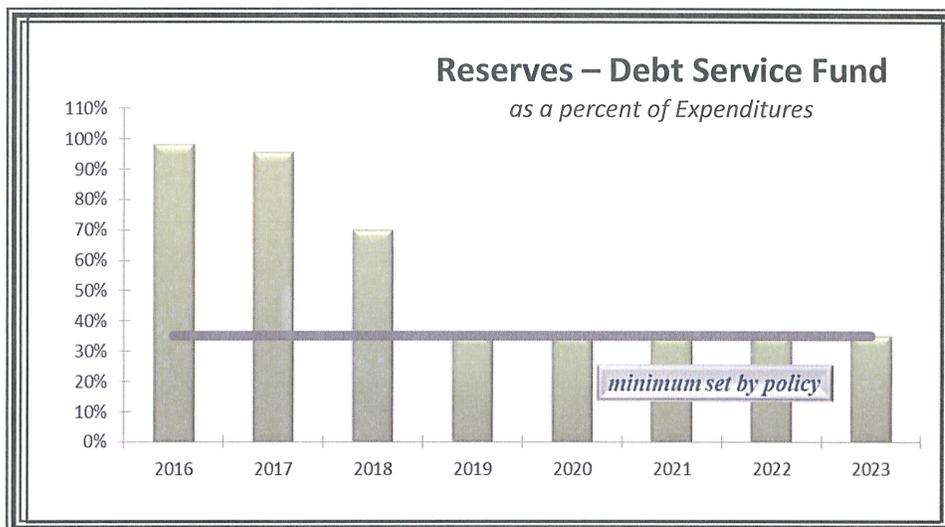


Leawood continues to be in a fortunate position and have good reserves. As major pay-as-you-go capital projects are completed, it is projected that the reserves over the next seven years will continue to be above the 11% goal. As discussed in the Budget & Financial Policies section of this document, Leawood’s minimum policy is to have at least 8.33% on hand at all times.

Debt reserves are maintained to deal with a variety of issues. These total \$7,652,000 in the 2017 Budget or 98% of debt service expenditures. This reserve level provides a financial cushion for the City for any unanticipated change in the economy, lower revenue collections, as well as to

add a layer of protection should special benefit tax payments become delinquent. Excellent reserve levels provide financial security for all stakeholders.

Each year the City staff and the City Council carefully review the capital improvements to be debt financed. With this process there is a clear understanding that the capital obligations made today will be balanced against the cost and the service levels provided in the future.



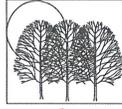
I would like to take this opportunity to thank Mayor Dunn and the City Council for their consistent and positive approach to sustaining growth in a professional and straightforward manner. The Council goals incorporate continued direction for the future of the City, while being ever mindful of maintaining the financial integrity of the City and its core reserves.

The preparation of the Annual Budget is a team approach that maintains and enhances key services while working within financial constraints. The involvement of the Management Team and their support staff demonstrates commitment to this process. Special acknowledgments to Dawn Long, Finance Director; Kathy Byard, Budget Manager; and Mark Andrasik, Director of Information Services, for their efforts in preparing this document.

Respectfully submitted,

Scott Lambers
City Administrator

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



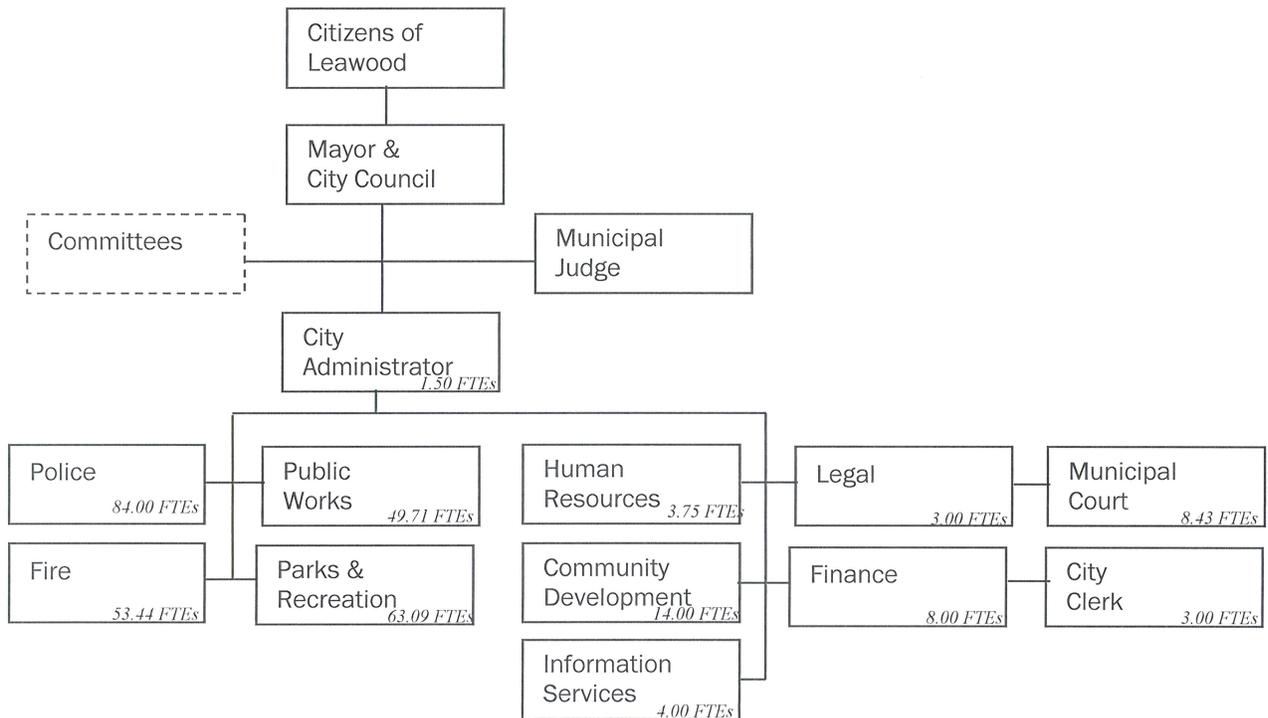
"Growing with Distinction"

A fitting motto for a City whose landscape is now rich with life. Leawood, once a barren canvas, is now a spectacular work of art. Its many artists of the past have painted a strong foundation to which future artists will add their own unique perspectives.

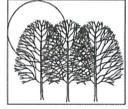


City Officials Directory

<i>City Administrator</i>	Scott Lambers
<i>City Attorney</i>	Patty Bennett
<i>City Clerk</i>	Deb Harper
<i>Community Development Director</i>	Richard Coleman
<i>Finance Director</i>	Dawn Long
<i>Fire Chief</i>	Dave Williams
<i>Human Resources Director</i>	Nic Sanders
<i>Information Services Director</i>	Mark Andrasik
<i>Parks/Recreation Director</i>	Chris Claxton
<i>Police Chief</i>	Troy Rettig
<i>Public Works Director</i>	Joe Johnson



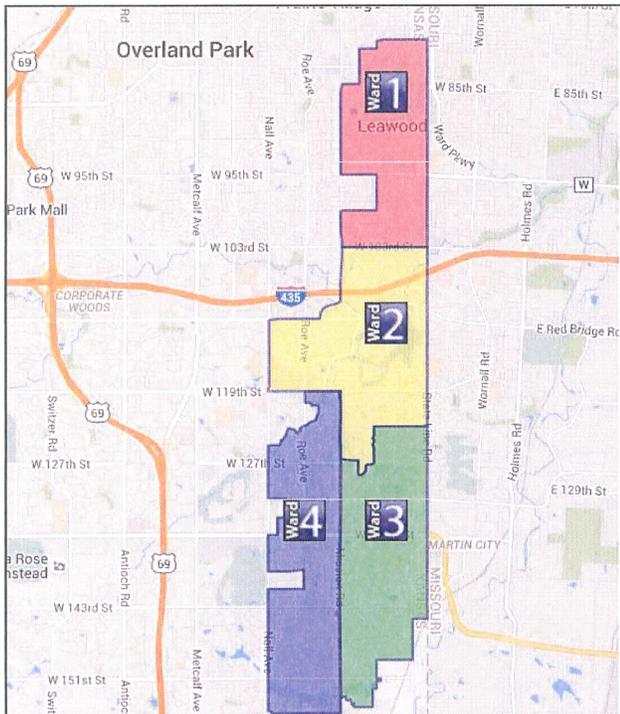
Total FTE's (Full-Time Equivalent) is 295.92 in the 2017 Budget.



Government

Leawood was incorporated as a city of the third class on November 30, 1948, with slightly more than 1,000 inhabitants. On December 31, 1998 Leawood became a city of the first class.

The City operates under a Mayor-Council form of government. The Mayor is elected on an at-large, non-partisan basis and serves a four-year term. The eight Council members are elected on a non-partisan basis from four wards and serve a staggered four-year term. Every other year in the odd numbered years, an election for council members is held with one council member from each of the four wards being chosen at each election.



<i>Name</i>	<i>Title/WARD</i>	<i>Term Expires</i>
Peggy Dunn	Mayor	January, 2020
Debra Filla	WARD 1	January, 2018
Andrew Osman	WARD 1	January, 2020
Steven Kaster, MD	WARD 2	January, 2018
Jim Rawlings	WARD 2	January, 2020
Lisa Harrison	WARD 3	January, 2018
Chuck Sipple	WARD 3	January, 2018
James Azeltine	WARD 4	January, 2020
Julie Cain	WARD 4	January, 2018



The Governing Body, which develops policy and provides direction for the professional City staff, appoints a City Administrator to perform the day-to-day management of City services. The City Administrator recommends directors for the City departments, which are then formally approved by the City Council. Regular meetings of the Leawood City Council are held the first and third Mondays of each month beginning at 7:30pm.



Governing Body Goals

The City of Leawood recognizes the importance and value of having a deliberate planning process to help guide land use, economic development, and efficient use of public funds. To plan effectively for the future, it is necessary to set goals, review them periodically, and work toward their attainment.

The goals have been grouped by Short-Term, Near-Term and Long-Term classifications.

SHORT-TERM GOALS [1 YEAR]

- | | |
|--|---|
| <p>1. Complete 135th Street Community Plan including:</p> <ul style="list-style-type: none"> a) Updated development assumptions [2016]. b) Best management practices regarding sustainable landscaping into LDO and City property; and [2016] c) Cultural amenities [2016]. <p>2. Develop an engineering estimate budget for construction of the Tomahawk Creek Trail extension from the end of the existing trail just east of Roe Avenue to the trail on Tomahawk Creek and apply to the JCPRD for funding consideration for 2017 construction [2016].</p> | <p>3. Create a policy for recognizing donations, sponsorships, and partnerships within the City's parks [2016].</p> <p>4. Evaluate a usage of City-owned property at 96th & Lee Boulevard [2013]</p> <p>5. Evaluate City solar energy regulations for commercial properties only [2016].</p> |
|--|---|

Near-Term Goals [1-2 Years]

- Evaluate temporary low-impact uses [e.g., community gardens, horseshoes, etc.] for undeveloped land at Ironwoods Park [2015].
- Integrate upgrades and new improvements to the City's Trail System [2015].
- Evaluate new home building codes with other Johnson County cities [2015].
- Apply for municipal sustainability awards [2015].

Long-Term Goals [2-5 Years]

- Evaluate I-435 to 103rd Street along State Line Road [2013].
- Evaluate noise level abatement options along the I-435 Corridor in KDOT ROW for non-KDOT funded projects that may include the utilization of natural sound barriers, including trees and landscaping [2013].
- Evaluate land-use options for City-owned property at Town Center Drive (117th Street) and Roe Avenue [2013].
- Evaluate land-use options for remaining undeveloped portion of City-owned property at Town Center Drive (117th Street) and Tomahawk Creek Parkway [2013].
- Evaluate the feasibility/scope of an Activity Center at Town Center Drive and Roe Avenue [2015].



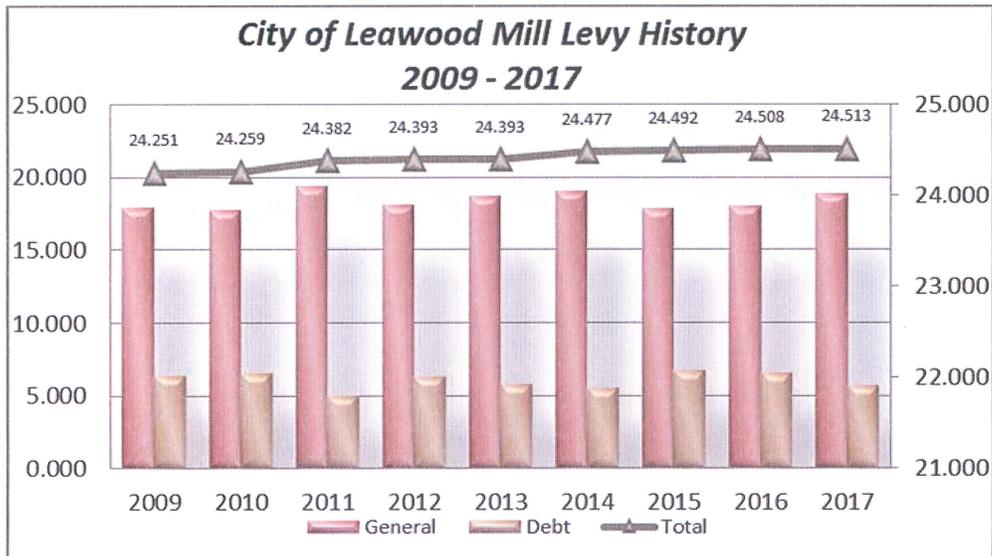
Tax Comparison – Ad Valorem

The City’s mill levy to support the 2017 Budget is 24.513 mills. The City levies a property tax (ad valorem tax) to support general government services and debt service obligations.

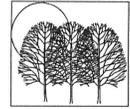
Rate Comparison				
2016 Mill Levy	2016 Tax \$		2017 Mill Levy	2017 Tax \$
17.945	\$14,504,198	General Fund	18.875	\$16,552,237
6.563	\$5,756,241	Debt Service Fund	5.638	\$4,944,200
24.508	\$20,260,439	Total	24.513	\$21,496,437

Valuation Comparison		
2016		2017
\$816,336,995	Real Property	\$866,259,543
\$3,612,091	Personal Property	\$3,172,732
\$7,397,469	Utilities	\$7,522,042
\$827,346,555	Total Assessed Valuation	\$876,954,317

ONE MILL IS EQUAL TO \$876,954 IN REVENUE FOR THE CITY



As depicted in the above chart, the Governing Body remains committed to carefully review any increase in Leawood’s mill levy. A Governing Body or voter approved mill levy increase has not occurred in Leawood since 2003. However, each October after property tax appeals have been completed and the assessed valuation is finalized by the County Clerk, adjustments may occur. As a result, minimal increases in Leawood’s total mill levy has occurred each year. These are not by action of the Governing Body, but instead the result of changes in assessed valuation.



AD VALOREM ILLUSTRATION/COMPARISON

Tax Value Illustration

According to the 2016 Johnson County Property Tax Listing, the average home in Leawood has a market value (appraised value) of \$472,405*. The 2015 average market value was \$453,859**.

Taxes are levied on the “assessed” value of such a home. Assessed valuation of a home in Kansas is currently 11.5% of market value. Therefore, the assessed valuation for this resident is \$54,326 (or 11.5% of \$472,405).

The “mill levy”, or tax level, for the City is determined annually. The 2017 mill levy is 24.513. To determine the annual amount of taxes paid to the City, one multiplies the City’s mill levy by the assessed value of the home, and then divides by 1,000.

The annual City tax this resident would pay in 2017 would be:
\$1,331.71

The monthly City tax this resident would pay in 2017 would be:
\$110.98

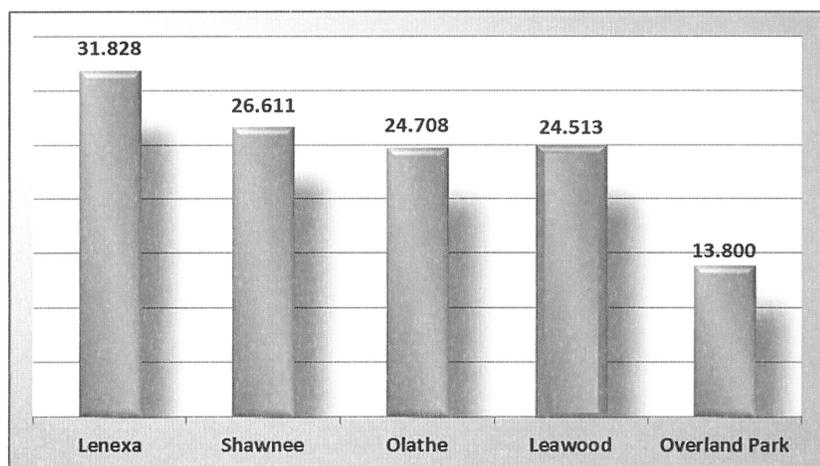
Annual Comparison	2016 Actual	2017 Budget	Difference
Valuation	\$827,226,989	\$876,954,317	\$49,727,328
Ad Valorem	\$20,260,439	\$21,496,437	\$1,235,998
Mill Levy	24.508	24.513	0.005
City <u>Annual</u> Tax-Average Home	\$1,279.17**	\$1,331.71*	\$52.54
City <u>Monthly</u> Tax – Average Home	\$106.60	\$110.98	\$4.38

* Represents the 2016 appraised value of a home in Leawood. The taxes on this home value would be paid in 2017 and included in the 2017 Budget.

** Represents the 2015 appraised value of a home in Leawood. The taxes on this home value would be paid in 2016 and included in the 2016 Budget.

Mill Levy Comparison

Below are the 2017 Budget mill levies for selected cities in Johnson County.





WHERE DO YOUR TAX DOLLARS GO?

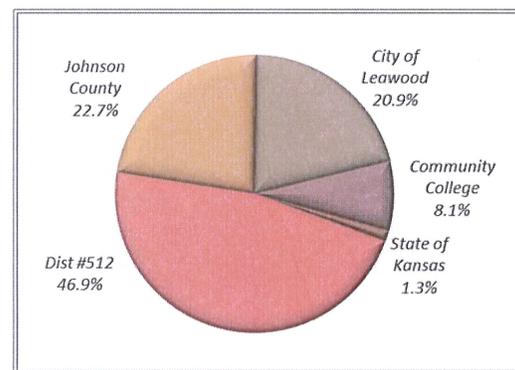
Two public school districts serve the City of Leawood. Therefore, depending on a property address, the total mill levy a resident would pay varies.

Shawnee Mission School District

Estimated 2016 mill levy for 2017 budget

Assume a Leawood resident is living in the Shawnee Mission School District (#512). The property taxes this resident would pay are broken down as follows:

	<u>Mills</u>	
School District (512)	54.940	46.9%
City of Leawood	24.513	20.9%
Johnson County	26.607	22.7%
Community College	9.473	8.1%
State of Kansas	<u>1.500</u>	<u>1.3%</u>
Total	117.033	100.0%

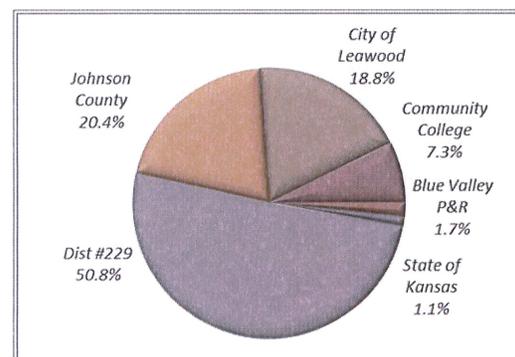


Blue Valley School District

Estimated 2016 mill levy for 2017 budget

Assume a Leawood resident is living in the Blue Valley School District (#229). The property taxes this resident would pay are broken down as follows:

	<u>Mills</u>	
School District (229)	66.255	50.8%
City of Leawood	24.513	18.8%
Johnson County	26.607	20.4%
Community College	9.473	7.3%
Blue Valley Park/Rec	2.200	1.7%
State of Kansas	<u>1.500</u>	<u>1.1%</u>
Total	130.548	100.0%





Location

Leawood, Kansas, a suburban community in the Kansas City Metropolitan area, is located in Johnson County, approximately 10 miles southwest of downtown Kansas City, Mo. It covers 14.7 square miles and resembles an elongated rectangle running north/south. Interstate-435 and the K-150 highway corridor both cross through the City. I-435 is just north and K-150 just south of the center of the community.

The City is bordered on three sides by the cities of Overland Park and Prairie Village, Kansas and on the fourth by Kansas City, Missouri. The City's land area is approximately 75% developed and growth is expected to continue in the future.



Leawood is well connected to the Kansas City metro's extensive system of highways, giving 30 minute or less access to almost every community in the Metro area. Located within 250 miles of the geographic, population and production centers of the United States, Leawood businesses enjoy easy access to major interstate and U.S. highways.

Its central time zone location ensures that there are more hours each day to conduct business on both coasts.

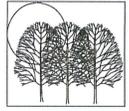
History

With more than 60 years of tradition, Leawood, Kansas, set in northeast Johnson County, is both a premier residential community and a prestigious business address. The City features an inviting mix of elegant established neighborhoods, new high-profile developments and distinctive office buildings. Leawood truly combines the best of historic tradition with the momentum of the contemporary.

Native Americans were the first inhabitants of the area eventually established as Leawood and in the early 1700's Daniel Boone explored the land with French and American traders. Among those who made Leawood what it is today was Oscar G. Lee, a retired police officer from Oklahoma. When Lee arrived in 1922, he brought with him a lifetime of dreams about his own future. He sought to make those dreams real on land he purchased between what is now 79th and 103rd Streets and State Line and Belinder Roads. This purchase became the foundation of present-day Leawood. Then in 1948, following the establishment of a housing development by the Kroh brothers, Leawood was incorporated.



After incorporation and until 1953, the City Council met in the Kroh Brothers' barn when the City began renting land and a small, colonial-style City Hall building. The City later purchased this property at 96th & Lee Boulevard where City



government operated until 1994. During that year, City operations were moved to the current location at 4800 Town Center Drive.



From the start, the residents of Leawood hoped and planned for a tightly knit community with the convenience of a big city and the peacefulness of a small town. Today, with picturesque parks and streets, highly rated schools and welcoming churches, Leawood is all that the founders had envisioned.

“Growing with Distinction” is a fitting motto for a city whose landscape is now rich with life. Leawood, once a barren canvas, is now a spectacular work of art. Its many artists of the past half century have painted a strong foundation to which future artists will add their own unique perspectives.

Fast Facts

The incorporation of the City of Leawood in 1948 set a standard against which all other Johnson County cities would eventually be judged. Leawood is widely recognized as a desirable place to live and work. Leawood is continuing to design an exciting future city with a prospering business climate as well as a fully preserved and enhanced quality of life.

Date of Incorporation: November 30, 1948

Land Area: 14.7 square miles

Form of Government: Mayor/Council
Separately elected Mayor
8 Council Members
Non-Partisan Basis
4 year, Staggered Terms

Population: 1990 Census = 19,693
2000 Census = 27,656
2010 Census = 31,867

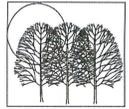
Education: 4 Elementary Schools
2 Middle Schools
3 Parochial Schools

Churches: 7 Protestant
3 Catholic

Public Safety: 1 Police Station
3 Patrol Districts
61 Sworn Officers
3 Fire Stations
52 Firefighters

Recreation: 1 Aquatic Center
6 Tennis Courts
17 Fields
8.25 Trail Miles
1 18-hole Golf Course
6 Parks
486 Parkland Acres

Public Works: Maintenance of:
202.0 Street Miles
4,106 Streetlights



Major Initiatives – the Past Year

There were several remarkable accomplishments and accolades that occurred in 2015 for the City of Leawood. Some of these include:

- ★ *Retainage of the Aaa rating from Moody's for the eighth consecutive year; first achieved in 2009.*
- ★ *Leawood's Fire Department was recognized as one of only 218, of 30,000 departments, to hold Internationally Accredited Agency status with the Commission on Fire Accreditation International and the Center for Public Safety Excellence.*
- ★ *The City's mill levy held relatively steady for the 12th straight year and Leawood maintained its ranking as having the second lowest mill levy in the State of Kansas among cities of the first class.*
- ★ *Leawood was ranked as the fifth best city, with populations of 25,000 to 100,000, in the United States by WalletHub.com. Almost 1,300 cities were evaluated on 22 key metrics of financial and quality of life factors.*
- ★ *Leawood also earned fifth place honors in the state of Kansas by AreaVibes using a Livability Score which evaluated cost of living, crime rate, employment, housing, parkland and other factors.*
- ★ *The website, OnlyInYourState.com, identified Leawood as the third safest and most peaceful place to live in Kansas.*
- ★ *The [Kansas City Business Journal](http://KansasCityBusinessJournal.com) conducted a review of metro cities using a 12-part formula. Leawood was the 2nd highest median household income and per capita income in the region.*
- ★ *NerdWallet analyzed over 1,300 cities across the United States and ranked Leawood as the 31st best small city in the nation for families.*
- ★ *The website RoadSnacks, evaluated cities in Kansas using the "usual metrics" but also evaluated private schools, theaters and art galleries per capita. Their conclusion: "The folks in Leawood are just about the richest and smartest and live in just about the biggest homes in the State of Kansas."*

Population

Over the last 20 years, the City has had one of the fastest growing populations in the State of Kansas and is considered one of the top growth areas in the country. The City expects to reach an estimated population close to 40,000 within the next 10-15 years, and has a master development plan in place to guide future development.

The 2010 Census showed a total city population of 31,867. The population in the 1990 U.S. Census was 19,693 and in the 2000 U.S. Census it was 27,656. As shown in the table, the City's population has more than doubled since 1980. The City estimates that population will increase approximately .5% annually. Similarly, the entire area has experienced substantial growth. According to the 2010 Census, the State of Kansas experienced a 6.1% growth in population from the 2000 census; the County realized a 20.6% growth; and Leawood a 15.2% increase. Johnson County makes up 19% of the total population for the State of Kansas.

Year	City Of Leawood	Johnson County
2017 Est.	34,926	596,070
2016 Est.	34,752	588,711
2015	34,579	580,159
2010 Census	31,867	545,696
2009	32,548	539,396
2008	31,910	532,175
2007	31,284	523,879
2000 Census	27,656	451,086
1980	13,360	270,269

Socioeconomic Profile

The City of Leawood's socioeconomic profile can be characterized by high levels of population growth, educational attainment, and home values. The City attracts many upper-middle to high-income families moving into the area for the first time or from surrounding cities. The City is home to the State's wealthiest zip code, 66211.

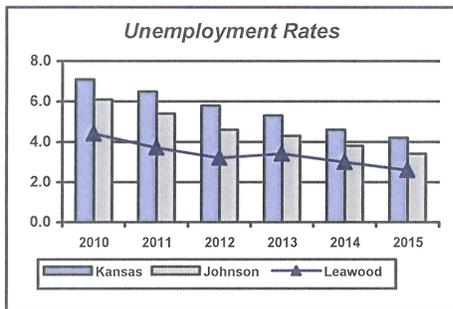
The following is a list of comparative statistical information for the City, based on the 2010 U.S. Census Bureau

	City of Leawood	Johnson County	State of Kansas	United States
Median Age	44.7	36.4	42.9	36.9
Owner Occupied Housing Units	93.0%	71.0%	68.2%	65.5%
Bachelor Degreed Adults	74.3%	51.6%	30.0%	28.5%
Median Income Household	\$134,242	\$75,139	\$51,273	\$53,046
Families Below Poverty Level	3.0%	6.4%	13.2%	14.9%
Median Home Value	\$391,700	\$211,900	\$127,400	\$181,400

Leawood has been fortunate to consistently remain below the national and state averages for unemployment rates throughout the years. The



annual averages are shown in the below graph for Kansas, Johnson County and Leawood.



Economic Development

The City of Leawood continued to realize new development through 2015. Over the last year, Leawood issued permits for development in commercial, retail, office, residential and business park uses. As a result, there were numerous new entries into the Leawood business community in 2015. Some of the highlights include: the headquarters for the Larson Building Company was approved at 103rd and State Line Road. Also opening in this area was the Neenan Company Showroom and Overland Chauffeured Services. At the City's Bi-State/Centennial Park, Heartland Services, Inc. will expand their building by 23,000 square feet; and Kristin Malfer & Associates, a real estate company, opened.

At the Camelot Court shopping center, the Fairway Eye Center, Mr. Gyros Greek Food & Pastry, Pie Five Pizza Company, Smoothie King and Three Dog Bakery were all welcomed. Investment broker, Charles Schwab, completed construction at Cornerstone Shopping Center.

At Ironhorse Center, final plans were approved for the construction of a four-story, 110,000 square-foot, 74-unit independent senior living facility overlooking the Ironhorse Golf Course. Other new additions at that location included Sunflower Bank; Saint Luke's Walk-in Clinic; Red Coats, That British Store; and Ironhorse Veterinary Care.

Information technology staffing firm, TriCom Technical Services, arrived at Leawood Corporate Manor. Leawood Plaza had two new tenants: Acute Spinal Rehab-ASR and the Catalyst Health Center. Salon 130 had its debut at Leawood

Square; while Market Square added Invisible Fence Brand and Rapid Road to Reading.

The construction activity at Mission Farms continues with phase three of Mission 106, the residential/office component consisting of a 195,000 square foot, four-story building containing 180,000 square feet of residential, 15,000 square feet of office, a parking garage and seven townhomes. Better Homes and Gardens Real Estate office is also under construction.

In the Park Place development, Hand & Land, a retailer of home and health products, as well as the Grille at Park Place restaurant opened. Parkway Plaza had a busy year with the opening of The Urgency Room; BluSky Salon Suites; Chabad House of Leawood; Flanery Chiropractic Clinic; Get Smarter Prep; Hoopla Studio and NextCare Urgent Care.

Union Bank & Trust located at Pinnacle III; and RBC Wealth Management become the first tenant at the new Pinnacle V, a three-story, 70,000 square-foot office building. At Plaza Pointe, MAO Leawood, an orthopedic clinic, received preliminary approval for a 15,000 square-foot outpatient facility. Also, The Philadelphia Insurance Company opened in the Tomahawk Creek Business Park.

At Town Center Crossing, the much anticipated opening of L.L.Bean was realized along with Mitchel Gold+Bob Williams. Town Center Plaza had the most activity in the City's shopping centers with Restoration Hardware beginning construction of a three-story, 42,000 square-foot building. Also opening was Customize IT; Athleta; Miracle Eyebrows; Pita Pit; Suit Supply; Let's Crepe; Arhaus and Yoga Six.

Forsa Technologies, a technology staffing firm, opened along College Boulevard. Saint Paul School of Theology located along 135th Street on the campus of the United Methodist Church of the Resurrection. Finally, Mainstreet received final approval for the construction of a two-story, 70,000 square-foot assisted living, rehabilitation and skilled nursing center at 143rd and Nall Avenue.



According to the 2015 tax rolls of the Johnson County Clerk's Office, the following is a list of the ten largest property tax payers in the City:

Principal Taxpayers - December 31, 2015			
Taxpayer	Location	Assessed Value	% of Total AV
Town Center Plaza	5400 W. 119 th	\$25,331,000	3.08%
Park Place Village LLC	115xx-116xx Ash St	\$19,355,506	2.35%
119 th St Development LLC	119 th & Roe Ave	\$12,993,752	1.58%
Camelot Court, LLC	11721 Roe Ave	\$8,063,342	0.98%
Hallbrook Office Center	11150 Overbrook	\$7,416,247	0.90%
Academy 1740, Inc.	11400 Tomahawk	\$4,979,751	0.61%
PPC Two, LLC	11440 Tomahawk	\$3,966,750	0.48%
Kansas City Power/Light	NA	\$3,898,964	0.47%
Park Place Residences 1, LLC	5251 W 115 th Pl	\$3,567,530	0.43%
Villa Milano	13740 Howe Ln	\$3,402,506	0.41%

Leawood offers an excellent environment for businesses. Easy access to the metro highways, well maintained streets, and low crime are some of the amenities. Leawood and Johnson County have combined to be known as the Kansas City metropolitan area's growth engine and one of the nation's top business locations. With its high quality of life and successful business environment, the county attracts many new employers annually. A good portion of these select Leawood as their location of choice. Some of the largest employers in Leawood are:

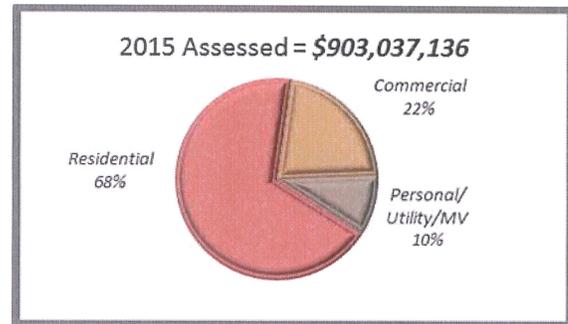
Major Employers In Leawood, KS *		
Employer	Business	Employees
AMC Theatres Support Center	Leisure	450
ReeceNichols	Realtors/Real Estate	415
American Academy of Family Physicians	Professional Assn	362
Unified School District #229	Public School District	346
Mariner Companies	Investments	328
DEM DACO, Inc	Home Decorative	297
SelectQuote	Insurance	290
City of Leawood	Government	258
Murphy-Hoffman Co.	Trucking	250
Nueterra Holdings Co.	Healthcare Mgmt	200

* As of April, 2016

The majority of the growth in Leawood has been historically residential. However the City has pursued a program to expand and diversify its economic base over the last several years. This is apparent when reviewing the City's tax base.

In the last 10 years real commercial property has grown faster than all other classifications and today represents 22% of the total taxable property. In 2015, 158 commercial building permits were issued with a construction valuation of \$102.4 million. Total construction value for all permits issued in 2015 was \$190 million, a 48%

increase from \$128 million in 2014, primarily due to a large project valued at \$62.5 million.



Residential construction in 2015 realized 65 new single home permits, which included 21 re-builds in the Old Leawood (northern part of the city) area. No multi-family permits were issued in 2015. Total residential construction value was \$56.3 million for the 1,805 permits issued.

Based on an assumed growth rate, Leawood will most likely be completely built out in the next 10-15 years, with an estimated population around 40,000. Leawood will always be identified with its trademark variety of prestigious, planned residential living environments. In addition, planned commercial areas developed now will have a positive impact on the community's prospering business climate for years to come.

Recreation & Cultural

The City currently maintains six municipal park facilities encompassing a total of 486 acres. Leawood City Park at 10601 Lee Boulevard includes an aquatic center, picnic shelters, soccer and tee-ball/coach pitch fields, tennis and basketball courts, sand volleyball courts, trails and open green space. Several pieces of public art also enhance the park including "Llloopi", "Run Red Run", and "For the Goal".

The newest addition, an off-leash dog park (Leawood), opened in 2014 at the east side of Leawood City Park. The approximate five acre park is enclosed by a wooden fence with a bull-pen entry area for removal of dog leashes. The area also includes benches with shade structures, water fountains, and pet waste stations. It will also connect to the existing Indian



Creek trail. Future plans include a trail connection from the dog park to College Blvd.

I-Lan Park at 126th & Nall Ave. is a neighborhood park that is dedicated to Leawood's sister city of I-Lan, Taiwan. The 13 acre facility features two shelter houses, a Taiwanese garden, a playground, public art entitled "Cloud Gate", restrooms, and an open play area.

Gezer Park, located at 133rd and Mission Road, is dedicated to the sister city of the Gezer Region of Israel. The unique park design reflects the contours of Israel, replicated by a wadi that represents the river Jordan with the Sea of Galilee on one end and the Dead Sea on the other. Other amenities within the 10 acre site include two shelters, a Havdalah garden, a celebratory fire pit, a playground with a fossil dig site and two pieces of public art: "Stones and Steps" and "Harvest Tablet".

Ironwoods Park, located at 147th and Mission Road, has 115 acres of mixed open space. The facilities include the Prairie Oak Nature Center, the Lodge at Ironwoods, and the Historic Oxford schoolhouse. Also in the park are a challenge course, a climbing wall, a low ropes course, four unique cabins with a bathhouse, a shelter, an outdoor amphitheater, a fishing pond, a playground and two miles of trails.

Tomahawk Park is located on 119th Street between Mission Road and Tomahawk Creek Parkway. The 8.5 acre park is part of the 148 acre greenway trail system and includes a baseball field, a shelter, rain garden and a playground as well as open space.

Brook Beatty Park is located at 87th and Lee Boulevard and was named after Leawood's first Fire Chief. The .51 acre pocket park includes a public art bench entitled "Faith" and the City's first rain garden. A new playground and other improvements were completed in 2013.

Ironhorse Golf Course, a City-owned facility, is located at the southern edge of the City at 154th and Mission Road. The facility includes an 18-hole championship course, a clubhouse with full

service food and beverage banquet facilities, a retail golf shop, a par three First Tee Learning Center and a state of the art practice facility with range, putting and chipping greens. The City contracts with a professional golf management company to oversee the daily operations and maintenance of the course. The course has received several awards recognizing it as one of the best courses in the country and is rated 4 stars by *Golf Digest*.

In 2008, the City began "The Green Initiative Citizen Task Force" to raise awareness of recycling to residents and establish the City's responsibilities for recycling and waste. The collaboration later became known as "The Green Team" and now as the Sustainability Advisory Board (SAB). Like the evolution of its name, so has the board's purpose and responsibilities. Involvement now includes many types of recycling, conservation and waste management education programs. Their mission is to lead, motivate and collaborate with citizens to increase recycling, encourage conservation, and promote 'green' mobility in the City. Under the guidance of the SAB, the City adopted a Bicycle Pedestrian Plan in 2014 to begin to enhance walking/biking opportunities.

City residents enjoy access to many cultural and recreational programs, in and around the greater Kansas City metro area. Sports enthusiasts have access to a number of programs sponsored by the Leawood Parks and Recreation Department and the Blue Valley Recreation Commission including sports leagues, tournaments, instructional, enrichment and educational classes, and multiple community special events.

For over 18 years Leawood has been considered the model for arts programming in the metropolitan area. The long standing reputation for arts excellence is a point of pride for the residents of the community. The arts help make Leawood a premier suburban city. Quality cultural art events are offered to the public, with increases in quantity and participation each year. Leawood has been very active in selecting and displaying art pieces throughout the City; and currently has 16 pieces of art in its collection.



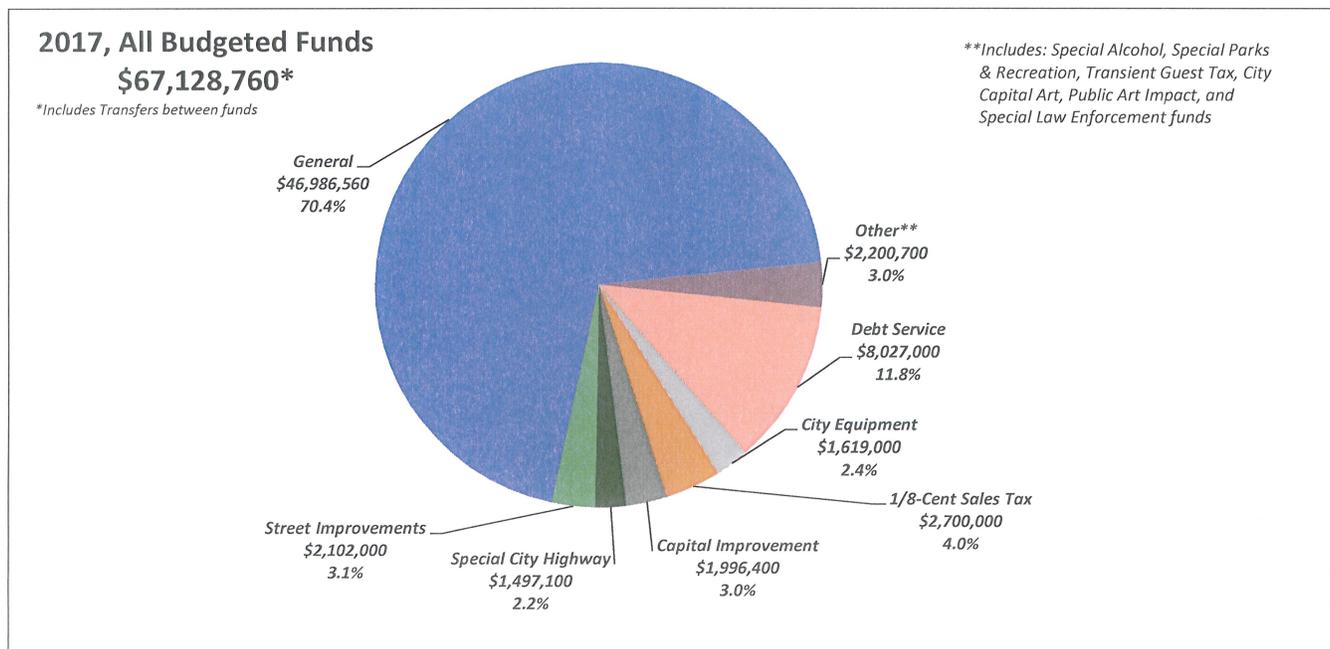
FINANCIAL OVERVIEW

Basis of Accounting: The City budgets all funds on a modified accrual basis of accounting, in which revenues are recognized in the accounting period when they become available and measurable. In the General Fund, sales taxes are considered “measurable” when received by the State Department of Revenue and are recognized as revenue at that time. Other major revenues in the General Fund that are determined to be susceptible of accrual include utility franchise taxes, grants, other governmental revenues and investment income. Major revenues that are determined not to be susceptible of accrual because they are either not available soon enough to pay liabilities of the current period, or are not objectively measurable include: property taxes, licenses, permits, and fines and forfeitures.

Expenditures, under the modified actual basis of accounting, are recognized in the accounting period in which the fund liability is incurred. Exceptions to this rule include: long-term portion of accumulated unpaid vacation and sick pay, which is not accrued; principal and interest on general long-term debt, which is recognized when due; and prepaid expenses, which are not recorded.

Basis of Budgeting and Balanced Budget: This is the same as the basis of accounting. By State law, the budget adopted by the Governing Body must be a balanced budget, where total resources equal total obligations. The City of Leawood considers a balanced budget to consist of adequate revenues from both the current year as well as a portion of the carryover from the previous year to meet current year expenditures. Combined reserves from all operating funds must first be held aside from the carryover before the remainder is added to the current year’s revenues. The total of the reserve funds must fall within the reserve policy standards.

Fund Structure: The City of Leawood formally budgets for fifteen (15) funds. They are grouped by General Purpose, Debt Service, Special Revenue or Capital Project classifications. All of these fund types, with the exception of the Capital Project funds, are required to be budgeted and legally adopted according to Kansas statute. However, the City of Leawood has chosen to budget for a majority of the capital project funds as well.





Below are descriptions of the City's budgeted funds. The City also uses several non-budgeted funds, which are exempt by Kansas statutes. They are reviewed annually and reported in the City's Comprehensive Annual Finance Report (CAFR), and can also be found in the Budget Financial Policies & Terms section of this document.

GENERAL PURPOSE FUNDS:

General Fund – this fund is the principal operating fund of the City that accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.

DEBT SERVICE FUNDS:

Debt Service Fund – this fund is used to account for resources to be used for the payment of general long-term debt principal, interest and related costs.

SPECIAL REVENUE FUNDS account for revenue sources that are restricted to expenditures for specific purposes:

Special Alcohol Fund – established to account for one-third of the Alcohol Tax Funds sent to the City quarterly from the State Treasurer's office, which is computed in compliance with K.S.A. Supp. 79-41A04 *et seq.*, representing tax receipts and adjustments processed by the Department of Revenue. For cities with population over 6,000, this amount is to be credited 1/3 to the General Fund, 1/3 to a Special Parks and Recreation Fund, and 1/3 to a Special Alcohol and Drug Program Fund. These monies are allocated annually for distribution to agencies involved in drug and alcohol prevention and/or treatment programs that are approved by the City Council in specified amounts on an annual basis.

Special City Highway Fund – established to account for monies received from the State for shared gas tax revenues in accordance with K.S.A. Statute 79-3425c(c).

Special Parks and Recreation Fund – established to account for one-third of the Alcohol Tax funds that are sent to the City quarterly by the State Treasurer's office.

Special Law Enforcement Fund – established to provide a depository for monies forfeited to the City of Leawood Police Department pursuant to Kansas Statutes Annotated (K.S.A.) relating to controlled substance investigation forfeitures. Expenditures from this fund shall be made only for authorized law enforcement purposes of the City of Leawood Police Department. Monies in the fund shall *not* be used for normal operating expenses of the City or its Police Department. Any monies forfeited to the City of Leawood Police Department shall be deposited in this fund as well.

Transient Guest Tax Fund – established to account for monies levied by the City and paid by transient guests for lodging or sleeping accommodations in any hotel or motel. The tax monies collected will be used to promote economic development, conventions and tourism and related expenditures and such other purposes as may be determined by the Governing Body.

CAPITAL PROJECT FUNDS account for resources used for the acquisition and/or construction of capital projects not being financed by other funds:

1/8th Cent Sales Tax Fund – established to fund an accelerated residential and thoroughfare street improvement program, and to fund storm water improvement projects which are not otherwise eligible for funding from other governmental sources.

Capital Improvements Fund – established to account for the budgeted transfer of monies from other City funds lawfully available for improvement purposes. Funds may be used to finance, in whole or in part, any public improvement need set forth in the adopted capital improvement plan, including the repair, restoration, and rehabilitation of existing public facilities.

City Capital Art Fund - established to account for funds used by the Arts Council for the selection and placement of public art on City property.



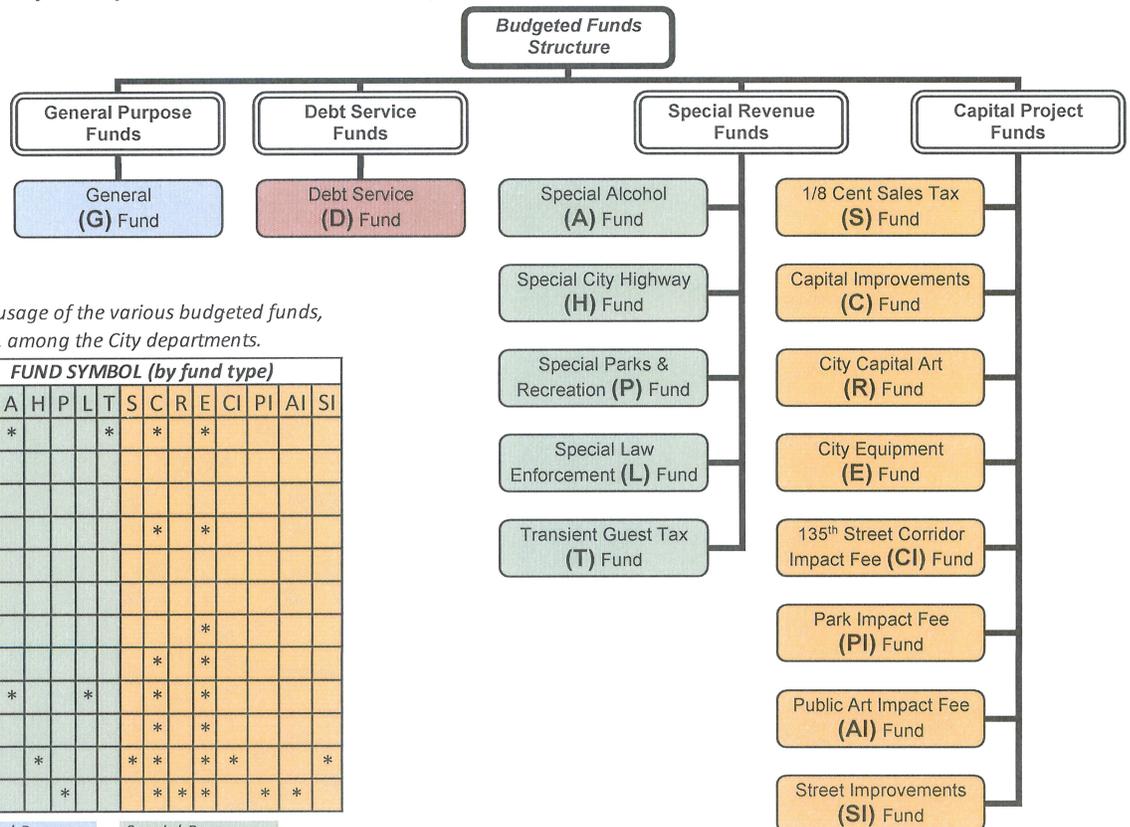
City Equipment Fund – (a.k.a. Municipal Equipment Reserve Fund) created to finance the acquisition of City equipment. Monies may be budgeted and transferred to the fund from any source which may be lawfully utilized for such purposes, including equipment use charges on the various departments and agencies of the City.

135th Street Corridor Impact Fee Fund – established to account for impact fees on new development in the 135th street corridor for the purpose of assuring that 135th street transportation improvements are available and provide adequate transportation system capacity to support new development while maintaining levels of transportation service on 135th street deemed adequate by the City. The impact fee is imposed on all new development in the 135th street corridor and all fees collected shall be utilized solely and exclusively for transportation improvements in the 135th street corridor serving such new development. (Formerly known as the K-150 Corridor Impact Fee Fund)

Park Impact Fee Fund – established to account for fees imposed by the City on all new development in South Leawood and all fees collected shall be used solely and exclusively for the purpose of acquisition and development of park land and open space made necessary by and serving such new development.

Public Art Impact Fee Fund – established by the City for the purpose of acquisition, development, construction and maintenance of Public Art. A Public Art impact fee is imposed on all nonresidential development, and all fees collected shall be used solely and exclusively to provide and maintain public art that will enhance the aesthetic appearance of Leawood’s public spaces and designated private areas and increase the public’s enjoyment of community areas and of the arts.

Street Improvements Fund – established to account for the pay-as-you-go (PAYG) portion of the annual mill and overlay, slurry seal and arterial street repairs.



This matrix displays the usage of the various budgeted funds, by fund structure, among the City departments.

DEPARTMENT	FUND SYMBOL (by fund type)														
	G	D	A	H	P	L	T	S	C	R	E	CI	PI	AI	SI
Gen Ops	*	*	*				*		*		*				
City Admin	*														
Finance	*														
Info Svcs	*								*		*				
Human Resources	*														
Legal	*														
Municipal Court	*											*			
Comm Developmnt	*								*		*				
Police	*	*				*			*		*				
Fire	*	*							*		*				
Public Works	*	*		*				*	*		*	*			*
Parks/Rec	*	*		*				*	*	*	*	*	*	*	*

General Purpose Special Revenue
Debt Service Capital Project



City of Leawood
Budget Summary by Fund
For Fiscal Year 2017

Listed below are the funding sources and expenditures for the 2017 Budget by fund type. Included in Special Revenue Funds are Alcohol, Special City Highway, Special Parks, Special Law Enforcement, and Transient Guest Tax Funds. Included in Capital Funds are City Equipment, Street Improvement, Capital Improvements, 1/8 Cent Sales, Park Impact Fee, City Capital Art, Public Art Impact and the 135th Street Corridor Impact. This presentation does include transfers in/out between funds.

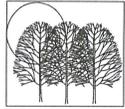
	General Fund	Special Revenue	Capital Funds	Debt Service	Total
Beginning Balance	\$ 9,837,400	\$ 1,242,300	\$19,007,400	\$ 7,985,100	\$38,072,200
Revenues					
Property Taxes	16,614,114	-	-	4,980,546	21,594,660
Sales & Use Taxes	15,687,000	-	906,500	-	16,593,500
Franchise Fees	3,380,000	-	-	-	3,380,000
Other Taxes	1,978,805	2,450,908	-	524,037	4,953,750
Grants	-	-	2,270,800	-	2,270,800
Licenses & Permits	1,294,600	-	-	-	1,294,600
Fines & Forfeitures	1,500,000	-	-	-	1,500,000
Charges for Service	2,691,200	-	-	-	2,691,200
Special Assessments	-	-	-	2,153,978	2,153,978
All Other	120,981	6,192	136,440	35,339	298,952
Transfers In	299,000	600,000	5,527,460	-	6,426,460
Total	\$43,545,700	\$ 3,057,100	\$ 8,841,200	\$ 7,693,900	\$63,157,900
Expenditures, by Department					
Administration	14,962,860	1,077,400	328,400	441,631	16,810,291
Police	10,122,900	324,800	556,500	-	11,004,200
Fire	7,223,800	-	401,000	341,713	7,966,513
Public Works	7,602,600	1,497,100	5,397,000	6,336,962	20,833,662
Parks & Recreation	7,074,400	600,000	1,933,000	906,694	10,514,094
Total	\$46,986,560	\$ 3,499,300	\$ 8,615,900	\$ 8,027,000	\$67,128,760
Expenditures, by Character					
Personnel Services	28,839,200	-	-	-	28,839,200
Contractual Services	7,757,800	1,103,200	-	350,000	9,211,000
Commodities	3,299,500	-	-	-	3,299,500
Capital	1,063,800	2,097,100	8,115,900	-	11,276,800
Debt Service	398,800	-	-	7,677,000	8,075,800
Transfers Out	5,627,460	299,000	500,000	-	6,426,460
Total	\$46,986,560	\$ 3,499,300	\$ 8,615,900	\$ 8,027,000	\$67,128,760
Revenues Over (Under)					
Expenditures	(3,420,860)	(442,200)	225,300	(333,100)	(3,970,860)
Ending Balance	\$ 6,416,540	\$ 800,100	\$19,232,700	\$ 7,652,000	\$34,101,340



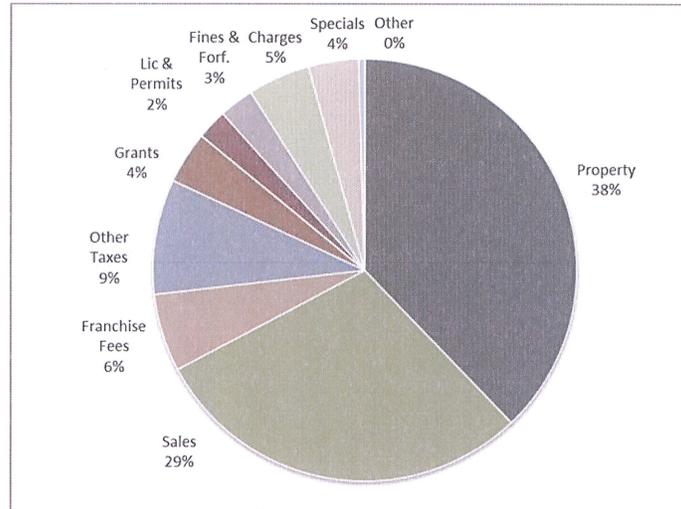
City of Leawood
Budget Summary by Year

Listed below are the funding sources and expenditures for the 2017 Budget by fund type. Included in Special Revenue Funds are Alcohol, Special City Highway, Special Parks, Special Law Enforcement, and Transient Guest Tax Funds. Included in Capital Funds are City Equipment, Street Improvement, Capital Improvements, 1/8 Cent Sales, Park Impact Fee, City Capital Art, Public Art Impact and the 135th Street Corridor Impact. This presentation does not include transfers in/out between funds.

	2015 Actual	2016 Estimate	2017 Budget	% change
Beginning Fund Balance	\$38,351,400	\$42,427,800	\$38,072,200	-10.3%
Revenues				
Property Taxes	19,166,341	20,407,564	21,594,660	5.8%
Sales & Use Taxes	15,802,523	16,117,600	16,593,500	3.0%
Franchise Fees	3,394,074	3,310,000	3,380,000	2.1%
Other Taxes	4,768,094	4,894,481	4,953,750	1.2%
Grants	2,250,359	1,926,000	2,270,800	17.9%
Licenses & Permits	2,017,186	1,401,800	1,294,600	-7.6%
Fines & Forfeitures	1,587,760	1,500,000	1,500,000	0.0%
Charges for Service	2,499,005	2,607,900	2,691,200	3.2%
Special Assessments	2,305,933	2,208,022	2,153,978	-2.4%
All Other	2,770,543	243,432	298,952	22.8%
Total	\$56,561,818	\$54,616,799	\$56,731,440	3.9%
Expenditures				
<i>by Department</i>				
Administration	11,215,549	10,413,431	11,182,831	6.1%
Police	8,999,951	10,499,200	10,705,700	2.0%
Fire	7,079,712	7,470,763	7,966,513	6.6%
Public Works	17,098,043	20,190,937	20,333,662	0.7%
Parks & Recreation	8,092,161	10,273,069	10,514,094	2.3%
Total	\$52,485,416	\$58,847,400	\$60,702,300	2.9%
<i>by Character</i>				
Personnel Services	26,019,775	28,037,200	28,839,200	2.9%
Contractual Services	6,229,879	8,739,100	9,211,000	4.2%
Commodities	2,168,994	3,243,700	3,299,500	1.7%
Capital	7,967,856	10,816,100	11,276,800	4.3%
Debt Service	10,098,912	8,011,300	8,075,800	0.5%
Total	\$52,485,416	\$58,847,400	\$60,702,300	2.9%
Revenues Over (Under)				
Expenditures	4,076,402	(4,355,601)	(3,970,860)	
Ending Fund Balance	\$42,427,800	\$38,072,200	\$34,101,340	-10.4%



2017 Budgeted Revenue by Source
Total All Funds \$56.7 million



Revenues for all budgeted funds in the 2017 Budget are projected to increase by 3.9% from the 2016 Estimated Budget. All areas, except two, are projecting increases. Decreases are shown in: Licenses & Permits (7.6%), and Special Assessments of (2.4%). The All Other category reflects the largest increase, 22.8%, due to larger fund balances and the potential of rising interest rates. The next largest category projecting an increase is Grants for more reimbursements to be received by the County and other entities for capital projects in 2017. Some of the larger revenue categories are:

Property Tax, 38%: Total property taxes for 2017 are budgeted at \$21,594,660 and comprise 38% of all City revenues. Staff is projecting a 5.0% increase in assessed valuation for 2017, and growth of 2.75% for 2018 and thereafter. In early 2016 the County Appraiser projected that Leawood's market value had increased by 5.80% as compared to 6.19% last year. Using this information, when converted to assessed valuation, real property increased by 6.03%, as compared to 5.37% last year.

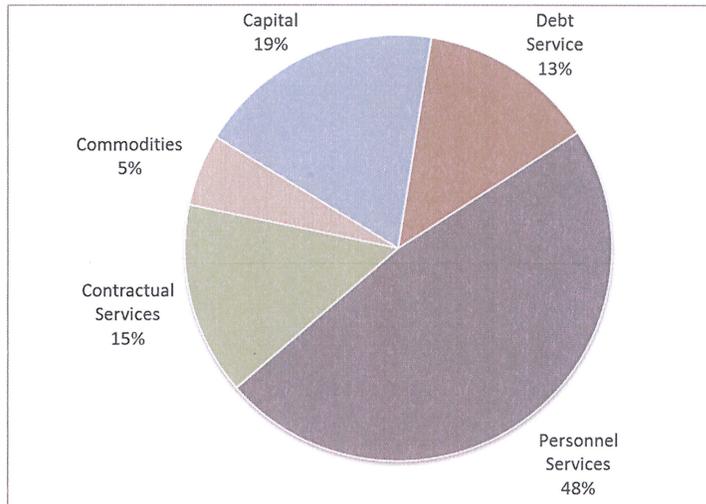
Sales and Use Taxes, 29%: Sales tax revenue represents 29% of total 2017 revenue. This category includes the 1-cent City sales tax, County sales tax, the 1/8-cent sales tax, City & County use taxes, and the .25 special county sales tax. The 2016 Estimated Budget for both City and County sales and compensating use taxes are expected to increase 2.00% over the 2015 actuals. The 2017 Budget then anticipates that these areas will increase by 2.95% over the 2016 estimate; with 2.95% growth each year thereafter. The combined total for these areas is \$16,593,500 in 2017.

Other Taxes, 9%: This category totals \$4,953,750 in 2017 and comprises 9.0% of City revenues. Included are taxes on Motor Vehicles, the Gasoline Tax, and the Special Alcohol Tax. These revenue sources can be found in the General, Debt Service, Special Alcohol, Special Parks/Recreation and Special Highway Funds.

Franchise Fees, 6%: This category totals \$3,380,000 in 2017, an increase of 2.1%, or \$70,000, over the 2016 estimate. Included are electricity, gas, telephone, cable and video franchise payments. A slight increase is anticipated in each area.



2017 Budgeted Expenditures by Character
Total All Funds \$60.7 million



Expenditures for all budgeted funds in the 2017 Budget are projected to increase 2.9% from the 2016 Estimated Budget. Highlights of each of the budget categories are shown below followed by expenditure activity for departments on the next page.

Personnel, 48%: Personnel Services will increase by 2.9% over the 2016 Estimated Budget, totaling \$28,839,200 in 2017. A 4.0% factor has been applied to base wages to cover all merits, promotions, and market and equity issues. A total of \$25,000 has been included in 2017 for Paramedic Premium Wages to be paid to eligible firefighters. Additionally, increases have been included in 2017 for health insurance, social security, unemployment payments, group life, and long term disability plans.

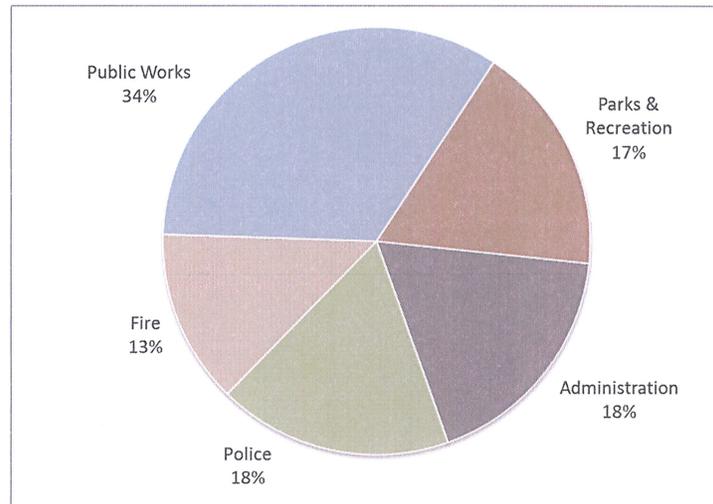
Operating, 20%: Operating expenses, which include contractual services and commodities, have increased by \$427,700, or 3.6%, from the 2016 Estimated Budget. A large part, \$260,000, of this increase is due to the carryover of the Transient Guest Tax receipts from 2016 to 2017. All types of building, vehicle, and liability insurance are expected to increase by \$14,500, or 4.0%, from 2016. Areas with higher expenses in 2017 include expendable equipment, materials/supplies, and golf course merchandise. These increases are offset by lower streetlight, sidewalk and traffic signal maintenance, and gasoline expense.

Capital, 19%: Capital costs are projected to increase by 4.3%, or \$460,700, from 2016. Planned 2017 pay-as-you-go capital purchases/improvements include: \$3,599,100 for street repairs; \$1,777,400 in replacement vehicles/equipment; \$2,438,000 in City building, park, golf course repairs/maintenance; \$2,200,000 for stormwater projects; and \$198,500 for public art.

Debt Service, 13%: Debt is projected to slightly increase by 0.5%, or \$39,500 from the 2016 Estimated Budget. No new debt will be issued in 2016. In 2017, a total of \$16.5 million in new debt issuance is planned. Projects include: half of the costs for 143rd Street-Nall to Windsor; 2015 and 2016 Curb Replacements; and the 89th & Mission Stormsewer improvement projects. Also included in 2017 is the first payment of a ten-year lease for a Fire platform truck.



2017 Budgeted Expenditures by Program
Total All Funds \$60.7 million



Administration & General Operations, 18%: Expenditures in these two areas are projected to rise by 6.1%, or \$644,400, from 2016. A large part, \$260,000, of this increase is due to the carryover of the Transient Guest Tax receipts from 2016 to 2017. Other increases are included in 2017 for auto and liability insurance payments, of \$14,500, a reimbursement of \$150,000 to the Hallbrook neighborhood for LED lighting, and expendable equipment replacements of \$13,600.

Police, 18%: The Police Department projected expenditures will increase by \$206,500, or 2.0%, from the 2016 estimate. Capital increases by \$148,100 from 2016 to allow for the replacement purchase of 10 vehicles, 1 motorcycle, a speed control system, and in-car camera systems. Other planned expenditures include contractual and shared contracts for school crossing guards; housing of prisoners at the county facility; and communication systems with other metropolitan agencies; utilities and operating costs for the Justice Center; gasoline and vehicle repairs; expendable equipment replacements; and officer training.

Fire, 13%: The Fire Department budget is \$495,750 higher, or 6.6%, in 2017 over the 2016 estimate. Approximately 30% of the increase is shown in the Debt Service category for the first lease payment for the replacement platform truck. Other increases are reflected in Capital for the replacement of HVAC systems at stations #2 and #3, a truck, a boat/trailer, mobile data terminals and thermal imaging cameras. The remaining increase in 2017 will provide for planned wage and benefit costs.

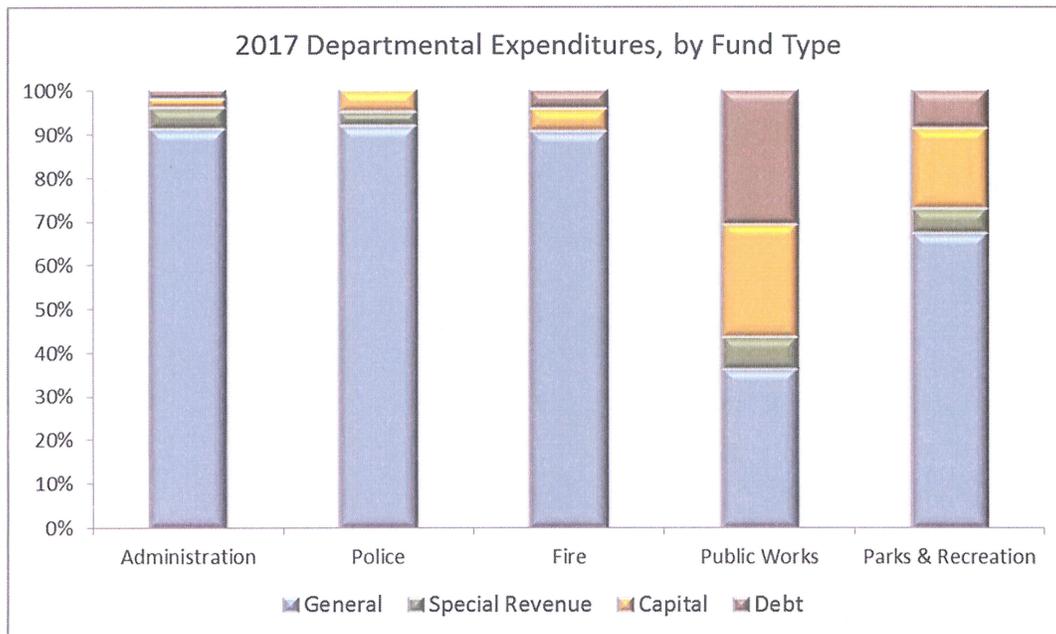
Public Works, 34%: The Public Works department is projecting an increase of 0.7%, or \$142,725, from 2016. Besides planned wage/benefit increases, a decrease is anticipated in contracted streetlight/traffic signal maintenance in 2017 and lower debt service payments as no new debt will be issued in 2016. Within Capital, a decrease for the City's share of the Arterial program in 2017 is offset by an increase for the Patrician Woods storm water project planned for 2017.

Parks & Recreation, 17%: An increase of 2.3%, or \$241,025, is reflected in Parks and Recreation from 2016. The Debt category reflects a decrease of resulting from debt reduction from annual payments. All other areas are showing increases; including \$64,500 for planned wage & benefit changes; \$40,900 for expendable equipment replacements; and Capital by \$170,500 for replacement vehicles and equipment, continuation of the Ironhorse Golf Clubhouse expansion, park improvements as identified in the Parks Master list, and repair/renovation/maintenance of various Parks buildings.

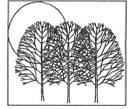


City of Leawood
Budget Request by Department and Fund
For Fiscal Year 2017

	Administration	Police	Fire	Public Works	Parks	Total
General	\$14,962,860	\$10,122,900	\$ 7,223,800	\$ 7,602,600	\$ 7,074,400	\$46,986,560
Special Alcohol	350,000	299,000	-	-	-	649,000
Special City Highway Fund	-	-	-	1,497,100	-	1,497,100
Special Parks & Rec Fund	-	-	-	-	600,000	600,000
Special Law Enforcement Fund	-	25,800	-	-	-	25,800
Special Transient Guest Tax Fund	727,400	-	-	-	-	727,400
City Equipment Fund	170,000	556,500	138,000	345,000	409,500	1,619,000
Street Improvement Fund	-	-	-	2,102,000	-	2,102,000
Capital Improvements Fund	158,400	-	263,000	250,000	1,325,000	1,996,400
1/8 Cent Sales Tax Fund	-	-	-	2,700,000	-	2,700,000
City Capital Art	-	-	-	-	198,500	198,500
Park Impact Fee	-	-	-	-	-	-
Public Art Impact Fee	-	-	-	-	-	-
135 th St Corridor Impact Fee Fund	-	-	-	-	-	-
Debt Service Fund	441,631	-	341,713	6,336,962	906,694	8,027,000
TOTAL	\$16,810,291	\$11,004,200	\$ 7,966,513	\$20,833,662	\$10,514,094	\$67,128,760



*Presentation does include transfers in/out between funds.



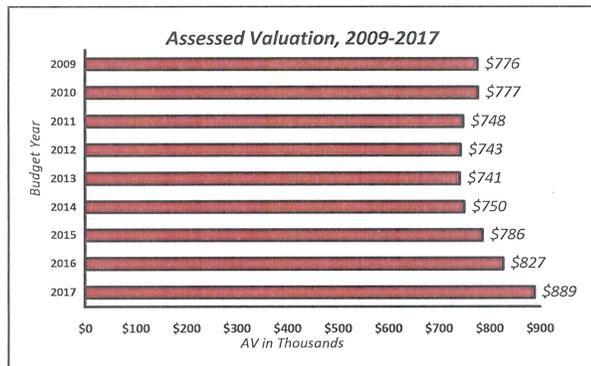
MAJOR REVENUE HIGHLIGHTS

The 2017 budget is based on projected receipts of taxes, fees and other revenues with a total of \$56,731,440. Major categories of City revenue, the projection assumptions and methodology are as follows:

Ad Valorem Property Tax

Comprising 38% of City revenue, fiscal year 2017 ad valorem property tax receipts are estimated at \$21,594,660. Property taxes are collected on the assessed valuation of taxable real and tangible personal property. The Office of the Johnson County Clerk provides the estimated assessed valuation used in budget preparation.

The assessed valuation for the 2017 budget is estimated at \$876,954,317 for Leawood, and is 5.0% higher than 2016. The 2016 certification was \$827,226,989. Estimated projections are received from the County Clerk at the end of June and certified by year-end. The chart below graphically shows Leawood's assessed valuation.

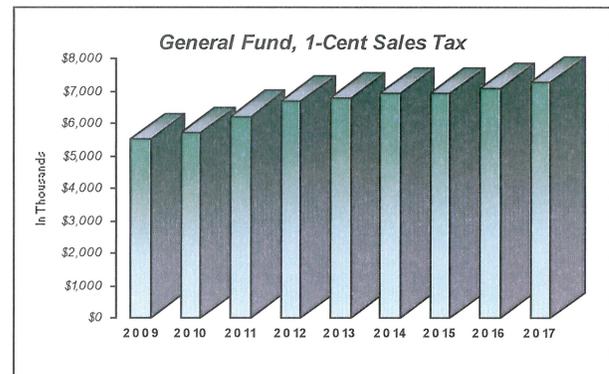


This revenue projection reflects property taxes for both the General and Debt Service funds. Based upon the projected assessed valuation, the mill levy is then calculated to provide the needed property tax revenue for each of these funds. In 2017, the General Fund portion is budgeted to increase from 17.945 mills to 18.875 mills, and conversely, the Debt Service Fund is budgeted to decrease from 6.563 mills to 5.638. The total mill levy for Leawood's 2017 budget is 24.513.

City Sales Tax

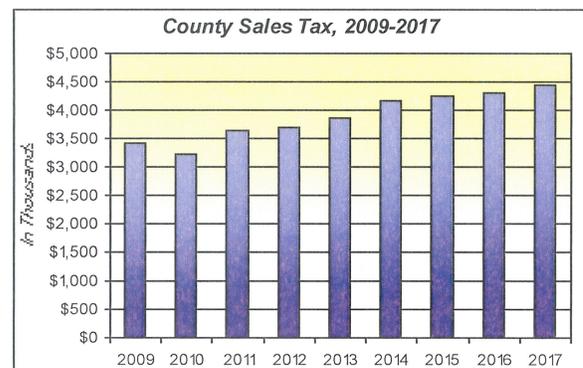
Comprising 16.7% of the General Fund revenues, and being the second largest source of General

Fund revenue, City sales tax receipts for 2017 are projected to be \$7,279,200, a 2.95% increase over the 2016 Estimated Budget. The original 2016 budget for the 1% City sales tax was \$7,477,200. City sales tax collections for 2015 were \$6,932,102, lower than projections by 3.7% and slightly higher than the previous year collections by 0.1%.



County Retail Sales Tax

County retail tax collections are projected at \$4,457,000 for 2017 or a 2.95% increase over the 2016 Estimated Budget of \$4,318,018. Collections for 2015 were \$4,244,596 or 1.6% higher than the 2014 receipts of \$4,177,979.





1/8-Cent Sales Tax

In July 2000, the City began collecting a 1/8-cent sales tax, which was to be used to accelerate repairs to residential streets and City stormwater projects. When initially approved, this tax was effective for five years; voters approved an extension for five more years in August, 2004 until 2010; and again in August 2008, the continuation for an additional five years until 2015, was approved. An additional extension was approved in November 2014 extending the tax until 2021. In 2017, staff recommends \$500,000 for accelerated street repairs and \$2,200,000 for stormwater repairs, primarily the Patrician Woods stormwater project. The cost of this project will be 75% reimbursed by the County. The 2016 Estimated Budget includes \$500,000 for streets and \$696,000 for stormwater projects. In some cases, a carryover must be reserved until the next year to ensure that funding is available for the total cost of a project, thus causing fluctuations year to year for these repairs.

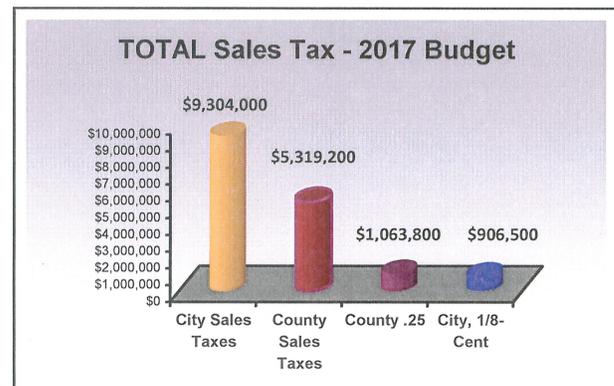
Total Sales & Local Use Taxes

The total sales tax paid in Leawood is 8.850%. The City receives 1.125%. One percent to provide for City services and 0.125% for City Street and stormwater repairs (1/8-Cent Sales Tax). In the Park Place and One Nineteen (Town Center Crossing) TDD development districts and the Camelot Court shopping center CID area, the total sales tax is 1% higher, or 9.850%. The additional sales tax is used to pay for either the transportation-related or infrastructure improvements in these TDD (Transportation Development District) or CID (Community Improvement District) designated areas.

The State of Kansas receives 6.500% of the total sales tax paid and Johnson County receives 1.225%. Of this, 0.85% provides for county services, stormwater, and public safety. Another 0.125% provides funds for the Johnson County Education Research Triangle. This partnership supports bioscience research and education at existing and planned University of Kansas and Kansas State University facilities in Johnson County, KS. There is no end date for this additional tax.

The remaining 0.25% county sales tax is distributed to cities to be used at their discretion. This originally began as an economic development sales tax in January 2003 and was renewed in September 2005 for three years. In August 2008 this sales tax was again approved by voters with no sunset provision. When received, this revenue is placed into the Public Safety Fund. It was used for the construction of the Justice Center and future uses currently include the replacement of public safety equipment and vehicles.

Included in the 2017 Budget is \$16,593,500 for total sales taxes and \$16,117,600 in the 2016 Estimated Budget. It is anticipated that all sales tax areas will increase by 2.95% from 2016 to 2017. The 2015 collections, of \$15,802,523, were slightly higher by 0.9% than the 2014 collections of \$15,662,006.



Special Assessments

Special assessment revenue is the result of a compulsory levy made against certain properties to defray part or all of the cost of a specific improvement deemed to primarily benefit those properties. Typically the amount assessed each year to the property owners is the amount of the annual principal and interest debt due in that year. Once the assessment has been paid and received by the City, the debt payments can be made. Currently, the City has sixteen special assessment general obligation debt projects. The 2017-2021 Capital Improvement Program does not anticipate any future special assessment projects. The 2017 Budget includes \$2,153,978 in special assessment revenue.



Gasoline Tax

This revenue represents a distribution from the State. Currently, a 24-cent/gallon tax is charged on motor vehicle fuel and a 26-cent/gallon tax on special fuel. The collections are then divided among the County Equalization/Adjustment fund, the State Freeway fund, and the Special City and County Highway fund. From the amount allocated to the Special City and County Highway fund, 57% is allocated to Johnson County and the remaining 43% is distributed to the cities within the county, based on per capita. These funds are to be used specifically for street related expenditures and must be placed in a special revenue fund. The 2017 Budget has projected \$892,710 for this revenue source, as compared to \$902,450 in 2016.

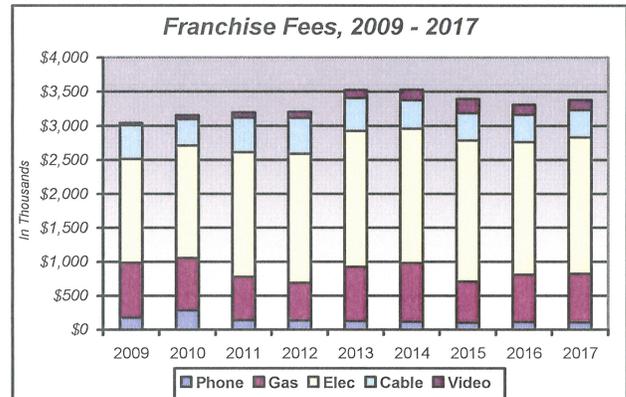
Alcohol Tax

The State levies a 10% surtax on the sale of all alcoholic beverages sold by any club, caterer or drinking establishment. Of the taxes paid within City limits, 70% are returned to the respective cities and must be allocated 1/3 each to each of the following funds: General, Special Park & Recreation and Special Alcohol. The amount in the Special Park & Recreation fund must be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities, all park related. The Special Alcohol portion must be expended only for the purchase, establishment, maintenance or expansion of services, education, and programs on alcoholism and drug prevention. The 2017 Budget has projected a total of \$1,637,846 for this revenue source, or \$545,948 for each of the three funds. The projections are received from the League of Kansas Municipalities annually.

Franchise Fees

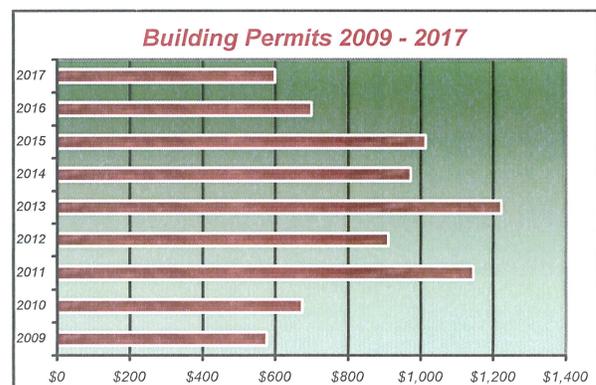
Franchise fees represent a tax levied on utility companies that service the City. The tax is based on the utility company's gross receipts and is typically passed onto the consumer. Currently the franchise fee levied on utility companies (telephone, electric, gas, cable, video franchise) is 5%. Comprising 6.0% of total revenues, this category totals \$3,380,000 in 2017 and \$3,310,000 in the 2016 estimated budget.

Revenues in this area are expected to increase 2.1% from 2016. There is some uncertainty involved with these projections as they are based on a combination of rate increases, usage and weather conditions. Collections in 2015 were \$3,394,074 and 3.9% lower than the 2014 receipts of \$3,532,699.



Licenses and Permits

Licenses and Permits include a variety of building, occupation, and animal fees. The 2017 budget for this category is projected at \$1,294,600 or 2.3% of total revenues. This is a decrease over the 2016 estimated budget of \$1,401,800, or \$107,200. The 2015 collections of \$2,017,186 were higher than the previous year collections of \$1,800,828 primarily due to the issuance of a permit for an expansion construction project with a value of \$62.5 million. Building permit activity was still strong through 2015.



Other areas realizing growth include residential and commercial new construction. As the City's available land space continues to decrease, so



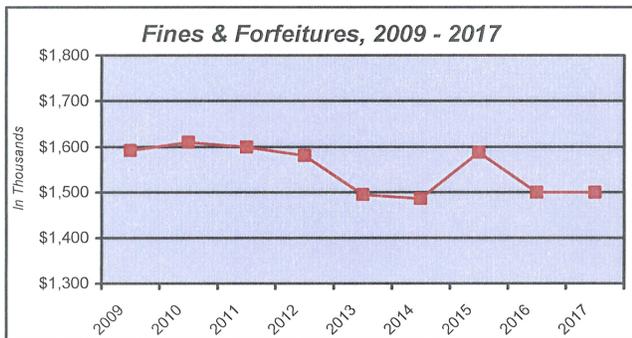
will this revenue source. Collections for new construction, as realized over the last couple of years, will eventually diminish in future years. Revenue will then consist primarily of permits issued on remodels, reconstruction and maintenance-related repairs.

Charges for Services

This category reflects fees for park and recreation programs, including the Ironhorse Golf Club. The 2017 budget is \$2,691,200, a 3.2% increase from the 2016 estimate of \$2,607,900 and 7.7% more than the 2015 collections of \$2,499,005. Golf course user fees are estimated to be \$1,508,800 in 2017 and \$1,429,500 in 2016.

Fines and Forfeitures

The 2017 Budget includes \$1,500,000 in both years for traffic and court-related fines. A total of \$1,587,760 was collected in 2015, which was 8.6% higher than 2014 collections of \$1,462,528.

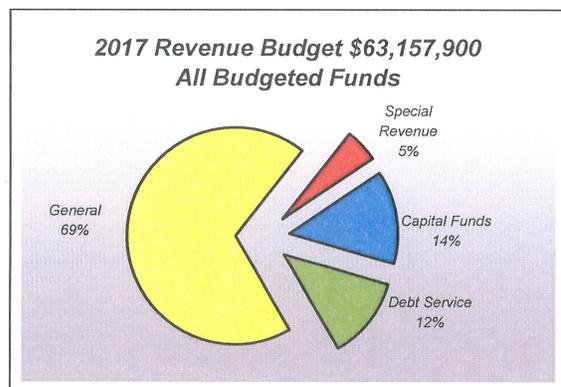


All Funds Revenue

Revenues for all budgeted funds in the 2017 Budget are projected to increase by 3.5% or \$1,908,641, from the 2016 estimate. All areas, except two, are projecting increases. Decreases are shown in: Licenses & Permits (7.6%), and Special Assessments of (2.4%). The All Other category reflects the largest increase, 22.8%, due to larger fund balances and the potential of rising interest rates. The next largest category projecting an increase is the Grants area for more reimbursements to be received by the County and other entities for capital projects in 2017.

REVENUE SUMMARY, All Budgeted Funds				
FUND	2015	2016	2017	%
	Actual	Estimate	Budget	
General Purpose	\$40,614,623	\$41,346,253	\$43,565,700	5.4%
Special Revenue Funds				
Special Alcohol	531,670	545,662	547,900	0.4%
Special City St/Hwy	1,461,686	1,479,585	1,495,600	1.1%
Special Parks/Rec	534,948	544,592	546,500	0.4%
Special Law Enforce	1,174	188	200	6.4%
Transient Guest Tax	453,745	455,410	466,900	2.5%
	2,983,223	3,025,437	3,057,100	1.0%
Capital Project Funds				
City Equipment	1,806,626	1,804,955	1,810,000	0.3%
Street Improvements	1,419,099	2,729,501	2,074,800	-24.0%
Capital Improvements	4,478,205	2,941,034	2,800,700	-4.8%
1/8 Cent Sales Tax	1,244,347	1,031,886	2,108,200	104.3%
City Capital Art	66,707	45,058	45,700	1.4%
Park Impact	29,824	323	500	54.8%
Public Art Impact	23,681	725	1,000	37.9%
135th St Corridor Impact	90	197	300	52.3%
	9,068,579	8,553,679	8,841,200	3.4%
Debt Service	\$10,554,555	\$8,183,830	\$7,693,900	-6.0%

General Fund revenue is projected to increase by 5.4% in 2017. The Debt Service Fund projects a decrease of 6.0% in property tax and special assessment revenue. A 1.0% increase is expected in Special Revenue funds resulting primarily from higher alcohol and gasoline tax revenues and more interest income due to larger balances and anticipated increased interest rates. The total of all Capital funds increases by 3.4% in 2017. The City's share of project expenses will be lower as contributions from other entities (Johnson County C.A.R.S. and surrounding cities) will cover a larger portion of the expenses. The graph below provides a visual view of the budgeted funds in the 2017 budget.





SALES TAX HISTORY

The City levies a 1.125-cent local option sales and use tax on all applicable goods and services purchased or provided within the City. The total sales tax paid in Leawood, excluding the special districts, is 8.850%. Besides the City's 1.125-cent tax, the State levies a 6.500-cent tax, Johnson County levies a 1.100-cent tax, and the Johnson County Education Research Triangle levies a 0.125-cent tax. The City has three special districts: two Transportation Development Districts (TDD); and one Community Improvement District (CID) each of which levies an additional 1.00% sales tax. From April 1, 2007 until March 31, 2011, the City levied an additional 0.40-cent sales tax, which provided funds for construction of public safety improvements. It was originally due to end on March 31, 2012 or when a total of ten million dollars had been collected. Due to the collection of the \$10m earlier than anticipated, the tax ended one year earlier.

SALES TAX RATE - LEAWOOD, KS	
<i>(Excludes Special Districts)</i>	
State of Kansas.....	6.500%
Leawood, KS.....	1.000%
1/8 Cent Sales Tax.....	0.125%
Johnson County.....	0.500%
Stormwater.....	0.100%
Public Safety.....	0.250%
Public Safety II.....	0.250%
Education Research Triangle....	0.125%
	8.850%

The City currently has 3 designated Special Districts. These include:

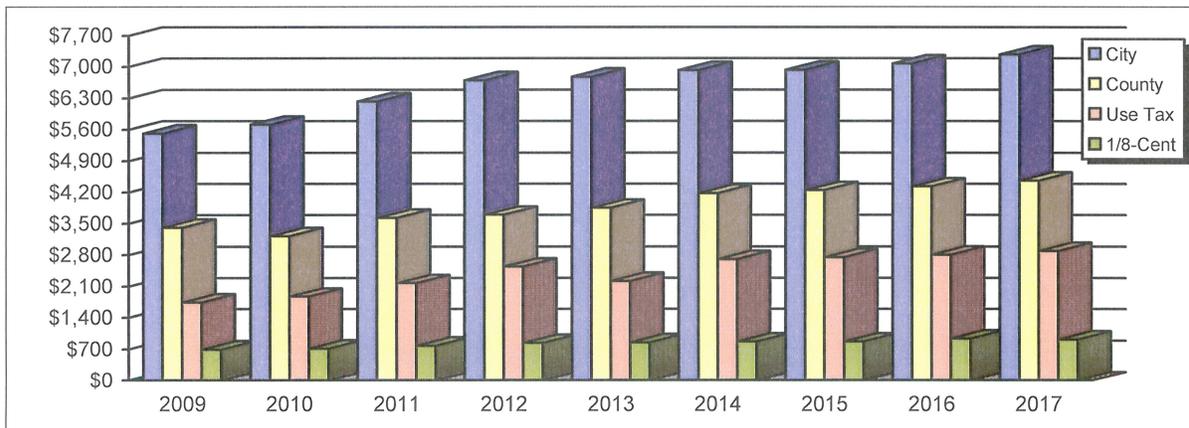
Park Place TDD.....	9.850%
One Nineteen* TDD.....	9.850%
Camelot Court CID.....	9.850%

*Town Center Crossing shops

Year	City Retail Sales Tax 1%	County Retail Sales Tax	1/8-Cent Sales Tax	City Compensating Use Tax	County Compensating Use Tax	County Special .25% Tax**	TOTAL *	Public Safety City Sales & Use Tax .40% **
2009	\$5,517,618	\$3,408,723	\$689,691	\$1,320,507	\$418,568	\$766,644	\$12,121,751	\$2,676,686
2010	\$5,708,892	\$3,219,274	\$713,512	\$1,356,267	\$513,827	\$741,775	\$12,253,547	\$2,764,695
2011	\$6,224,627	\$3,625,812	\$777,053	\$1,500,526	\$672,224	\$859,621	\$13,659,861	\$676,124
2012	\$6,698,189	\$3,696,437	\$836,321	\$1,872,628	\$667,008	\$872,691	\$14,643,273	\$0
2013	\$6,778,035	\$3,851,224	\$845,979	\$1,529,316	\$687,942	\$907,835	\$14,600,331	\$0
2014	\$6,926,500	\$4,177,979	\$863,059	\$1,908,175	\$795,244	\$994,049	\$15,662,006	\$0
2015	\$6,932,102	\$4,244,596	\$863,362	\$1,928,293	\$820,996	\$1,013,173	\$15,802,522	\$0
2016 Est	\$7,070,100	\$4,329,400	\$931,700	\$1,966,800	\$837,300	\$1,033,400	\$16,117,600	\$0
2017 Bud	\$7,279,200	\$4,457,000	\$906,500	\$2,024,800	\$862,200	\$1,063,800	\$16,593,500	\$0

* Not included in the total are the 1-cent sales tax projections for the City's three Special Districts.

** These funds are placed into a non-budgeted capital fund and reserved for public safety expenditures.



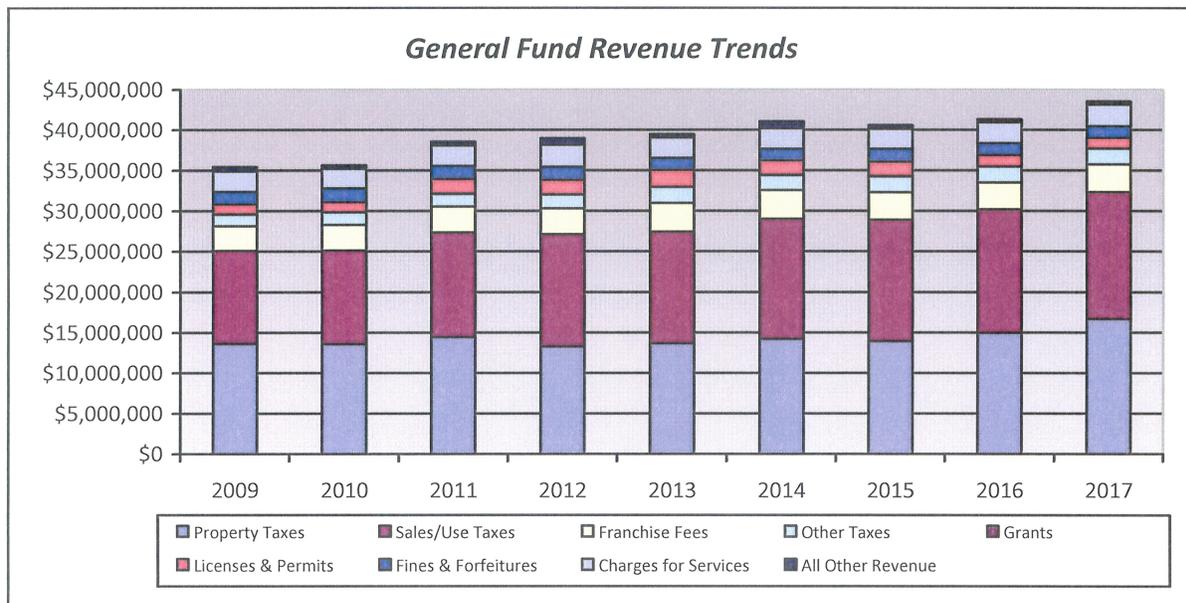
City sales and compensating use taxes are a major source of revenue for the City. Without it, the City mill levy would have to increase 10.71 mills in 2017 to compensate for lost revenues or City-provided services would need to be reduced.



GENERAL FUND REVENUES

The General Fund revenues are projected to increase 5.4% from the 2016 estimate to a total of \$43,565,700 in 2017. All categories are showing increases, except for one. The lower projection in Licenses & Permits occurs in the building permit area as it is anticipated that revenue collections will begin to reflect remodels/replacements as opposed to new growth. The largest growth is being shown in the All Other category, with the anticipation of more interest income due to slowly rising interest rates and a higher fund balance; followed by Property Taxes of 11.0% due partly for the continued growth in the City's assessed valuation and the shift of the mill levy between the General and Debt Service funds. Sales/Use Taxes are projected to increase 3.0% in 2017 over the 2016 estimate. The General Fund revenues are as follows:

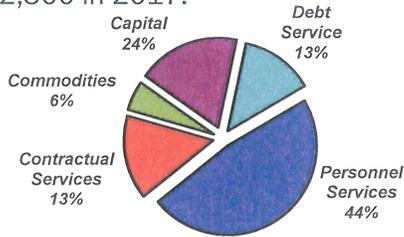
Category	2015 Actual	2016 Estimate	2017 Budget	% Change
Property Taxes	\$ 13,966,238	\$ 14,969,407	\$ 16,614,114	11.0%
Sales/Use Taxes	14,939,161	15,237,000	15,687,000	3.0%
Franchise Fees	3,394,074	3,310,000	3,380,000	2.1%
Other Taxes	1,957,589	1,931,127	1,978,805	2.5%
Grants	16,013	0	0	0.0%
Licenses & Permits	1,784,134	1,401,800	1,294,600	-7.6%
Fines & Forfeitures	1,587,760	1,500,000	1,500,000	0.0%
Charges for Services	2,499,005	2,607,900	2,691,200	3.2%
All Other	182,649	95,019	120,981	27.3%
Transfers In	<u>288,000</u>	<u>294,000</u>	<u>299,000</u>	<u>1.7%</u>
Total	\$ 40,614,623	\$ 41,346,253	\$ 43,565,700	5.4%





EXPENDITURE HIGHLIGHTS

Total expenditures, for all funds, are expected to be \$60,702,300 in 2017.



\$148,100 to allow for the replacement purchase of vehicles, a motorcycle, a speed control system, and in-car camera systems. Operating costs for school crossing guards and communication systems with other metropolitan agencies; Justice Center utilities; expendable equipment replacements; and officer training are also shown.

By CHARACTER	2015	2016	2017	% Change
	Actual	Estimate	Budget	
Personnel	26,019,775	28,037,200	28,839,200	2.9%
Contractual Services	6,229,879	8,839,100	9,211,000	4.2%
Commodities	2,168,994	3,243,700	3,299,500	1.7%
Capital	7,967,856	10,816,100	11,276,800	4.3%
Debt Service	10,098,912	8,036,300	8,075,800	0.5%
TOTAL BUDGETED FUNDS	\$52,485,416	\$58,972,400	\$60,702,300	2.9%

The Fire Department budget is \$495,750 higher in 2017. Close to 30% of the increase is in Debt Service for the replacement platform truck first lease payment. Also higher is Capital to replace HVAC systems at stations #2 and #3, a pickup truck, a boat/trailer, mobile data terminals and thermal imaging cameras. The remaining increase will provide for planned wage and benefit costs.

Total governmental expenditures for 2017 are budgeted as follows:

The Public Works department is projecting an increase of 0.7%, or \$142,725, from 2016. Besides planned wage/benefit increases, a decrease is shown in contracted streetlight/traffic signal maintenance in 2017 and lower debt service payments as no new debt will be issued in 2016. Within Capital, a decrease for the City's share of the Arterial program in 2017 is offset by increases for stormwater projects planned for 2017.

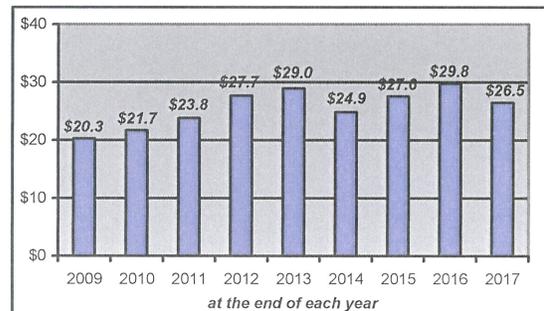
FUND	2015	2016	2017
	Actual	Estimate	Budget
General Purpose	\$35,082,857	\$40,304,700	\$41,359,100
Special Revenue Funds			
Special Alcohol	260,490	325,000	350,000
Special City St/Hwy	1,537,347	1,613,200	1,497,100
Special Parks/Rec	431,344	716,600	600,000
Special Law Enforce	2,829	15,000	25,800
Transient Guest Tax	321,409	406,200	727,400
Capital Project Funds			
City Equipment	1,284,924	1,740,300	1,619,000
Street Improvements	1,313,438	3,041,200	2,102,000
Capital Improvements	2,343,743	1,791,900	1,996,400
1/8 Cent Sales Tax	34,615	696,000	2,200,000
City Capital Art	9,272	183,500	198,500
Park Impact	0	0	0
Public Art Impact	0	0	0
135th St Corridor Impact	0	0	0
Debt Service	9,863,148	8,138,800	8,027,000
TOTAL BUDGETED FUNDS	\$52,485,416	\$58,972,400	\$60,702,300

An increase of 2.3%, or \$241,025, is reflected in Parks and Recreation. Debt decreases due to another year of annual payments. Areas with increases: \$64,500 for wage & benefit changes; \$40,900 for expendable equipment replacements; and \$170,500 in Capital for replacement vehicles and equipment, continuation of the Ironhorse Golf Clubhouse expansion, Parks Master Plan park improvements, and repair/renovation/maintenance of various Parks buildings.

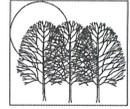
General Government expenditures rise by 6.1%, or \$644,400, from 2016. A large part, \$260,000, of this increase is due to the carryover of the Transient Guest Tax receipts from 2016. Other increases include: 2017 for auto/liability insurance, of \$14,500; LED lighting reimbursement of \$150,000 to a Leawood neighborhood; and expendable equipment of \$13,600.

Reserves - General Fund Supported

The City of Leawood has been fortunate to build and maintain a good fund balance in the General Fund supported funds.



The Police Department expenditures will increase by \$206,000, or 2.0%, from 2016. Capital rises by

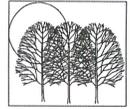


**City of Leawood
Projection of Financial Condition
Operating Funds**

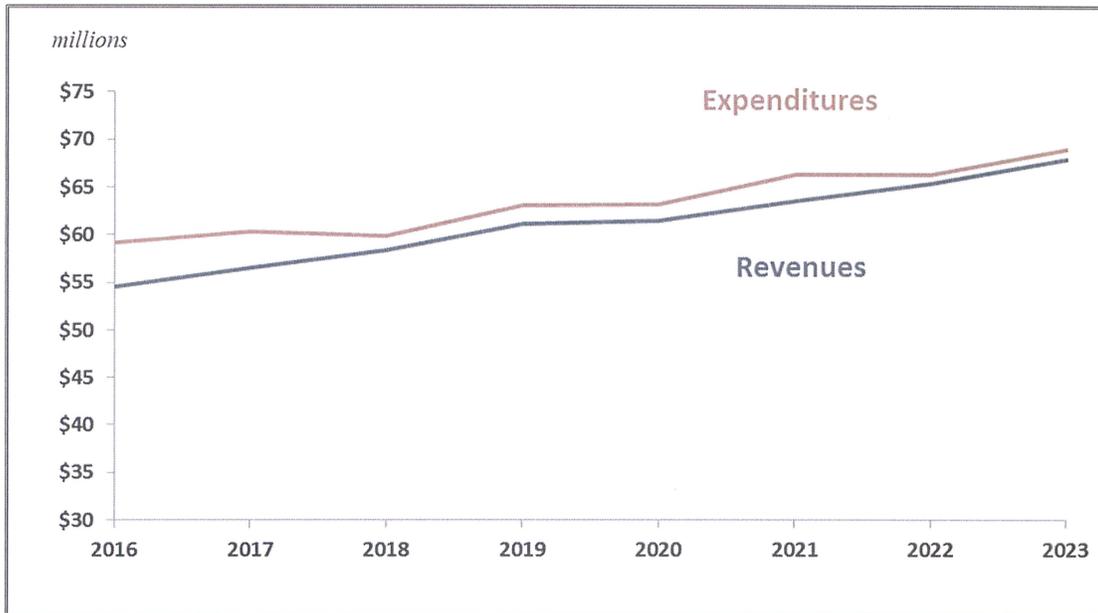
	2016 Estimate	2017 Budget	2017 Estimated*	2018 Projected	2019 Projected	2020 Projected
Beginning Balance	\$34,487,731	\$30,087,100	\$30,087,100	\$28,780,826	\$28,948,946	\$30,254,863
Revenues						
Property Taxes	14,969,407	16,614,114	16,602,132	17,270,910	18,855,715	16,803,847
Sales & Use Taxes	15,600,146	16,069,463	16,759,435	17,253,838	17,762,827	18,286,830
All Other Revenue	15,863,416	16,353,963	16,949,029	16,297,190	18,319,808	17,715,150
Total	\$46,432,969	\$49,037,540	\$50,310,596	\$50,821,938	\$54,938,349	\$52,805,827
Expenditures						
Personnel Services	28,037,200	28,839,200	28,262,416	29,627,055	31,195,178	32,756,056
Contractual Services	8,489,100	8,861,000	8,445,344	8,573,734	8,700,906	8,830,159
Commodities	3,243,700	3,299,500	3,233,510	3,280,719	3,328,618	3,377,216
Capital	10,816,100	11,276,800	11,276,800	8,879,710	10,013,131	8,562,708
Debt Service	247,500	398,800	398,800	292,600	394,600	536,600
Total	\$50,833,600	\$52,675,300	\$51,616,870	\$50,653,818	\$53,632,432	\$54,062,739
Ending Fund Balance	\$30,087,100	\$26,449,340	\$28,780,826	\$28,948,946	\$30,254,863	\$28,997,951
<i>percent of exp's</i>	59%	50%	56%	57%	56%	54%

The operating funds include the General Fund, the Capital Improvement Fund, and the City Equipment Fund. As reflected in the 2017 Estimated column, a 1.0% variance is included in the financial planning model for revenues and a 2.0% variance for expenditures. Basically, this assumes that the 2017 actual revenues will be 1.0% higher than budgeted and the actual expenditures will be 2.0% lower. Historically, however, since 2000 the revenues have exceeded projections each year by an average of 4.4%. Since the same time, expenditures have been lower than projections by 12.8% each year on average. If this trend continues, the operating fund reserves, as shown in the budget document, represent a very conservative view.

Leawood continues to be in a fortunate position and have good reserves. At year-end 2016, the balance in the Operating Funds is expected to be \$29.8 million, or 58% of expenditures. The Governing Body has set a goal of 11% minimum for operating fund reserves. The City strives to follow financially sound fiscal policies. One such policy that enhances a city to maintain a well-balanced financial structure is a fund balance policy, or commonly called an operating reserves policy. In government, the standard is usually one month of expenditures (8.33% to 15% of expenditures). Establishing a formal policy assures the citizenry that funds will be available for the following reasons: a) provide sufficient working capital to meet daily cash needs; b) provides reserves to absorb emergency expenditures caused by natural disaster such as fire, flood, tornado, etc.; c) cover any unanticipated deficit resulting from a shortfall in actual revenues in a given budget year.



PROJECTED REVENUES and EXPENDITURES
All Operating Funds



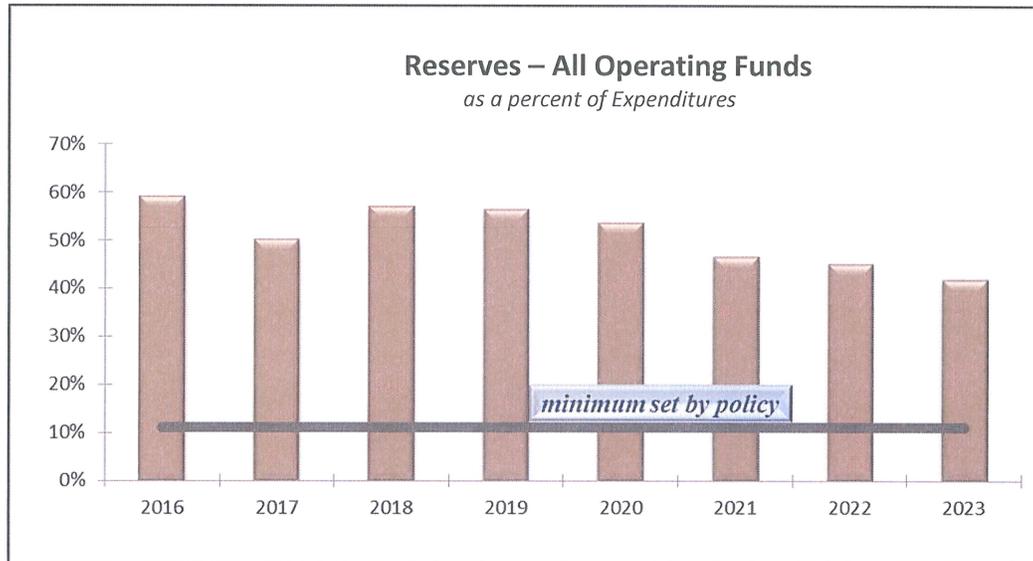
This chart depicts the structural balance of all operating funds by comparing projected revenues and expenditures. Managing for structural balance guarantees services promised today can be funded tomorrow. A decreasing gap of revenues greater than expenditures, or an increasing gap of expenditures greater than revenues is a warning trend. A significant and continued gap of revenues greater than expenditures may indicate a tax burden inconsistent with service levels and is also a warning trend. This chart includes all funds: General, Special Revenue, Debt Service and pay-as-you-go Capital Funds.

Expenditures are estimated higher than revenues in 2017, by \$3,970,860, due to pay-as-you-go capital improvement projects, the replacement of vehicles and equipment, anticipated increases in utilities, and building materials/supplies. In 2017 these increases will need to be recovered either through revenue receipts, over and above the 2016 Estimated and 2017 Budgets, or through fund balance reserves.

The graph reflects the revenue and expenditure assumptions included in the financial planning model, along with the proposed 0.95 mill levy increases in 2021, 2022 and 2023. As shown above the gap between revenues and expenditures remains fairly consistently apart between 2017 and 2022, where it narrows. This imbalance will need to be closely monitored to keep expenditures consistent with revenue flow. If current revenue sources suffer, the viable options are to identify new revenue sources or reduce expenditures. By continuing to follow good financial practices, sustainability of financial targets, workforce, service levels, technology efficiencies, and capital equipment/project outlay is certainly possible.



RESERVES – ALL OPERATING FUNDS As a Percent of Expenditures



Reserves are established for three purposes: the first is cash flow, the second for emergencies and the third for large pay-as-you-go capital projects. At the close of 2017, the City's operating reserves across all funds, not including Debt Service, are expected to be at 50.0% of expenditures. The Governing Body has established a minimum goal of 11% as the goal for operating reserves. The City strives to follow financially sound fiscal policies. One of these is the fund balance policy, often called operating reserves policy. Fund Balance is defined as the excess of a fund's assets over the liabilities and is therefore also known as surplus or reserve funds.

The financial health of the City is partly determined by the level of fund balances available to cushion revenue shortfalls caused by economic downturns, emergencies or uneven cash flows. A declining fund balance is a warning trend and may indicate that the City's financial health is declining. An insufficient level of balance is also a warning trend. There are several factors which should be measured to determine the appropriate level of reserves. These include: an analysis of the elasticity of the revenue base; the level of insurance the government maintains; the reliance upon intergovernmental revenues; the likelihood and magnitude of natural disasters; and the government's liquidity and ability to borrow.

Due to the steady and often fast growth in the area over the last decade, Leawood has been fortunate to maintain comfortable reserves. Presently, Leawood continues to preserve its financial future.



**City of Leawood
Projection of Financial Condition
Debt Service Fund**

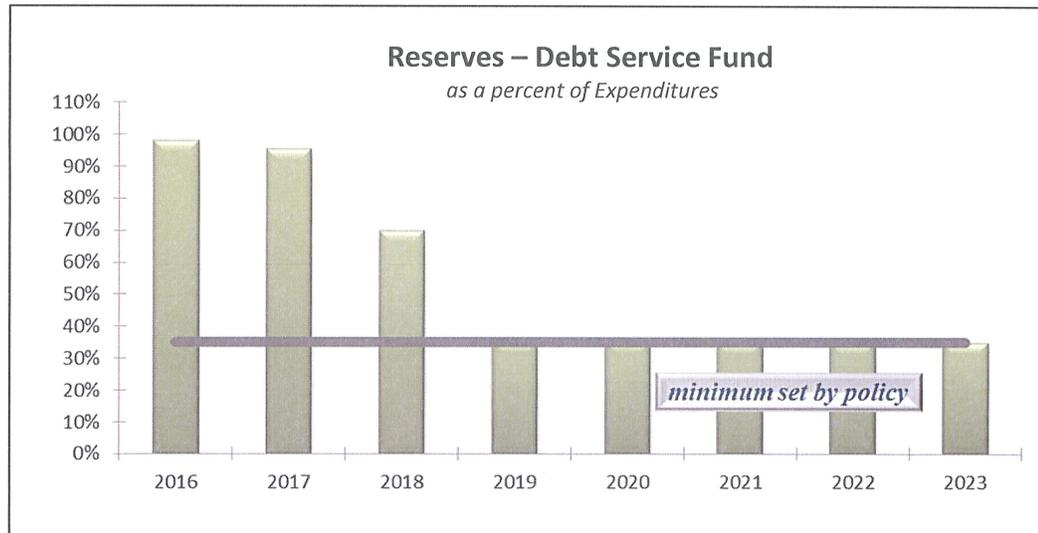
	2016 Estimate	2017 Budget	2017 Estimated*	2018 Projected	2019 Projected	2020 Projected
Beginning Balance	\$7,940,070	\$7,985,100	\$7,985,100	\$7,773,109	\$6,352,872	\$3,305,407
Revenues						
Property Taxes	5,438,157	4,980,546	4,976,326	4,898,700	3,921,305	6,597,285
Sales & Use Taxes	517,454	524,037	-	-	-	-
All Other	2,228,219	2,189,317	2,722,984	2,787,172	2,446,363	2,313,124
Total	\$8,183,830	\$7,693,900	\$7,699,309	\$7,685,872	\$6,367,667	\$8,910,410
Expenditures						
Personnel Services	-	-	-	-	-	-
Contractual Services	350,000	350,000	375,000	25,000	25,000	25,000
Commodities	-	-	-	-	-	-
Capital	-	-	-	-	-	-
Debt Service	7,788,800	7,677,000	7,536,300	9,081,110	9,390,132	9,006,704
Total	\$8,138,800	\$8,027,000	\$7,911,300	\$9,106,110	\$9,415,132	\$9,031,704
Ending Fund Balance	\$7,985,100	\$7,652,000	\$7,773,109	\$6,352,872	\$3,305,407	\$3,184,113
<i>percent of exp's</i>		98%	95%	98%	70%	35%

Debt reserves are maintained to deal with a variety of issues. These total \$7,652,000 in the 2017 Budget or 95% of debt service expenditures. This reserve level provides a financial cushion for the City for financial circumstances which could include: a decline in property tax collection rates; delayed payments from special benefit debt; or any change in planned debt expenditures. Excellent reserve levels provide financial security for all stakeholders.

Each year the City staff and Council carefully review the capital improvements to be debt financed. With this process there is a clear understanding that the capital obligations made today will be balanced against the cost and the service levels provided in the future.



RESERVES – DEBT SERVICE FUND



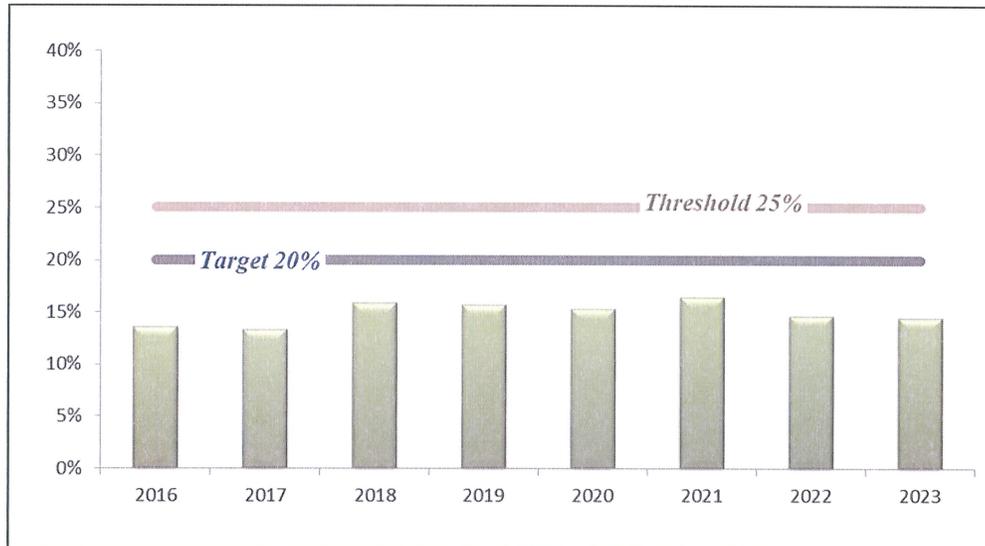
Debt reserves are maintained to deal with a variety of issues, but mainly to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of the underlying bonds. State law allows the City to maintain a reserve equal to one year of debt service payments. The City of Leawood strives to maintain a total reserved fund balance equal to 35% of budgeted Debt Service expenditures.

Debt reserves are projected at 95% of expenditures in 2017. This reserve level provides a financial cushion for the City in the event of an unanticipated loss in revenue, a negative change in the economy or for any delay in the payment of special benefit debt from the bondholders.

The need for a higher balance is directly related to the amount of debt the City has accumulated. A higher fund balance should help increase the financial security for all stakeholders.



DEBT SERVICE
As a Percent of Total Expenditures



Each year the City will review whether it is willing and able to assume new debt beyond what will be retired. The State of Kansas debt limitations are more liberal than what Leawood has chosen to manage its' debt thresholds. The target is 20% and the threshold is 25% of debt to total expenditures. As shown above, neither of these thresholds is exceeded during the planning period.

The debt limitation status information is as follows:

<i>Estimated Assessed value, real and Personnel property</i>	\$876,954,317
<i>Plus Estimated assessed value, motor/recreation vehicles</i>	\$72,655,631
<i>Total assessed value</i>	\$949,609,948
<i>New debt limitation percentage</i>	30%
<i>2016 debt limitation</i>	\$284,882,984
<i>Total general obligation debt outstanding at 12/31/16</i>	\$46,475,000

The legal general obligation debt limit for Leawood returned to the pre-1989 limit of 30% of equalized valuation, per K.S.A. 79-5037.



**City of Leawood
Projection of Financial Condition
All Funds**

	2016 Estimate	2017 Budget	2017 Estimated	2018 Projected	2019 Projected	2020 Projected
Beginning Balance	\$42,427,800	\$38,072,199	\$38,072,200	\$36,553,935	\$35,301,817	\$33,560,270
Revenues						
Property Taxes	20,407,564	21,594,660	21,578,458	22,169,610	22,777,019	23,401,132
Sales & Use Taxes	16,117,600	16,593,500	16,759,435	17,253,838	17,762,827	18,286,830
All Other Revenue	18,091,635	18,543,280	19,672,013	19,084,362	20,766,171	20,028,275
Total	\$54,616,799	\$56,731,440	\$58,009,905	\$58,507,810	\$61,306,017	\$61,716,237
Expenditures						
Personnel Services	28,037,200	28,839,200	28,262,416	29,627,055	31,195,178	32,756,056
Contractual Services	8,839,100	9,211,000	8,820,344	8,598,734	8,725,906	8,855,159
Commodities	3,243,700	3,299,500	3,233,510	3,280,719	3,328,618	3,377,216
Capital	10,816,100	11,276,800	11,276,800	8,879,710	10,013,131	8,562,708
Debt Service	8,036,300	8,075,800	7,935,100	9,373,710	9,784,732	9,543,304
Total	\$58,972,400	\$60,702,300	\$59,528,170	\$59,759,928	\$63,047,564	\$63,094,443
Ending Fund Balance	\$38,072,199	\$34,101,339	\$36,553,935	\$35,301,817	\$33,560,270	\$32,182,064
<i>percent of exp's</i>	65%	56%	61%	59%	53%	51%



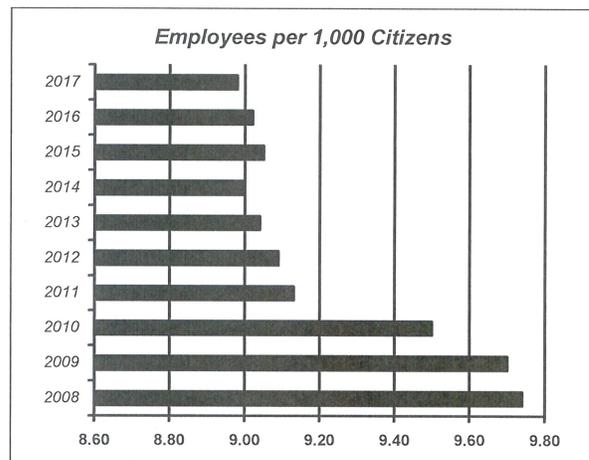
POSITION COMPARISON

Full-Time Equivalent	2013	2014	2015	2016	2017
Admin	4.50	4.50	4.50	4.50	4.50
Finance	8.23	8.23	8.23	8.00	8.00
Human Resources	3.98	3.98	3.98	3.75	3.75
Municipal Court	8.50	8.50	8.43	8.43	8.43
Legal Services	2.50	2.50	3.00	3.00	3.00
Information Services	4.00	4.00	4.00	4.00	4.00
Community Develop	14.00	14.00	14.00	14.00	14.00
Police	83.00	83.00	83.00	84.00	84.00
Fire	53.69	53.69	53.69	53.44	53.44
Public Works	48.23	48.23	49.48	49.71	49.71
Parks & Rec	61.57	61.57	63.09	63.09	63.09
TOTAL	292.20	292.20	295.40	295.92	295.92
Population	32,321	32,482	32,644	32,809	32,973
Ratio/1000 Population	9.04	9.00	9.05	9.02	8.98

From the 2016 Original Budget to the 2016 Estimate, one change has occurred. A full-time Administrative Assistant in the Fire Department was reduced to a 0.75 FTE regular part-time position.

No changes are planned for either the 2017 or 2018 Budgets.

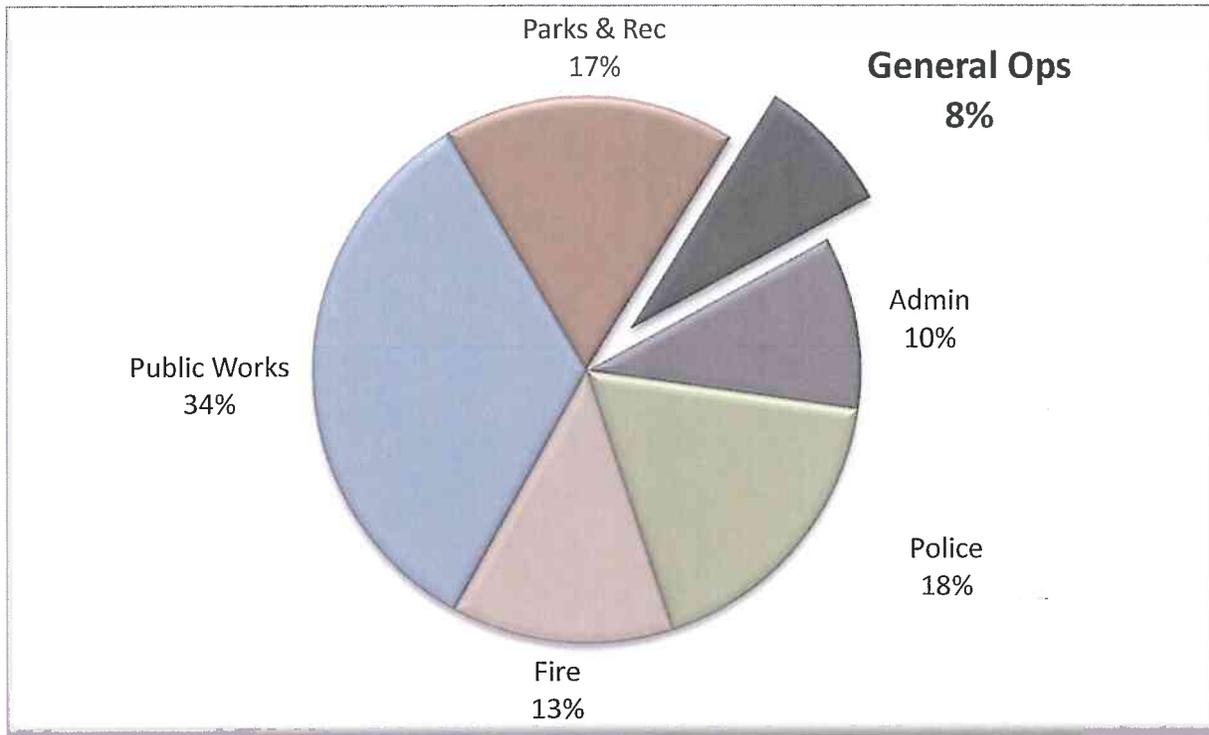
The City's financial planning model reflects the addition of one full-time position every other year, beginning in 2019. While reserves and planned expenditures for 2017 and future years remain positive for Leawood, the Administrator will review vacancies during the year for possible reassignment within or to other departments. Each vacancy resulting from normal attrition will be reviewed on an individual basis before it will be filled.



The above graph depicts the number of City employees for each 1,000 citizens. As displayed, the ratio number of employees decreased every year since 2008, and then increased in 2015 when 3.20 FTE's were added. City services have never been negatively impacted by any previous personnel changes. In fact, Leawood has been very fortunate to be able to continue to expand and broaden citizen services, amenities, and quality of life activities and opportunities, while not "growing" City government.

General Operations

Budget: \$5M Elected Officials: 9



General Operations establishes policies, goals, and objectives to direct the staff in the provision of quality services to the public. Provides leadership, represents the City's best interests and encourages effective and timely action to achieve stated objectives. Seeks ways to encourage and expand citizen participation in local government. Accounts for citywide expenditures associated with multiple programs or departments.

Council Priorities

- *To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.*
- *To promote development that sustains rather than depletes the community, that is fiscally sound, that contributes to a high quality of life, and that nourishes the community.*
- *To protect Leawood residents, visitors and businesses by providing quality police and homeland security services. To preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.*
- *To maintain the current infrastructure and to provide the highest quality new improvements where economic benefits clearly justify new investment.*
- *To promote a community that offers family-oriented activities and recreational and cultural opportunities that encourages and enhances the quality of life for citizens.*

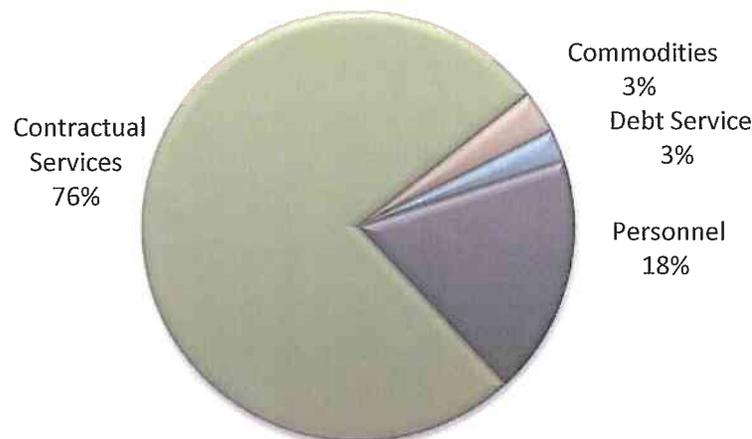
Administration

General Operations

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	581,862	701,800	696,700	705,800
Contractual Services	1,572,781	2,410,200	2,462,000	2,970,700
Commodities	67,539	120,400	120,900	125,400
Capital	1,013,173	1,074,000	1,033,400	1,063,800
Debt Service	2,561,537	136,531	161,531	91,631
Grand Total	5,796,892	4,442,931	4,474,531	4,957,331

Expenditures by Fund Type

General	2,637,311	3,355,200	3,231,800	3,438,300
Special Revenue	581,899	701,200	731,200	1,077,400
Capital	-	-	-	-
Debt	2,577,682	386,531	511,531	441,631
Grand Total	5,796,892	4,442,931	4,474,531	4,957,331

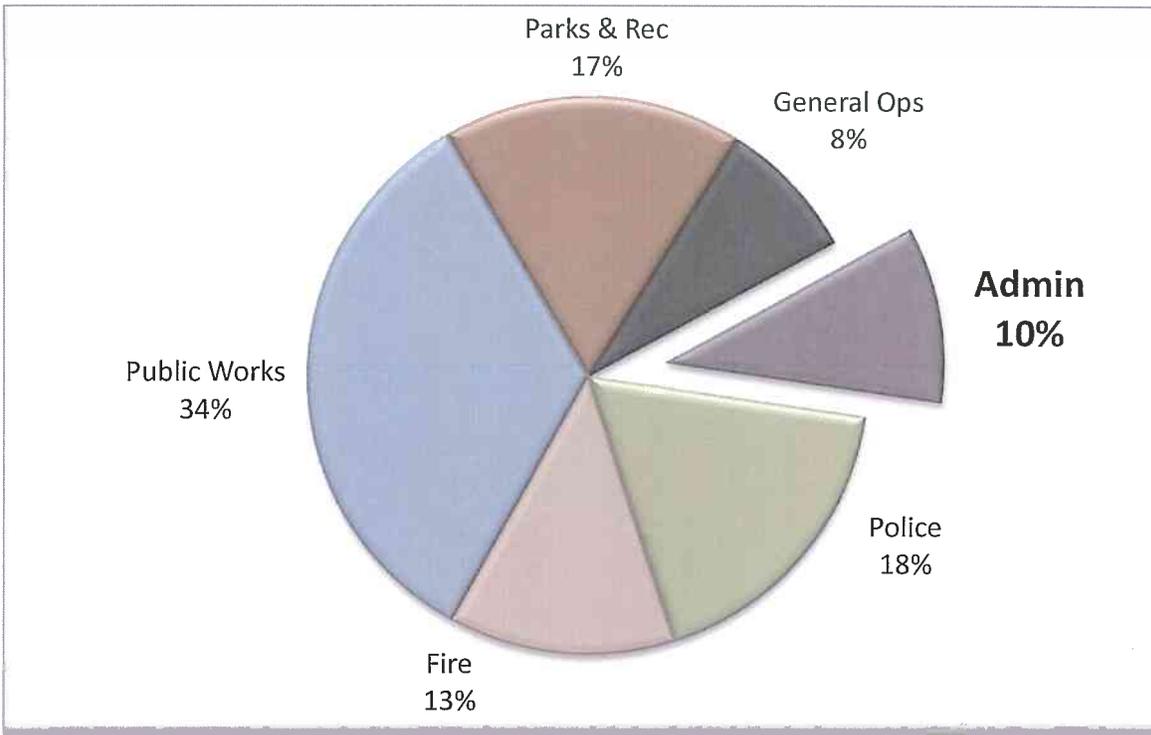


2017 Budget Summary

Personnel Services includes payments for citywide expenses, such as workers' compensation (\$311,000), supplemental retirement (\$135,000), and long term disability payments (\$64,068). The Contractual Services category includes citywide expenses such as: auto/property/liability insurance coverage premiums, grants, donations, city memberships, sustainability activities; sister city expenses; communication charges; copy machine rentals for all City departments, election expense, scanning services, bond issuance expense and professional services as needed. In 2017, is \$150,000 to reimburse Hallbrook for LED lighting. Also included in this area are expenses within Special Revenue funds: of \$727,400 in Transient Guest Tax collections; and \$350,000 in the Special Alcohol fund disbursed for drug/alcohol agencies and related awareness activities. Commodities reflects funds for office supplies, meeting expense and all City postage needs. Capital represents the transfer of the .25% special county sales tax receipts from the General Fund to the Public Safety fund. The Debt Service budget includes the City's obligation on the 1997 City Hall remodel project, paid in full in 2016, and the 2012 City Hall improvements. The debt service expense in 2015, offset by revenue in the same year, is related to the refunding undertaken by the City last year.

ADMINISTRATION

Budget: \$6.2M Positions: 45.68



Council Priorities

To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

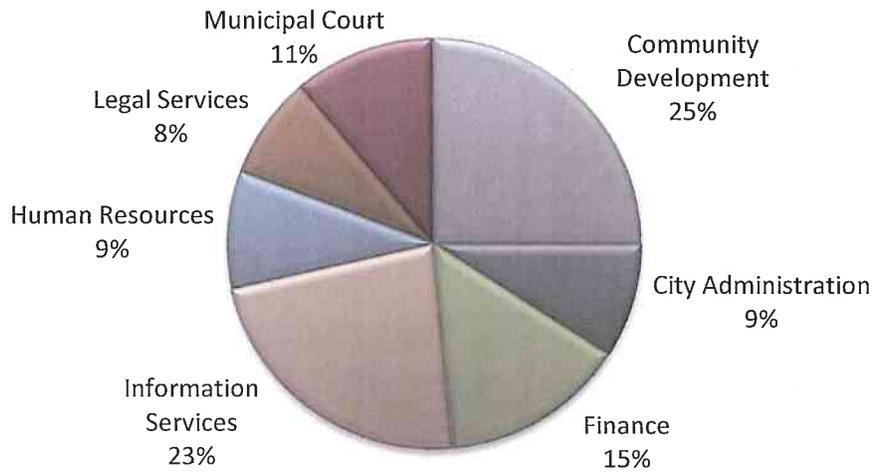
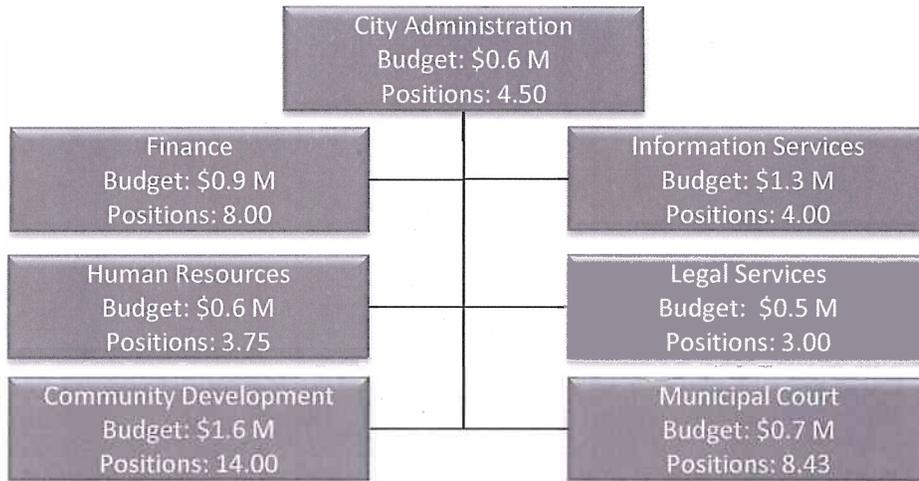
To promote development that sustains rather than depletes the community, that is fiscally sound, that contributes to a high quality of life, and that nourishes the community.

Governing Body Goals For 2017-2021

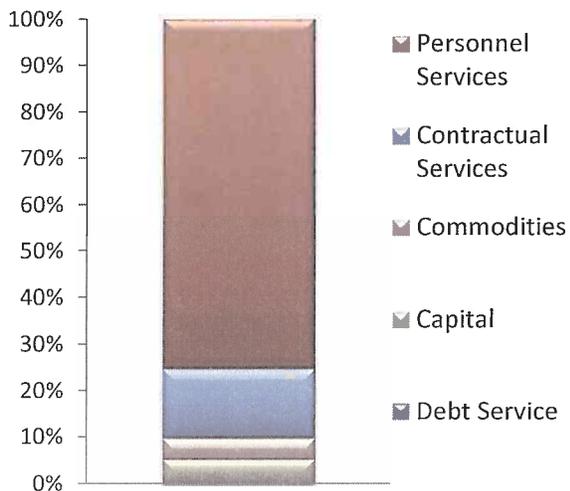
- Evaluate temporary low-impact uses [e.g., community gardens, horseshoes, etc.] for undeveloped land at Ironwoods Park.
- Integrate upgrades and new improvements to the City's Trail system.
- Evaluate new home building codes with other Johnson County cities.
- Apply for municipal sustainability awards.
- Evaluate I-435 to 103rd Street along State Line Road.
- Evaluate noise level abatement options along the I-435 Corridor in KDOT ROW for non-KDOT funded projects that may include the utilization of natural sound barriers, including trees and landscaping.
- Evaluate land-use options for City-owned property at Town Center Drive (117th Street) and Roe Avenue.
- Evaluate land-use options for remaining undeveloped portion of City-owned property at Town Center Drive (117th Street) and Tomahawk Creek Pkwy.
- Evaluate feasibility/scope of an Activity Center at Town Center Drive and Roe Avenue.

ADMINISTRATION

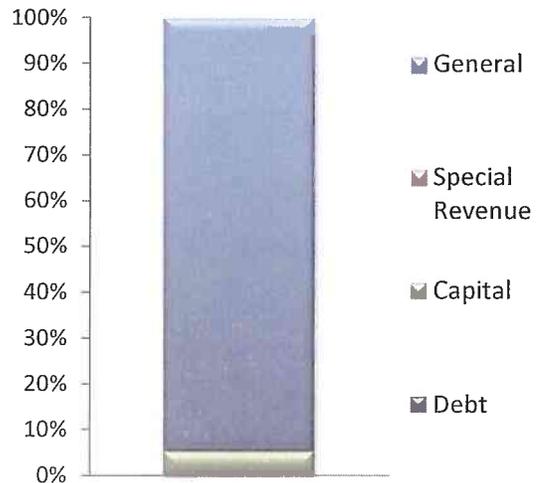
Budget: \$6.2M Positions: 45.68



By Character



By Fund Type



ADMINISTRATION

Budget: \$6.2M Positions: 45.68

	2015 Actual	2016 Budget	2016 Estimate	2017 Budget
Expenditures by Department				
City Administration	502,835	563,600	553,300	566,200
Finance	753,916	858,900	776,400	896,900
Information Services	1,271,323	1,367,300	1,355,400	1,430,300
Human Resources	479,515	581,300	558,200	574,700
Legal Services	378,192	569,500	553,300	507,800
Municipal Court	544,035	659,500	633,000	688,200
Community Development	1,488,841	1,596,200	1,634,300	1,561,400
Total	\$5,418,657	\$6,196,300	\$6,063,900	\$6,225,500

Expenditures by Character				
Personnel Services	4,164,977	4,581,900	4,491,100	4,687,700
Contractual Services	691,550	956,700	950,200	932,000
Commodities	192,620	249,300	261,800	277,400
Capital	369,510	408,400	360,800	328,400
Debt Service	-	-	-	-
Total	\$5,418,657	\$6,196,300	\$6,063,900	\$6,225,500

Expenditures by Fund Type				
General	5,049,147	5,787,900	5,703,100	5,897,100
Special Revenue	-	-	-	-
Capital	369,510	408,400	360,800	328,400
Debt	-	-	-	-
Total	\$5,418,657	\$6,196,300	\$6,063,900	\$6,225,500

Full-Time Equivalents	46.14	45.68	45.68	45.68
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Exhibit: Revenue by Program				
City Clerk (<i>Liquor Licenses</i>)	14,000	17,800	17,800	10,600
Finance (<i>Occupational & Animal</i>)	303,771	308,000	308,000	308,000
Municipal Court (<i>Fines</i>)	1,587,760	1,500,000	1,500,000	1,500,000
Planning (<i>Zoning</i>)	18,950	18,000	18,000	18,000
Codes (<i>Bldg Permits/Fees/Review</i>)	1,244,318	786,000	886,000	786,000
Total	\$3,168,799	\$2,629,800	\$2,729,800	\$2,622,600

Administration

Department: City Administration

Responsible for the overall operation of City programs, strategic planning and special projects with citywide impact. Manages the financial and operational aspects of the City and analyze existing procedures to improve effectiveness. Provides strong leadership to achieve adopted goals and objectives and encourage citizen participation. Ensures efficient access to City documents.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service to the citizens of Leawood: <i>Ratio of Admin. Employees to Direct Service employees</i>	18.5%	18.2%	18.2%	18.3%
✓ Information statistics on maintaining City documents: <i>No. of City Council minutes and agendas for Regular Meetings</i>	46	48	48	48
<i>for Work sessions/Exec Sessions</i>	26	44	46	24
<i>No. of public records requests</i>	2	10	10	10
<i>Liquor license revenue</i>	\$14,000	\$17,800	\$17,800	\$10,600
✓ Ensure quality service by maintaining adequate administration staffing levels: <i>Overtime as a % of regular salaries</i>	0.4%	1.0%	1.0%	0.9%
Full-Time Equivalent Positions	4.50	4.50	4.50	4.50
City Administrator	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Receptionist	1.00	1.00	1.00	1.00
Management Intern (<i>Seasonal/Casual</i>)	0.50	0.50	0.50	0.50

Major Program Accomplishments

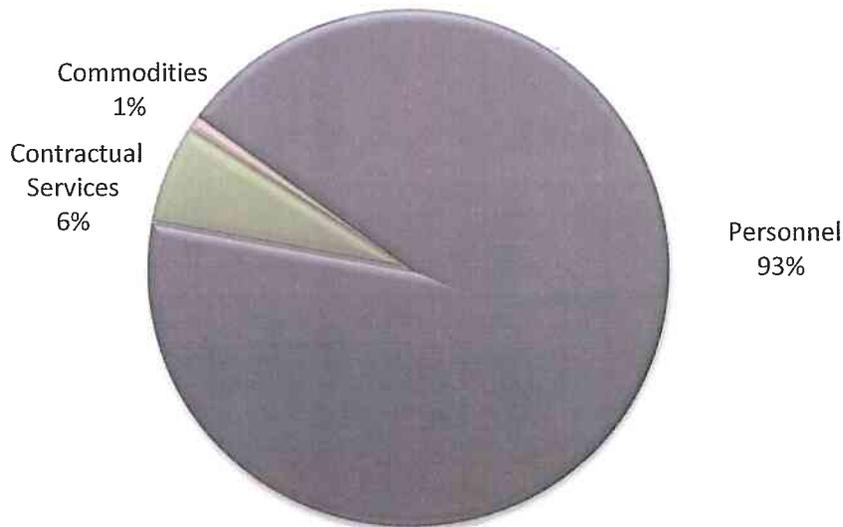
- Administered and implemented the policies set forth by the Governing Body.
- Presented the 2016 Operating Budget and the 2016-2020 Capital Improvements Program.
- Coordinated and managed City-wide government operations.
- Provided an accurate record of City Council and City Committee meetings.

Administration

Department: City Administration

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	489,316	523,900	513,700	526,100
Contractual Services	13,241	34,600	34,500	34,500
Commodities	278	5,100	5,100	5,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	502,835	563,600	553,300	566,200

Expenditures by Fund Type				
General	502,835	563,600	553,300	566,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	502,835	563,600	553,300	566,200



2017 Budget Summary

Planned expenses in this program are directly related to the City Administration and City Clerk functions of the City. The expenses in this program remain fairly consistent from year to year. A total of \$18,800 is included for staff training; \$4,700 for memberships and subscriptions; \$7,000 for outside professional services, if needed; \$2,500 for cellular and internet usage; and \$5,100 for office and computer supplies and meeting expense.

Administration

Department: Finance

Administers all City financial services including financial planning, budgeting, cash management, accounting, payroll, the City audit, business licensing, capital asset management, investments, and debt management to the highest professional standards to provide departments, citizens and policymakers with timely and accurate financial information.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Produce financial documents in accordance with standards set by the Government Finance Officers Assn. <i>GFOA Certificate of Excellence in Financial Reporting</i>	Yes	Yes	Yes	Yes
<i>GFOA Distinguished Budget Award</i>	Yes	Yes	Yes	Yes
✓ Informational statistics:				
<i>No. of AP invoices processed</i>	13,559	15,000	15,000	15,000
<i>No. of payroll checks issued</i>	8,382	8,700	8,700	8,700
<i>License revenue</i>	\$303,771	\$308,000	\$308,000	\$308,000
Full-Time Equivalent Positions				
Finance Director	1.00	1.00	1.00	1.00
Assistant Director of Finance (<i>Vacant</i>)	1.00	1.00	1.00	1.00
Budget Manager	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00
Accountant II	1.00	1.00	1.00	1.00
Accounting Specialist	3.00	3.00	3.00	3.00
Intern (<i>Seasonal/Casual</i>)	0.23	0.00	0.00	0.00

Major Program Accomplishments

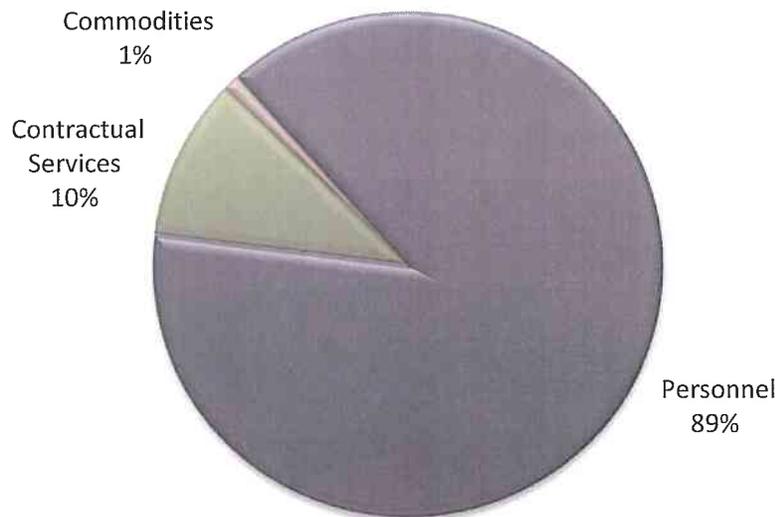
- GFOA CAFR Award – 2014.
- GFOA Budget Achievement Award – 2016.
- Implementation of GASB 68 - Accounting and Financial Reporting for Pensions.

Administration

Department: Finance

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	661,281	758,000	675,700	795,100
Contractual Services	87,121	91,500	91,300	92,500
Commodities	5,514	9,400	9,400	9,300
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	753,916	858,900	776,400	896,900

Expenditures by Fund Type				
General	753,916	858,900	776,400	896,900
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	753,916	858,900	776,400	896,900



2017 Budget Summary

The change in Personnel Services from the 2016 Estimate to 2017 is an increase due to the removal of the funding for the vacant Assistant Director of Finance position in 2016, with full funding restored in 2017. Major expenses include the payment to an outside firm to audit the City and assist in the preparation of the CAFR (\$36,000); banking/investment consulting (\$12,000); other banking fees/services (\$23,500); staff training/travel (\$11,100); monthly cell phone and other communication charges (\$1,400); finance membership association dues (\$2,500); and office/checks/computer supplies (\$7,200).

Administration

Department: Information Services

Provides stable, secure systems and technology that allow our workforce to be productive and fluid to the business of the day, and to allow our Citizens access to information and opportunities at their convenience. Manages the City's technology - installs, configures, programs, plans, secures, and maintains all City information systems, including: local area networks, wide area networks, telephone and data, hardware and software, internet services, radio systems and video and sound systems.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Minimize computer downtime due to software or hardware problems:				
<i>Network server and PBX uptime</i>	99.9%	99.9%	99.9%	99.9%
<i>Number of PC's (on-line)</i>	315	300	315	315
<i>Number of Physical Servers</i>	23	23	23	23
<i>Number of Phone Systems</i>	3	6	3	3
✓ Maintain the City's website to provide the most accurate information:				
<i>Average monthly website visits</i>	116,390	115,000	117,000	118,000
Full-Time Equivalent Positions				
	4.00	4.00	4.00	4.00
Information Services Director	1.00	1.00	1.00	1.00
Information Services Specialist	2.00	2.00	2.00	2.00
Network Administrator/Webmaster	1.00	1.00	1.00	1.00

Major Program Accomplishments

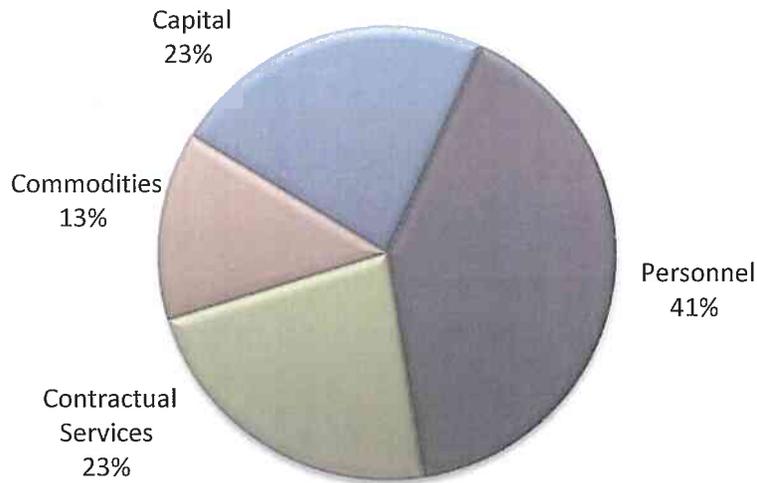
- *Expansion of Technology to other Facilities:* Beginning a couple years ago with the Justice Center, and last year at City Hall, this initiative has continued to expand. The integration of all Fire Stations, the Public Works Maintenance Facility, Ironhorse and Ironwoods facilities have all been completed. Each of these facilities now share a common set of core technologies, including phone systems, networking equipment, and Wi-Fi systems.
- *Other Accomplishments:* Included is the implementation of a next generation firewall, the Police body camera system, replacement of all Police in-car laptops and an upgraded mobility system, a new fuel system, an emergency reporting system for the Fire Department, an upgrade to the building's access/card reader system, the expansion of the base of security cameras, the creation of a cybersecurity training program for all employees and the extension of the fiber infrastructure.
- *See the department's annual update at: <http://www.leawood.org/is/pdf/2015.pdf>*

Administration

Department: Information Services

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	560,686	569,000	585,700	583,400
Contractual Services	283,035	300,400	300,400	326,000
Commodities	148,092	164,500	183,500	192,500
Capital	279,510	333,400	285,800	328,400
Debt Service	-	-	-	-
Grand Total	1,271,323	1,367,300	1,355,400	1,430,300

Expenditures by Fund Type				
General	991,813	1,033,900	1,069,600	1,101,900
Special Revenue	-	-	-	-
Capital	279,510	333,400	285,800	328,400
Debt	-	-	-	-
Grand Total	1,271,323	1,367,300	1,355,400	1,430,300



2017 Budget Summary

Contractual Services includes budget for license renewals and annual maintenance agreements for computer and telecommunications equipment, staff telephones, training/travel and association memberships. The increase in 2017 is the result of the first year maintenance for several systems at the Justice Center ending at the end of 2016. Within Commodities is: \$160,000 for replacement expendable equipment such as computers, servers, printers and telephone equipment for all City departments; \$25,000 for printer toner and computer components/supplies; \$5,000 for equipment maintenance supplies; and \$2,500 for gasoline and vehicle parts for the vehicle assigned to this program. Planned capital expenses includes: \$158,400 in 2017 for fiber installation in the area of 143rd Street, Mission to Overbrook; \$31,000 in 2016 for the replacement of a vehicle; and approximately \$170,000 annually for City-wide software, hardware and phone upgrades.

Administration

Department: Human Resources

Attract, develop and retain a diverse, qualified workforce in support of the City's goals and challenges. Promote a positive work environment and provide efficient, cost-effective, customer-focused human resources. Recruit and hire quality work force. Administer the benefits and retirement programs, safety and workers' compensation programs, employee development, employee relations, compensation, regulatory compliance for HR programs and HRIS database management.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Informational statistics:				
<i>Employment applications processed and reviewed</i>				
	1,375	1,800	1,800	1,800
<i>Worker's Comp Cases Managed</i>				
	41	30	30	30
<i>Full-Time Jobs Posted</i>				
	33	25	25	25
<i>Seasonal Jobs Posted</i>				
	135	150	150	150
<i>No. of New Full-Time Hires</i>				
	32	25	25	25
<i>No. of Seasonal Hires</i>				
	131	150	150	150
<i>Personnel Actions Processed</i>				
	602	750	750	750
Full-Time Equivalent Positions				
	3.98	3.75	3.75	3.75
Human Resources Director	1.00	1.00	1.00	1.00
Human Resources Generalist	2.00	2.00	2.00	2.00
Receptionist	0.00	0.00	0.00	0.00
HR Assistant (<i>Regular PT</i>)	0.75	0.75	0.75	0.75
Intern (<i>Seasonal/Casual</i>)	0.23	0.00	0.00	0.00

Major Program Accomplishments

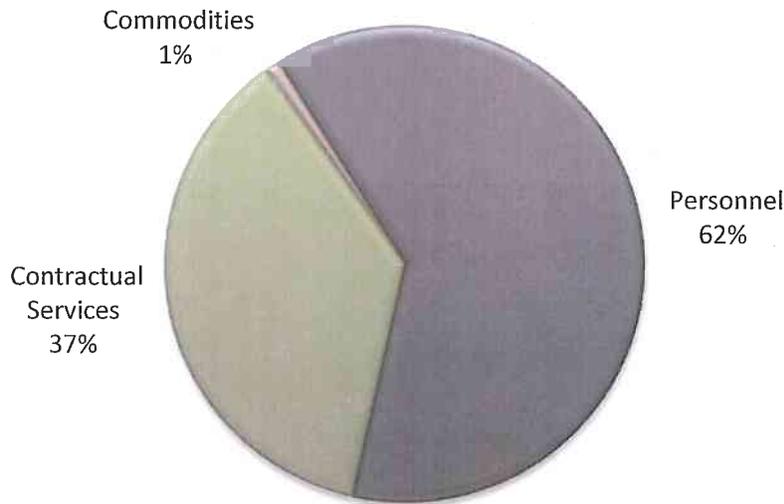
- Transition to new benefits consultant/broker; moved to new Life/LTD/VSTD/Section 125 providers.
- Addition of a Roth IRA plan to the employee retirement suite.
- Facilitated over 20 employee trainings & workshops: required training (employee law, blood borne pathogen, drug/alcohol awareness) & voluntary training (retirement financial planning).
- Department redesign: streamlined the filing system & implemented a records retention policy.
- Managed the Safety Committee and related activities; maintained workers compensation rating of less than 1.0; received maximum KERIT discount towards workers compensation premium.
- Continued oversight of wellness related activities (Bike to Work, Wellness Fair, Flu Shots, etc.).
- Coordination of the Employee Appreciation Luncheon and the Employee Recognition Program.
- Oversight of the Employee Activity Committee; Published the quarterly Employee Newsletter.
- Managed a successful United Way campaign for City staff.

Administration

Department: Human Resources

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	329,387	363,800	341,700	358,500
Contractual Services	146,456	210,700	210,600	210,600
Commodities	3,672	6,800	5,900	5,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	479,515	581,300	558,200	574,700

Expenditures by Fund Type				
General	479,515	581,300	558,200	574,700
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	479,515	581,300	558,200	574,700



2017 Budget Summary

The majority of this program's budget provides for Personnel expenses, followed by Contractual Services. Included in this category is: \$90,800 for hiring expenses such as advertising, pre-employment physicals/testing and background checks, annual Fire Dept physicals/testing and Police Dept testing/evaluations; \$31,300 for current employee programs/events; \$20,000 for temporary employment expense for all City departments, when needed; \$15,000 for employee tuition reimbursement; \$10,000 for special City-wide training programs; and \$6,500 for 125 plan administration. Included in Commodities is \$3,000 for office supplies and meeting expenses; and \$2,400 for award supplies.

Administration

Department: Legal Services

Provides legal support to the Governing Body, the City Administrator, City departments and City boards and commissions. Staff attends all City Council meetings and meetings of various boards and commissions; issues legal and ethical opinions; provides litigation services; reviews and drafts resolutions, ordinances and contracts; and manages the City's insurance and risk management programs. The department also provides management and oversight of the Municipal Court

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Informational statistics:				
<i>No. of ordinances/resolutions prepared or reviewed</i>	215	250	250	230
<i>Clearance % Rate - Municipal Court Charges (no. of cases closed as a % of total no. of cases filed)</i>	94.9%	95.0%	95.0%	95.0%
Full-Time Equivalent Positions				
City Attorney	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00	1.00
City Prosecutor	1.00	1.00	1.00	1.00
City Prosecutor (<i>Regular PT</i>)	0.00	0.00	0.00	0.00

Major Program Accomplishments

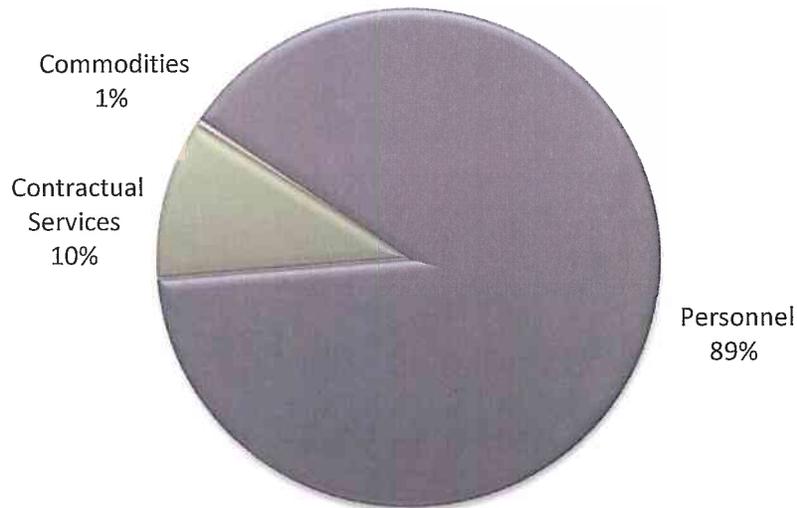
- Drafted ordinances to implement State of Kansas changes to the election cycle.
- Assisted in the process for Request for Qualifications for health insurance and property/liability insurance, resulting in agreements with new brokers and various insurance carriers.
- Provided assistance with the Police Department Block Training.

Administration

Department: Legal Services

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	336,557	470,200	454,100	453,600
Contractual Services	39,994	96,500	96,500	51,500
Commodities	1,641	2,800	2,700	2,700
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	378,192	569,500	553,300	507,800

Expenditures by Fund Type				
General	378,192	569,500	553,300	507,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	378,192	569,500	553,300	507,800



2017 Budget Summary

The decrease from the 2016 Estimate to 2017 is the result of moving budget for outside attorney services, if needed, to the General Operations program. Included in Contractual Services is \$8,500 for staff training and travel, \$8,000 for Westlaw access charges, \$6,500 for professional association memberships and subscriptions. Other expenses include \$1,600 for office supplies/materials, \$600 for meeting supplies, and \$500 for the replacement of small office equipment.

Administration

Department: Municipal Court

Provides accurate, timely and efficient handling of all court papers and receipts. Provides court information to the public in a prompt and courteous manner. Hears complaints alleging violations of municipal ordinances including: traffic violations, theft, possession of controlled substances, battery and property code violations.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service to the public:				
<i>Net receipts processed</i>	\$1,587,760	\$1,500,000	\$1,500,000	\$1,500,000
<i>Average Ticket Processed</i>	\$115	\$101	\$101	\$101
✓ Informational statistics:				
<i>Number of cases filed</i>	13,789	14,900	14,900	14,900
Full-Time Equivalent Positions				
Judge (<i>Part Time</i>)	0.68	0.68	0.68	0.68
Court Administrator	1.00	1.00	1.00	1.00
Court Supervisor	1.00	1.00	1.00	1.00
Administrative Paralegal	0.00	0.00	0.00	0.00
Legal/Court Assistant (<i>Regular Part Time</i>)	0.75	0.75	0.75	0.75
Court Clerk (I, II, III)	5.00	5.00	5.00	5.00

Major Program Accomplishments

- Continued progress toward the goal of being a "paperless" operation.
- Continued progress toward exclusively digital storage of closed files.
- Converted all forms to an electronic format, accessible in the FullCourt software program.

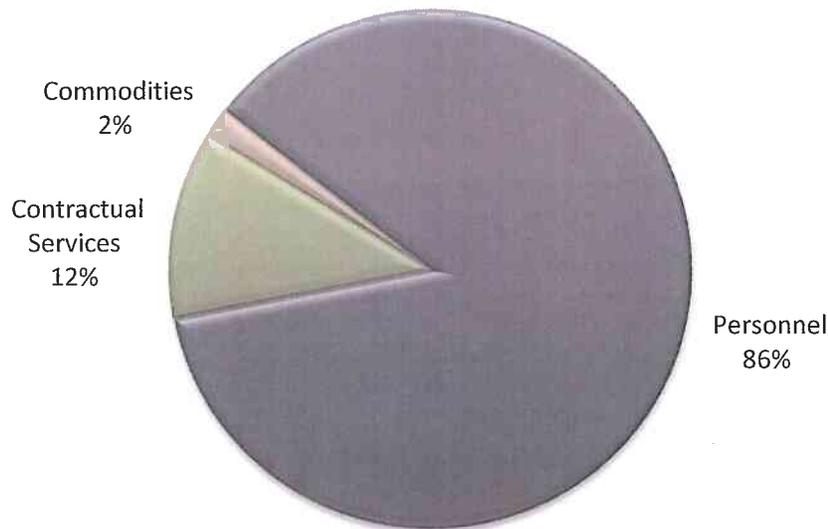
Administration

Department: Municipal Court

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	493,174	560,500	539,600	594,800
Contractual Services	45,538	86,400	80,800	80,800
Commodities	5,323	12,600	12,600	12,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	544,035	659,500	633,000	688,200

Expenditures by Fund Type

General	544,035	659,500	633,000	688,200
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	544,035	659,500	633,000	688,200



2017 Budget Summary

The majority of spending in this program is for personnel expenses. Included in Contractual Services is \$28,200 to provide a public defender; \$16,800 for monthly REJIS system user charges and credit card fees; \$8,000 for the printing of forms; \$12,600 for staff training and travel; \$10,000 for court interpreters; and \$1,500 for telephone expense. A total of \$11,500 is planned for office supplies/materials and \$500 for meeting materials.

Department: Community Development

Programs: Administration and Planning

Guides Leawood's growth and protects community assets by planning for sustainability through various phases of growth. Ensures building safety and development compliance. Evaluates all residential and commercial zoning, special use, site plan and plat applications. Other responsibilities include annual review of the comprehensive plan, monitoring compliance with adopted ordinances and writing of new ordinances.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Informational statistics:				
<i>Board of Zoning Appeals Cases</i>	38	35	35	35
<i>Planning Commission meetings</i>	19	20	20	20
<i>No. of development applications</i>	146	135	135	135
Full-Time Equivalent Positions				
<i>Community Development Director</i>	5.00	5.00	5.00	5.00
<i>Community Development Director</i>	1.00	1.00	1.00	1.00
<i>Planning Official</i>	1.00	1.00	1.00	1.00
<i>Planner I</i>	1.00	2.00	2.00	2.00
<i>Planning Technician</i>	1.00	0.00	0.00	0.00
<i>Administrative Assistant</i>	1.00	1.00	1.00	1.00

Major Program Accomplishments

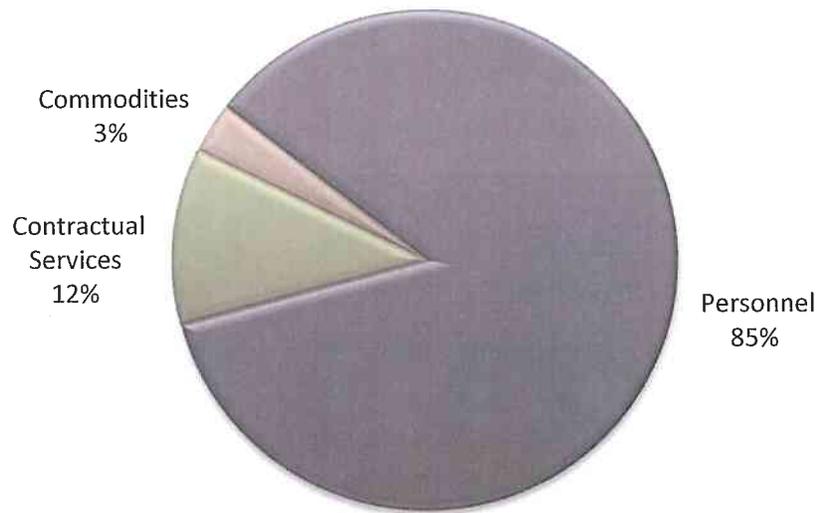
- Hired a planning consultant for the 135th Street Implementation Plan.
- Updated the City's Comprehensive Plan.
- Updated the Leawood Development Ordinance with amendments.
- Continued scanning of files for permanent records.
- Completed the Landscape Development Report.
- Maintained licensing and certification requirements for staff.

Department: Community Development

Programs: Administration and Planning

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	479,590	508,900	527,500	527,000
Contractual Services	41,042	70,400	70,300	70,300
Commodities	11,987	17,100	17,100	20,100
Capital	90,000	-	-	-
Debt Service	-	-	-	-
Grand Total	622,619	596,400	614,900	617,400

Expenditures by Fund Type				
General	532,619	596,400	614,900	617,400
Special Revenue	-	-	-	-
Capital	90,000	-	-	-
Debt	-	-	-	-
Grand Total	622,619	596,400	614,900	617,400



2017 Budget Summary

This presentation includes the programs of Community Development Administration and Planning. Planned expenditures in Contractual Services are \$22,500 for outside professional services to be used as needed; \$16,300 for staff and Planning Commission training/travel and professional memberships; \$14,000 for contractual services such as transcribing, outside scanning of documents and monthly fees associated with credit card payments for fees. Within Commodities is \$9,500 for Planning Commission and BZA meeting expenses; \$7,600 for office supplies; and \$3,000 for the replacement of office chairs.

Department: Community Development

Programs: Codes and Neighborhood Services

Ensures building safety and development compliance. Protects residential and commercial infrastructure through inspections, enforcement of building codes, and enforcement of the property maintenance code.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Ensure building safety and development compliance:				
<i>Neighborhood inspections per employee</i>	1,326	1,667	1,667	1,667
<i>Code inspections performed</i>	10,176	8,000	8,000	8,000
<i>% inspections on time</i>	100%	100%	100%	100%
✓ Informational statistics:				
<i>No. of Certificates of Occupancy</i>	182	125	125	125
<i>Number of Massage Licenses</i>	65	60	60	60
<i>Licensed single-family rentals</i>	164	125	125	125
<i>Licensed apartment rentals (Units)</i>	728	750	600	750
<i>Court cases initiated</i>	105	160	160	150
<i>No. of One & Two Family Permits</i>	65	70	70	65
<i>No. of Other Permits</i>	352	250	250	200
<i>Construction Valuation Cost</i>	\$190,791,979	\$100,000,000	\$100,000,000	\$100,000,000
Full-Time Equivalent Positions	9.00	9.00	9.00	9.00
Code Enforcement Officer (I, II, III)	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	1.00	1.00
Senior Building Inspector	3.00	3.00	3.00	3.00
Permit Technician II	1.00	1.00	1.00	1.00
Senior Plans Examiner	1.00	1.00	1.00	1.00

Major Program Accomplishments

- Achieved ICC Certifications in Plumbing, Residential Building and Electrical.
- Participation in the Metro Board of Directors for International Code Council (ICC).
- Staff served as the Secretary of the ICC Metro Association of Permit Technicians.
- Staff served as the Vice-President of the Johnson County Building Officials Association.
- Maintained Erosion Control Inspection certifications.
- Staff attended the ICC Code hearings and the annual conference.

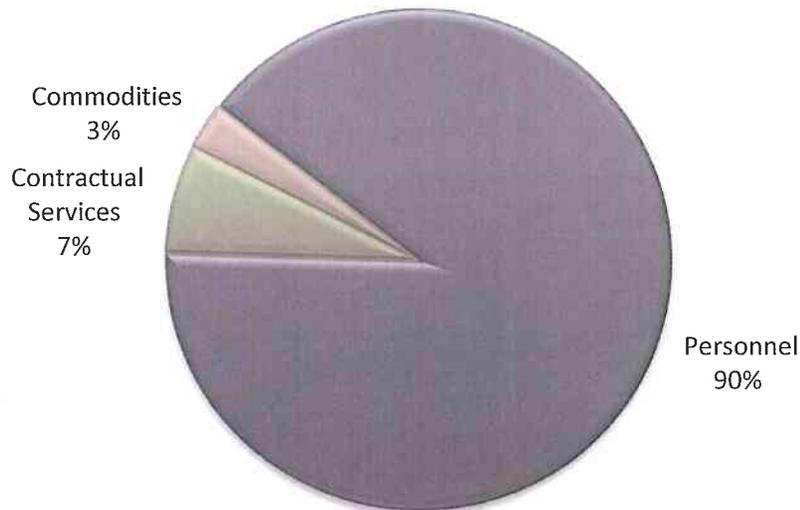
Department: Community Development

Programs: Codes and Neighborhood Services

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	814,986	827,600	853,100	849,200
Contractual Services	35,123	66,200	65,800	65,800
Commodities	16,113	31,000	25,500	29,000
Capital	-	75,000	75,000	-
Debt Service	-	-	-	-
Grand Total	866,222	999,800	1,019,400	944,000

Expenditures by Fund Type

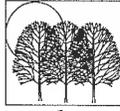
General	866,222	924,800	944,400	944,000
Special Revenue	-	-	-	-
Capital	-	75,000	75,000	-
Debt	-	-	-	-
Grand Total	866,222	999,800	1,019,400	944,000



2017 Budget Summary

This presentation combines the Neighborhood Services and Code Enforcement programs. Included within Contractual Services is \$20,000 to contract the mowing of vacant/abandoned properties and nuisance removal expense; \$15,000 for scanning of permits/plans; \$9,500 for staff training/travel/professional memberships; \$8,000 for monthly credit card fees; and 5,600 for communication expenses. Commodities reflects budget for gasoline and vehicle maintenance for City assigned vehicles of \$17,200; materials and supplies of \$5,500; and employee uniforms of \$1,800. Capital in 2016 will replace three SUV's used by the inspectors.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



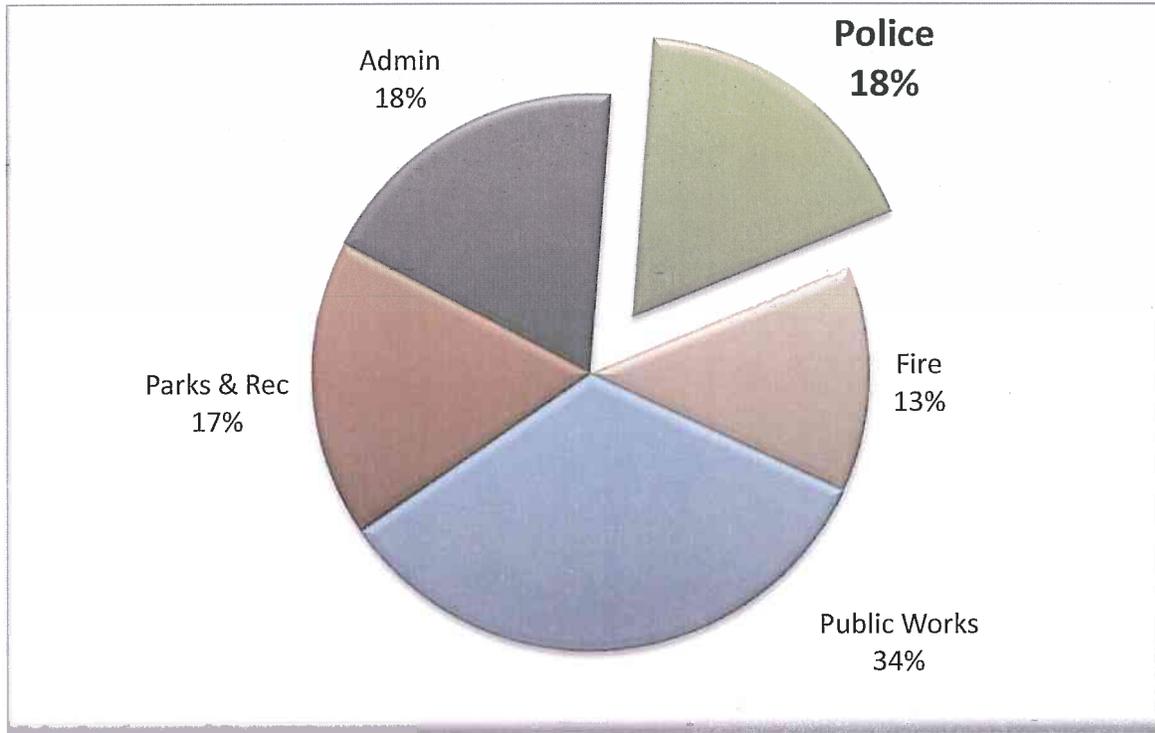
In 2015, Leawood received a number of acknowledgments from a variety of entities in recognition of being a very desirable place to both live and work, including:



NerdWallet analyzed over 1,300 cities across the United States and ranked Leawood as the 31st best small city in the nation for families. The website, OnlyInYourState.com identified Leawood as the third safest and most peaceful place to live in Kansas.

POLICE

Budget: \$10.7M Positions: 84



Council Priorities

To protect Leawood residents, visitors and businesses by providing quality police and homeland security services.

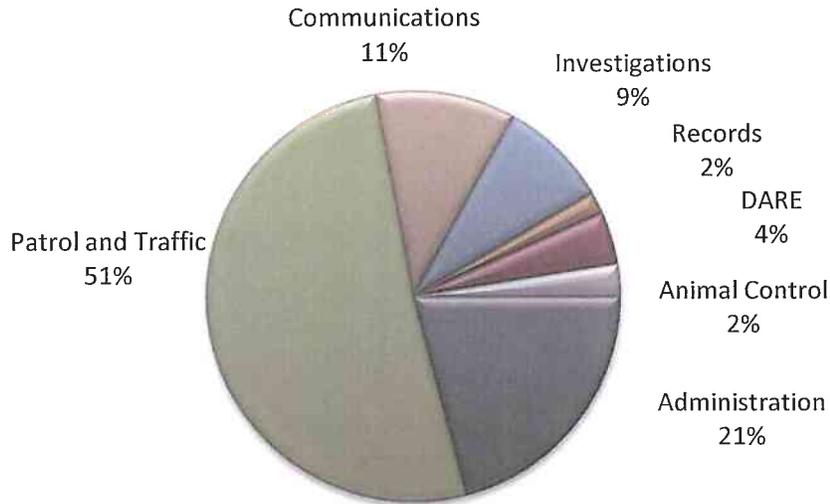
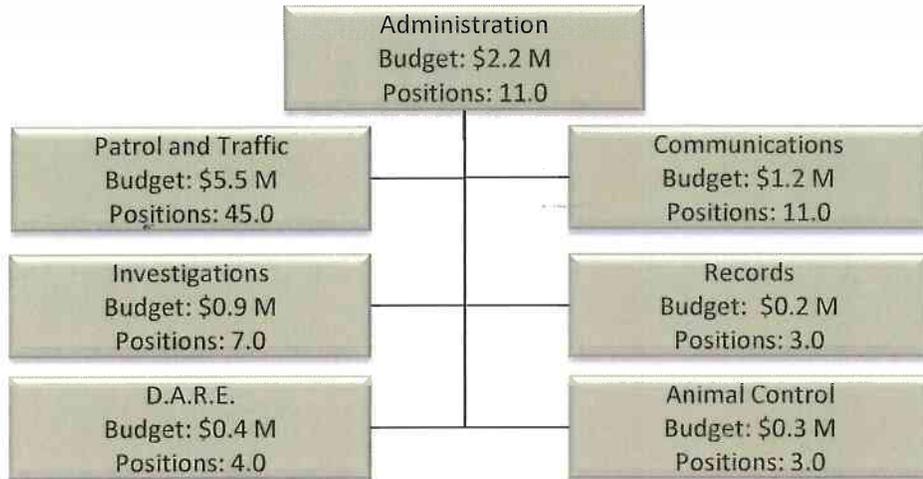
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2017-2021

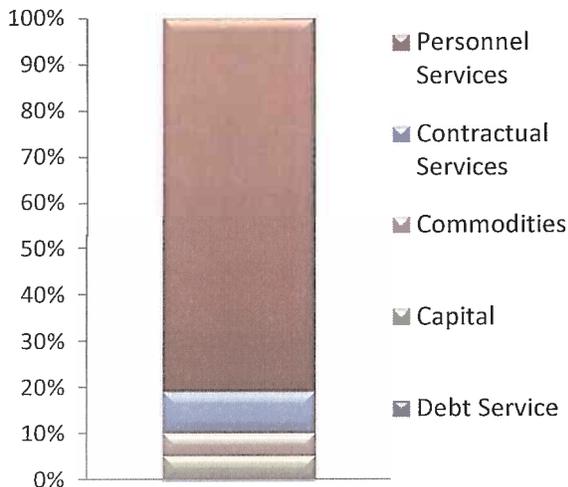
- Evaluate land-use options for City-owned property at Town Center Drive (117th Street) and Roe Avenue.
- Evaluate land-use options for remaining undeveloped portion of City-owned property at Town Center Drive (117th Street) and Tomahawk Creek Parkway.
- Apply for municipal sustainability awards.

POLICE

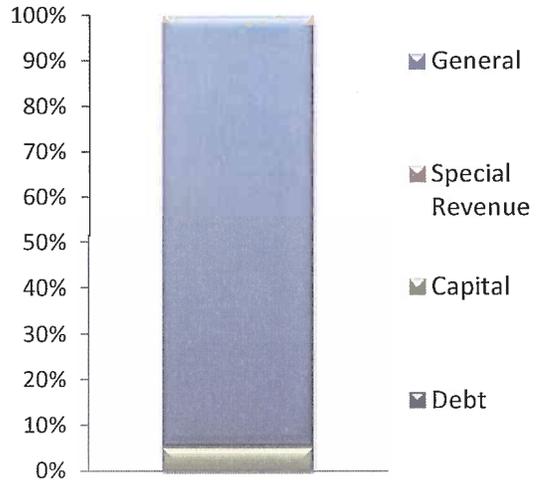
Budget: \$10.7M Positions: 84



By Character



By Fund Type



POLICE

Budget: \$10.7M Positions: 84

	2015 Actual	2016 Budget	2016 Estimate	2017 Budget
Expenditures by Program				
Administration	1,831,373	2,396,600	2,339,700	2,236,300
Patrol and Traffic	4,429,349	5,444,300	5,190,800	5,481,900
Communications	970,162	1,162,700	1,140,000	1,171,700
Investigations	852,372	951,100	960,200	921,800
Records	129,550	167,300	175,700	183,000
DARE	562,976	469,100	434,600	439,300
Animal Control	224,169	307,800	258,200	271,200
Total	\$8,999,951	\$10,898,900	\$10,499,200	\$10,705,200

Expenditures by Character				
Personnel Services	7,846,774	8,613,100	8,512,100	8,662,900
Contractual Services	651,038	1,058,500	1,039,900	964,000
Commodities	346,156	608,300	538,800	521,800
Capital	155,983	619,000	408,400	556,500
Debt Service	-	-	-	-
Total	\$8,999,951	\$10,898,900	\$10,499,200	\$10,705,200

Expenditures by Fund Type				
General	8,841,139	10,245,500	10,075,800	10,122,900
Special Revenue	2,829	34,400	15,000	25,800
Capital	155,983	619,000	408,400	556,500
Debt	-	-	-	-
Total	\$8,999,951	\$10,898,900	\$10,499,200	\$10,705,200

Full-Time Equivalent	83.00	84.00	84.00	84.00
<i>Commissioned Officers</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>

Exhibit: Revenue by Program				
Alarm Fees	54,819	54,000	54,000	54,000
Animal Control/Shelter Fees	2,255	3,000	3,000	3,000
Dare Salary Reimbursement	288,000	294,000	294,000	299,000
School Resource Fees	30,340	30,000	30,000	30,000
Total	\$375,414	\$381,000	\$381,000	\$386,000

Department: Police

Program: Administration

Develops and implements departmental policy, provides management controls over departmental functions, and is the focal point for interaction with other departments, schools, and community.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service to citizens:				
<i>Budgeted cost per citizen</i>	\$276	\$332	\$320	\$325
<i>Citizens per Commissioned Officer</i>	535	538	538	541
<i>Alarm fee revenue</i>	\$54,819	\$54,000	\$54,000	\$54,000
✓ Effectively manage the increasing calls for service impacting the organization:				
<i>Overtime as a % of regular salaries</i>	8%	10%	10%	10%
<i>Response time emergency calls</i>	3:33 min	3:50 min	3:45 min	3:45 min
✓ Establish a strong community presence and rapport with residents:				
<i>% respondents satisfied</i>	85.0%	80.0%	80.0%	80.0%
✓ Develop executive staff by promoting a team environment, collaboration, and open communication:				
<i>% employees receiving training or professional development</i>	100.0%	100.0%	100.0%	100.0%
<i>Employee turnover</i>	5	2	6	2
Full-Time Equivalent Positions	11.00	11.00	11.00	11.00
Commissioned Officers	6.00	6.00	6.00	6.00
<i>Chief of Police</i>	1.00	1.00	1.00	1.00
<i>Deputy Chief of Police (Major)</i>	1.00	1.00	1.00	1.00
<i>Police Captain</i>	1.00	2.00	2.00	2.00
<i>Lieutenant</i>	1.00	0.00	0.00	0.00
<i>Professional Standards Officer (Sergeant)</i>	1.00	1.00	1.00	1.00
<i>Police Officer</i>	1.00	1.00	1.00	1.00
Manager, Police Admin Services	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Public Service Officer	2.00	2.00	2.00	2.00
Alarm Coordinator	1.00	1.00	1.00	1.00

Major Program Accomplishments

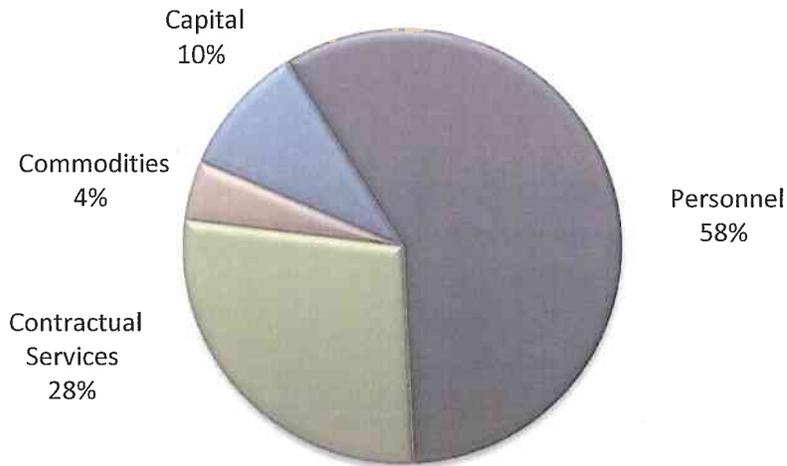
- Equipped all uniformed officers with body cameras.
- Completed multiple promotion processes resulting from Chief John Meier's retirement in September.
- Increased community outreach efforts by holding 3 "Coffee with a Cop" events in 2015.

Department: Police

Program: Administration

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	1,208,151	1,306,700	1,300,100	1,299,100
Contractual Services	456,067	719,600	723,300	621,000
Commodities	74,207	100,300	88,300	98,200
Capital	92,948	270,000	228,000	218,000
Debt Service	-	-	-	-
Grand Total	1,831,373	2,396,600	2,339,700	2,236,300

Expenditures by Fund Type				
General	1,738,425	2,126,600	2,111,700	2,018,300
Special Revenue	-	-	-	-
Capital	92,948	270,000	228,000	218,000
Debt	-	-	-	-
Grand Total	1,831,373	2,396,600	2,339,700	2,236,300



2017 Budget Summary

Operating expenses includes \$346,000 for projected utilities and building expenses for the Justice Center; \$59,500 for school crossing guards; \$76,400 for contractual and shared expenses; \$23,100 for staff training; \$50,000 for housing of prisoners at the county facility; \$32,000 for law enforcement liability insurance; office supplies of \$21,800; and gasoline/vehicle maintenance of \$27,000. Contractual Services is higher in 2016 to provide for waterproofing of the parking deck and the replacement of garage doors, both at the Justice Center facility. Capital in 2017 will replace 1 Administration vehicle and 1 canine unit, replace a speed control system and in-car camera systems.

Department: Police

Program: Patrol and Traffic

Provide aggressive patrol and enforcement, employ proactive policing techniques and technologies, and work in partnership with the community to reduce the potential for harm. Prevents, detects, enforces, and investigates traffic law, criminal law and city ordinance violations. Other responsibilities include field training, school programming, firearms training and maintenance, and drug investigations.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Effectively manage the increasing calls for service impacting the organization:				
<i>Total calls for service</i>	12,657	13,200	13,200	13,200
<i>Response time emergency calls</i>	3:33 min	3:50 min	3:45 min	3:45 min
<i>Total traffic citations</i>	12,531	14,900	14,900	14,900
✓ Monitor and analyze the crime rate for changing threats to the community:				
<i>Crime rate (per 1,000 citizens)</i>	27.8	29.0	29.0	26.5
<i>Part I</i>	13.4	15.2	15.2	13.6
<i>Part II</i>	14.4	13.7	13.7	12.9
✓ Promote the public's sense of security:				
<i>% of residents who feel safe in their neighborhood during the day/night</i>	94.0%	95.0%	95.0%	95.0%
✓ Reduce traffic incidents:				
<i># of traffic crashes with injuries</i>	157	135	135	125
Full-Time Equivalent Positions	45.00	45.00	45.00	45.00
Commissioned Officers	45.00	45.00	45.00	45.00
<i>Sergeant</i>	4.00	4.00	4.00	4.00
<i>Corporal</i>	3.00	3.00	3.00	3.00
<i>Master Police Officer</i>	6.00	5.00	5.00	5.00
<i>Police Officer (I, II, III, IV)</i>	32.00	33.00	33.00	33.00

Major Program Accomplishments

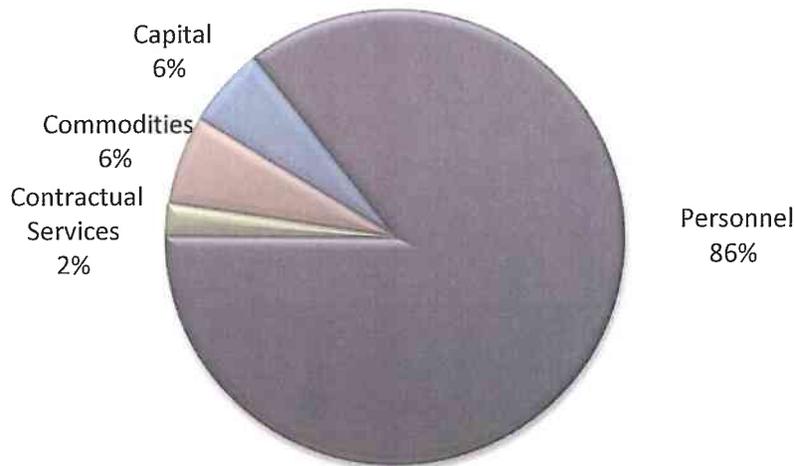
- Emergency response times reduced from 3:55 min in 2013; to 3:46 min in 2014; to 3:33 min in 2015.
- Officers received the Department's Lifesaving Award in 2015; the result of 10 lifesaving occurrences.
- 2 Officers received the Heartland MADD Chapter's Award for impaired driving enforcement.
- The Department received the AAA Traffic Safety Award.
- An Officer was awarded the Metro Chiefs/Sheriffs Valor Award for capturing a bank robbery suspect.

Department: Police

Program: Patrol and Traffic

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	4,121,937	4,672,200	4,582,800	4,699,200
Contractual Services	67,006	95,900	107,900	122,900
Commodities	227,054	422,200	364,700	344,800
Capital	13,352	254,000	135,400	315,000
Debt Service	-	-	-	-
Grand Total	4,429,349	5,444,300	5,190,800	5,481,900

Expenditures by Fund Type				
General	4,415,997	5,190,300	5,055,400	5,166,900
Special Revenue	-	-	-	-
Capital	13,352	254,000	135,400	315,000
Debt	-	-	-	-
Grand Total	4,429,349	5,444,300	5,190,800	5,481,900



2017 Budget Summary

Included are both the Patrol and Traffic functions of the department. The Patrol Division performs the "meat and potatoes" work of law enforcement. The three groups of officers are on duty 24 hours a day, 7 days a week. In addition to patrol duties, members also have individual specialties. The Traffic Division consists of a select group of officers. The main goal is to insure that the streets of Leawood are safe for residents and non-residents alike. Operating expenses include \$177,200 for vehicle repairs, gasoline and supplies; \$47,100 for uniforms; \$40,100 for officer training; \$29,900 for mobile phones; \$23,400 for ammunition supplies; and \$79,600 for expendable equipment. Reflected in Capital is \$315,000 for the replacement purchase of patrol vehicles, and a motorcycle.

Department: Police

Program: Communications

Handles telecommunications for department operations including: telephone, radio, computer communications, 911 emergency service and dispatch. Relay clear, concise, and accurate instructions and information to police officers and citizens as quickly as possible.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Monitor workload to ensure adequate staffing levels:				
<i>Total calls dispatched</i>	30,558	33,000	33,000	33,000
<i>911 calls dispatched</i>	3,542	3,300	3,500	3,500
✓ Dispatch information within target time of 30 seconds:				
<i>Response time from time of call to dispatch (emergency calls)</i>	29.35 seconds	30.00 seconds	30.00 seconds	30.00 seconds
✓ Promote departmental teamwork to ensure efficient communication				
<i>% rating dispatch services as good or better on in-department survey</i>	86.0%	90.0%	90.0%	90.0%
Full-Time Equivalent Positions				
<i>Commissioned Officers</i>	10.00	11.00	11.00	11.00
Communications Officer (I, II, III)	0.00	0.00	0.00	0.00
	10.00	11.00	11.00	11.00

Major Program Accomplishments

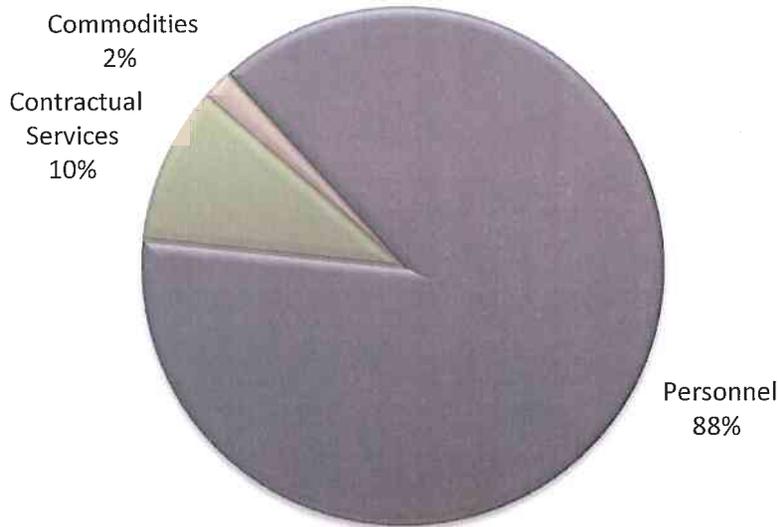
- Bait car software was installed to allow dispatchers to monitor the vehicle.
- Implemented computerized NCIC tracking for all entries and validations.
- Presented information and helped institute a county-wide agreement on electronic sharing of inter-jurisdictional event information.
- Received training and implemented a text to 9-1-1 system.
- Resolved inter-agency radio encryption issues with the KCMO Police Dept and their helicopter.

Department: Police

Program: Communications

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	873,483	1,009,700	1,001,300	1,035,400
Contractual Services	85,349	128,500	114,200	114,200
Commodities	11,330	24,500	24,500	22,100
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	970,162	1,162,700	1,140,000	1,171,700

Expenditures by Fund Type				
General	970,162	1,162,700	1,140,000	1,171,700
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	970,162	1,162,700	1,140,000	1,171,700



2017 Budget Summary

The largest proposed expenses are for personnel to perform the 9-1-1 function. Within Contractual Services is \$87,800 for the payment of interlocal and Intergraph agreements; \$3,500 for mobile telephone and pagers; and \$12,900 for staff training and professional memberships. Office materials and supplies of \$9,100, the purchase of staff uniforms of \$7,000, and equipment maintenance expenses of \$6,000 are shown in Commodities.

Department: Police

Program: Investigations

Investigates all reported crimes. Duties include: processing of crime scenes, collecting and preserving evidence, interviewing suspects and witnesses, conducting line-ups, securing and executing search and arrest warrants, and assisting with local, state and federal investigations. The primary goal is to maintain a high case clearance rate and to conduct impartial investigations that ensure the rights of all individuals.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Effectively manage caseloads to facilitate a high crime clearance rate:				
<i># of cases investigated</i>	909	950	950	950
<i>Part I</i>	438	500	450	450
<i>Part II</i>	471	450	500	500
<i># of cases per officer</i>	152	158	158	158
<i>Part I</i>	73	83	75	75
<i>Part II</i>	79	75	83	83
<i>Active cases cleared</i>	231	340	260	260
✓ Ensure that the public views the department as impartial and thorough:				
<i># of citizen complaint investigations which are completed in two months or less</i>	100%	100%	100%	100%
Full-Time Equivalent Positions				
<i>Commissioned Officers</i>	7.00	7.00	7.00	7.00
<i>Investigations Sergeant</i>	6.00	6.00	6.00	6.00
<i>Police Officer (Detective)</i>	1.00	1.00	1.00	1.00
<i>Police Officer (Detective)</i>	5.00	5.00	5.00	5.00
Administrative Assistant	1.00	1.00	1.00	1.00

Major Program Accomplishments

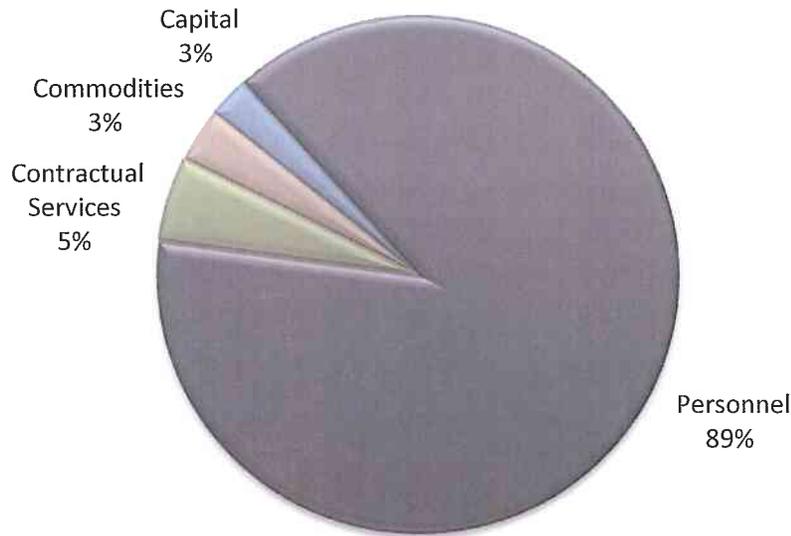
- Investigation and arrest of the suspect responsible for the armed robbery at McDonalds located at 119th Street/Roe Ave.
- In cooperation with the Codes Department, instituted a more thorough criminal background check system for massage license owners and therapists.
- Participated in a multi-jurisdictional task force targeting home invasion burglary suspects. The investigation resulted in the arrest of 2 subjects whom were believed to be responsible for more than 20 aggravated burglaries.

Department: Police

Program: Investigations

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	800,973	814,700	843,700	818,500
Contractual Services	13,518	57,600	37,700	48,500
Commodities	19,200	33,800	33,800	31,300
Capital	18,681	45,000	45,000	23,500
Debt Service	-	-	-	-
Grand Total	852,372	951,100	960,200	921,800

Expenditures by Fund Type				
General	830,862	871,700	900,200	872,500
Special Revenue	2,829	34,400	15,000	25,800
Capital	18,681	45,000	45,000	23,500
Debt	-	-	-	-
Grand Total	852,372	951,100	960,200	921,800



2017 Budget Summary

Within Contractual Services is \$7,700 for communication devices; \$5,600 for staff training; and \$4,900 for outside professional services. Included in Commodities is \$6,500 for the purchase of uniforms, \$7,200 for office supplies/materials, \$2,000 for vehicle repairs and \$15,000 for gasoline. Capital reflects the replacement purchase of two vehicles in 2016 and one in 2017. Also shown in this program is an estimated \$40,800, combined in 2016 and 2017, in the Special Law Enforcement Trust fund. These represent the City's portion of controlled substance investigation forfeitures which must be used only for the law enforcement purposes.

Department: Police

Program: Records

Manages department records pertaining to criminal history information as provided for in State law. Provides accurate, timely, and properly submitted reports to local, state and federal offices.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Ensure timely submission of reports through appropriate workloads:				
<i>Case mgmt entries per employee</i>	6,000	6,500	6,500	6,500
<i>Accident reports entered</i>	749	700	700	700
<i>Arrest reports entered</i>	1,263	1,200	1,200	1,200
<i>Ticket entered</i>	9,633	10,000	10,000	10,000
Full-Time Equivalent Positions	3.0	3.0	3.0	3.0
<i>Commissioned Officers</i>	0.0	0.0	0.0	0.0
Records Specialist	3.0	3.0	3.0	3.0

Major Program Accomplishments

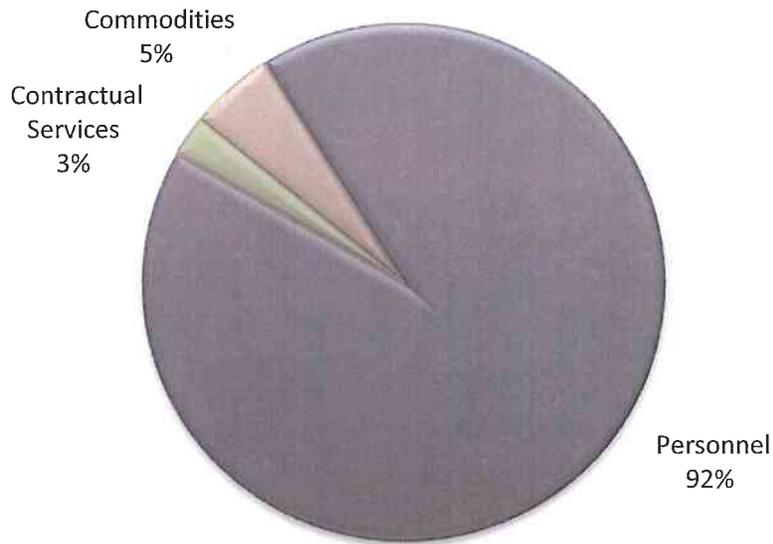
- All members maintained REJIS, KCJIS, NCIC and Trust Ware certifications.
- Coordinated the Mayor's annual I-Lan Sister City dinner.
- Maintained output measures despite being short staffed; working at two-thirds strength for six months.

Department: Police

Program: Records

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	125,243	151,000	159,400	168,800
Contractual Services	889	4,600	4,600	4,600
Commodities	3,418	11,700	11,700	9,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	129,550	167,300	175,700	183,000

Expenditures by Fund Type				
General	129,550	167,300	175,700	183,000
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	129,550	167,300	175,700	183,000



2017 Budget Summary

There are no major changes to this program in 2017. Funds have been budgeted in Contractual Services to provide for leased equipment and owned equipment repairs of \$500, printing of forms of \$2,000, and \$1,700 for staff training/travel and professional memberships. Computer and office supplies of \$7,200, and uniform expense of \$2,400 are included in Commodities.

Department: Police

Program: D.A.R.E.

Presents the DARE program in City elementary and middle schools. Officers make a variety of safety presentations to community groups with emphasis on empowering citizens to reduce crime. Ensures a safe school environment through proactive efforts in education, outreach and enforcement. This program includes grants to local drug prevention and rehabilitation programs.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Promote safety through education and outreach efforts:				
<i># of children receiving DARE</i>	2,161	2,800	2,300	2,300
<i># of children completing DARE</i>	321	380	325	325
✓ Promote safety through enforcement efforts:				
<i>Cases initiated during SRO service</i>	45	50	50	50
<i>Hours of SRO Service</i>	2,650	2,500	2,600	2,600
✓ Use of City funds:				
<i>Portion of the sub-program funded by the Alcohol Tax</i>	51%	63%	68%	68%
✓ Provide efficient service:				
<i>Program revenue</i>	\$318,340	\$324,000	\$324,000	\$329,000
Full-Time Equivalent Positions	4.00	4.00	4.00	4.00
Commissioned Officers	4.00	4.00	4.00	4.00
<i>DARE/Crime Prevention Officer</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>
<i>DARE Officer</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>	<i>1.00</i>
<i>School Resource Officer (SRO)</i>	<i>2.00</i>	<i>2.00</i>	<i>2.00</i>	<i>2.00</i>

Major Program Accomplishments

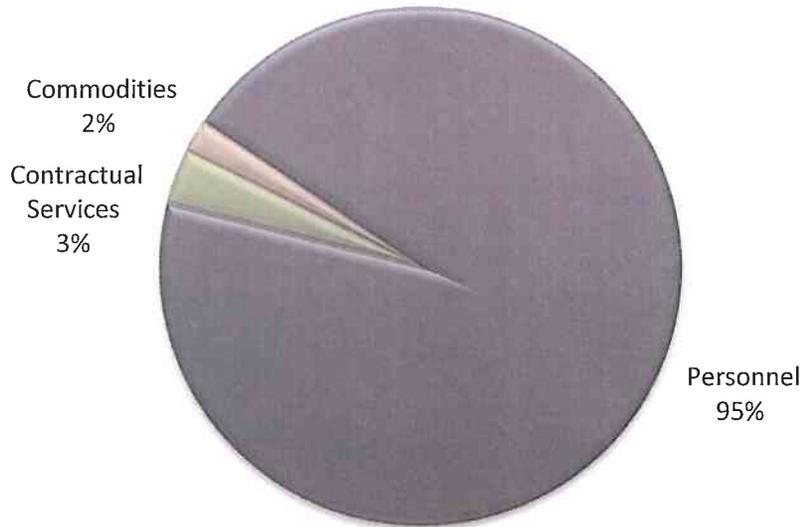
- Two officers successfully completed DARE certification.
- Maintained a presence in Leawood schools through the DARE/SRO program.
- Cyber Call Safety/Social Media programs taught in elementary and middle schools.
- Participated in Read Across America Week.
- Taught Bullying Prevention alongside middle school counselors.

Department: Police

Program: D.A.R.E.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	516,004	445,400	411,000	415,100
Contractual Services	6,099	14,600	14,500	15,100
Commodities	9,871	9,100	9,100	9,100
Capital	31,002	-	-	-
Debt Service	-	-	-	-
Grand Total	562,976	469,100	434,600	439,300

Expenditures by Fund Type				
General	531,974	469,100	434,600	439,300
Special Revenue	-	-	-	-
Capital	31,002	-	-	-
Debt	-	-	-	-
Grand Total	562,976	469,100	434,600	439,300



2017 Budget Summary

Expenses within this program remain fairly constant from year to year and primarily include the purchase of D.A.R.E. supplies and training for the officers. A portion of this program's expense is covered by a transfer from the Special Alcohol Fund. Additionally, a reimbursement is received from the Blue Valley School District for the SRO Officer working in that particular district. Operating expenses include printing of program materials of \$5,000, officer training/travel and professional memberships of \$7,000, DARE materials and supplies of \$8,100, communication of \$2,100 and \$1,000 for uniforms.

Department: Police

Program: Animal Control

Maintain a safe environment for citizens, domestic animals, and wildlife through cost-efficient methods. Enforces the City's animal codes, investigates reported cases of animal cruelty and neglect, relocates wild animals through humane trapping and returns pets to citizens.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate fees:				
<i>Cost recovery on boarding strays</i>	16%	20%	20%	20%
<i>Animal impound fees</i>	\$2,255	\$3,000	\$3,000	\$3,000
<i>Animal Impound fees, daily</i>	\$40	\$45	\$45	\$45
<i># of animal control calls</i>	1,141	1,300	1,300	1,300
<i># of Loose Animals Captured</i>	197	175	200	210
Full-Time Equivalent Positions				
<i>Commissioned Officers</i>	3.00	3.00	3.00	3.00
<i>Animal Control Officer</i>	0.00	0.00	0.00	0.00
<i>Animal Control Officer</i>	3.00	3.00	3.00	3.00

Major Program Accomplishments

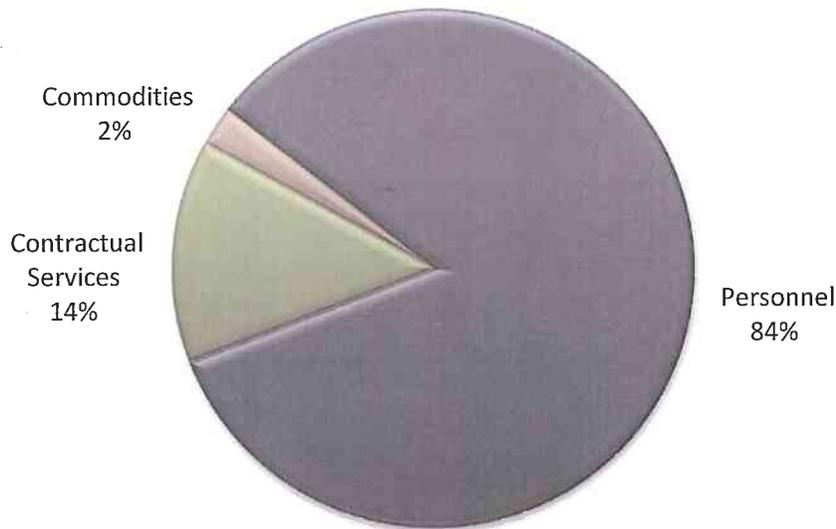
- Planned and helped host the Barktober Fest community event at Leawoof Dog Park.
- Introduced a written warning system to better track minor violations and address any repeat offenders.
- Provided input on revising the County's Emergency Preparedness Program for animals.
- Devised a new program for regular disinfection of the animal control truck.
- Produced an informational brochure for pet owners.

Department: Police

Program: Animal Control

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	200,983	213,400	213,800	226,800
Contractual Services	22,110	37,700	37,700	37,700
Commodities	1,076	6,700	6,700	6,700
Capital	-	50,000	-	-
Debt Service	-	-	-	-
Grand Total	224,169	307,800	258,200	271,200

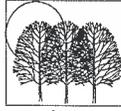
Expenditures by Fund Type				
General	224,169	257,800	258,200	271,200
Special Revenue	-	-	-	-
Capital	-	50,000	-	-
Debt	-	-	-	-
Grand Total	224,169	307,800	258,200	271,200



2017 Budget Summary

A total of \$14,400 is included annually for the boarding of stray animals, a portion of which is recoverable when animals are picked up. Other operating expenses include: \$10,000 annually for wildlife control; \$2,300 for the "Barktober Fest" event; \$3,800 for disposal fees; \$1,000 for rabies testing; \$3,900 for officer training/travel and memberships; \$2,700 for office, medical and veterinary supplies; \$1,500 for uniforms; and \$2,500 for vehicle repairs/parts.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



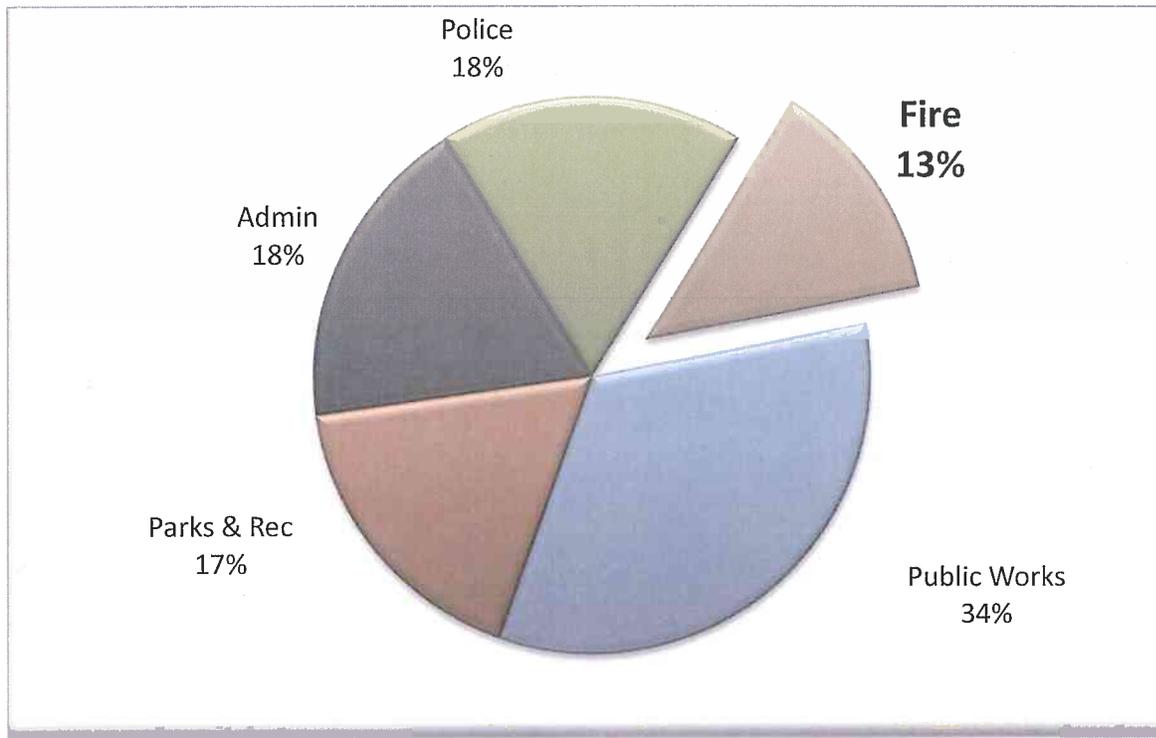
In 2015, Leawood received a number of acknowledgments from a variety of entities in recognition of being a very desirable place to both live and work, including:



The Kansas City Business Journal conducted a comprehensive review of metropolitan cities using a 12-part formula to rate their measures of affluence, measures that drive business decision-making. In the metro area, Leawood was the second highest median household income and per capita income in the region. It was also second for adults with bachelor's degrees and third for advanced degrees.

FIRE

Budget: \$8M Positions: 53.44



Council Priorities

To protect and preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.

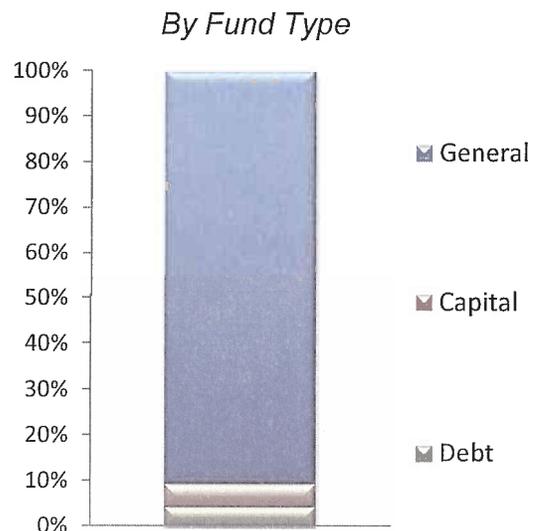
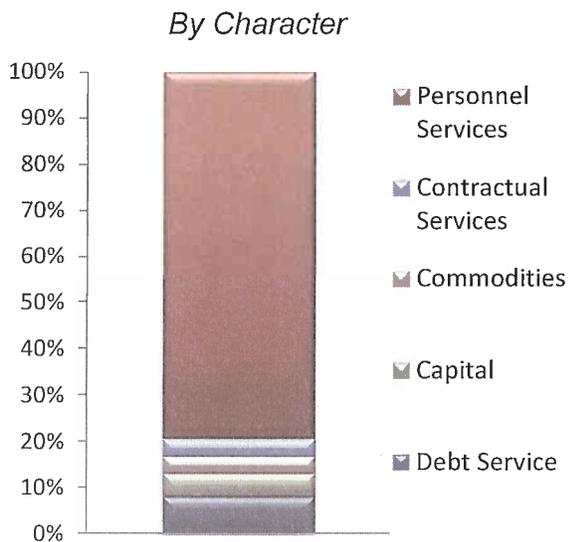
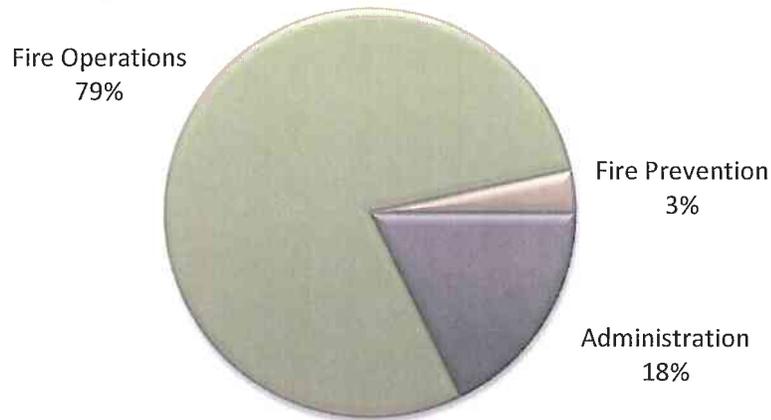
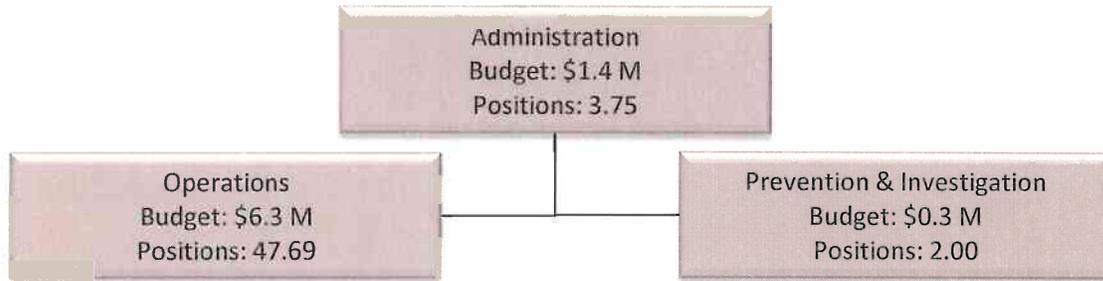
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2017-2021

- Evaluate land-use options for City-owned property at 117th and Roe Avenue.
- Evaluate land-use options for remaining undeveloped portion of City-owned property at Town Center Drive (117th Street) and Tomahawk Creek Parkway.
- Evaluate new home building codes with other Johnson County cities.
- Apply for municipal sustainability awards.

FIRE

Budget: \$8M Positions: 53.44



FIRE

Budget: \$8M Positions: 53.44

	2015 Actual	2016 Budget	2016 Estimate	2017 Budget
Expenditures by Program				
Administration	1,156,843	1,297,363	1,290,363	1,413,013
Fire Operations	5,673,653	5,988,000	5,911,600	6,286,700
Fire Prevention	249,216	268,100	268,800	266,800
Total	\$7,079,712	\$7,553,463	\$7,470,763	\$7,966,513

Expenditures by Character				
Personnel Services	5,954,986	6,114,400	6,083,700	6,330,300
Contractual Services	370,299	316,700	319,100	307,800
Commodities	162,953	290,800	268,800	292,200
Capital	108,309	348,000	320,200	401,000
Debt Service	483,165	483,563	478,963	635,213
Total	\$7,079,712	\$7,553,463	\$7,470,763	\$7,966,513

Expenditures by Fund Type				
General	6,634,940	6,868,700	6,813,800	7,223,800
Special Revenue	-	-	-	-
Capital	108,309	348,000	320,200	401,000
Debt	336,463	336,763	336,763	341,713
Total	\$7,079,712	\$7,553,463	\$7,470,763	\$7,966,513

Full-Time Equivalents	53.69	53.69	53.44	53.44
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Department: Fire

Program: Administration

Oversee the Fire Operations and Fire Prevention programs. Administers training programs to ensure local, State, and Federal standards are met in fire and EMS services; Emergency Preparedness; and hazardous materials response. Maintenance of storm warning sirens; emergency operations plans; and coordination of the training and response necessary for the City of Leawood employees and elected officials to work effectively together and with outside agencies, in a major emergency or disaster.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient fire and EMS service to the citizens of Leawood:				
<i>Budgeted cost per citizen</i>	\$217	\$230	\$228	\$242
<i>Citizens per Firefighter</i>	608	611	614	617
✓ Ensure quality service by maintaining adequate staffing & training levels:				
<i>Training hours per month per Firefighter/EMT</i>	21	39	21	22
<i>Overtime as a % of regular salaries</i>	8%	8%	9%	8%
<i>Employee turnover</i>	1	0	2	0
✓ Maintain emergency preparedness:				
<i>Number of warning sirens</i>	11	11	11	11
<i>Number of siren tests performed</i>	11	11	11	11
<i>% of tested in working condition</i>	100%	100%	100%	100%
Full-Time Equivalent Positions	4.00	4.00	3.75	3.75
Fire Chief	1.00	1.00	1.00	1.00
Deputy Fire Chief	1.00	1.00	1.00	1.00
Training Chief	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	0.75	0.75

Major Program Accomplishments

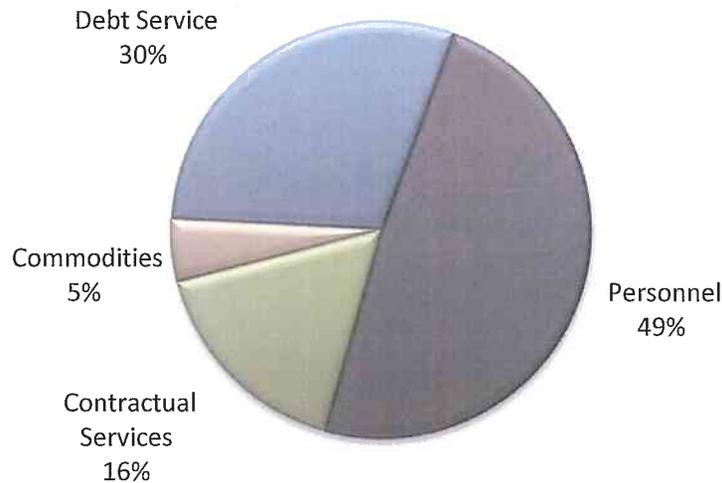
- Achieved International Accreditation through the Commission on Fire Accreditation International, a subsidiary of the Center for Public Safety Excellence.
- Attended the HOA Sustainability Summit; Co-Hosted the annual Police & Fire Open House.
- Hosted the 5th annual French foreign intern student.
- Participated in Live Burn training at the South Platte Fire Protection District.
- Participated in Company Training at the Overland Park Training Center.
- Provided City-wide blood borne pathogen training for category one personnel.
- Started the first group of firefighters through Paramedic training at KCK Community College.
- Trained 1,002 students through CPR or CPR/AED or CPR/AED/1st Aid training.
- Fit tested all Fire personnel for both SCBA and N95 respirator use.
- Switched to a new cloud-based records management system.

Department: Fire

Program: Administration

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	531,205	553,400	545,200	560,400
Contractual Services	253,272	189,900	191,100	191,800
Commodities	35,903	47,300	47,300	56,100
Capital	-	170,000	170,000	263,000
Debt Service	336,463	336,763	336,763	341,713
Grand Total	1,156,843	1,297,363	1,290,363	1,413,013

Expenditures by Fund Type				
General	820,380	790,600	783,600	808,300
Special Revenue	-	-	-	-
Capital	-	170,000	170,000	263,000
Debt	336,463	336,763	336,763	341,713
Grand Total	1,156,843	1,297,363	1,290,363	1,413,013



2017 Budget Summary

Planned expenses within Contractual Services in 2017 includes: \$76,600 for utility expense for the fire station buildings; \$30,000 for building/ground repairs; \$37,400 for training and travel for staff and various fire association memberships; \$10,400 for reporting/software support; \$3,900 for the City's share of the countywide Medical Director; and \$8,000 for siren maintenance. Shown is \$30,000 to replace furniture, appliances, exercise equipment and mattresses at the fire stations; \$3,000 for sponsored meeting expenses; and \$1,000 for building and ground supplies for the fire stations. Capital in 2017 will replace the HVAC systems at stations #2 and #3. Debt reflects the annual principal and interest payments due on Fire Stations #2 and #3; paid in full in 2024 and 2021, respectively.

Department: Fire

Program: Fire Service Operations

Provides incident response and mitigation including fire, medical, rescue and hazardous materials emergencies. Ensures readiness through training, planning, inspections, and maintenance. Public services including non-emergency calls for service, public education, child and infant car seat installation, and smoke detector support. Efficiency is now tracked using time response data at the 90th percentile allowing for the inclusion of almost all data except for extreme outliers that skew workable results. This method replaced averages that only look at roughly half the data. Effective Response Force includes all units necessary to mitigate the overall incident.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Respond to emergencies within				
<i>Turnout Times, All Calls (90th %)</i>	1:26	1:30	1:30	1:30
<i>Emergency Calls Lights & Sirens, 1st Unit</i>				
<i>Travel Time (90th %)</i>	5:21	5:50	5:30	5:40
<i>Total Response Time (90th %)</i>	6:47	7:05	7:00	7:05
<i>Effective Response Force Time (90th %)</i>	11:01	9:30	11:00	11:05
✓ Total Number of fire incidents	2,901	2,800	2,968	3,035
<i>Fire Incidents</i>	87	80	88	90
<i>EMS Incidents</i>	1,798	1,800	1,858	1,918
<i>Other Calls/Rescue/Haz-Mat</i>	1,016	920	1,022	1,027

Full-Time Equivalent Positions	47.69	47.69	47.69	47.69
Battalion Chief	3.00	3.00	3.00	3.00
Captain	9.00	9.00	9.00	9.00
Lieutenant	3.00	3.00	3.00	3.00
Master Firefighter	26.00	23.00	23.00	23.00
Firefighter (I, II, III)	6.00	9.00	9.00	9.00
Part-Time Firefighter (<i>Seasonal/Casual</i>)	0.69	0.69	0.69	0.69

Major Program Accomplishments

- Achieved International Accreditation through the Commission on Fire Accreditation International, a subsidiary of the Center for Public Safety Excellence.
- Installed 109 infant or child car seats.
- Conducted 146 public education/public relations events.
- Trained 1,002 students through CPR or CPR/AED or CPR/AED/1st Aid training.
- Delivered fire safety training to 2,700 students, kindergarten through 5th grade.
- Tested/certified fire hose, ladders and equipment to industry standards.

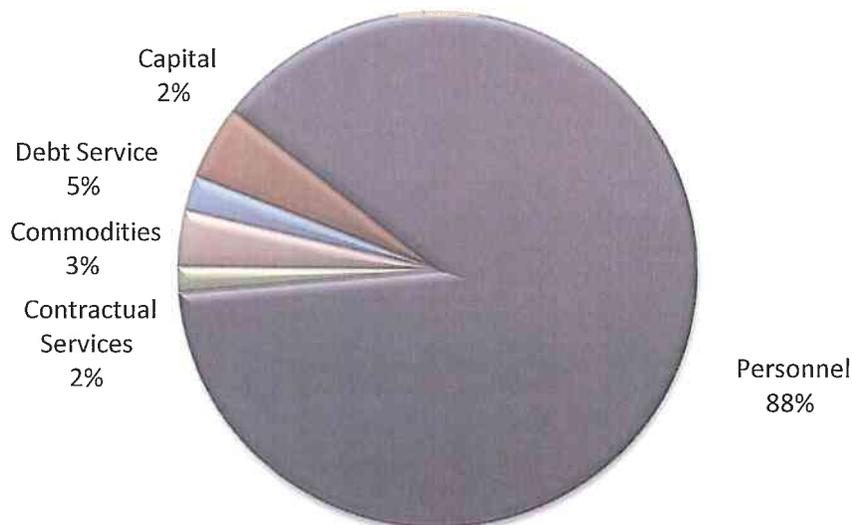
Department: Fire

Program: Fire Service Operations

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	5,197,731	5,330,400	5,302,400	5,536,100
Contractual Services	99,161	109,600	109,600	97,600
Commodities	121,750	223,200	207,200	221,500
Capital	108,309	178,000	150,200	138,000
Debt Service	146,702	146,800	142,200	293,500
Grand Total	5,673,653	5,988,000	5,911,600	6,286,700

Expenditures by Fund Type

General	5,565,344	5,810,000	5,761,400	6,148,700
Special Revenue	-	-	-	-
Capital	108,309	178,000	150,200	138,000
Debt	-	-	-	-
Grand Total	5,673,653	5,988,000	5,911,600	6,286,700



2017 Budget Summary

Operating expenses include: \$37,100 for firefighter training; \$25,000 for communication; \$40,000 for uniforms; \$80,000 for gasoline, vehicle & equipment maintenance supplies/service; \$40,000 to replace bunker gear; and \$66,000 for other expendable equipment items such as training manuals/books, fire hose, and extrication, rescue, CERT and communication equipment. Capital reflects \$45,000 for a truck, \$38,000 for mobile data terminals, \$27,000 for replacement of thermal imaging cameras and \$28,000 to replace the department's rescue boat/trailer. Included in Debt Service is the lease payment for the two fire pumpers purchased in 2011 and the first year payment in 2017 for the platform truck to be replaced in 2016.

Department: Fire

Program: Prevention and Investigation

Enforce fire prevention codes and fire safety standards by coordinating inspections; reviewing construction plans; hydrant location and fire/EMS apparatus access; conducting fire cause and arson investigations and providing public safety education. Minimize community risk by reducing fire incidents through cost-effective prevention methods.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Reduce fire incidents:				
<i>Total Fire incidents per 1,000 citizens</i>	89	85	90	92
✓ Maintain fire protection standards in city buildings:				
<i>Number of inspections</i>	929	875	900	900
<i>% of Apt/Comm Bldgs Inspected</i>	100%	100%	100%	100%
<i>Number of building plans reviewed</i>	155	175	175	175
Full-Time Equivalent Positions				
Fire Marshal	2.00	2.00	2.00	2.00
Fire Prevention Specialist	1.00	1.00	1.00	1.00

Major Program Accomplishments

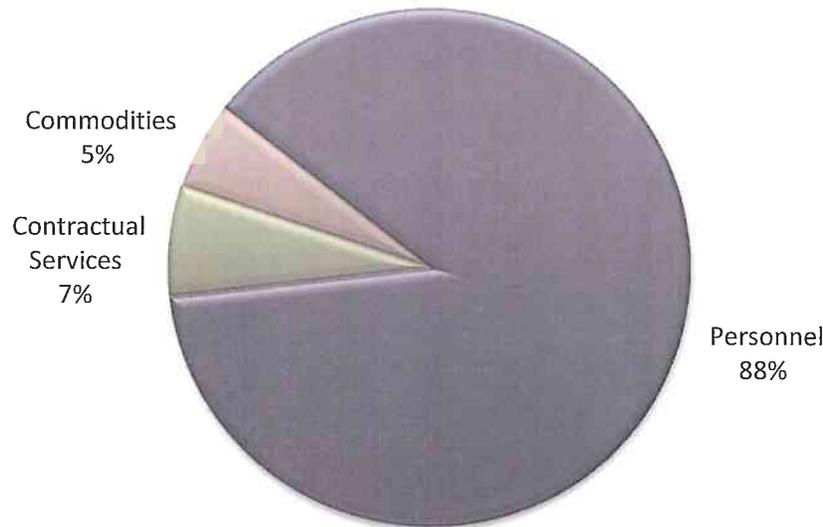
- Achieved International Accreditation through the Commission on Fire Accreditation International, a subsidiary of the Center for Public Safety Excellence.
- Reviewed 155 construction plans.
- Delivered Fire setter Counseling to 2 juveniles.
- Inspected 100% of all commercial property.
- Determined the cause and origin of all fires.
- Issued 12 special permits.
- Coordinated fire safety training for 2,700 students, kindergarten through 5th grade.

Department: Fire

Program: Prevention and Investigation

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	226,050	230,600	236,100	233,800
Contractual Services	17,866	17,200	18,400	18,400
Commodities	5,300	20,300	14,300	14,600
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	249,216	268,100	268,800	266,800

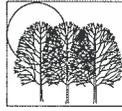
Expenditures by Fund Type				
General	249,216	268,100	268,800	266,800
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	249,216	268,100	268,800	266,800



2017 Budget Summary

No major changes are anticipated to this program in 2017. Contractual Services includes \$11,400 for staff training and travel, \$4,800 for communication devices, and \$2,000 for dues and memberships to association organizations. A total of \$6,000 is included for the purchase of prevention and arson related books & supplies, \$3,000 for uniforms, and \$4,300 for the replacement purchase of a camera and fire gear/equipment.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



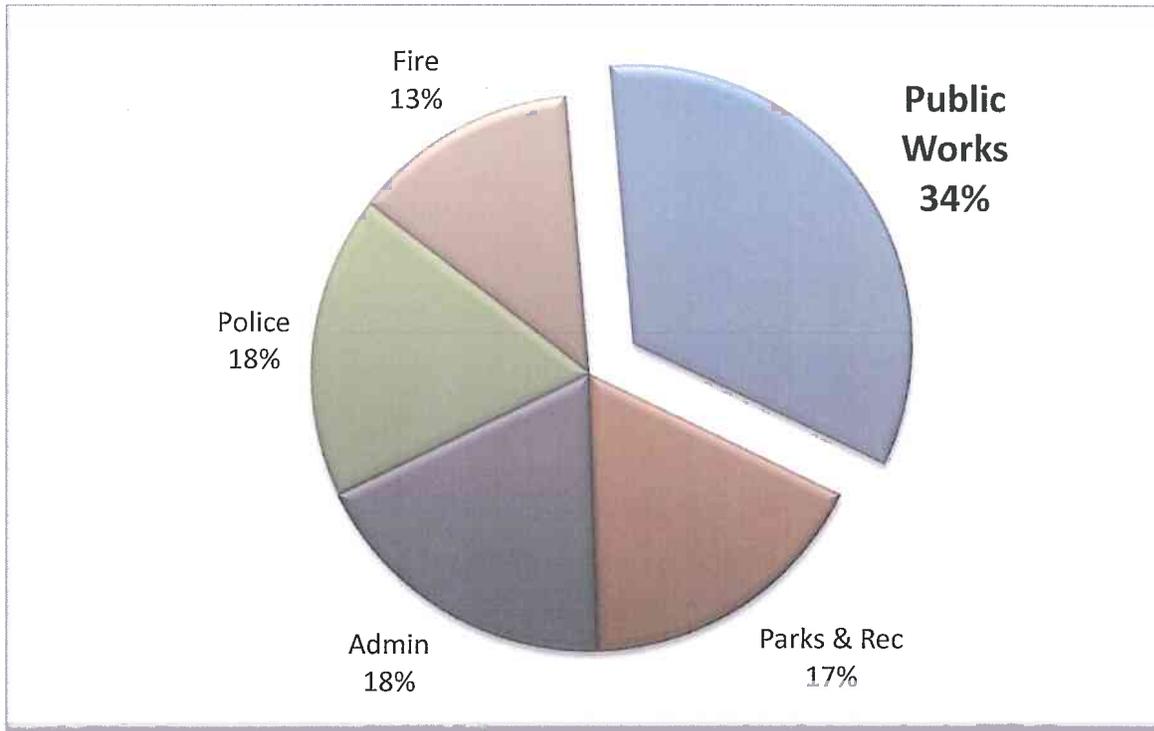
In 2015, Leawood received a number of acknowledgments from a variety of entities in recognition of being a very desirable place to both live and work, including:

 *The financial soundness of Leawood continued to perform in a stellar fashion. In 2015, Moody's Investor Services reaffirmed the City's Aaa bond rating for the eighth year in a row.*

 *The City's mill levy held steady for the 12th straight year while Leawood maintained its ranking as having the 2nd lowest mill levy rate in the state of Kansas among cities of the first class.*

PUBLIC WORKS

Budget: \$20.3M Positions: 49.71



Council Priorities

To maintain the current infrastructure and to provide the highest quality new improvements where economic benefits clearly justify new investment.

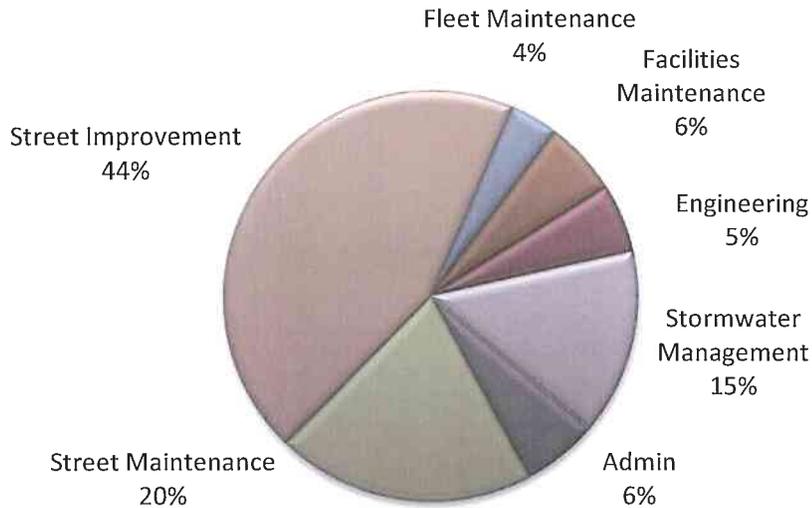
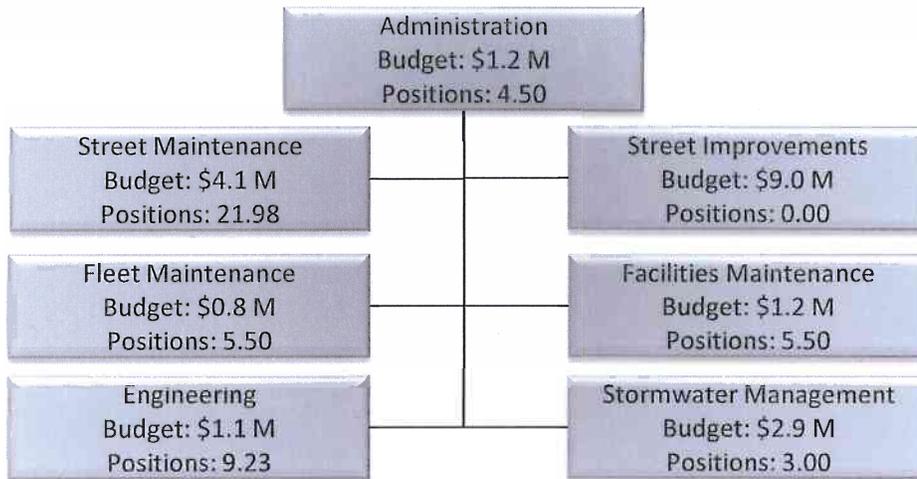
To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

Governing Body Goals For 2017-2021

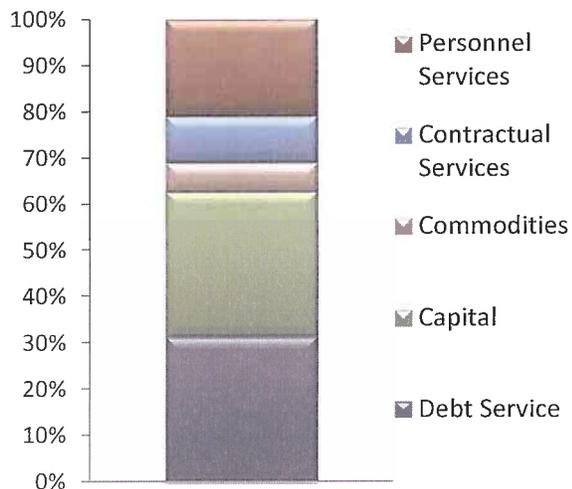
- Evaluate new home building codes with other Johnson County cities.
- Evaluate I-435 to 103rd Street along State Line Road.
- Evaluate noise level abatement options along the I-435 Corridor in KDOT ROW for non-KDOT funded projects that may include the utilization of natural sound barriers, including trees and landscaping.
- Evaluate land-use options for City-owned property at Town Center Drive (117th Street) and Roe Avenue.
- Evaluate land-use options for remaining undeveloped portion of City-owned property at Town Center Drive (117th Street) and Tomahawk Creek Parkway.
- Evaluate feasibility/scope of Activity Center at Town Center Drive and Roe Avenue.
- Apply for municipal sustainability awards.

PUBLIC WORKS

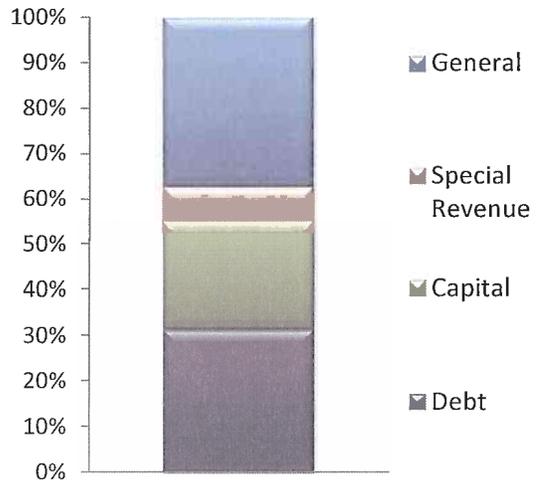
Budget: \$20.3M Positions: 49.71



By Character



By Fund Type



PUBLIC WORKS

Budget: \$20.3M Positions: 49.71

	2015 Actual	2016 Budget	2016 Estimate	2017 Budget
Expenditures by Program				
Administration	640,097	1,229,764	1,224,664	1,231,926
Street Maintenance	3,314,535	4,041,700	4,174,400	4,096,600
Street Improvement	8,049,505	9,126,831	10,036,531	8,979,274
Fleet Maintenance	516,705	773,200	728,300	762,800
Facilities Maintenance	980,189	1,004,300	1,264,500	1,191,500
Engineering	952,623	1,120,000	1,179,400	1,103,800
Stormwater Management	2,644,389	1,907,642	1,583,142	2,967,762
Total	\$17,098,043	\$19,203,437	\$20,190,937	\$20,333,662

Expenditures by Character				
Personnel Services	3,791,285	4,089,000	4,141,300	4,275,700
Contractual Services	1,310,319	1,944,100	2,070,700	2,043,400
Commodities	838,744	1,328,200	1,286,200	1,283,500
Capital	5,457,494	5,436,300	6,330,800	6,394,100
Debt Service	5,700,201	6,405,837	6,361,937	6,336,962
Total	\$17,098,043	\$19,203,437	\$20,190,937	\$20,333,662

Expenditures by Fund Type				
General	5,940,348	7,361,300	7,498,200	7,602,600
Special Revenue	1,537,347	1,523,300	1,613,200	1,497,100
Capital	3,920,147	3,913,000	4,717,600	4,897,000
Debt	5,700,201	6,405,837	6,361,937	6,336,962
Total	\$17,098,043	\$19,203,437	\$20,190,937	\$20,333,662

Full-Time Equivalents	49.48	49.71	49.71	49.71
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Exhibit: Revenue by Program				
County Participation				
Streets	416,384	1,010,000	1,726,000	1,070,800
Stormwater	1,817,962	150,000	200,000	1,200,000
Engineering (Inspection Fees)	113,372	85,000	85,000	85,000
Special Assessments	2,305,933	2,208,022	2,208,022	2,153,978
Total	4,653,651	3,453,022	4,219,022	4,509,778

Department: Public Works

Program: Administration

Administration provides management controls over departmental functions to meet the infrastructure needs of the community through effective coordination of City and local resources with efficient use of current equipment and technology. Responsibilities include setting policies, administering contracts and inter-local agreements, billing for all divisions and reimbursement from other city, county, and state agencies.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Efficiently respond to infrastructure demands of the City:				
<i>Budgeted cost per citizen</i>	\$524	\$585	\$615	\$617
<i>% of 1/8 sales tax funding:</i>				
<i>streets</i>	58%	54%	57%	55%
<i>stormwater</i>	42%	46%	43%	45%
✓ Effectively manage the increasing calls for service impacting the organization:				
<i>Overtime as a % of regular salaries</i>	1%	3%	3%	3%
<i>Professional service contracts</i>	83	80	80	85
✓ Develop staff by promoting a team environment, collaboration, and open communication:				
<i>% employees maintaining professional certifications</i>	63.0%	63.0%	63.0%	63.0%
<i>Employee turnover</i>	3	5	5	5
Full-Time Equivalent Positions	4.50	4.50	4.50	4.50
Public Works Director	1.00	1.00	1.00	1.00
Manager-Admin Services	1.00	1.00	1.00	1.00
Contract Administrator	1.00	1.00	1.00	1.00
Administrative Assistant (<i>Regular PT</i>)	1.50	1.50	1.50	1.50
Administrative Assistant (<i>Part Time</i>)	0.00	0.00	0.00	0.00

Major Program Accomplishments

- Completed an update to the Stormwater Plan & Annual Report to obtain the City's NPDES permit.
- Oversight of 83 contracts with a value exceeding \$24.0 million.
- Commenced construction of 143rd Street from Windsor to Nall Avenue.
- Issued over 400 Right-of-Way permits.
- Received and dispatched over 510 inspection requests.
- Received CARS funding for the City's Arterial overlay program.
- Coordination of meetings for both the Public Works and Stormwater Committees.
- Coordination of auctioning surplus equipment for all departments.

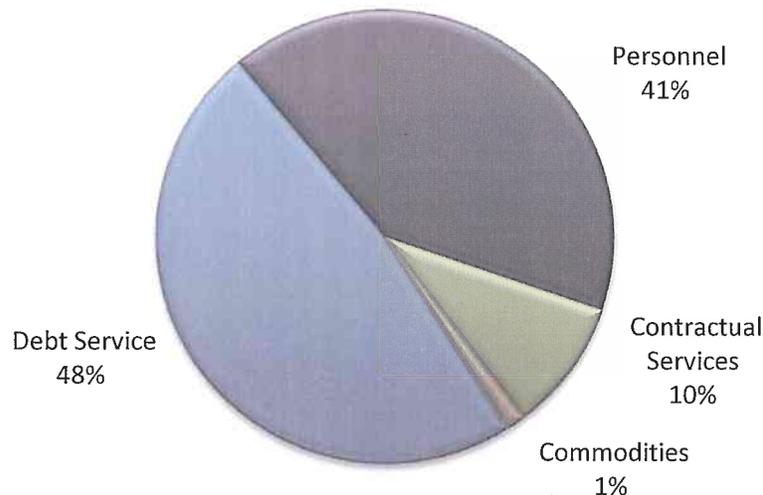
Department: Public Works

Program: Administration

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	473,699	495,400	490,700	508,900
Contractual Services	47,584	116,400	116,000	116,000
Commodities	7,550	16,700	16,700	16,900
Capital	-	-	-	-
Debt Service	111,264	601,264	601,264	590,126
Grand Total	640,097	1,229,764	1,224,664	1,231,926

Expenditures by Fund Type

General	528,833	628,500	623,400	641,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	111,264	601,264	601,264	590,126
Grand Total	640,097	1,229,764	1,224,664	1,231,926



2017 Budget Summary

Contractual Services includes \$26,000 for the bi-annual inspection of City bridges, \$15,000 for scanning services, \$15,000 for professional services to be used as needed, \$13,000 for operation green light, \$16,000 to update the traffic model and GASB streets/stormwater, \$17,200 for staffing training/travel/professional memberships, and \$5,800 for communication services. Planned Commodities expenses are \$9,400 for office and equipment supplies, \$4,400 for meeting expense, and \$2,300 for a binding machine, a small printer and television. Debt Service represent payments due on the 2012 City facility improvements and the Public Works facility building and land, which will be paid in 2023.

Department: Public Works

Program: Street Maintenance

Maintains and repairs all City infrastructure including: streets, curbs, sidewalks, storm drains, signs, pavement markings, and right of ways. Other responsibilities include street sweeping, snow removal, traffic counts, temporary no parking signs and response to action center requests.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide timely maintenance for streets and related infrastructure by applying cost effective treatments:				
<i>Maintenance exp's per lane mile</i>	\$7,382	\$8,942	\$9,235	\$9,063
<i>Cost per foot of sidewalk replacement</i>	\$37.47	\$44.00	\$44.00	\$44.00
<i>Cost per foot of curb replacement</i>	\$32.46	\$37.00	\$37.00	\$37.00
<i>Street sweeping exp's per capita</i>	\$1.53	\$2.60	\$2.60	\$2.60
✓ Maintain a safe and functional street system:				
<i>Avg. work days to repair a pothole</i>	1	1	1	1
<i>Cost per pothole repair</i>	\$12.71	\$10.50	\$10.50	\$11.00
<i>% streets slurry sealed within 7 yrs</i>	37.0%	34.0%	34.0%	34.0%
<i>Snow & ice control budget per capita</i>	\$6.63	\$11.25	\$11.25	\$11.25
✓ Maintain attractive streets and reduce pollution:				
<i>Annual avg sweepings per lane mile</i>	6.4	8	8	8
<i>Cost per curb mile swept</i>	\$17.33	\$21.00	\$21.00	\$21.25
<i>Debris diverted from watershed (tons)</i>	1,326	1,750	1,600	1,600
Full-Time Equivalent Positions	21.75	21.98	21.98	21.98
Superintendent of Public Works	1.00	1.00	1.00	1.00
Supervisor-Street Maintenance	1.00	1.00	1.00	1.00
Asset Manager	1.00	1.00	1.00	1.00
Crew Leader (I, II)	3.00	3.00	3.00	3.00
Senior Traffic Control/Sign Technician	1.00	1.00	1.00	1.00
Traffic Control Sign Tech II	1.00	1.00	1.00	1.00
Heavy Equipment Operator (I, II)	4.00	3.00	5.00	5.00
PW Maintenance Worker (I, II)	9.00	10.00	8.00	8.00
Administrative Assistant (Regular PT)	0.75	0.75	0.75	0.75
Summer Intern (<i>Seasonal/Casual</i>)	0.00	0.23	0.23	0.23

Major Program Accomplishments

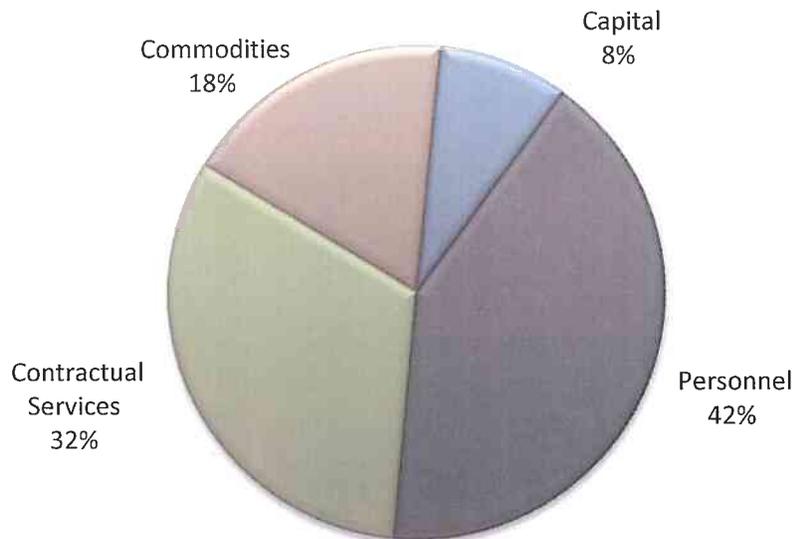
- Replaced 2,957 feet of concrete sidewalk; and Replaced 2,704 feet of curbing.
- Replaced/Installed 352 Traffic/Street signs.
- Responded to 931 requests for Temporary No Parking Signs.
- Swept 2,897 curb-line miles of street.
- Filled 1,518 Potholes.
- Placed 2,163.76 tons of asphalt and 24,550 lbs. of crack sealant in pavement repairs/maint.
- Installed a new salt brine maker.

Department: Public Works

Program: Street Maintenance

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
<i>Expenditures by Character</i>				
Personnel	1,449,355	1,583,300	1,641,000	1,698,700
Contractual Services	888,896	1,275,300	1,355,300	1,320,500
Commodities	554,911	720,600	720,600	732,400
Capital	421,373	462,500	457,500	345,000
Debt Service	-	-	-	-
Grand Total	3,314,535	4,041,700	4,174,400	4,096,600

<i>Expenditures by Fund Type</i>				
General	2,893,162	3,579,200	3,716,900	3,751,600
Special Revenue	-	-	-	-
Capital	421,373	462,500	457,500	345,000
Debt	-	-	-	-
Grand Total	3,314,535	4,041,700	4,174,400	4,096,600



2017 Budget Summary

Within Contractual Services, \$660,000 is included for streetlight electricity service, \$413,000 for streetlight maintenance, \$80,000 for construction debris removal and pavement striping, \$17,000 for telephone/communication and \$82,000 for utilities. Commodities reflects \$477,600 for street repair materials such as concrete, asphalt, sod, signs and paint, \$229,000 for snow removal supplies; and \$5,000 for planned replacement of expendable equipment. Capital purchases include: the replacement of one pickup truck, two SUV's, two dump bodies, a backhoe, a utility trailer, a hot patch unit, a color cutter/plotter/scanner and a lease/rental program for skid steer loaders.

Department: Public Works

Program: Street Improvements

Maintains and repairs arterial, collector, and residential streets. Includes the Street Improvement Program and the Slurry Seal Program.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Manage a street system which is safe, well-maintained and visually pleasing:				
<i>Overall average PCI all lane miles</i>	78.9	77.4	77.4	77.4
<i>% maintained at minimum 70 PCI:</i>				
<i>residential (122.8 CL)</i>	76.6%	73.6%	73.6%	73.6%
<i>arterial (45.9 CL)</i>	73.3%	62.5%	62.5%	62.5%
<i>collector (32.9 CL)</i>	78.6%	69.5%	69.5%	69.5%
✓ Effectively manage replacement costs:				
<i>Cost per lane mile</i>	\$17,928	\$20,192	\$22,205	\$19,866
<i>County participation (grants)</i>	\$416,384	\$1,010,000	\$1,726,000	\$1,070,800

Full-Time Equivalent Positions	0.00	0.00	0.00	0.00
<i>There are no positions in this program</i>				

Major Program Accomplishments

- Completed full depth concrete replacement on parts of 83rd Street.
- Completed all street construction projects for 2015.
- On-going construction of the 143rd Street Reconstruction project.
- Completed 217,172.5 square yards of slurry seal.
- Completed the reconstruction of Cherokee Lane and 87th Street.

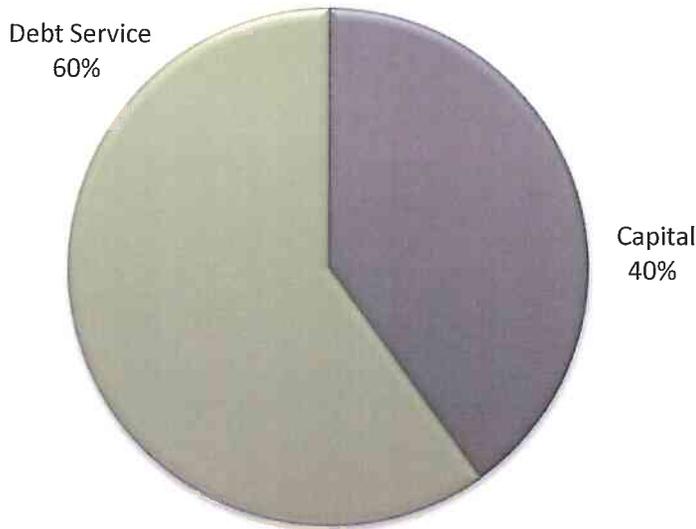
Department: Public Works

Program: Street Improvements

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	-	-	-	-
Contractual Services	-	-	-	-
Commodities	-	-	-	-
Capital	2,850,785	3,700,800	4,654,400	3,599,100
Debt Service	5,198,720	5,426,031	5,382,131	5,380,174
Grand Total	8,049,505	9,126,831	10,036,531	8,979,274

Expenditures by Fund Type

General	-	-	-	-
Special Revenue	1,537,347	1,523,300	1,613,200	1,497,100
Capital	1,313,438	2,177,500	3,041,200	2,102,000
Debt	5,198,720	5,426,031	5,382,131	5,380,174
Grand Total	8,049,505	9,126,831	10,036,531	8,979,274



2017 Budget Summary

Capital in 2017 includes \$1,097,100 for the Residential Mill and Overlay program; \$400,000 for the Residential Slurry Seal program; and \$2,102,000 for the Arterial/Collector program with an estimated reimbursement of \$1,051,000 from the Johnson County C.A.R.S. program and \$19,800 from surrounding cities. Debt Service represents the principal and interest obligations for street projects.

Department: Public Works

Program: Fleet Maintenance

Maintains and repairs vehicles and equipment for all City departments. Other responsibilities include assistance with bid specifications, vendor selections as well as administration of the vehicle replacement strategy.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Maximize equipment availability and reliability at the lowest possible costs to users				
<i>Maintenance exp. per vehicle</i>	\$3,270	\$4,744	\$4,639	\$4,859
<i>Maint. exp. per vehicle work order</i>	\$264	\$300	\$300	\$300
<i>Heavy equip. exp. per work order</i>	\$563	\$500	\$500	\$500
<i>Repair expense/mile driven, police cars</i>	\$0.08	\$0.10	\$0.10	\$0.09
<i>% repair comebacks within 2 weeks</i>	12%	10%	10%	10%
<i>Avg. fleet operational readiness</i>	86%	90%	90%	90%
<i>% autos preventative maintenance</i>	100%	100%	100%	100%
✓ Effectively manage the increasing calls for service impacting our organization:				
<i>Maint. services performed per worker</i>	336	340	340	340
<i>Average age of vehicles</i>	5.0	5.5	5.5	5.5
<i>% customer satisfaction rating</i>	NA	80%	80%	80%
<i>No. of vehicles replaced per year</i>	14	31	24	21
Full-Time Equivalent Positions	5.50	5.50	5.50	5.50
Manager-Fleet/Facilities	0.50	0.50	0.50	0.50
Fleet Maintenance Supervisor	1.00	1.00	1.00	1.00
Fleet Technician	2.00	2.00	2.00	2.00
Vehicle Electronics Technician	2.00	2.00	2.00	2.00

Major Program Accomplishments

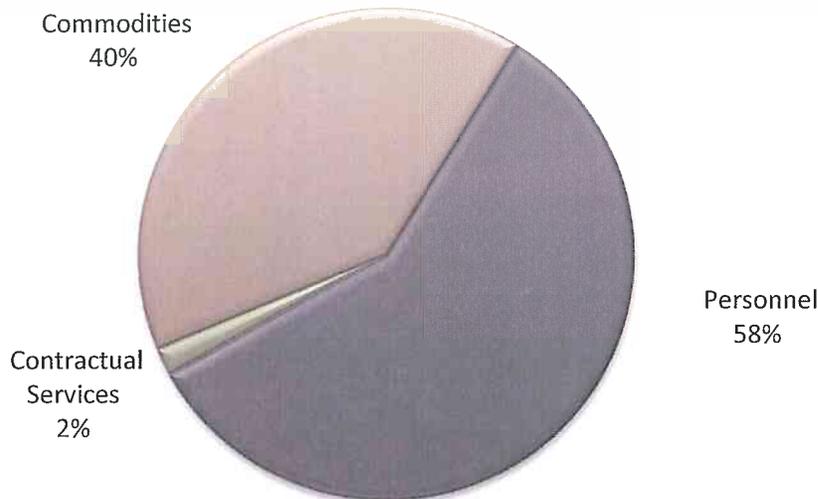
- Placed 14 replacement vehicles into service.
- Began the transition to the AIMS fueling system for Police Patrol vehicles.

Department: Public Works

Program: Fleet Maintenance

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	352,019	427,400	424,500	442,600
Contractual Services	2,149	13,700	13,700	13,700
Commodities	162,537	332,100	290,100	306,500
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	516,705	773,200	728,300	762,800

Expenditures by Fund Type				
General	516,705	773,200	728,300	762,800
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	516,705	773,200	728,300	762,800



2017 Budget Summary

Planned expenses in this program involve costs to maintain the City's vehicles and equipment. Included in Contractual Services is \$4,700 for telephone usage, \$7,200 for staff training and certifications, and \$800 for trade memberships/subscriptions. The largest expense in Commodities is the purchase of unleaded and diesel gasoline for all City fleet. The purchase is made from this program and then allocated to other departments, based on usage. A total of \$153,000 is included for gasoline purchases, \$74,500 for oils, chemicals, & maintenance related materials, \$50,000 for vehicle/equipment repair parts, and \$6,000 for employee uniforms. A total of \$16,400 in expendable equipment will provide funds to replace an air compressor, a band saw, a tire balancer, a tire changer clamp and a welder.

Department: Public Works

Program: Facilities Maintenance

Maintains and repairs all City facilities. Areas include construction, plumbing, electrical, structural, environmental and related systems. Responsibilities include general repairs, preventative maintenance, identification of deficiencies, consultation of construction projects and monitoring of outside contractors.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide facility maintenance and repair services in a timely manner at the lowest possible cost to users:				
<i>Custodial expenditures per sq.ft.</i>	\$0.04	\$0.03	\$0.04	\$0.04
<i>Utility cost per square foot</i>	\$0.47	\$0.59	\$0.59	\$0.61
<i>Response time (in days)</i>	1.75	1.50	2.00	2.00
✓ Effectively manage the calls for service impacting our organization:				
<i>Bldg Sq. Ft. per Facility Worker</i>	57,368	57,368	57,368	57,368
<i>Request for Svc per Facility Worker</i>	530	509	509	545
<i>Average age of facilities</i>	14.25	14.50	14.85	15.00
<i>% customer satisfaction rating</i>	NA	80%	80%	85%
<i>% of buildings inspected annually</i>	100%	100%	100%	100%
Full-Time Equivalent Positions	5.50	5.50	5.50	5.50
Manager - Fleet/Facilities	0.50	0.50	0.50	0.50
Building Maintenance Supervisor	1.00	1.00	1.00	1.00
Facility Technician (I, II)	4.00	4.00	4.00	4.00

Major Program Accomplishments

- Replacement of the packaged exterior HVAC unit for the City Hall lower level.
- Remodel the City Hall Human Resources and Park Administration areas.
- Replacement of the standby generator at City Hall.
- Replacement of the AC unit and the freezer condensing unit at the City pool.
- Completed exterior repairs/painting & replaced carpet at FS #2; and exterior painting at FS #3.
- Refinished the woodwork at the Ironwoods Lodge.
- Replaced the powered entry gates at both the Public Works and Park Maintenance facilities.
- Refinished the structural steel of the storage buildings at the Public Works Maintenance facility.

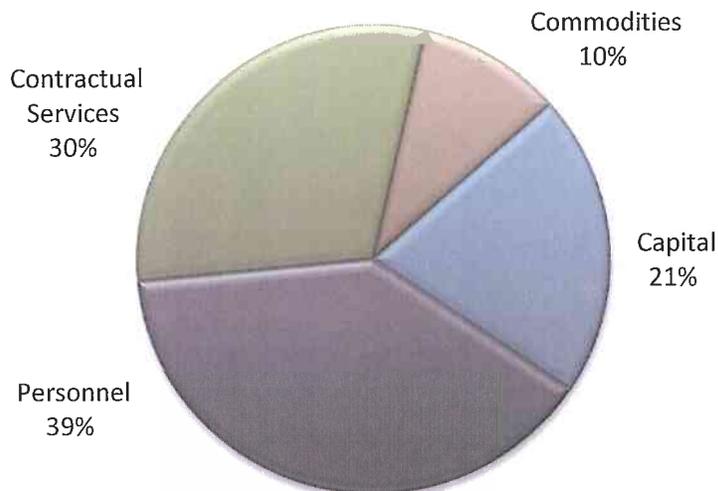
Department: Public Works

Program: Facilities Maintenance

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	406,357	464,400	445,500	465,800
Contractual Services	286,605	305,200	352,000	358,000
Commodities	81,305	154,700	154,700	117,700
Capital	205,922	80,000	312,300	250,000
Debt Service	-	-	-	-
Grand Total	980,189	1,004,300	1,264,500	1,191,500

Expenditures by Fund Type

General	774,267	924,300	952,200	941,500
Special Revenue	-	-	-	-
Capital	205,922	80,000	312,300	250,000
Debt	-	-	-	-
Grand Total	980,189	1,004,300	1,264,500	1,191,500



2017 Budget Summary

Contractual Services includes \$186,500 for the payment of utilities and custodial services for City Hall and the Public Works facility. Additionally, \$97,000 is included for building maintenance services, such as pest control, HVAC/generator repairs, etc. for the City Hall and the Justice Center buildings. Within Commodities are funds for materials and equipment maintenance supplies, uniform expense and the replacement of small expendable equipment. Capital in 2017 will provide funds for interior wall repairs, replacement of the oil supply reels/dispenser at the Public Works facility, and courtyard repairs at City Hall. Planned repairs in 2016 include the completion of renovations in the vacated office areas in the City Hall building, salt building repairs and replacement of the HVAC unit, both at the Public Works facility.

Department: Public Works

Program: Engineering

Survey, design, inspect and schedule construction plans for streets and storm sewers. Review plats and site development plans for compliance with City criteria and industry quality standards. Provide GIS support, maintain traffic counts, coordinate street light and traffic signal updates.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Work closely with planners and contractors, utilizing best engineering practices for long-term infrastructure performance:				
% streets inspected every 2-3 years	0%	100%	0%	100%
% bridges inspected bi-annually	0%	100%	0%	100%
ROW permits issued/inspected	417	500	500	500
Public improvements by developers	\$1,080,000	\$100,000	\$400,000	\$600,000
✓ Provide cost effective in-house design & inspection:				
Roadway construction feet	34,600	43,200	41,800	60,852
Projects Surveyed and Designed	\$1,000,000	\$6,600,000	\$8,100,000	\$5,100,000
8% total construction/Design FTE	\$80,000	\$528,000	\$648,000	\$408,000
6% total construction/Inspect FTE	\$60,000	\$396,000	\$486,000	\$306,000
Inspection fee revenue	\$113,372	\$85,000	\$85,000	\$85,000
✓ Maintain traffic system elements for safe movement of vehicles and pedestrians:				
streetlight outages w/48 hr response	98.0%	98.0%	98.0%	98.0%
City-owned traffic signals	35	35	35	36
Full-Time Equivalent Positions	9.23	9.23	9.23	9.23
City Engineer	1.00	1.00	1.00	1.00
Engineer - Special Projects	2.00	2.00	2.00	2.00
Senior Construction Inspector	3.00	3.00	3.00	3.00
Right of Way Technician	1.00	1.00	1.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Intern (Seasonal/Casual)	0.23	0.23	0.23	0.23

Major Program Accomplishments

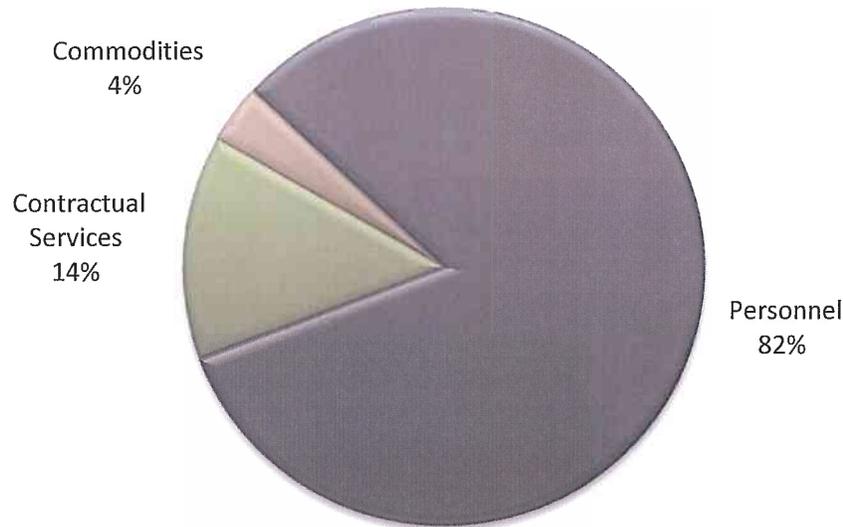
- Completed 143rd Street, Phase I, during summer prior to school beginning in August.
- Completed the \$5.0 million 2015 Curb Replacement project.
- Completed the mill/overlay of College Blvd, including LED street lighting installation.
- Completed \$2.0 million SMAC DB-027 (Leawood Heritage) storm channel/bridge improvements.
- Completed \$1.0 million 89th & Mission Road storm sewer improvements.
- Completed mill/overlay of State Line Rd, 123rd to 135th; & Nall Ave, College Blvd to 119th.
- Completed design/installation of City fiber from the Justice Center to Fire Station #2.
- Completed traffic signal installation at Indian Creek Pkwy/Mission Rd; & 137th/Nall Ave.
- Completed \$1.0 million 2015 Residential Mill & Overlay program.

Department: Public Works

Program: Engineering

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	864,479	880,600	890,000	908,600
Contractual Services	71,492	154,500	154,500	154,700
Commodities	16,652	34,900	34,900	40,500
Capital	-	50,000	100,000	-
Debt Service	-	-	-	-
Grand Total	952,623	1,120,000	1,179,400	1,103,800

Expenditures by Fund Type				
General	952,623	1,070,000	1,079,400	1,103,800
Special Revenue	-	-	-	-
Capital	-	50,000	100,000	-
Debt	-	-	-	-
Grand Total	952,623	1,120,000	1,179,400	1,103,800



2017 Budget Summary

Reflected in this presentation are both the Inspection Engineering and Design Engineering programs. Contractual Services includes \$45,000 for inspection services, as needed; \$40,000 for a land survey for the Accelerated Street program; \$30,000 for outside engineering services; \$19,800 for staff training, travel and professional memberships/subscriptions; and \$9,400 for telephone usage. Commodities provides engineering supplies, computer upgrades, meeting supplies and the replacement of survey and inspection equipment. Capital includes funds to be used, as needed, for outside engineering services on large capital projects.

Department: Public Works

Program: Stormwater Management

Maintains and repairs the existing stormwater system including: pipe systems, inlets, box culverts, and designated open channels. Performs snow removal and action center duties as required.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service with maximum leverage of non-operating monies:				
<i>Total operating exp's per lineal feet</i>	\$5.79	\$7.72	\$7.96	\$8.02
<i>Stormwater grant revenue</i>	\$1,817,962	\$150,000	\$200,000	\$1,200,000
✓ Inspect & repair for adequate conveyance, to minimize flooding and reduce pollutant levels in stormwater runoff:				
<i>Storm sewer televising (lineal feet)</i>	47,480	50,000	50,000	50,000
<i>Total storm sewer lineal feet</i>	707,627	709,500	709,500	709,500
<i>Inspections:</i>				
<i>Structures</i>	814	600	600	600
<i>Pipe Segments</i>	483	300	300	300
<i>Out Falls</i>	219	250	250	250
<i>Maintenance:</i>				
<i>Structures</i>	98	30	30	30
<i>Pipe Segments</i>	49	20	20	20
<i>Illicit Discharges Reported</i>	2	3	3	3
Full-Time Equivalent Positions	3.00	3.00	3.00	3.00
Crewleader	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00

Major Program Accomplishments

- All Out Falls have been inventoried and are on a recurring inspection cycle in Lucity.
- The crew attended the Kansas One Call training.
- Staff designed a template to print field storm maps.
- Televised 47,480 feet of storm pipe.
- Inspected 483 storm inlet structures.
- Responded to two illicit discharge reports.
- Staff began mapping underdrains.
- 2 employees attended Lucity training, a program to track PCI street ratings and asset inventory.

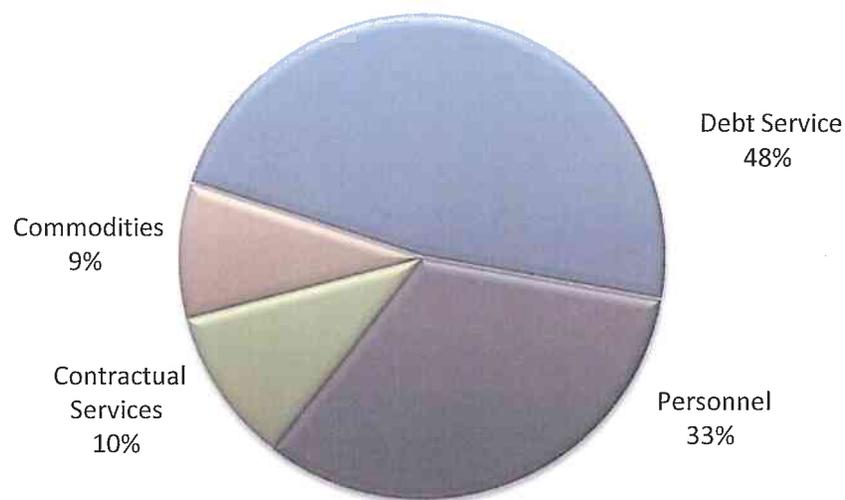
Department: Public Works

Program: Stormwater Management

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	245,376	237,900	249,600	251,100
Contractual Services	13,593	79,000	79,200	80,500
Commodities	15,789	69,200	69,200	69,500
Capital	1,979,414	1,143,000	806,600	2,200,000
Debt Service	390,217	378,542	378,542	366,662
Grand Total	2,644,389	1,907,642	1,583,142	2,967,762

Expenditures by Fund Type

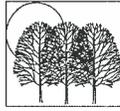
General	274,758	386,100	398,000	401,100
Special Revenue	-	-	-	-
Capital	1,979,414	1,143,000	806,600	2,200,000
Debt	390,217	378,542	378,542	366,662
Grand Total	2,644,389	1,907,642	1,583,142	2,967,762



2017 Budget Summary

Contractual Services includes \$70,000 for culvert cleaning along with \$4,400 for staff training, travel and professional memberships, \$2,000 for water for the jet/vac truck and \$1,400 for staff telephones. Reflected in Commodities is \$64,000 to purchase building materials (concrete, pipe, rock, sand), camera parts/supplies, safety equipment, and \$2,500 for uniforms. Capital expenses in 2016 include the completion of the Leawood Heritage stormwater project; \$200,000 in engineering services for the Patrician Woods stormwater project; and \$425,000 for storm repairs for 2 arterial street projects. In 2017, two projects are planned for stormwater repairs funded with the 1/8-Cent Sales Tax receipts, with one project eligible for \$1.2m in reimbursements from the County. Shown in Debt Service are the annual payments due on completed stormwater projects.

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



In 2015, Leawood received a number of acknowledgments from a variety of entities in recognition of being a very desirable place to both live and work, including:

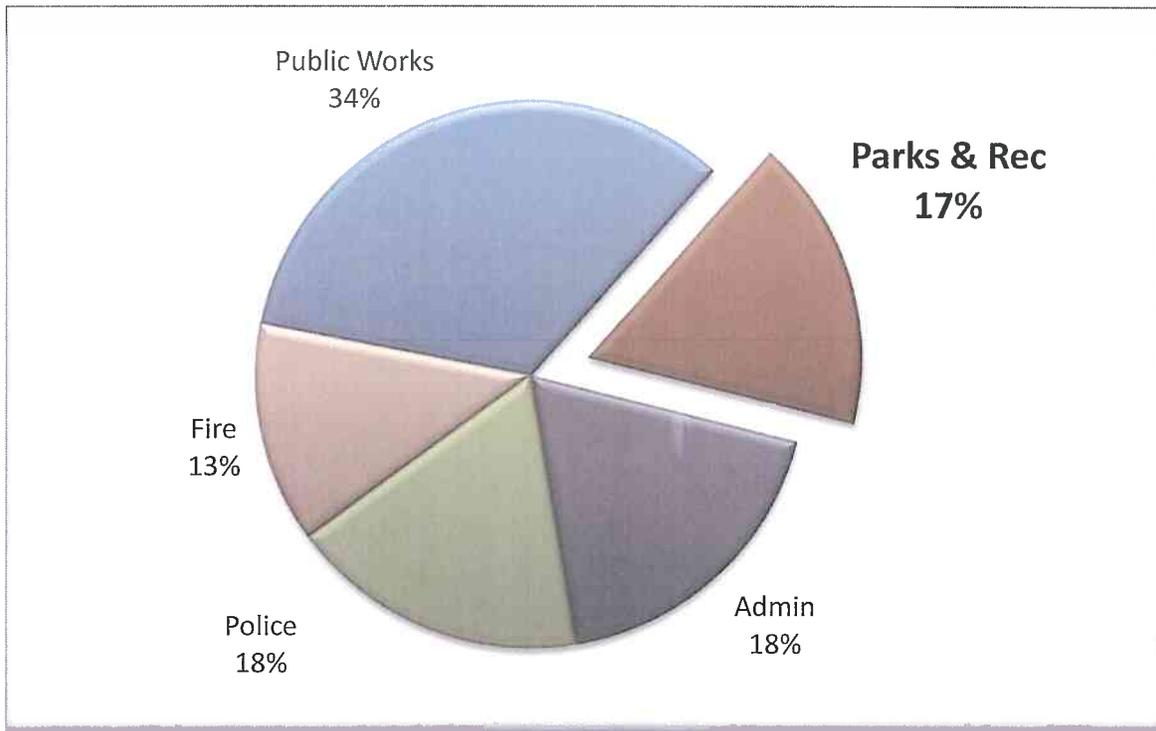


The website RoadSnacks, whose mission is to use national data, analytics and a sense of humor to reveal things about where you live that your real estate agent won't tell you, evaluated the 10 snobbiest cities in Kansas and found Leawood to be Number One. Besides the usual metrics other awards are based on, they also tally private schools, theaters and art galleries per capita. Leawood stood out from all of the other cities in Kansas. According to the authors, "The folks in Leawood are just about the richest and smartest, and live in just about the biggest homes in the state of Kansas." The authors go on to say, "We're not saying there's anything wrong with Leawood. In fact, if you're well-educated, well-paid, and highly cultured, good for you!"

Parks and Recreation
Budget

PARKS AND RECREATION

Budget: \$10.5M Positions: 63.09



Council Priorities

To promote a community that provides family-oriented activities, as well as recreational and cultural opportunities, to encourage and enhance the quality of life for citizens.

To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

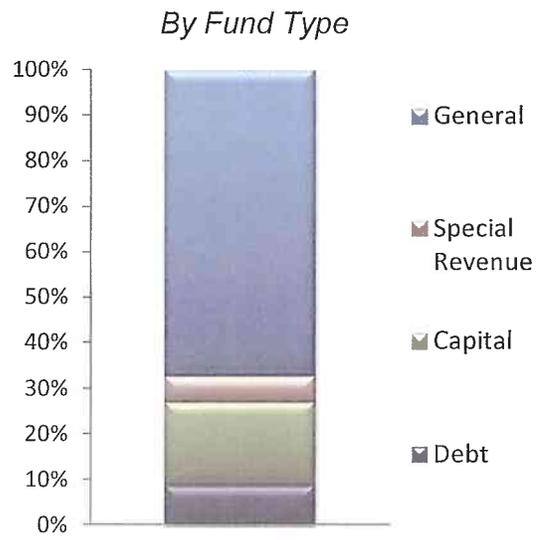
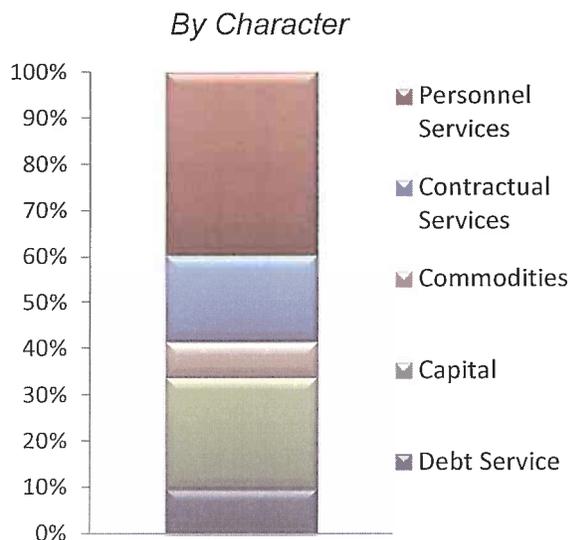
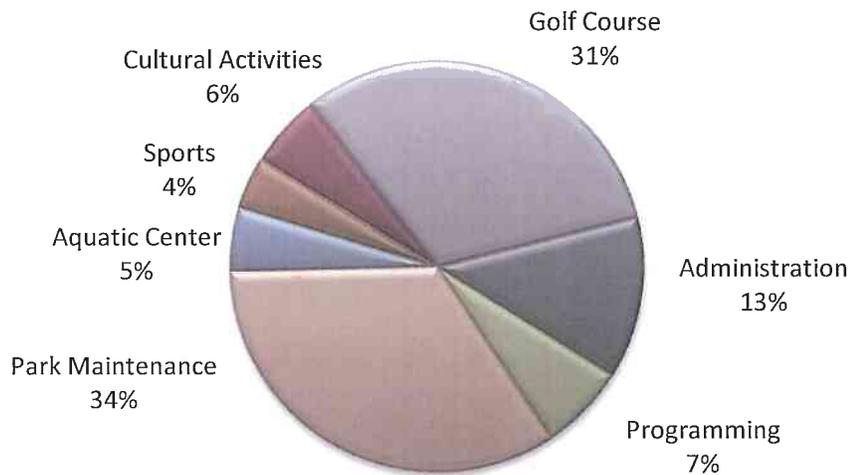
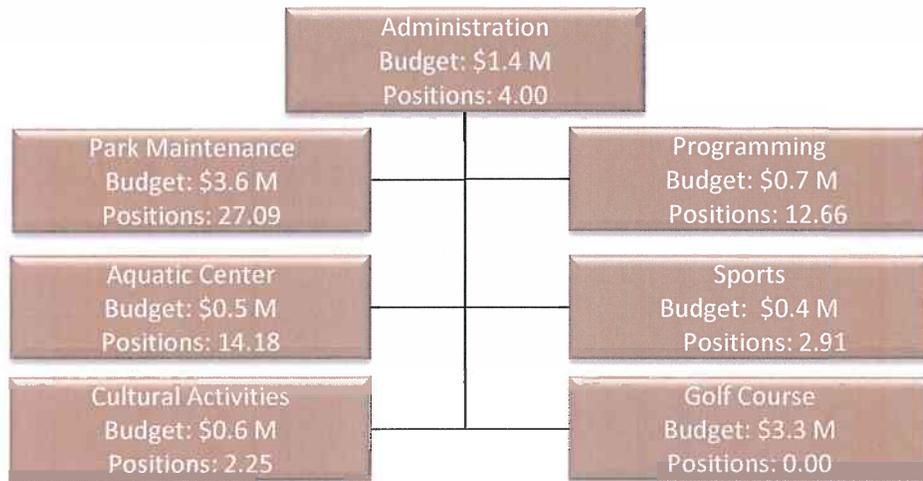
Governing Body Goals For 2017-2021

- Evaluate temporary low-impact uses [e.g., community gardens, horseshoes, etc.] for undeveloped land at Ironwoods Park.
- Integrate upgrades and new improvements to the City's Trail System.
- Evaluate land-use options for City-owned property at Town Center Drive (117th Street) and Roe Avenue.
- Evaluate land-use options for remaining undeveloped portion of City-owned property at Town Center Drive (117th Street) and Tomahawk Creek Parkway.
- Evaluate feasibility/scope of Activity Center at Town Center Drive and Roe Avenue.
- Apply for municipal sustainability awards.

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PARKS AND RECREATION

Budget: \$10.5M Positions: 63.09



PARKS AND RECREATION

Budget: \$10.5M Positions: 63.09

	2015 Actual	2016 Budget	2016 Estimate	2017 Budget
Expenditures by Program				
Administration	1,324,193	1,369,669	1,354,269	1,345,694
Programming	603,195	768,800	748,800	711,900
Park Maintenance	2,753,358	3,765,300	3,403,100	3,574,100
Aquatic Center	355,730	541,800	554,500	529,500
Sports	310,620	430,500	435,500	433,400
Cultural Activities	334,410	897,300	598,200	604,400
Golf Course	2,410,655	3,170,500	3,178,700	3,315,100
Total	\$8,092,161	\$10,943,869	\$10,273,069	\$10,514,094

Expenditures by Character				
Personnel Services	3,679,891	4,038,600	4,112,300	4,176,800
Contractual Services	1,633,892	1,989,400	1,997,200	1,993,100
Commodities	560,982	787,400	767,200	799,200
Capital	863,387	3,094,100	2,362,500	2,533,000
Debt Service	1,354,009	1,034,369	1,033,869	1,011,994
Total	\$8,092,161	\$10,943,869	\$10,273,069	\$10,514,094

Expenditures by Fund Type				
General	5,979,972	6,921,200	6,982,000	7,074,400
Special Revenue	431,344	630,200	716,600	600,000
Capital	432,043	2,463,900	1,645,900	1,933,000
Debt	1,248,802	928,569	928,569	906,694
Total	\$8,092,161	\$10,943,869	\$10,273,069	\$10,514,094

Full-Time Equivalents	63.09	63.09	63.09	63.09
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Exhibit: Revenue by Program				
Administration	7,936	9,000	5,500	7,000
Aquatic Center	277,579	321,600	307,600	315,200
Programming	420,850	425,250	419,200	416,000
Sports	294,756	300,000	307,500	301,500
Cultural Activities	22,244	28,700	24,000	29,100
Golf Course	1,402,389	1,610,000	1,479,500	1,558,800
Total	\$2,425,754	\$2,694,550	\$2,543,300	\$2,627,600

Department: Parks and Recreation

Program: Administration

Provides management control over departmental functions to promote a strong sense of community by providing a wide variety of recreational, cultural, and civic activities. Connects Leawood residents to their environment by planning and maintaining adequate green space and parkland and supporting green initiatives. Manages the financial and operational aspects of the department and analyzes existing procedures to improve department-wide efficiencies.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service to Leawood citizens:				
<i>Budgeted cost per citizen</i>	\$248	\$334	\$313	\$319
<i>Fee revenue per citizen</i>	\$74	\$82	\$78	\$80
<i>Citizens per employee</i>	517	520	520	523
<i>Sponsorships</i>	\$6,748	\$8,000	\$5,000	\$6,000
<i>Number of volunteer hours</i>	18,950	19,220	19,220	19,250
<i>Value of volunteer time</i>	\$404,772	\$410,539	\$410,539	\$411,180
✓ Ensure quality service by maintaining adequate staffing levels:				
<i>Overtime as a % of regular salaries</i>	2%	2%	2%	2%
✓ Develop and retain staff by promoting a team environment, collaboration, and open communication:				
<i>% employees maintaining certification</i>	85.0%	85.0%	85.0%	85.0%
<i>Employee turnover</i>	1	0	0	0
Full-Time Equivalent Positions	4.00	4.00	4.00	4.00
Parks & Recreation Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Recreation Technician	1.00	1.00	1.00	1.00
Admin Graphics Technician	1.00	1.00	1.00	1.00

Major Program Accomplishments

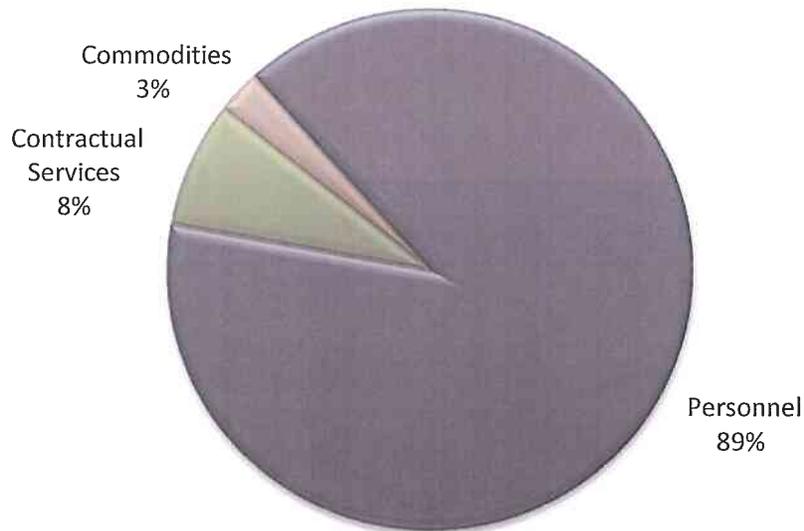
- Assisted the Leawood Foundation with the 1st fundraiser for proposed inclusive playground at City Park.
- Completed all the ADA projects identified in the revised Parks/Rec Master Plan.
- Reviewed 47 special event use applications.
- Reserved 237 outdoor shelters in City parks.
- Managed 52.1% of all activity registrations on-line.
- Reduced production/distribution of the Program Guide from 3 to 2; saving \$10,000; & no service impact.
- Established 3 new partnerships for sponsors and/or in-kind services.
- Facilitated 10 Parks/Rec Advisory Board meetings; and 6 Ironhorse Golf Committee/Course meetings.
- Assisted with the 7th annual SAB Homes Association meeting.
- Assisted the Leawood Foundation & Arts Council with the 5th annl Arti Gras Juried Art Show & Fundraiser.
- Completed final documents (plans) for the expansion of the Ironhorse Clubhouse.
- Assisted with the implementation of the Mayor's annual State of the City address.

Department: Parks and Recreation

Program: Administration

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	354,450	389,500	374,100	392,900
Contractual Services	19,761	34,400	34,400	34,200
Commodities	10,648	17,200	17,200	11,900
Capital	-	-	-	-
Debt Service	939,334	928,569	928,569	906,694
Grand Total	1,324,193	1,369,669	1,354,269	1,345,694

Expenditures by Fund Type				
General	384,859	441,100	425,700	439,000
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	939,334	928,569	928,569	906,694
Grand Total	1,324,193	1,369,669	1,354,269	1,345,694



2017 Budget Summary

Contractual Services includes \$15,650 for staff training/travel and professional memberships/subscriptions, \$8,000 for outside professional services, used on an as-needed basis, and \$3,400 in advertising expense. A total of \$6,400 is shown for office supplies and materials, and \$4,000 for meeting expenses including the Park & Recreation Advisory Board and the Golf Committee. Debt Service represents principal and interest due on various park improvements.

Department: Parks and Recreation

Program: Park Maintenance

Maintains all public parks, trails, green space, roadsides, and grounds of City-owned buildings/property. Other duties include snow removal, athletic field preparation, public art installations and maintenance of equipment at the Aquatic Center. Maintains the City's park system as attractive and safe places for recreational activities and public enjoyment, as well as landscapes at all other public facilities. Encourages responsible public stewardship of natural resources.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service to citizens:				
<i>Percent of total acres by type of maintenance</i>				
High maintenance	57%	57%	57%	57%
Medium maintenance	30%	30%	30%	30%
Developed park acre per employee	17.9	17.9	17.9	17.9
✓ Maintain attractive green spaces:				
No. of days between park mowings	7	7	7	7
No. median mowings each season	30	30	30	30
✓ Informational statistics:				
No. of acres maintained	486	486	486	486
No. of trees pruned	741	470	470	470
No. of trees removed	461	400	400	400
No. of trees planted	202	250	250	250
Miles of trail	8.00	8.00	8.00	8.00
Full-Time Equivalent Positions	27.09	27.09	27.09	27.09
Park Superintendent	1.00	1.00	1.00	1.00
Park Supervisors	3.00	3.00	3.00	3.00
Irrigation Specialist	1.00	1.00	1.00	1.00
Park Maintenance Worker (I,II,III)	14.00	14.00	14.00	14.00
Building Custodian	1.00	1.00	1.00	1.00
Park Attendant (Regular PT)	1.38	1.38	1.38	1.38
Park Maintenance Worker (Regular PT)	2.25	2.25	2.25	2.25
Seasonal/Casual Employees	3.46	3.46	3.46	3.46

Major Program Accomplishments

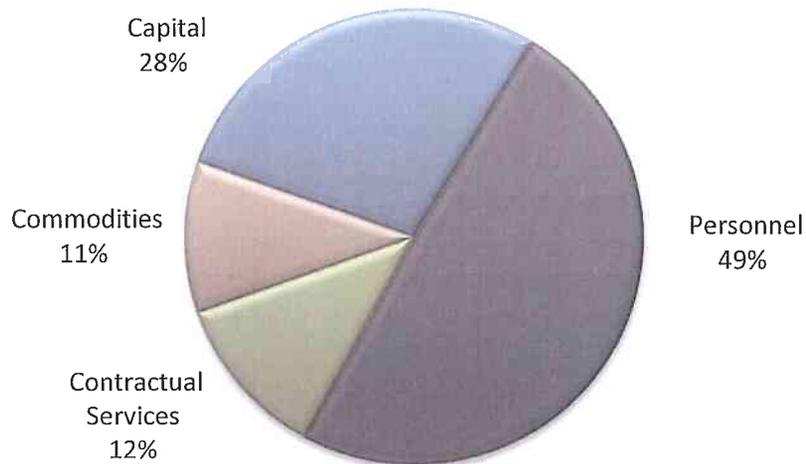
- Offered 3 emerald ash borer management meetings to assist home associations.
- Added managing trees during construction information to the building permit system.
- Received the Tree City USA for the 20th year and also the Tree City USA Growth Award in 2016.
- Provided accessible routes to City Park athletic fields.
- Staff support provided to the Sustainability, Park and Bicycle Friendly Advisory Boards.
- Staff support provided to the Community Garden plots.

Department: Parks and Recreation

Program: Park Maintenance

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	1,473,874	1,662,900	1,714,400	1,763,000
Contractual Services	312,669	403,600	403,600	418,100
Commodities	292,260	388,600	381,900	384,500
Capital	674,555	1,310,200	903,200	1,008,500
Debt Service	-	-	-	-
Grand Total	2,753,358	3,765,300	3,403,100	3,574,100

Expenditures by Fund Type				
General	2,078,803	2,455,100	2,499,900	2,565,600
Special Revenue	431,344	630,200	716,600	600,000
Capital	243,211	680,000	186,600	408,500
Debt	-	-	-	-
Grand Total	2,753,358	3,765,300	3,403,100	3,574,100



2017 Budget Summary

Contractual Services includes \$181,900 for utilities at the various parks in the City and the Park Maintenance buildings; \$69,000 for renovation of the Park Maintenance building and painting at both Gezer and I-Lan parks; \$71,000 for contractual mowing services (medians/ROW); \$42,100 for building/grounds maintenance and repairs; and \$15,000 for portable toilet rentals. Reflected in Commodities is \$170,700 for materials and supplies to maintain the City parks, structures and amenities; \$55,000 for unleaded and diesel gasoline; and \$50,000 for miscellaneous trail repairs, as needed. Capital in 2017 includes: \$216,500 for vehicles/equipment; \$655,000 for City-wide park improvements; \$50,000 for bicycle route signage; and \$90,000 to replace the roof of the Material Storage building.

Department: Parks and Recreation

Program: Recreation and Outdoor Programming

Develops and implements recreation and nature programs and instructional classes. Operates the Community Center in City Hall and the Lodge and other facilities at Ironwoods Park. Offers a variety of recreational classes, activities and facilities that meet the needs and interests of the community,

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate class fees:				
<i>Costs recovered through fees*</i>	70%	55%	56%	58%
<i>Facility utilization:</i>				
<i>Community Center</i>	53%	75%	60%	60%
<i>The Lodge at Ironwoods</i>	35%	48%	45%	45%
<i>Cabins at Ironwoods</i>	19%	28%	25%	28%
<i>Shelters</i>	88%	88%	88%	88%
✓ Ensure customer satisfaction with:				
Recreation classes:				
<i>Number of participants</i>	1,079	1,500	1,200	1,500
<i>Customer satisfaction rating</i>	98%	95%	95%	95%
<i>Meets participation requirement</i>	80%	87%	85%	85%
✓ Nature Center classes:				
<i>Number of participants</i>	2,701	700	2,500	2,500
<i>Customer satisfaction rating</i>	98%	95%	98%	95%
<i>Meets participation requirement</i>	95%	95%	95%	95%
Full-Time Equivalent Positions	12.66	12.66	12.66	12.66
Superintendent of Recreation Services	1.00	1.00	1.00	1.00
Program/Facilities Supervisor	1.00	1.00	1.00	1.00
Outdoor Recreation Supervisor	1.00	1.00	1.00	1.00
Outdoor Recreation Specialist	1.00	1.00	1.00	1.00
Seasonal/Casual Employees	8.66	8.66	8.66	8.66

Major Program Accomplishments

- Started off-site Outdoor Education Outreach programs at schools and daycare facilities.
- Hosted a teambuilding "open house" event as a way to promote and advertise the Challenge Course to local businesses and organizations within the community.
- Partnered with Play-Well TEKologies to offer Lego Camps at the Community Center.
- Over 1,600 people participated in Challenge Course programs in 2015.
- Partnered with Tippi-Toes dance to offer a Hip-Hop & Jazz dance class for children.
- Expanded birthday party options at Ironwoods Park to include a Challenge Course program.
- Hosted 125 groups at the Lodge and 203 groups at the Community Center.
- Over 350 children participated in camps in 2015.

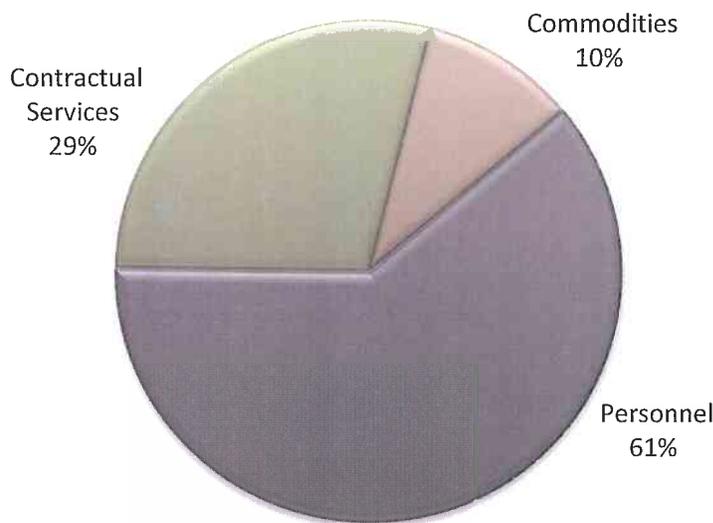
* Represents ALL costs for these programs, not just the costs associated with the revenue-producing functions.

Department: Parks and Recreation

Program: Recreation and Outdoor Programming

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	389,421	428,500	424,700	436,700
Contractual Services	175,944	285,700	277,000	204,100
Commodities	37,830	54,600	47,100	71,100
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	603,195	768,800	748,800	711,900

Expenditures by Fund Type				
General	603,195	768,800	748,800	711,900
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	603,195	768,800	748,800	711,900



2017 Budget Summary

Included in this presentation are both Recreation Programming, which primarily handles recreation classes, the Lodge and Community Center rentals; and Outdoor Programming, which focuses on the Nature Center, the Challenge Course, the Cabins and other Ironwoods Park activities. Included in Contractual Services is \$77,700 for instructor fees, monthly credit card fees and registration management software maintenance, \$84,700 for utilities and custodial services at the buildings, \$9,600 for a pro-rata share of the program guide printing, and \$11,300 for staff training/travel and field trip transportation and admission fees. Commodities will provide for office, camp, animal supplies of \$28,200; and \$38,400 for replacement expendable equipment items such as various tables, chairs, outdoor equipment, and challenge course ropes, etc. No Capital purchases are planned for 2017.

Department: Parks and Recreation

Program: Aquatic Center

To create a fun and safe aquatic experience by providing a quality facility, highly trained staff and a variety of activities for people of all ages, while operating in a cost-effective manner. Responsibilities include daily operations, concessions, procurement of equipment and supplies, chemicals, swim and dive teams, instructional swim program, special events and rentals.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate pool fees:				
<i>Costs recovered through pool fees</i>	78%	59%	55%	60%
✓ Ensure customer satisfaction:				
<i>Customer satisfaction rating</i>	98%	98%	98%	98%
<i>% days closed-inclement weather/events</i>	4%	5%	5%	5%
✓ Maintain a safe pool environment:				
<i>Daily attendees per on-duty staff</i>	14.84	14.85	14.85	14.85
<i>% lifeguard audits above 85%/5star</i>	100.0%	100.0%	100.0%	100.0%
<i>Swim lesson participants</i>	561	650	650	650
<i>No. of in-service staff trainings</i>	20	20	20	20
Full-Time Equivalent Positions	14.18	14.18	14.18	14.18
Seasonal/Casual Employees	14.18	14.18	14.18	14.18

Major Program Accomplishments

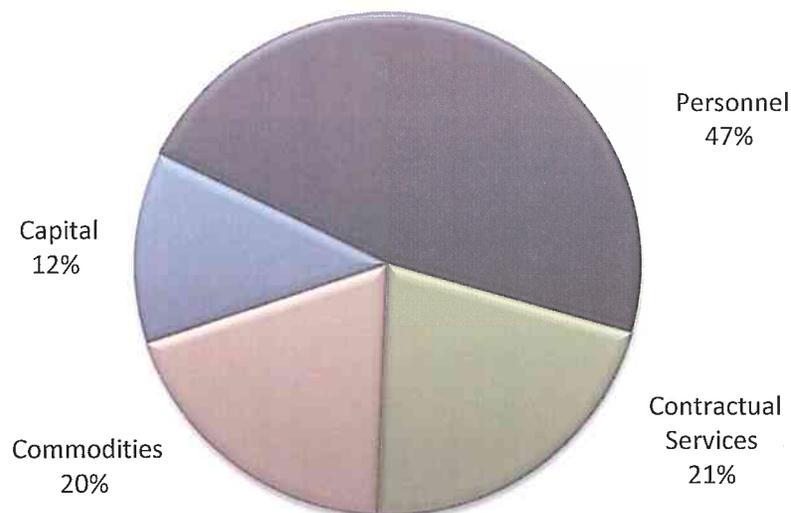
- Hosted the 11th annual Doggie Dunk.
- Expanded Swim Lesson Instructor training to enhance knowledge.
- The Aquatics & Special Events Supervisor completed training to become a Lifeguard Instructor Training; allowing for in-house training.
- Allowed patrons to bring food into the facility; resulting in increased concession sales.
- Combined the Deck and Concession Attendant positions to reduce staff hiring costs and the ability to cross-train for potential staff shortages.

Department: Parks and Recreation

Program: Aquatic Center

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	180,417	250,100	249,900	249,900
Contractual Services	87,907	142,100	142,100	112,000
Commodities	82,560	94,600	94,600	102,600
Capital	4,846	55,000	67,900	65,000
Debt Service	-	-	-	-
Grand Total	355,730	541,800	554,500	529,500

Expenditures by Fund Type				
General	350,884	486,800	486,600	464,500
Special Revenue	-	-	-	-
Capital	4,846	55,000	67,900	65,000
Debt	-	-	-	-
Grand Total	355,730	541,800	554,500	529,500



2017 Budget Summary

Contractual Services in 2017 includes: utilities of \$53,000; pool repair parts/service of \$25,000, swim and dive sanctioning and league fees; professional memberships of \$2,400; staff training of \$8,100; and a share of the printing of the program guide of \$4,900. Within Commodities is \$49,200 for materials and supplies to operate the facility, \$25,000 to purchase food and beverage items for resale in concessions and \$18,700 for replacement of expendable equipment. Capital in 2017 will allow for re-painting of the pool.

Department: Parks and Recreation

Program: Sports

Develops and implements all sport leagues, tournaments, clinics, sportsmanship programs, and partnerships to offer safe, fun and affordable recreation or athletic activities for youths and adults.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate league fees:				
<i>Costs recovered through fees</i>	95%	70%	71%	70%
✓ Ensure customer satisfaction:				
<i>No. of participants</i>	4,012	4,000	4,000	4,000
<i>Program attendance rates</i>	95%	95%	95%	95%
<i>Customer Satisfaction</i>	98%	95%	95%	95%
Full-Time Equivalent Positions				
	2.91	2.91	2.91	2.91
Sports Supervisor	1.00	1.00	1.00	1.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Seasonal/Casual Employees	0.91	0.91	0.91	0.91

Major Program Accomplishments

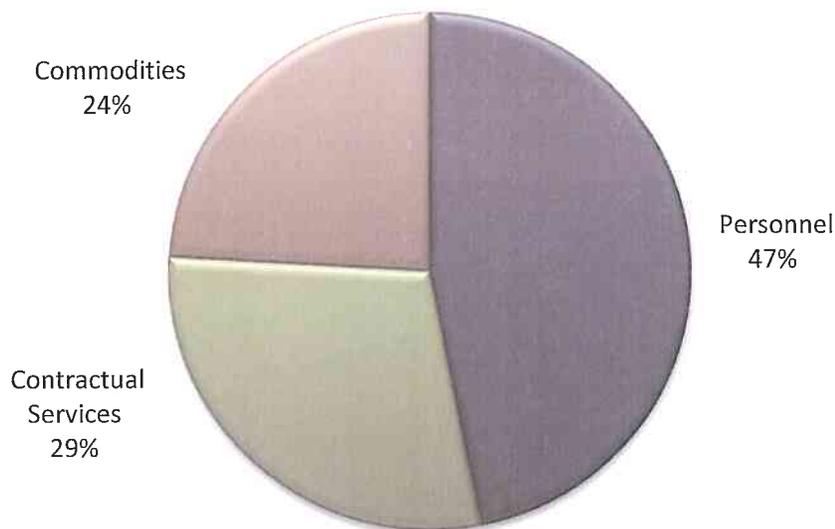
- Offered soccer enrollment for the first time on-line through the WebTrac registration software, improving customer service.
- Implemented the T-Ball and Coach Pitch Baseball league serving 675 participants.
- Implemented the Spring and Fall Soccer leagues serving 3,000 participants.
- Hosted 190 participants in the First Tee Golf program at Ironhorse Golf Club.
- Continued the partnership with Genesis Health Club (formerly Midtown Tennis & Health Club) to provide tennis instruction at Leawood City Park.

Department: Parks and Recreation

Program: Sports

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	176,820	197,500	208,700	203,300
Contractual Services	79,865	124,800	118,600	125,800
Commodities	53,935	108,200	108,200	104,300
Capital	-	-	-	-
Debt Service	-	-	-	-
Grand Total	310,620	430,500	435,500	433,400

Expenditures by Fund Type				
General	310,620	430,500	435,500	433,400
Special Revenue	-	-	-	-
Capital	-	-	-	-
Debt	-	-	-	-
Grand Total	310,620	430,500	435,500	433,400



2017 Budget Summary

Contractual Services includes \$69,100 for the payment of officials, instructors, sports camps, and monthly credit card fees; \$28,300 for the purchase of supplies to maintain the fields and courts; \$15,100 for electricity and telephone usage; \$6,800 for staff training, travel and professional memberships; and \$2,700 for a share of the printing cost of the program guide. Within Commodities is \$52,200 to purchase league uniforms, \$33,500 for awards, \$11,800 for sport supplies and \$6,600 for the replacement of expendable equipment.

Department: Parks and Recreation

Program: Cultural Activities/Special City-Wide Events

Offers cultural activities and amenities including public art commissions, theater productions through the Leawood Stage Company, educational programs at the Oxford School, and citywide special events, including the July 4th celebration. To promote community spirit and inspire citizens through live theater, public art and family-oriented public events. Connect citizens to their heritage through educational activities at the Oxford School.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Offer a variety of theater, arts and special events:				
<i>Audience Event count</i>	22,946	15,000	20,000	25,000
<i>No. of Main Stage productions</i>	3	3	3	3
<i>No. of Arts events</i>	40	30	40	40
<i>No. of Public Art Commissions</i>	1	1	1	2
<i>No. of Special Events</i>	8	8	8	8
✓ Ensure customer satisfaction with:				
<i>Special Events</i>	95%	97%	97%	98%
<i>Oxford School House programs</i>	98%	95%	98%	95%
Full-Time Equivalent Positions				
Special Project & Events Supervisor	2.25	2.25	2.25	2.25
Coordinator Cultural Arts	1.00	1.00	1.00	1.00
Oxford School House Staff <i>(Seasonal/Casual)</i>	0.25	0.25	0.25	0.25

Major Program Accomplishments

- The Leawood Art Council (LAC) and Leawood Foundation hosted the 4th annl Arti Gras show/reception.
- The LAC and Leawood Foundation hosted the Donor Reception Pre-Arti Gras show.
- The LAC hosted an exhibit by Johnson County Developmental Support Artists.
- The Leawood Stage Company (LSC) hosted "A Delicate Balance" by the Senior Barn Players.
- The LSC hosted the Annual Tea with Shakespeare in partnership with 3 other groups.
- The LSC produced "Promises, Promises" in the City Hall Oak Room.
- APPI held a dedication and reception for Albert Paley's sculpture "Variance".
- The LAC held an art show and reception in partnership with the Leawood Fine Art Gallery.
- Presented 5 children's cultural events at Ironwoods Park on Tuesday mornings in June.
- Presented "Rockin' Rob" concert at the annual Duck Derby in Gezer Park.
- The LSC produced "Oliver!" musical at Ironwoods Amphitheater for 7 nights in July.
- The LAC presented 4 Sunday evening concerts at Ironwoods Park in August.

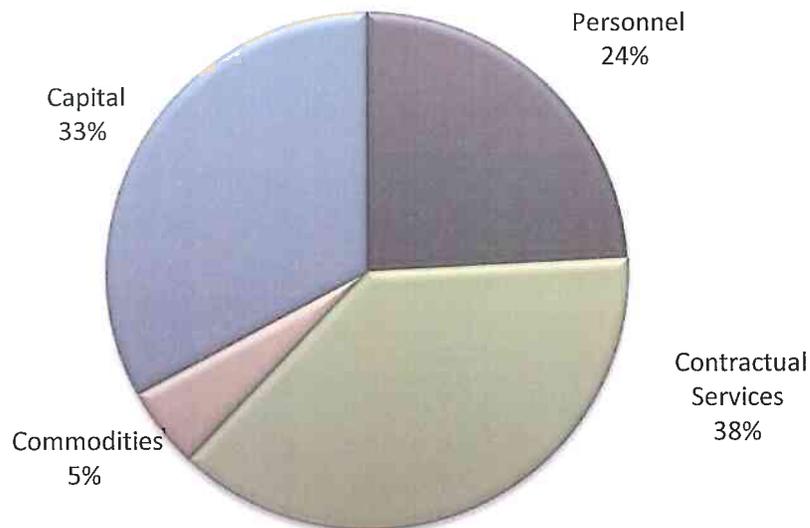
Department: Parks and Recreation

Program: Cultural Activities/Special City-Wide Events

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	128,269	140,100	146,500	146,100
Contractual Services	181,024	230,200	230,600	229,000
Commodities	15,845	33,600	37,600	30,800
Capital	9,272	493,400	183,500	198,500
Debt Service	-	-	-	-
Grand Total	334,410	897,300	598,200	604,400

Expenditures by Fund Type

General	325,138	403,900	414,700	405,900
Special Revenue	-	-	-	-
Capital	9,272	493,400	183,500	198,500
Debt	-	-	-	-
Grand Total	334,410	897,300	598,200	604,400



2017 Budget Summary

Included in this presentation are the annual costs for Special Events, Community Theater, Cultural Arts and Historic Programs. Reflected in Contractual Services and Commodities are funds to provide City-sponsored events such as the Eggstravanza, the 4th of July celebration, the Fall Festival, the Father/Daughter dance, the Labor Day run, the Holiday Lighting ceremony, the annual musical/theater production, concerts, art shows, library programs, and educational outreach programs at the Oxford School. Included in Capital funds for potential art purchases from the City Capital Art fund and the Public Art Impact Fee fund; although no specific items are identified at this time.

Department: Parks and Recreation

Sub-Program: Golf Course

Maintains the Ironhorse Golf Course. Operates at full potential for effective cost recovery through an agreement with an outside management company-Troon Golf.

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Performance Measures				
✓ Provide efficient service and charge appropriate fees:				
<i>Costs recovered through golf revenue</i>				
<i>Total costs (includes debt)</i>	58%	51%	47%	47%
<i>Operating costs</i>	70%	53%	48%	49%
<i>Total revenue</i>	\$1,402,389	\$1,610,000	\$1,479,500	\$1,558,800
<i>Total revenue per paid round</i>	\$64	\$67	\$63	\$65
✓ Ensure customer satisfaction:				
<i>Customer satisfaction rating</i>	98%	98%	98%	98%
<i>Utilization ratio</i>	39.5%	63.0%	43.0%	44.6%
✓ Informational statistics:				
<i>Number of paid rounds</i>	22,030	24,112	23,500	23,803
<i>Tournament Event rounds</i>	1,817	3,984	1,950	2,004

	0.00	0.00	0.00	0.00
Full-Time Equivalent Positions				

No City Employees - Course is operated by a Golf Management Company with 31 employees

Major Program Accomplishments

- Completed all new decking on golf course bridges.
- Finished ADA concrete work throughout the course.
- Completed other "access" cart path areas on the golf course.
- Held a successful course 20th Anniversary event.
- Began work on implementation of new Jonas Golf Course software for increased efficiency.
- The general obligation debt for the golf course was paid in full in 2015.
- Facilitated one successful golf tournament and after-hours event with the Leawood Chamber.

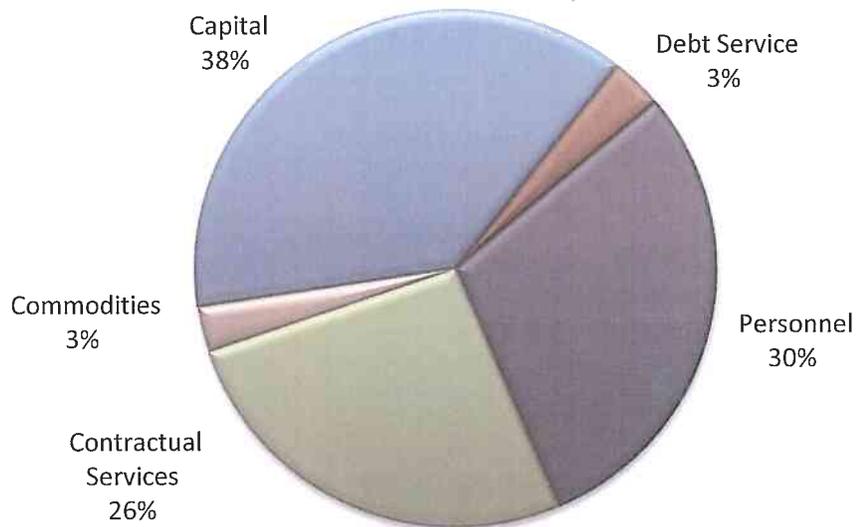
Department: Parks and Recreation

Sub-Program: Golf Course

	2015 Actual	2016 Budget	2016 Estimated	2017 Budget
Expenditures by Character				
Personnel	976,640	970,000	994,000	984,900
Contractual Services	776,722	768,600	790,900	869,900
Commodities	67,904	90,600	80,600	94,000
Capital	174,714	1,235,500	1,207,900	1,261,000
Debt Service	414,675	105,800	105,300	105,300
Grand Total	2,410,655	3,170,500	3,178,700	3,315,100

Expenditures by Fund Type

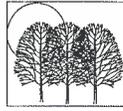
General	1,926,473	1,935,000	1,970,800	2,054,100
Special Revenue	-	-	-	-
Capital	174,714	1,235,500	1,207,900	1,261,000
Debt	309,468	-	-	-
Grand Total	2,410,655	3,170,500	3,178,700	3,315,100



2017 Budget Summary

Contractual Services provides for advertising, management company fees, utilities, building/ground maintenance, cost of goods sold and insurance. The purchase of materials/supplies and expendable equipment are included in Commodities. Capital improvements in 2017 includes \$196,000 for the replacement purchase of several pieces of mowing and landscape care equipment and one vehicle; and \$1,065,000 for the Ironhorse Clubhouse expansion project. Debt Service reflects the annual payment for the three-year golf cart lease which began in 2015.

CITY OF LEAWOOD, KANSAS



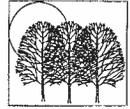
"Growing with Distinction"



In 2015, Leawood received a number of acknowledgments from a variety of entities in recognition of being a very desirable place to both live and work, including:



Another indicator of a vibrant community is a high level of diverse economic activity. In 2015, almost 2,000 building permits were issued. The total residential construction value was approximately \$55 million, and the total commercial construction value was \$135 million, for a combined total of \$190 million.



Capital Improvement Program (C.I.P.) 2017 – 2021

What is a Capital Improvement Program (C.I.P.)?

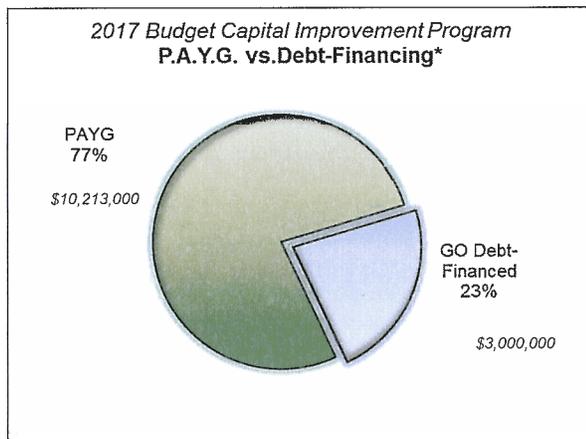
This is a plan which is the result of a systematic evaluation of Leawood's capital needs. It serves as a roadmap for the acquisition and/or improvement of City infrastructure and public facilities over a five-year period. Formulation of the plan includes the prioritization of public improvements and cost projections, which allows the City to take full advantage of federal, state and county funds. The intent of a Capital Improvement program is to schedule major physical improvements which are formulated by City departments.

Who Develops and Reviews the C.I.P.?

Each fall, staff begins work on the C.I.P. by asking for capital requests which are anticipated over a five-year period. Once a complete list has been created and included in the C.I.P. document, it is submitted to the Governing Body. They are responsible for recommending and prioritizing projects from a budgetary and affordability perspective as well as examining the need and priority of the projects themselves. Also receiving the capital plan is the Planning Commission who is responsible for reviewing and recommending project priority from a professional planning perspective.

How is the C.I.P. Financed? Because most capital improvements involve the outlay of substantial funds, local governments can seldom pay for these facilities through appropriations in the annual operating budget. Therefore, numerous techniques have evolved to enable local governments to pay for capital improvements over time rather than in a single year. Most techniques involve the issuance of bonds, debt-financing, in which a government borrows money from investors and pays the principal and interest over a number of years. Long-term debt is issued by the City of Leawood in accordance with Resolution No. 1518.

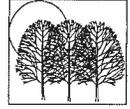
The CIP includes both Pay-As-You-Go (PAYG) and Debt-Financed projects. PAYG represents capital projects and equipment purchases that will be funded with cash, not debt-financed. The 2017 Budget includes \$10,213,000 for PAYG expenses. Planned expenses are \$3,599,100 for arterial & residential street improvements; \$1,777,400 for the replacement of vehicles/equipment; \$2,200,000 for stormwater projects; \$2,438,000 in City building and park repairs/maintenance; and \$198,500 for public art.



The graph shows the funding components of capital expenses planned for 2017. The PAYG expenses will be cash-funded using several City budgeted funds. The debt-financed projects will be initially supported with temporary note financing to provide for the construction. General Obligation bonds are issued when the projects are complete.

What is a capital expenditure? It is an expense, which results in the acquisition of or the addition to a capital asset. Capital spending, for equipment and/or capital improvement projects, could potentially impact the operating budget with future revenue generation as well as increased expenditures.

The scheduling of projects over a five-year period is based on an evaluation of Leawood's development policies, plans for future growth and the ability of the City to acquire and afford the debt. The capital improvement programming process is repeated each year to allow re-evaluation of previous requests and to consider new requests based on changing community needs and conditions.



Capital Planning Objectives

The objectives of the CIP include the following:

1. To forecast the public facilities and improvements that will be needed in the near future.
2. To forecast the public financing needs in order to maximize available federal, state and county funds.
3. To promote sound financial planning in order to enhance and protect the bond rating of the City of Leawood, in accordance with the Debt Policy.
4. To avoid, through sound financial planning, dramatic fluctuations of the tax rate.
5. To focus attention on, and assist in, the implementation of established community goals as outlined in the long term goals of the City Council.
6. To serve as a guide for local officials in making budgetary decisions.
7. To balance the needs of developing south Leawood with the needs of the already developed northern and middle portion of Leawood.
8. To promote and enhance the economic development of the City of Leawood in a timely manner.
9. To arrive at a balance between needed public improvements and the present financial capability of the City to provide for these improvements.
10. To provide an opportunity for citizens and interest groups to voice their requests for community improvement projects.
11. To provide for improvements in a timely and systematic manner.
12. To encourage responsible land use development within the City as well as adherence to the Leawood Master Development Plan.
13. To enable the Governing Body to consider long-term responsibilities and to respond appropriately.



Impact of Capital Spending on the Operating Budget

Capital purchases may or may not affect the operating costs of the City. The development of new roadway, storm sewers, facilities, and other infrastructure could result in increased maintenance, insurance, utility or personnel costs. Capital projects are linked to operating costs in order to maintain long term financial balance and key service levels. Generally the projects included in the C.I.P. will impact the operating budget through increased staff time to review, design, administer contracts, and provide for right of way acquisitions; however these expenses are generally included in the total project cost. Conversely, improvements made to an infrastructure are possibly only assumed to provide for an economic improvement to the City. For example, street and storm sewer improvements financed by the City could result in additional sales tax, property tax or other revenue if they are primarily being undertaken for a revenue-producing improvement, such as a shopping center or a development area. Or a major repair and improvement could decrease future operating costs, i.e. an energy efficient roof replacement could result in lower utility costs.

The City's capital spending includes a combination of pay-as-you-go financed projects and debt financing for larger, more costly improvements and additions. The below tables show the planned capital spending for 2017 and the estimated impact on the City's operating budget, 2018 and forward.

PAY-AS-YOU-GO Financed Improvements:

PROJECT	C.I.P. #	Budget Page #	2017 City Cost	Recurring/ Non-Recurring	Operating Budget Impact
<i>Arterial Street Improvements</i> 133 rd Street, State Line to Roe Roe Avenue, 121 st to 135 th Streets 151 st Street, Nall to E City Limits	72022 72053 72068	P. 141	\$361,200 \$400,000 \$270,000	NR NR NR	No impact. These projects represent repairs to prolong the roadway life. The 133 rd Street, State Line to Roe project will be done in cooperation with the partner city of Overland Park, Ks.
<i>2017 Residential Street Program</i> Slurry Seal Mill & Overlay	70021 70022	P. 143	\$400,000 \$1,122,100	R R	No impact. The completion of these projects will alleviate future repairs. The Patrician Woods stormwater project repairs total \$1,600,000; however 75% of the costs are reimbursable from Johnson County SMAC funds. The total City cost will be \$400,000.
<i>1/8 Cent Sales Tax Projects</i> Patrician Woods Stormwater Wenonga, 91 st to 93 rd Streets	77018 73002	P. 144	\$400,000 \$600,000	NR NR	No impact. The completion of these projects will alleviate future repairs. The Patrician Woods stormwater project repairs total \$1,600,000; however 75% of the costs are reimbursable from Johnson County SMAC funds. The total City cost will be \$400,000.
<i>Other Projects</i> Bicycle Route Sign System Fiber Technology Install, Phase 2 City Hall Courtyard Repairs FS #2 HVAC Replacement FS #3 HVAC Replacement Park Material Bldg Roof Replace	71026 74047 74075 74046 74018 74034	P. 145	\$50,000 \$158,400 \$200,000 \$120,000 \$143,000 \$90,000	NR R NR NR NR NR	It is anticipated that the majority of these repairs, replacements and/or enhancements will reduce future maintenance costs.
<i>Park Improvement Projects</i> Ironhorse Golf Clubhouse Expansion 2016 Park Improvements, Year 1	49133 71023	P. 146	\$935,000 \$590,000	NR R	Both of these projects could potentially impact operating expenses and revenues. The Clubhouse improvements could result in additional revenue from rentals/special events and a slight increase in operating expenses, i.e. utilities, food/beverage supplies.

Debt-Financed Improvements:

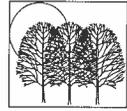
PROJECT	C.I.P. #	Budget Page #	2017 City Cost	Recurring/ Non-Recurring	Operating Budget Impact
2017 Residential Streets, Ph II, Yr 5 (General Obligation Bonded Project)	80217	P.152	\$3,000,000	R	No impact. The areas identified in 2017 involve over 6,800 feet of reconstruction repairs to existing residential streets.



City of Leawood
Pay-As-You-Go Capital Improvement Program Summary

Listed below are the resources and expenditures for all pay-as-you-go capital expenditures for the City of Leawood. Included are the General, Special Revenue and Capital funds. This presentation *does not* include transfers between capital funds.

	2015 Actual	2016 Budget	2016 Estimate	2017 Budget
Beginning Capital Reserves	\$14,824,034	\$16,281,600	\$18,406,621	\$19,007,400
Revenues				
Sales Tax	863,362	931,700	880,600	906,500
Gasoline Tax	885,582	845,000	875,000	892,500
Alcohol Tax	530,795	544,225	544,225	560,552
Grants	2,234,346	1,160,000	1,926,000	2,270,800
All Other	652,023	862,975	959,254	680,488
General Fund	6,884,335	6,772,400	6,731,800	6,658,560
Total	\$12,050,443	\$11,116,300	\$11,916,879	\$11,969,400
Expenditures				
<i>by Department</i>				
Administration	1,382,683	1,482,400	1,394,200	1,392,200
Police	155,983	619,000	408,400	556,500
Fire	108,309	348,000	320,200	401,000
Public Works	5,457,494	5,436,300	6,330,800	6,394,100
Parks & Recreation	863,387	3,094,100	2,362,500	2,533,000
Total	\$ 7,967,856	\$10,979,800	\$10,816,100	\$11,276,800
<i>by Project</i>				
Arterial Streets	1,313,438	2,177,500	3,041,200	2,102,000
Residential Streets	1,537,347	1,523,300	1,613,200	1,497,100
Stormwater	1,979,414	1,143,000	806,600	2,200,000
Park Maintenance	428,114	2,180,200	1,640,000	1,720,000
Buildings and Facilities	312,784	435,000	680,200	718,000
Public Safety Fund	1,073,122	1,074,000	1,036,900	1,063,800
Equipment	870,199	922,900	993,100	1,085,900
Vehicles	444,166	1,030,500	821,400	691,500
Public Art	9,272	493,400	183,500	198,500
Total	\$ 7,967,856	\$10,979,800	\$10,816,100	\$11,276,800
Revenues Over (Under)				
Expenditures	4,082,587	136,500	1,100,779	692,600
Transfers	(500,000)	(500,000)	(500,000)	(500,000)
Ending Capital Reserves	\$18,406,621	\$15,918,100	\$19,007,400	\$19,200,000



**Pay-As-You-Go Capital Program
2017 - 2021
Capital Improvement Summary by Fund**

Special Highway Fund

	2017	2018	2019	2020	2021
Projected Expenditures	\$1,547,100	\$1,524,600	\$1,552,700	\$1,581,500	\$1,611,000

The purpose of this special revenue fund is to provide for the Pay-As-You-Go slurry seal and residential street improvement programs. These programs total \$1,522,100 in 2017 to fund slurry seal (\$400,000); and mill/overlay repairs (\$1,122,100). A 2.5% inflation factor has been included in the forecast for each year to cover the rising cost of materials. The main revenue source for this fund is the Gasoline Tax along with \$500,000 annually from the 1/8-Cent Sales Tax fund and \$100,000 from the General Fund.

Special Parks and Recreation Fund

	2017	2018	2019	2020	2021
Projected Expenditures	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000

The Special Parks and Recreation fund collects one-third of the Alcohol Tax funds received by the State. State law requires that all monies received by this fund be expended for the purchase, establishment, maintenance or expansion of services, programs and facilities. Several park improvements/repairs were identified in the comprehensive park plan study that was performed in 2013. These items have been prioritized and a total of \$590,000 in both 2016 and 2017 will be expensed. Beginning in 2018, a total of \$1.0m per year is planned for these improvements. The Capital Improvements fund will provide \$400,000 annually in years 2018-2021.

Street Improvements Fund

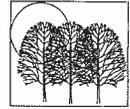
	2017	2018	2019	2020	2021
Projected Expenditures	\$2,102,000	\$1,845,000	\$2,175,000	\$2,320,000	\$2,170,000

This fund provides for pay-as-you-go street improvements for the Arterial program and other street/signal repairs. In 2017 this fund will provide for \$1,031,200 of the \$2,102,000 total improvements after the projects are complete. All of the planned projects for 2017 will be administered by the City. The City assumes 100% of the funding requirements until the projects are complete. After completion, the cooperating entities (surrounding city or county funds) are billed and reimbursement funds received. In 2017, \$1,051,000 for the planned projects will be paid with C.A.R.S. (County Assistance Road System) reimbursements, and \$19,800 from Overland Park KS.

1/8-cent Sales Tax Fund

	2017	2018	2019	2020	2021
Projected Expenditures	\$2,700,000	\$1,200,000	\$2,500,000	\$1,025,000	\$1,025,000

The collection of this revenue began in July, 2000 with a purpose of completing residential street repairs and stormwater repairs. The 2017 Budget includes \$1,600,000 for stormwater improvements in the Patrician Woods neighborhood, 75% of which will be reimbursed by Johnson County; and \$600,000 to replace the existing Stormsewer on Wenonga between 91st and 93rd Streets. As mentioned previously, \$500,000 will be transferred to the Special Highway fund for residential street projects in 2017.



**Pay-As-You-Go Capital Program
2017 – 2021
Capital Improvement Summary by Fund**

City Equipment Fund

	2017	2018	2019	2020	2021
Projected Expenditures	\$1,702,000	\$1,635,500	\$1,661,000	\$1,749,000	\$1,701,000

A total of \$1,702,000 is planned for purchase from the City Equipment Fund. The details of these vehicles and equipment can be found on the following pages.

Capital Improvements Fund

	2017	2018	2019	2020	2021
Projected Expenditures	\$2,046,400	\$1,482,500	\$795,000	\$604,000	\$737,000

The purpose of this fund is to provide for repairs and rehabilitation of existing City facilities. Each year \$50,000 is included for engineering/design expenses, to be used if needed. Pay-as-you-go expenses for 2017 total \$1,996,400:

Interior Wall Renovations – <i>Citywide</i>	\$25,000
City Hall Courtyard Repairs – <i>Citywide</i>	200,000
Fiber Technology Install, Phase 2 -- <i>Citywide</i>	158,400
2017 Park Improvements, Year 2 - <i>Citywide</i>	55,000
Bicycle Route Sign System – <i>Citywide</i>	50,000
HVAC Replacement – <i>Fire Station #2</i>	120,000
HVAC Replacement – <i>Fire Station #3</i>	143,000
Replace Oil Supply Reels/Dispenser – <i>PW Maintenance</i>	25,000
Storage Building Roof Replace – <i>Park Maintenance</i>	90,000
Repaint Pool – <i>Aquatic Center</i>	65,000
Ironhorse Clubhouse Expansion – <i>Ironhorse Golf Course</i>	1,065,000

City Capital Art

	2017	2018	2019	2020	2021
Projected Expenditures	\$198,500	\$95,000	\$87,500	\$120,000	\$70,000

Annually, the City allocates funding for cultural arts and the acquisition of art pieces. The 2017 art allocation is \$164,860 and is distributed as follows: Cultural Arts in the amount of \$46,600; Community Theater in the amount of \$73,500; and the remainder of \$44,760 for capital art purchases. If the Capital Art budget is not used in the current year, it may be carried over to the next budget year. Art purchases are carefully selected and often times due to the price of a selection, a year or two may pass before a specific piece of art may be acquired. In 2017 a total of \$70,000 has been included for yet-to-be-identified art pieces. This fund also includes a reserve for annual art maintenance repairs, of \$128,500, in 2017. This amount represents 10% of the total art value for all city-owned pieces and therefore changes annually as art is added.

Public Art Impact Fee

	2017	2018	2019	2020	2021
Projected Expenditures	\$0	\$0	\$0	\$0	\$0

This fund collects fees from developers for the purchase of public art. No purchases are planned for 2017 or future years at this time. The fund balance in this fund was \$330,275 at year-end 2015. When impact fee revenue is collected, the funds are placed in this fund for art purchases. Similar to the City Capital Art fund, money in this fund may also be carried over to the next budget year if not spent.



**Pay-As-You-Go Capital Program
2017 - 2021**

The next few pages detail the planned capital equipment and vehicle purchases for 2017 through 2021. The City follows a vehicle and equipment replacement policy which uses the following criteria:

<u>Type of Vehicle/Equipment</u>	<u>Suggested Replacement</u>
Automobiles (Full-Size & Mini Vans)	7 - 10 years / 100,000 miles
Police Patrol Units	3 years / 85,000 miles
Police/Fire Special Service Vehicles	4 - 7 years / 65,000 miles
Police Motorcycles	2 years (special lease agreement with the vendor)
Sport Utility Vehicles	7 - 10 years / 100,000 miles
Light and Medium Duty Pickups/Flat Beds	6 - 9 years / 80,000 miles
Heavy Duty Truck Chassis, Specialty Units	8 - 15 years / 200,000 miles
Fire Trucks	10 - 15 years
Fire, Heavy Duty Specialty Units	10 years
Street Sweepers	4 - 5 years / 4,000 hours
Construction Equipment	7 - 10 years / 7,000 hours

Capital Leases

The City attempts to use cash to purchase a majority of the routine capital replacements, but in order to maintain cash flow, and to purchase costly items, lease/purchase agreements are sometimes utilized. Current leases are:

	<u>2017 Payment</u>	<u>Lease Expires</u>
GENERAL FUND - Capital Lease/Purchase Payments:		
<u>Golf Course (11110.44610.871100/872100)</u>		
Golf Carts	\$105,300	2017
<u>Fire (11110.22530.871100/872100)</u>		
Fire Pumps (2)	\$146,800	2021
Fire Platform Truck (reflects estimated payment)	\$146,700	2026
Total Capital Lease/Purchase Payments:	\$398,800	

Capital Equipment/Vehicles

Impact of Capital Equipment Purchases on the Operating Budget

While difficult to quantify, the City has identified the impact on the operating budget using the following scale:

- 1 = Annual Operating Impact of less than \$500 per year.**
- 2 = Annual Operating Impact between \$500 and \$1,000 per year.**
- 3 = Annual Operating Impact greater than \$1,000 per year.**

Contingency funds are available in all of the capital funds to address emergency or non-routine expenses that may arise during the budget year and therefore not impact service levels.

CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
INFORMATION SERVICES						
(13010.11610.814000) Computerization						
Software Upgrades	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	1
Hardware & General Technologies	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	1
Phone System Upgrades	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	1
Microsoft Select 6.0 Licensing	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	1
	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	
COMMUNITY DEVELOPMENT						
(13010.118xx.812000) Vehicles						
2 Service Utility Vehicles (#503,506)	\$0	\$50,000	\$0	\$0	\$0	3
1 Service Utility Vehicle (#502)	\$0	\$0	\$25,000	\$0	\$0	2
	\$0	\$50,000	\$25,000	\$0	\$0	

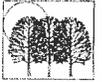


**Pay-As-You-Go Capital Program
2017 - 2021**

CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
POLICE DEPARTMENT						
(13010.221xx.811000) Equipment						
Automated Fingerprint Imaging System	\$0	\$50,000	\$0	\$0	\$0	2
Exercise Equipment	\$0	\$0	\$0	\$0	\$5,500	0
Speed Control System	\$10,000	\$0	\$0	\$0	\$0	1
Total Station Data Collection Equip	\$0	\$0	\$13,000	\$0	\$0	2
In-Car Camera System	\$150,000	\$0	\$0	\$0	\$0	1
Mobile License Plate Reader	\$0	\$0	\$0	\$0	\$25,000	0
	\$160,000	\$50,000	\$13,000	\$0	\$30,500	
(13010.221xx.812000) Vehicles						
2 Admin Vehicles (#100,102)	\$0	\$0	\$0	\$0	\$58,000	3
1 Admin Vehicle (#101)	\$0	\$0	\$0	\$28,000	\$0	2
Admin Vans (#104,105)	\$28,000	\$0	\$0	\$28,000	\$0	3
1 Admin Vehicle (#110)	\$0	\$28,000	\$0	\$0	\$0	2
Patrol Vehicles	\$225,000	\$228,000	\$115,500	\$234,000	\$197,500	3
Harley Motorcycle Trade-Ins	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	1
1 DARE/SRO Vehicle (#150)	\$37,500	\$0	\$0	\$0	\$0	2
1 DARE/SRO Vehicle (#151)	\$0	\$38,000	\$0	\$0	\$39,500	2
2 Investigation Vehicles (#160,162)	\$0	\$0	\$49,000	\$0	\$0	2
1 Investigation Vehicle (#161)	\$23,500	\$0	\$0	\$0	\$0	2
2 Investigation Vehicles (#163,165)	\$0	\$0	\$0	\$0	\$50,000	2
1 Investigation Vehicle (#164)	\$0	\$23,500	\$0	\$0	\$0	2
2 Canine Units (#173,174)	\$0	\$0	\$0	\$78,000	\$0	3
1 PSO Truck (#191)	\$30,000	\$0	\$0	\$0	\$0	2
Animal Control Truck (#195)	\$0	\$60,000	\$0	\$0	\$0	2
	\$359,000	\$392,500	\$179,500	\$383,000	\$360,000	
(13010.221xx.814000) Computerization						
Cry Wolf Software	\$0	\$0	\$35,000	\$0	\$0	1
	\$0	\$0	\$35,000	\$0	\$0	
FIRE DEPARTMENT						
(13010.22530.812000) Vehicles						
F250 Truck (#310)	\$45,000	\$0	\$0	\$0	\$0	2
F250Truck (#312)	\$0	\$0	\$0	\$0	\$45,000	2
Large SUV (#1284)	\$0	\$44,000	\$0	\$0	\$0	2
	\$45,000	\$44,000	\$0	\$0	\$45,000	
(13010.22530.811000) Equipment						
ATV Emerg Response/Rescue Unit	\$0	\$0	\$21,000	\$0	\$0	1
Storm Warning Siren Replacements	\$38,000	\$39,000	\$39,000	\$40,000	\$40,000	0
Mobile Data Terminals	\$0	\$65,000	\$0	\$0	\$0	1
Exercise Equipment	\$0	\$12,000	\$0	\$0	\$12,000	0
Thermal Imaging Cameras	\$27,000	\$28,000	\$0	\$0	\$0	2
Rescue Boat/Trailer	\$28,000	\$0	\$0	\$0	\$0	1
SCBA Equipment	\$0	\$0	\$0	\$0	\$150,000	0
Air Bag Lift System	\$0	\$0	\$10,000	\$0	\$0	1
	\$93,000	\$144,000	\$70,000	\$40,000	\$202,000	

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.

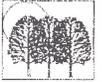


**Pay-As-You-Go Capital Program
2017 - 2021**

CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
PUBLIC WORKS DEPARTMENT						
(13010.33200.811000) Equipment						
National Signal Arrowboard	\$0	\$0	\$0	\$0	\$15,000	1
Case Wheel Loader (#472)	\$0	\$0	\$0	\$125,000	\$0	1
Backhoe (#473)	\$130,000	\$0	\$0	\$0	\$0	1
Skid Steer Loader (#475, 476)	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	0
Utility Trailers (#479,484,499)	\$10,000	\$0	\$0	\$7,000	\$0	0
Breaker Attachment (# 480)	\$0	\$0	\$15,000	\$0	\$0	1
Air Compressor (#487)	\$0	\$15,000	\$0	\$0	\$0	1
EZ Melter (#488)	\$0	\$0	\$0	\$0	\$43,000	1
Hot Patch Unit (#490)	\$48,000	\$0	\$0	\$0	\$0	1
Brush Leaf Vac (#494)	\$0	\$0	\$0	\$0	\$50,000	1
Paint Striper (#497)	\$0	\$10,000	\$0	\$0	\$0	1
Mobile Column Lift	\$0	\$0	\$70,000	\$0	\$0	1
2 High Reach Maintenance Lifts	\$0	\$90,000	\$0	\$0	\$0	1
Cutter Plotter/Scanner (Color & B/W)	\$20,000	\$25,000	\$0	\$0	\$20,000	1
Diagnostic Monitor	\$0	\$0	\$9,000	\$0	\$0	1
Two-Way Radios	\$0	\$95,000	\$0	\$0	\$0	1
	\$218,000	\$245,000	\$104,000	\$142,000	\$138,000	
(13010.33200.812000) Vehicles						
1 Service Utility Vehicle (#404)	\$0	\$0	\$33,000	\$0	\$0	2
2 Service Utility Vehicles (#409,410)	\$70,000	\$0	\$0	\$0	\$0	3
1 Pickup Truck (#421)	\$33,000	\$0	\$0	\$0	\$0	2
1 Pickup Truck (#438)	\$0	\$0	\$0	\$0	\$40,000	2
2 Pick-up Trucks (#440,441)	\$0	\$0	\$80,000	\$0	\$0	3
Pick-up Truck/TV Inspect Equip (#442)	\$0	\$0	\$0	\$0	\$130,000	3
Dump Truck (Unit #451)	\$0	\$0	\$190,000	\$0	\$0	3
Dump Bodys (449,450,453,456,458,459)	\$72,000	\$36,000	\$37,000	\$87,000	\$0	1
1 Jet/Vac Combo Unit (#460)	\$0	\$0	\$0	\$200,000	\$0	3
Street Sweeper (#470)	\$0	\$0	\$165,000	\$0	\$0	3
	\$175,000	\$36,000	\$505,000	\$287,000	\$170,000	
PARKS & RECREATION DEPARTMENT						
(13010.44500.811000) Equipment						
Turf Mowers (Units #637,638,648)	\$18,000	\$0	\$0	\$8,500	\$0	1
Bunker/Field Rake (Unit #641)	\$0	\$0	\$0	\$0	\$15,000	1
Skid Loader (#644)	\$58,000	\$0	\$0	\$0	\$0	1
Rotary Mower (Unit #645)	\$0	\$0	\$40,000	\$0	\$0	1
Zero Turn Mowers (Units #646,647,668)	\$0	\$0	\$0	\$36,000	\$0	1
Pro Gater (#650)	\$15,000	\$0	\$0	\$0	\$0	1
Club Car Turf II (Various)	\$8,500	\$34,000	\$0	\$0	\$0	1
All Terrain Mower (Unit #655)	\$0	\$40,000	\$0	\$0	\$0	1
Fertilizer Spreader/Sprayer (#659)	\$15,000	\$0	\$0	\$0	\$0	1
Stump Grinder (#660)	\$0	\$0	\$0	\$18,000	\$0	1
Groundsmaster Mower (#661)	\$62,000	\$0	\$0	\$0	\$0	1
Walk Behind Auto Scrubber (#663)	\$0	\$10,000	\$0	\$0	\$0	1
No-Till Overseeder (#664)	\$0	\$13,000	\$0	\$0	\$0	1
Compact Excavator (#665)	\$0	\$0	\$69,000	\$0	\$0	1

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.



**Pay-As-You-Go Capital Program
2017 - 2021**

CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
PARKS & RECREATION DEPARTMENT - continued:						
(13010.44500.811000) Equipment						
Trailers	\$10,000	\$7,000	\$0	\$5,000	\$6,000	0
Tractor (Unit #669)	\$0	\$0	\$0	\$0	\$45,000	1
Rubber Tracked Multi-Terr Loader (#674)	\$0	\$0	\$0	\$0	\$36,000	1
Bark Blower (#680)	\$0	\$0	\$0	\$0	\$62,000	1
2 Walk Behind Mowers	\$0	\$0	\$0	\$15,000	\$0	1
Material Spreader	\$0	\$0	\$0	\$0	\$10,000	1
Tree Resistigraph	\$0	\$0	\$0	\$9,000	\$0	1
Shade Structures	\$25,000	\$0	\$0	\$0	\$0	1
Aquatic Center Pumps	\$0	\$0	\$0	\$0	\$20,000	1
Floor Scrubber	\$7,000	\$0	\$0	\$0	\$0	1
Two-Way Radios	\$0	\$20,000	\$0	\$0	\$0	1
	\$218,500	\$124,000	\$109,000	\$91,500	\$194,000	
(13010.44500.812000) Vehicles						
Pick-up Truck (Unit #601)	\$0	\$25,000	\$0	\$0	\$0	2
Utility Van (Unit #602)	\$0	\$0	\$0	\$0	\$25,000	2
Extended Cab Pickup Truck (Unit #603)	\$0	\$0	\$0	\$36,000	\$0	2
Pick-up Truck (Unit #604)	\$0	\$0	\$0	\$0	\$30,000	2
Chipper Truck (Unit #605)	\$0	\$0	\$0	\$55,000	\$0	2
Dump Truck/Body (Unit #607)	\$0	\$165,000	\$0	\$0	\$0	3
Service Utility Vehicle (Unit #611)	\$0	\$60,000	\$0	\$0	\$0	2
Water Truck (Unit #614)	\$0	\$0	\$160,000	\$0	\$0	3
Swaploader Truck (Unit #615)	\$0	\$0	\$0	\$150,000	\$0	3
Bucket Truck (Unit #616)	\$0	\$0	\$0	\$0	\$175,000	3
Pickup Truck (Unit #617)	\$0	\$25,000	\$0	\$0	\$0	2
Extended Cab Pickup Truck (Unit #632)	\$0	\$0	\$0	\$0	\$40,000	2
Extended Pick-Up Truck (Unit #635)	\$30,000	\$0	\$0	\$0	\$0	2
Service Utility Vehicle (Unit #636)	\$0	\$0	\$0	\$35,000	\$0	2
	\$30,000	\$275,000	\$160,000	\$276,000	\$270,000	
Golf Course (13010.44610.811000) Equipment						
John Deere Tractor 1070	\$32,000	\$0	\$0	\$0	\$0	1
Dump Trailer	\$0	\$12,500	\$0	\$0	\$0	1
Aerway Greens Express	\$11,000	\$0	\$0	\$0	\$0	1
Rough Tow Sprayer	\$0	\$9,000	\$0	\$0	\$0	1
Backhoe	\$0	\$50,000	\$0	\$0	\$0	1
Tri-Plex Mower	\$32,000	\$0	\$0	\$0	\$32,000	1
Deck Rough Mower	\$28,000	\$0	\$0	\$0	\$0	1
Core Aerifier	\$0	\$44,000	\$0	\$0	\$0	1
Various Mowers	\$0	\$0	\$95,500	\$32,000	\$0	1
Turf Vacuum	\$25,000	\$0	\$0	\$0	\$0	1
Fairway Aerator	\$0	\$0	\$0	\$28,000	\$0	1
Tractor	\$0	\$0	\$0	\$0	\$32,000	1
Tru-Surface VIB Rollers	\$9,000	\$0	\$0	\$0	\$0	1
Fairway Sprayer	\$14,000	\$0	\$0	\$0	\$0	1
Garden Fairway Verticut	\$0	\$0	\$0	\$15,000	\$0	1
Overseeder	\$0	\$0	\$0	\$15,500	\$0	1

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.

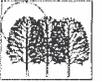


Pay-As-You-Go Capital Program
2017 - 2021
CITY EQUIPMENT FUND - Planned Capital Purchases:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
Golf Course (13010.44610.811000) Equipment - continued:						
Subsurface Blower	\$0	\$0	\$0	\$0	\$10,500	1
Reelmaster	\$0	\$0	\$48,000	\$0	\$0	1
Truckster	\$0	\$44,000	\$0	\$0	\$0	1
200 Gallon Sprayer	\$0	\$0	\$0	\$0	\$21,000	1
Sand Pro	\$0	\$0	\$0	\$22,000	\$0	1
JD Gator	\$0	\$0	\$36,000	\$0	\$0	1
Ventrac 4500	\$0	\$0	\$0	\$25,000	\$0	1
Triflex Hybrid	\$0	\$0	\$0	\$64,000	\$0	1
Toro MultiPro 1750	\$0	\$0	\$35,000	\$0	\$0	1
Toro Workman HDX	\$0	\$0	\$0	\$0	\$50,000	1
Computer Software/POS System	\$0	\$0	\$10,000	\$0	\$0	1
Range Ball Dispenser	\$0	\$6,500	\$0	\$0	\$0	1
Pump Controller	\$0	\$15,000	\$0	\$0	\$0	1
Irrigation Controllers	\$0	\$0	\$0	\$0	\$9,000	1
Irrigation Control System	\$0	\$0	\$0	\$80,000	\$0	2
Fountains/Aerifiers	\$0	\$0	\$0	\$0	\$23,000	2
Security Cameras-Clubhouse	\$0	\$0	\$35,000	\$0	\$0	1
	\$151,000	\$181,000	\$259,500	\$281,500	\$177,500	
(13010.44610.812000) Vehicles						
Service Utility Vehicle (Unit #901)	\$0	\$0	\$0	\$0	\$23,000	2
Dump Truck (Unit #951)	\$45,000	\$0	\$0	\$0	\$0	2
	\$45,000	\$0	\$0	\$0	\$23,000	

TOTAL - CITY EQUIPMENT FUND:	\$1,664,500	\$1,711,500	\$1,630,000	\$1,671,000	\$1,780,000	
<i>Estimated Annual Operating Impact:</i>	\$23,850	\$25,750	\$20,150	\$20,250	\$23,750	
<i>(Resulting from City Equipment Fund Purchases)</i>						<i>These increases will occur in Contractual Services & Commodities; not in Personnel</i>

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.



**Pay-As-You-Go Capital Program
2017 - 2021**

**CITY EQUIPMENT FUND - Planned Capital Purchases:
SPECIAL PARKS & RECREATION FUND - Planned Capital Expenditures:**

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
PARKS/RECREATION DEPARTMENT						
Capital Projects						
#71023, 2017 Park Improvements	\$600,000	\$0	\$0	\$0	\$0	3
#71024, 2018 Park Improvements	\$0	\$600,000	\$0	\$0	\$0	3
#71025, 2019 Park Improvements	\$0	\$0	\$600,000	\$0	\$0	3
#71026, 2020 Park Improvements	\$0	\$0	\$0	\$600,000	\$0	3
#71027, 2021 Park Improvements	\$0	\$0	\$0	\$0	\$600,000	3
	<u>\$600,000</u>	<u>\$600,000</u>	<u>\$600,000</u>	<u>\$600,000</u>	<u>\$600,000</u>	
TOTAL - SPECIAL PKS/REC FUND:	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	
<i>Estimated Annual Operating Impact:</i>	<i>\$2,000</i>	<i>\$2,050</i>	<i>\$2,100</i>	<i>\$2,150</i>	<i>\$2,200</i>	
<i>(Resulting from Special Parks/Rec Fund Purchases)</i>	<i>These increases will occur in Contractual Services & Commodities; not in Personnel</i>					

PUBLIC SAFETY FUND - Planned Capital Expenditures:

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Operating Impact</u>
POLICE/FIRE DEPARTMENTS						
(13220.xxxx.811000) Equipment						
FIRE EMS Equipment Upgrade	\$57,000	\$0	\$0	\$0	\$0	1
FIRE Radio Replacement	\$0	\$260,000	\$0	\$0	\$0	3
POLICE Records Mgmt System	\$225,000	\$0	\$0	\$0	\$0	3
POLICE Radio Replacement	\$0	\$500,000	\$0	\$0	\$0	3
	<u>\$282,000</u>	<u>\$760,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	
(13220.xxxx.812000) Vehicles						
Mobile Command Vehicle	\$0	\$0	\$350,000	\$350,000	\$0	3
	<u>\$0</u>	<u>\$0</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$0</u>	
<i>Estimated Annual Operating Impact:</i>	<i>\$2,500</i>	<i>\$4,000</i>	<i>\$0</i>	<i>\$2,000</i>	<i>\$0</i>	
<i>(Resulting from Public Safety Fund Purchases)</i>	<i>These increases will occur in Contractual Services & Commodities; not in Personnel</i>					

KEY: 1 = Annual Operating Impact of less than \$500 per year.
2 = Annual Operating Impact between \$500 and \$1,000 per year.
3 = Annual Operating Impact greater than \$1,000 per year.



ARTERIAL STREET PROGRAM

This program is funded from the Street Improvements Fund (#13020) and includes funds for the Arterial Street Program and Other Street/Signal Repairs. The program is reviewed annually and changes are made to reflect both current needs and funding availability. The type of repairs is identified in the "Project Description" column.

2016 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
Mission Rd, Lee Blvd to 103rd St	* 72052	Joints/Patch	\$350,000	\$175,000 OP		\$175,000
Granada, 115th St to Roe Ave	* 72062	Mill/Overlay	\$58,000			\$58,000
Roe Ave, College to 119th Street	* 72063	Ovly/Crb/Storm	\$2,601,460 +	\$795,500 Curb Prog \$275,000 1/8 Cent	\$1,301,000	\$229,960
119th Street, Nall to Roe	* 72064	Mill/Overlay	\$500,000	\$250,000 OP		\$250,000
2016 Annual Total			\$3,509,460	\$1,495,500	\$1,301,000	\$712,960

2017 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
113rd Street, State Line to Roe	* 72022	Mill/Overlay	\$762,000	\$19,800 OP	\$381,000	\$361,200
Roe Avenue, 121st to 135th Streets	* 72053	Mill/Overlay	\$800,000		\$400,000	\$400,000
151st Street, Nall to E City Limits	* 72068	Mill/Overlay	\$540,000		\$270,000	\$270,000
2017 Annual Total			\$2,102,000	\$19,800	\$1,051,000	\$1,031,200

2018 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
114th Street, 115th to Tomahawk Crk	* 72029	Mill/Overlay	\$160,000			\$160,000
Lee Blvd, Mission Rd to 103rd	* 72030	Mill/Overlay	\$300,000			\$300,000
137th St, Nall to Roe/Briar	* 72031	Mill/Overlay	\$280,000			\$280,000
Mission Rd, 119th to 127th Streets	* 72065	Ovly, Crb/Storm	\$1,917,000	\$812,000 CMP Prg	\$552,500	\$552,500
2018 Annual Total			\$2,657,000	\$812,000	\$552,500	\$1,292,500

2019 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
Kenneth Rd, 135th to 143rd Streets	* 72034	Mill/Overlay	\$400,000			\$400,000
Lee Blvd, 103rd to 95th Streets	* 72066	Mill/Ovly/Storm	\$1,775,000		\$887,500	\$887,500
2019 Annual Total			\$2,175,000	\$0	\$887,500	\$1,287,500

2020 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
Lee Blvd, 95th to Somerset	* 72054	Mill/Overlay	\$2,070,000		\$1,035,000	\$1,035,000
137th Street, Pawnee to Chadwick	* 72067	Mill/Overlay	\$250,000			\$250,000
2020 Annual Total			\$2,320,000	\$0	\$1,035,000	\$1,285,000

2021 Program	Project #	Project Description	Estimated Cost	Funding from Other Sources	Proposed CARS Funds	Program Cost
83rd St, State Line to W. City Limits	* 72070	Rehab	\$1,840,000		\$920,000	\$920,000
89th St, Mission Rd to Lee Blvd	* 72071	Mill/Overlay	\$330,000			\$330,000
2021 Annual Total			\$2,170,000	\$0	\$920,000	\$1,250,000

* Project administered by the City of Leawood

(+) A portion of this project involves stormwater repairs/reconstruction. These repairs will be funded with the 1/8-Cent Sales Tax fund and include:

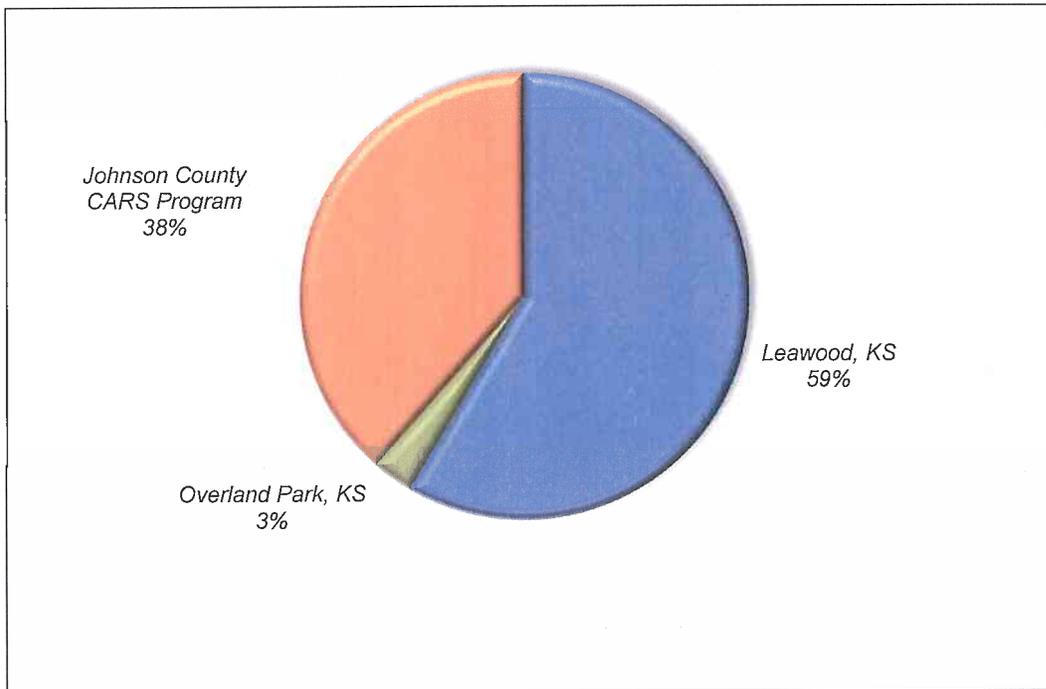
#72063, \$275,000 in 2016.



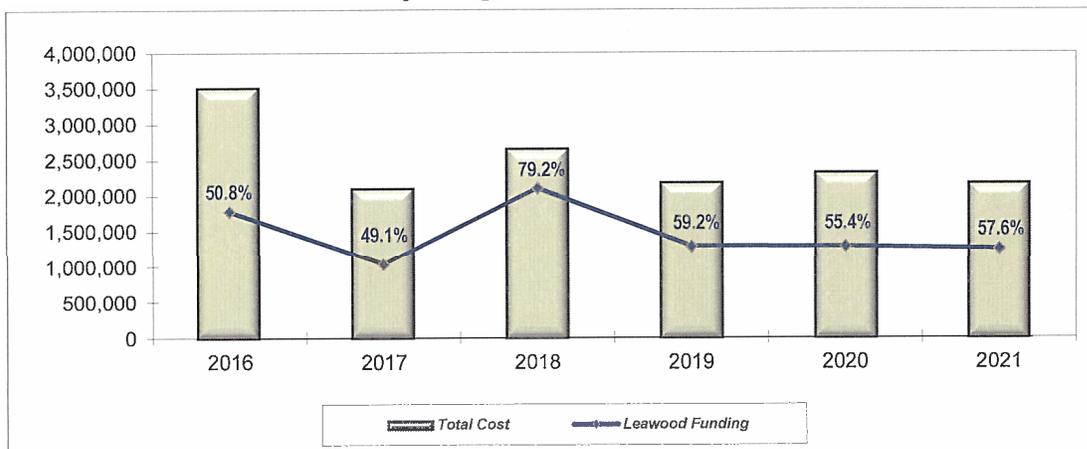
ARTERIAL STREET PROGRAM

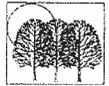
By Funding Source:

Leawood, KS	\$	8,741,660
Kansas City, MO	\$	-
Overland Park, KS	\$	444,800
Johnson County CARS Program	\$	5,747,000
	\$	14,933,460



By Program Years:





RESIDENTIAL STREET PROGRAM

This program is primarily funded with Gasoline Tax revenue from the Special Highway Fund (#12015) and/or from the General Fund. These funds provide for the Residential Slurry Seal, and Mill & Overlay programs. Staff reviews these programs annually and changes are made, if necessary, to reflect both current needs and funding availability. A 2.5% inflation factor has been included in each year.

Slurry seal is a cold mixed asphalt which consists of graded aggregate, a binder fines and additives. It is the most versatile and cost effective way to preserve and protect pavement over time. Generally, the City schedules this program to begin in the summer months after school sessions are over.

The Mill and Overlay program consists of milling the surface of the existing pavements and laying down a new asphalt surface. Typically this will replace the top 2 to 4 inches of asphalt pavement. Spot curb repairs and base repairs are sometimes included depending on the condition of the road. The process usually takes two weeks to complete.

2016 Program	Project #	Program Cost
Residential Slurry Seal	70019	400,000
Residential Mill & Overlay	70020	1,094,700
2016 Sidewalk Repair/Replacement	70516	100,000
2016 Annual Total		\$1,594,700

2017 Program	Project #	Program Cost
Residential Slurry Seal	70021	400,000
Residential Mill & Overlay	70022	1,122,100
2017 Annual Total		\$1,522,100

2018 Program	Project #	Program Cost
Residential Slurry Seal	70023	400,000
Residential Mill & Overlay	70024	1,150,200
2018 Annual Total		\$1,550,200

2019 Program	Project #	Program Cost
Residential Slurry Seal	70025	400,000
Residential Mill & Overlay	70026	1,178,900
2019 Annual Total		\$1,578,900

2020 Program	Project #	Program Cost
Residential Slurry Seal	70027	400,000
Residential Mill & Overlay	70028	1,208,400
2020 Annual Total		\$1,608,400

2021 Program	Project #	Program Cost
Residential Slurry Seal	70029	400,000
Residential Mill & Overlay	70030	1,238,600
2021 Annual Total		\$1,638,600



1/8-CENT SALES TAX - STORMWATER PROJECTS

In April of 2000, the citizens of Leawood approved a 1/8-cent sales tax for improvement of City owned storm water projects as well as acceleration of the annual street improvement program. This five-year tax became effective July 1, 2000. In August 2004 voters approved, with 71% of the vote, to extend this tax for another five years until June 30, 2010. Then in August 2008, the tax was extended for an additional five years until 2015. Voters most recently, November 2014, approved the extension of this tax until June 30, 2021. Approximately half of the tax goes towards increasing the number of streets for rehabilitation.

Year	Project #	Project Name	Subdivision	Project Description	Project Cost
2016	77015	12504 Cedar Street	Cedar & Linden	Extend the existing storm system by 200 feet.	\$68,000
2016	77018	Patrician Woods Stormwater	W 126th Terr/Delmar	Design for SMAC project TM-04-006 <i>(cost reflects the City's portion; this project is 75% reimbursable by the County).</i>	\$50,000
2016	77019	Stormsewer Improvements (2016 Curb Program)	State Line, N of 89th Street	Stormsewer improvements to be complete in conjunction with the debt-financed 2016 Curb Program.	\$150,000
2016	72063	Roe Ave, College to 119th Street	NA	Provide for storm sewer repairs in conjunction with the street project in the Arterial Program.	\$275,000
TOTAL 2016					\$543,000
2017	77018	Patrician Woods Stormwater	W 126th Terr/Delmar	Construction for SMAC project TM-04-006 <i>(cost reflects the City's portion; this project is 75% reimbursable by the County).</i>	\$400,000
2017	73002	Wenonga, 91st to 93rd Streets	Various	Replace the existing storm sewer that is failing and is undersized.	\$600,000
TOTAL 2017					\$1,000,000
2018	77017	Waterford Stormsewer	Leawood South (Cherokee Ln & Wenonga Ln)	Design for SMAC project <i>(cost reflects the City's portion; this project is 75% reimbursable by the County).</i>	\$75,000
2018	77118	2018 Accelerated Stormwater Reconstruction <i>(specific projects TBD)</i>	NA	Repair failing curb inlets, junction boxes and point repairs. Some pipe will be replaced, but these will not be significant.	\$400,000
TOTAL 2018					\$475,000
2019	77017	Waterford Stormsewer	Leawood South (Cherokee Ln & Wenonga Ln)	Replace the existing stormsewer to control flooding of property and streets. <i>(cost reflects the City's portion; this project is 75% reimbursable by the County).</i>	\$500,000
TOTAL 2019					\$500,000
2020	77120	2020 Accelerated Stormwater Reconstruction <i>(specific projects TBD)</i>	Various	Repair failing curb inlets, junction boxes and point repairs. Some pipe will be replaced, but these will not be significant.	\$525,000
TOTAL 2020					\$525,000
2021	77121	2021 Accelerated Stormwater Reconstruction <i>(specific projects TBD)</i>	Various	Repair failing curb inlets, junction boxes and point repairs. Some pipe will be replaced, but these will not be significant.	\$525,000
TOTAL 2021					\$525,000
TOTAL FOR ALL YEARS, 2016 - 2021					\$3,568,000

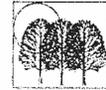


OTHER PROJECTS

IMPROVEMENTS TO PARKS, BUILDINGS, LAND, TECHNOLOGY

The following represent projects which have been included in the CIP for other repairs/replacements to city-owned properties or other repairs to city facilities that meet the criteria to be included in the CIP. These pay-as-you-go projects are funded from the City Capital Improvements Fund, unless otherwise noted.

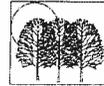
Year	Project #	Project Name	Project Description	City Project Cost
2016	71020	96th & Lee Future Park	Review potential use of this area; the former location of the Police Department (<i>Special Parks & Recreation Fund</i>).	\$150,000
2016	76046	Fiber Technology Installation, Phase 1	This represents phase 1 of a three-phase fiber install project. The area of 119th to 123rd Streets will be addressed first.	\$85,000
2016	74060	Fire Stations #2 & #3	Continuation of repairs, including carpet, paint, plumbing, and to the exterior building, which began in 2015.	\$100,000
2016	74047	HVAC Replacement	Replacement of the existing system at the Public Works Facility located at 14303 Overbrook Rd (<i>life expectancy=12 yrs</i>).	\$80,000
2016	76040	City Hall Renovations	Continuation of the renovation/re-configuration of existing office space vacated after the move to the Justice Center.	\$62,000
TOTAL 2016				\$477,000
2017	71026	Bicycle Route Sign System	Signage on trails and bike routes as identified in the Park Master Plan.	\$50,000
2017	74047	Fiber Technology Installation, Phase 2	This represents phase 2 of a three-phase fiber install project. The area of 143rd St, Mission-Overbrook will be addressed.	\$158,400
2017	74075	City Hall, Courtyard Repairs	Concrete repairs/replacement of the courtyard and steps in front of the City Hall building.	\$200,000
2017	74046	HVAC Replacement	Replacement of the existing system at Fire Station #2 located at 12701 Mission Rd (<i>life expectancy=15 yrs</i>).	\$120,000
2017	74018	HVAC Replacement	Replacement of the existing system at Fire Station #3 located at 14801 Mission Rd (<i>life expectancy=15 yrs</i>).	\$143,000
2017	74034	Roof Replacement	Replace the roof to the Material Storage building located at the Park Maintenance Facility at 2008 W 104th Street (<i>life expectancy=20+ yrs</i>).	\$90,000
TOTAL 2017				\$761,400
2018	76048	Fiber Technology Installation, Phase 3	This represents the final phase. The area South to 154th Street will be addressed; and will connect redundantly to OP and the County at 143rd/Nail.	\$520,000
2018	74051	HVAC Replacement	Replacement of the existing system at the Ironwoods Lodge located at 147th & Mission Rd (<i>life expectancy=15 yrs</i>).	\$250,000
2018	74070	Radiant Shop Heaters	Replace the shop heaters at the Public Works Building located at 14303 Overbrook Rd (<i>life expectancy=15 yrs</i>).	\$75,000
2018	Various	Fire Station #1	Funds, <u>only if needed</u> , for garage floor repairs, exterior building repairs and HVAC replacement at the existing station at 9609 Lee Blvd.	\$122,500
TOTAL 2018				\$967,500
2019	74076	City Hall, Boilers	Replacement of the heating boilers in the City Hall building.	\$200,000
2019	74056	HVAC Replacement	Replacement of the existing system at the Ironwoods Nature Center located at 147th & Mission Rd (<i>life expectancy=15 yrs</i>).	\$75,000
TOTAL 2019				\$275,000
2020	No projects planned at this time.			
TOTAL 2020				\$0
2021	74065	Fuel Canopy	Replace the existing covering to the fuel pumps located at the Park Maintenance Facility (<i>life expectancy=15+ yrs</i>).	\$75,000
TOTAL 2021				\$75,000
TOTAL FOR ALL YEARS, 2016 - 2021				\$2,555,900



PARKS MASTER PLAN PROJECT LIST

The City's 2013 budget included funds for a Comprehensive Park Plan Study. The findings of this study was discussed at a work session on October 6, 2014. Several improvements, to be in compliance with the Americans with Disabilities Act (ADA), were identified and \$300,000 was included in the 2015 budget for this purpose. Other items were placed into two other categories: Repair/Replacements or New*. These will be addressed, beginning in 2017. Planned for each year are:

Year	Project #/ Location	Project Description	City Project Cost
2016	49133: Ironhorse Clubhouse Expansion		\$935,000
2016	71023: 2016 Park Improvements, Year 1		
	TCPKWY/TwnCntrDR	Install bridge-trail (low water crossing)	\$265,000
	Ironhorse Golf	Repair bunkers	\$325,000
TOTAL 2016			\$1,525,000
2017	49133: Ironhorse Clubhouse Expansion		\$1,065,000
2017	71024: 2017 Park Improvements, Year 2		
	Trails	Renovate older sections (Tomahawk to Roe)	\$300,000
	Ironwoods Park	Retaining wall, drainage and garden repairs	\$200,000
	Ironwoods Park	Amphitheater Stage	\$40,000
	City Park	Inclusive playground (City's share)	\$50,000
TOTAL 2017			\$1,655,000
2018	71025: 2018 Park Improvements, Year 3		
	Ironwoods Park	Overlay roads/parking lots	\$460,000
	Ironwoods Park	Repair access road between Lodge & Nature Center	\$100,000
	Ironhorse Golf	Perimeter irrigation (7 greens)	\$31,000
	Ironhorse Golf	Course Improvements	\$9,000
	Ironhorse Golf	Add irrigation to traffic areas	\$25,000
	Roe Ave	Improvements to tunnel	\$100,000
	City Park	Resurface tennis courts;repair short fence	\$275,000
TOTAL 2018			\$1,000,000
2019	71026: 2019 Park Improvements, Year 4		
	City Park	Pool Bathhouse renovation (estimate)	\$1,000,000
TOTAL 2019			\$1,000,000
2020	71027: 2020 Park Improvements, Year 5		
	Ironwoods Park	Enhance Pond Outfall Structure	\$300,000
	City Park	Replace the sprayground	\$150,000
	Greenway	Construct restroom (north lake or Fields 20/21)	\$150,000
	TBD	Improvements TBD	\$400,000
TOTAL 2020			\$1,000,000
2021	71028: 2021 Park Improvements, Year 6		
	TBD	Improvements TBD	\$1,000,000
TOTAL 2021			\$1,000,000
TOTAL FOR ALL YEARS, 2016 - 2021			\$7,180,000



ART PROJECTS

The following represent planned art projects which have been identified by the Leawood Arts Council. This committee is responsible for Leawood's Art in Public Places Initiative (APPI) which is intended to integrate many aspects of art into the Leawood community in order to create a legacy of works to be enjoyed by current and future generations. The art purchases are made from the following two city funds: the City Capital Art Fund and the Public Art Impact Fee Fund. Beginning in 2007 funds were included annually in the City Capital Art Fund for art maintenance, as needed. This amount varies annually as it represents 10% of the total art value for all city-owned art. As art is added, the total art value changes. As shown below, the acquisition of one art piece typically occurs over a 2-year period. A down payment is made in the first year "1" and the final payment and site preparation expense (assumed at 15%) occurs in the second year "2".

Year	Project #	Project Name	Projected Fund Source	Cost
2016	#79015	Sculpture Garden Addition, "B1"	City Capital Art Fund	\$50,000
2016	#79005	Temporary Art	City Capital Art Fund	\$5,000
TOTAL Proposed 2016 Projects **				\$55,000
2017	#79015	Sculpture Garden Addition, "B2"	City Capital Art Fund <i>(includes 15% site preparation)</i>	\$65,000
2017	#79005	Temporary Art	City Capital Art Fund	\$5,000
TOTAL Proposed 2017 Projects **				\$70,000
2018	#79016	Sculpture Garden Addition, "D1"	City Capital Art Fund	\$50,000
2018	#79020	Art - Old City Hall Site, "C1"	City Capital Art Fund	\$25,000
2018	#79005	Temporary Art	City Capital Art Fund	\$5,000
TOTAL Proposed 2018 Projects **				\$80,000
2019	#79016	Sculpture Garden Addition, "D2"	City Capital Art Fund <i>(includes 15% site preparation)</i>	\$65,000
2019	#79017	Sculpture Garden Addition, "E1"	City Capital Art Fund	\$50,000
2019	#79020	Art - Old City Hall Site, "C2"	City Capital Art Fund <i>(includes 15% site preparation)</i>	\$32,500
2019	#79005	Temporary Art	City Capital Art Fund	\$5,000
TOTAL Proposed 2019 Projects **				\$152,500
2020	#79017	Sculpture Garden Addition, "E2"	City Capital Art Fund <i>(includes 15% site preparation)</i>	\$65,000
2020	#79005	Temporary Art	City Capital Art Fund	\$5,000
TOTAL Proposed 2020 Projects **				\$70,000
2021	#79005	Temporary Art	City Capital Art Fund	\$5,000
TOTAL Proposed 2021 Projects **				\$5,000

The Art in Public Places initiative (APPI) Committee is authorized to commission a \$50,000 piece of art on an annual basis with \$7,500 additional installation expense; or to commission a \$100,000 art piece with \$15,000 installation expense on a bi-annual basis.

The combined Ending Balance for the Capital ART fund and the Public ART IMPACT FEE fund is \$652,717, as of December 31, 2015. Assuming that the planned expenses occur as shown above for the years 2016 through 2021; and the \$5/per person allocation occurs each year; and an annual expense of \$20,000 for art maintenance repairs occurs; the ending balance is estimated to be approximately \$297,800 at 12/31/2021 *(does not include the collection of any private sector impact fees)*.

The budget shown for these projects are only estimates at this time. The available funding is contingent on: the available funds or revenue collections in each art fund; the actual cost of art pieces purchased in previous years; the final cost of the proposed art pieces; and the amount expended annually for Art Maintenance repairs.



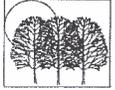
Pay-As-You-Go Capital Program

2017 - 2021

Capital Routine Repair and Replacement Expenditures to Facilities

Items placed on this schedule have a replacement cost over \$5,000 and include repairs typically not capitalized but instead expensed in the year of completion. The schedule is reviewed annually during the budget process at which time, new items are added and existing items are evaluated to ensure proper placement on the schedule.

Building/Item	2016	2017	2018	2019	2020	2021	Total
<u>City Hall (11110.33800.623400):</u>							
City Hall, Exterior Hand Rails Paint			\$5,000				\$5,000
City Hall, Balcony Deck Waterproof				\$10,000			\$10,000
City Hall, Air Balance Control					\$15,000		\$15,000
City Hall, Breakroom Appliances				\$5,000			\$5,000
City Hall, Interior Paint				\$15,000			\$15,000
City Hall, Roof Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
Old City Hall, Exterior Paint/Entry Doors			\$12,000				\$12,000
<u>Police Department (11110.22110.623400):</u>							
Justice Center, Waterproof Parking Deck	\$85,000						\$85,000
Justice Center, Interior Paint				\$80,000			\$80,000
Justice Center, Garage Doors	\$35,000					\$35,000	\$70,000
<u>Fire Department (11110.22510.623400):</u>							
FS #1, Tube Heaters			\$23,000				\$23,000
FS #1, Carpet			\$40,000				\$40,000
FS #2, Exterior Paint					\$20,000		\$20,000
FS #3, Exterior Paint					\$15,000		\$15,000
All Fire Stations, Roof Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
<u>Public Works (11110.33800.623400):</u>							
PW Facility, Chloride Containment			\$20,000				\$20,000
PW Facility, Interior Car Wash Seal/Paint			\$8,000				\$8,000
PW Facility, Paint Vehicle Storage Building					\$70,000		\$70,000
PW Facility, Ext Bollards/Frames/Curbs			\$10,000				\$10,000
PW Facility, Interior Paint				\$25,000			\$25,000
PW Facility, Door/Frame Painting			\$5,000				\$5,000
PW Buildings, Roof Repairs	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$18,000
<u>Aquatic Center (11110.44200.623400):</u>							
Aquatic Center, Exterior Paint			\$10,000				\$10,000
Aquatic Center, Building Awnings	\$10,000						\$10,000
Aquatic Center, Deck Awnings				\$25,000			\$25,000
<u>Rec Programming (11110.44310.623400):</u>							
Lodge, Exterior Stain/Paint			\$35,000				\$35,000
Lodge, Interior Paint					\$25,000		\$25,000
Lodge, Entry Doors/Hardware				\$7,000			\$7,000
<u>Outdoor Programming (11110.44320.623400):</u>							
Cabins, Interior Paint	\$10,000					\$10,000	\$20,000
Ironwoods Bathhouse, Paint	\$12,000						\$12,000
Ironwoods Playground Restroom, Paint	\$8,000						\$8,000
Nature Center, Ext & Int Paint	\$20,000						\$20,000
Oxford School, Interior/Exterior Paint	\$15,000						\$15,000
<u>Maintenance (11110.44500.623400):</u>							
Ironwoods Maint Bldg, Paint	\$10,000						\$10,000
City Park, Repair Gate Operator					\$12,000		\$12,000
City Park, Resurface/Paint Tennis Courts					\$20,000		\$20,000
Gezer Park, Int/Ext Paint		\$8,000					\$8,000
I-Lan Park, Int/Ext Paint		\$8,000					\$8,000
Lions Shelter, Replace Doors				\$5,000			\$5,000
Pk Maint Bldg, Radiant Shop Heaters	\$35,000						\$35,000
Pk Maint Bldg, Car Wash Entry Door	\$7,500					\$7,500	\$15,000
Pk Maint Bldg, Replace Office Cubicles		\$50,000					\$50,000
Pk Maint Bldg, Fuel Island Bollards/Curbs/Paint					\$9,000		\$9,000
All Facilities, Roof Repairs	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$18,000
<u>Golf Course (46400.600.623400.623410):</u>							
Clubhouse, Exterior Painting		\$15,000					\$15,000
Clubhouse, Carpet					\$25,000		\$25,000
Clubhouse, Interior Painting					\$15,000		\$15,000
Clubhouse, Bathroom Partitions	\$10,000						\$10,000
Course, Fence Repairs		\$5,000		\$5,000		\$5,000	\$15,000
Course Restrooms, Paint (Comfort Stations)	\$8,000						\$8,000
Course, Plant Large Trees		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Golf Facilities, Roof Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
	\$ 277,500	\$ 103,000	\$ 185,000	\$ 194,000	\$ 243,000	\$ 74,500	\$ 1,077,000



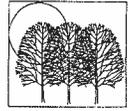
**Pay-As-You-Go Capital Program
2017 - 2021**

Projected Major Capital Expenditures to Facilities

Items on this schedule indicate major asset improvements, have a total cost over \$5,000 and meet the following criteria:

1. The life of the asset is extended by more than 25%, OR
2. The cost results in an increase in the asset capacity, OR
3. The efficiency of the asset is increased by 10% or more, OR
4. Significantly changes the character of the assets, OR
5. In the case of streets, parking lots and roads, if the work done impacts the "base" structure.

Building/Item	2016	2017	2018	2019	2020	2021	Total
City Hall:							
City Hall, Int Wall Renovations	74001.120.832000	\$25,000	\$25,000		\$25,000	\$25,000	\$100,000
City Hall, Computer Room A/C	74012.120.832000			\$45,000			\$45,000
City Hall, Courtyard/Front Step Repairs	74075.120.832000		\$200,000				\$200,000
Heating Boilers	74076.120.832000			\$200,000			\$200,000
Fire Department:							
FS #1, Exterior Bldg Repairs	74033.120.832000		\$25,000				\$25,000
FS #1, Garage Floors	74016.120.832000		\$22,500				\$22,500
FS #1, HVAC Replace/Repairs	74048.120.832000		\$75,000				\$75,000
FS #2, HVAC Replace/Repairs	74046.120.832000		\$120,000				\$120,000
FS #2, Radiant Shop Heaters	74077.120.832000			\$37,000			\$37,000
FS #2, Exterior Building Repairs	74060.120.832000	\$111,000					\$111,000
FS #2, Exhaust System	74061.120.832000	\$35,000					\$35,000
FS #3, HVAC Replace/Repairs	74018.120.832000		\$143,000				\$143,000
FS #3, Exhaust System	74063.120.832000	\$35,000					\$35,000
Public Works:							
PW Facility, Salt Storage Doors	74044.120.832000					\$30,000	\$30,000
PW Facility, Car Wash Heater	74058.120.832000		\$5,000				\$5,000
PW Facility, Shop Overhead Garage Doors	74067.120.832000				\$40,000		\$40,000
PW Facility, Radiant Shop Heaters	74070.120.832000		\$75,000				\$75,000
PW Facility, HVAC #6 Unit	74071.120.832000					\$20,000	\$20,000
PW Facility, HVAC Replacement	74047.120.832000	\$80,000					\$80,000
Aquatic Center:							
Aquatic Center, Exterior Doors	74002.120.832000			\$8,000			\$8,000
Aquatic Center, Repaint Pool	74003.120.832000		\$65,000			\$65,000	\$130,000
Aquatic Center, Waterslide Rpr/Restorator	74072.120.832000	\$55,000				\$55,000	\$110,000
Aquatic Center, Freezer Roof Top Unit Rpl	74055.120.832000	\$12,900					\$12,900
Recreation Programming:							
Ironwoods Lodge, Security System	74006.120.832000		\$15,000				\$15,000
Ironwoods Lodge, HVAC Controls	74031.120.832000			\$35,000			\$35,000
Ironwoods Lodge, HVAC Replace/Repairs	74051.120.832000		\$250,000				\$250,000
Outdoor Programming:							
Nature Center, HVAC Replace/Repair	74056.120.832000			\$40,000			\$40,000
Oxford School, HVAC Rplc/Rpr	74057.120.832000				\$14,000		\$14,000
Park Maintenance:							
Park Maint Bldg, Fuel Canopy	74065.120.832000					\$75,000	\$75,000
Materials Storage Bldg, Roof Repl	74034.120.832000		\$90,000				\$90,000
Golf Course:							
Course, Sub-Air/Fans	49129.800.840140					\$17,000	\$17,000
	\$353,900	\$643,000	\$512,500	\$345,000	\$54,000	\$287,000	\$2,195,400

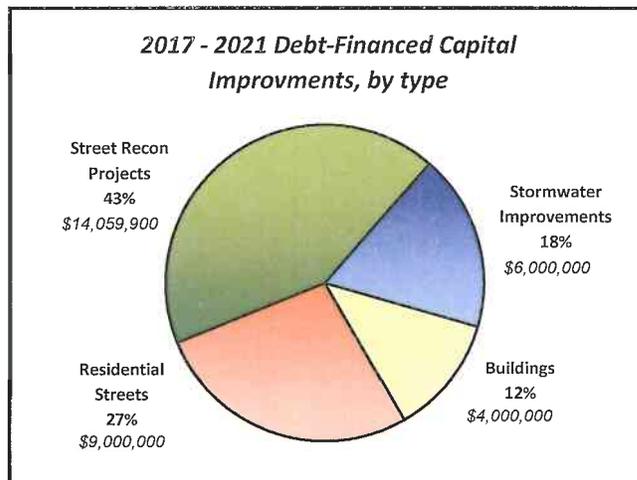


Debt-Financed Capital Improvements 2017 - 2021

The debt-financed projects included in the 2017 - 2021 C.I.P. are shown on the following pages. Detailed information on the design, construction and bonding timelines for each project are provided. All outside funding sources are reflected on the next page. The plan, including years 2017 through 2021, totals \$33,059,900 of which the City will fund 98%. Of the remaining amount, reimbursement from other cities and counties totals 2%.

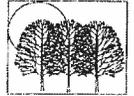
The largest estimated construction cost, \$14,059,900 for the 143rd Street (Windsor to Kenneth Rd) street repairs, is planned for 2019. Included for residential street repairs is \$3,000,000 in 2017, 2019 and 2021. The first year of the Stormwater Improvement program will begin in 2018 at \$3,000,000 and continue every other year at the same amount.

The chart below shows the types of projects which are targeted for debt-financing. The majority, or 43%, of the funds will provide for street improvements, followed by 27% for residential street projects, 18% for stormwater improvements, and 12% for building projects.



In an effort to improve residential streets at a greater pace, the Accelerated Street Reconstruction program was created in 2003. The program allowed for an increased number of streets to be addressed and, further to reconstruct groups of streets in entire neighborhoods at the same time. Phase I began in 2004; followed by Phase II in 2009. A total of \$3,000,000 will be spent in 2017. Phase III will begin in 2019 with \$3,000,000 planned for every other year. This program is debt-financed with general obligation debt.

The debt-financed Stormwater Improvements program begins in 2018 with \$3.0 million and continues every other year at the same amount. The replacement program will address over 105,000 linear feet of pipe. Initially, this project was going to occur over seven years, with \$5 million planned to be spent each year but will now span a longer number of years at \$3.0m per year, every other year.

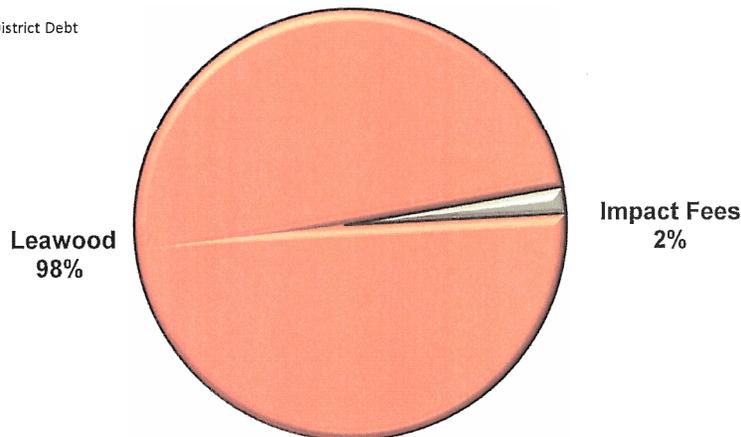


Debt Financed Capital Improvements
Summary of All Current Year & Future
2017 - 2021

Total Cost All Projects
Cost Distribution by Contributors

Year	Leawood	SBD *	TDD *	State/ Federal	County/ Cities	Impact Fees	Total
2017	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
2018	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
2019	\$16,411,223	\$0	\$0	\$0	\$0	\$648,677	\$17,059,900
2020	\$7,000,000	\$0	\$0	\$0	\$0	\$0	\$7,000,000
2021	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
	\$32,411,224	\$0	\$0	\$0	\$0	\$648,677	\$33,059,900

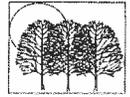
*SBD = Special Benefit District Debt
*TDD = Transportation Development District Debt



The 2017 - 2021 C.I.P. is funded by the following revenue sources:

City of Leawood General Obligation Debt: The funding responsibility for the majority of the capital program will be assumed by the City. During the engineering and construction phases of each project, temporary notes will be used to finance the expenses. After completion of the project, general obligation debt will be issued typically with a 15-year repayment schedule.

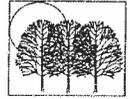
Other: The 143rd Street improvement program occurs within the identified boundaries of the South Leawood Transportation Impact Fee. These funds can be used for the purpose of assuring that transportation improvements are available and provides adequate transportation system capacity to support new development. Approximately \$270,000 in such collected fees will be used towards the improvements planned in 2019; along with \$378,677 in developer fees received in this particular area.



Debt Financed Capital Improvements
Summary of All Current Year & Future
2017 - 2021

Total Project Cost - All Projects, by Construction Year

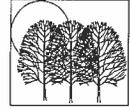
Project # and Description	2017	2018	2019	2020	2021
# 80129 143rd Street, Windsor to Kenneth Rd			\$14,059,900		
# 80158 Fire Station #1 Replacement				\$4,000,000	
# 80217 2017 Residential Streets, Phase II-Yr 5	\$3,000,000				
# 80219 2019 Residential Streets, Phase III-Yr 1			\$3,000,000		
# 80221 2021 Residential Streets, Phase III-Yr 2					\$3,000,000
# 80255 2018 Stormwater Improvements, Yr 1		\$3,000,000			
# 80256 2020 Stormwater Improvements, Yr 2				\$3,000,000	
	\$3,000,000	\$3,000,000	\$17,059,900	\$7,000,000	\$3,000,000



Debt Financed Capital Improvements
Summary of All Current Year & Future
2017 - 2021

General Obligation Bonding Projections and Total City Cost All Projects
(Reflects City of Leawood Costs only)

Project # and Description	2017	2018	2019	2020	2021
# 80129 143rd Street, Windsor to Kenneth Rd			\$13,411,223	\$13,411,223	
# 80158 Fire Station #1 Replacement			\$4,000,000	\$4,000,000	
# 80162 143rd Street, Nall Ave to Windsor	\$5,312,246	\$5,312,246			
# 80217 2017 Residential Streets, Phase II-Yr 5	\$3,000,000	\$3,000,000			
# 80219 2019 Residential Streets, Phase III-Yr 1		\$3,000,000	\$3,000,000	\$3,000,000	
# 80221 2021 Residential Streets, Phase III-Yr 2				\$3,000,000	\$3,000,000
# 80252 2015 Curb Repair/Replace Program	\$5,000,000				
# 80253 2016 Curb Repair/Replace Program	\$5,000,000				
# 80255 2018 Stormwater Improvements, Yr 1	\$3,000,000	\$3,000,000		\$3,000,000	
# 80256 2020 Stormwater Improvements, Yr 2			\$3,000,000	\$3,000,000	
# 80257 2022 Stormwater Improvements, Yr 3					\$3,000,000
# 80550 89th & Mission Stormsewer	\$1,190,755				
	\$22,503,001	\$14,312,246	\$23,411,223	\$29,411,223	\$6,000,000
Total Project Cost/Design Year	\$3,000,000	\$3,000,000	\$7,000,000	\$3,000,000	\$3,000,000
Total City Cost/Construct Year	\$3,000,000	\$3,000,000	\$16,411,223	\$7,000,000	\$3,000,000
Total Project Cost/Bond Year	\$16,503,001	\$8,312,246	\$0	\$19,411,223	\$0



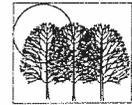
**Debt-Financed Capital Improvements
2017 - 2021
Residential Street Program**

In June 2002 the Governing Body approved an accelerated street rehabilitation program with the intent of eliminating some of the City's backlog of street repairs. Phase I of this debt-financed initiative included a total of \$10,500,000 over the five-year period of 2004 through 2008; alternating funding of \$1,500,000 and \$2,500,000 each year. Phase II began in 2009 with a total of \$1,500,000, with \$2,500,000 in 2010, \$1,275,000 in 2011 and will end with \$3,000,000 in 2017. Phase III begins in 2019 with the same funding level, and continues every other year. These funds will allow the City to complete rehabilitation/repairs on entire neighborhoods where some of the streets have been improved in the past and others have not. The funding levels in the current Capital Improvement Plan (CIP) are as follows:

2016	\$	0
2017	\$	3,000,000
2018	\$	0
2019	\$	3,000,000
2020	\$	0
2021	\$	3,000,000

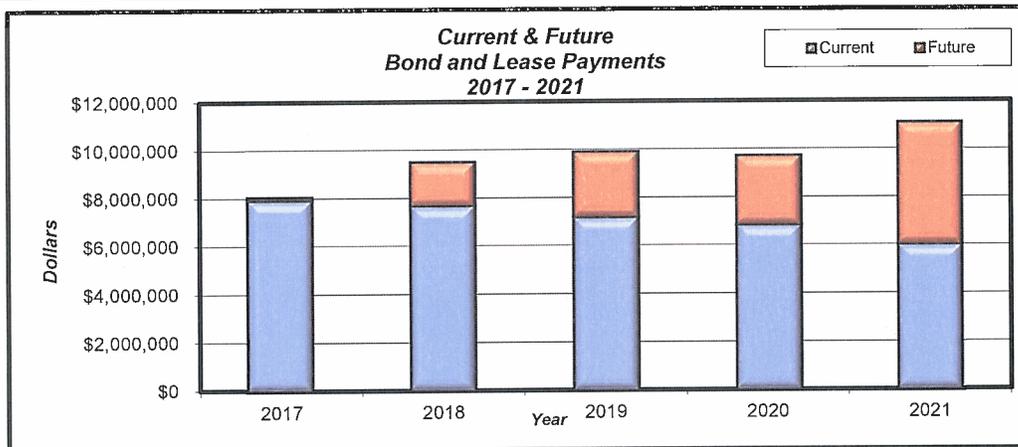
The following streets are planned for reconstruction in the current C.I.P. The groups are selected for funding based on the PCI rating. The 2015 overall average PCI rating of all lane miles was 78.9, compared to the Governing Body goal of a street rating minimum of 70.0. Currently, 69.5% of all collector streets are maintained above the 70 PCI; 62.5% of arterial streets are maintained above the 70 PCI; and 73.6% of residential streets are maintained above the 70 PCI. The Public Works Department annually reviews the streets and their ratings to determine if the particular street or group of streets should be shifted forward or backward within the five-year plan.

	<i>Length (ft)</i>	<i>PCI</i>	<i>Type of Work</i>
<u>2017 Program</u>			
92 nd St (Mission Rd to Wenonga)	1,945	46.0	Reconstruction/Storm
92 nd Terr (Mission Rd to Wenonga)	1,543	51.0	Reconstruction/Storm
92 nd Pl (Mission Rd to 92 nd Terr)	1,461	40.0	Reconstruction/Storm
Pawnee Ln (91 st to 92 nd Streets)	338	46.0	Reconstruction/Storm
Wenonga (91 st to 93 rd Streets)	1,600	50.0	Reconstruction/Storm
<u>2019 Program</u>			
Mohawk Rd (89 th St to Pawnee Ln)	1,702	NA	Reconstruction
Pawnee Ln (89 th to 91 st Streets)	1,098	NA	Reconstruction
Wenonga (93 rd to 95 th Streets)	1,494	NA	Reconstruction
Cherokee (89 th to 91 st Streets)	1,102	NA	Reconstruction
Manor Rd (92 nd to 93 rd Streets)	1,142	NA	Reconstruction
92 nd Street (91 st to Belinder)	1,047	NA	Reconstruction
<u>2021 Program</u>			
Howe Dr (S of 103 rd Street)	725	NA	Reconstruction
Ensley Ln (91 st to 93 rd Streets)	1,200	NA	Reconstruction
100 th Street (Mission Rd to Howe Dr)	759	NA	Reconstruction
101 st Street (Mission Rd to Howe Dr)	776	NA	Reconstruction
Howe Dr (100 th to Mohawk Ln)	1,032	NA	Reconstruction
Ensley Ln (S of 98 th and 99 th Streets)	2,493	NA	Reconstruction



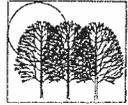
Current and Future Bond and Lease Payments

	2017	2018	2019	2020	2021
Current Bond and Leases					
General Obligation - includes Property Tax Supported & Special Assessments (Bond & Interest Fund)					
Principal	\$5,990,000	\$6,070,000	\$5,800,000	\$5,675,000	\$5,075,000
Interest	\$1,661,938	\$1,443,575	\$1,215,490	\$1,019,003	\$797,013
Leases/Revenue Bonds					
Principal	\$223,690	\$125,451	\$130,456	\$135,661	\$141,074
Interest	\$28,220	\$21,252	\$16,246	\$11,042	\$5,629
Subtotal-Principal	\$6,213,690	\$6,195,451	\$5,930,456	\$5,810,661	\$5,216,074
Subtotal-Interest	\$1,690,157	\$1,464,827	\$1,231,736	\$1,030,044	\$802,641
Future Bond and Leases					
General Obligation - includes Property Tax Supported & Special Assessments (Bond & Interest Fund)					
Principal	\$0	\$1,100,200	\$1,654,350	\$1,654,350	\$2,948,431
Interest	\$0	\$577,605	\$830,027	\$772,124	\$1,393,615
Leases/Revenue Bonds					
Principal	\$122,959	\$119,109	\$219,881	\$387,614	\$606,029
Interest	\$23,458	\$27,307	\$31,743	\$62,209	\$97,490
Subtotal-Principal	\$122,959	\$1,219,309	\$1,874,231	\$2,041,964	\$3,554,460
Subtotal-Interest	\$23,458	\$604,912	\$861,769	\$834,333	\$1,491,105
TOTAL Current & Future	\$8,050,264	\$9,484,500	\$9,898,193	\$9,717,003	\$11,064,281



The City currently has five no-commitment special assessment Transportation Development District (TDD) bond issues. The City is no way liable for the repayment of these, but acts as the agent for the property owners to collect the assessments, forward them to the trustee and assist with foreclosure proceedings, if necessary.

	2017	2018	2019	2020	2021
CURRENT Agency Debt -Transportation Development District Debt					
Principal	\$200,000	\$215,000	\$230,000	\$240,000	\$255,000
Interest & Fees	\$207,350	\$191,525	\$174,450	\$156,200	\$137,150
Subtotal	\$407,350	\$406,525	\$404,450	\$396,200	\$392,150
FUTURE Agency Debt - includes Transportation District Debt					
Principal	\$0	\$0	\$0	\$0	\$0
Interest & Fees	\$0	\$0	\$0	\$0	\$0
Subtotal	\$0	\$0	\$0	\$0	\$0
TOTAL Current & Future	\$407,350	\$406,525	\$404,450	\$396,200	\$392,150



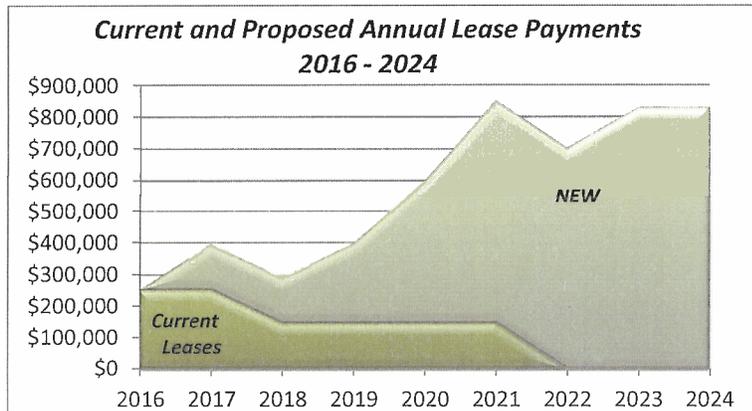
Future Bonded Debt and Lease Obligations

Proposed FUTURE – General Obligation Debt, Capital Projects

Number	Project	Project Cost	Finish Date	GO Bond Issue Amt	Developer/ TDD/SBD Amt	Bond Date	Bond Life
<i>2016 BONDED PROJECTS - No Projects Currently Planned to be Bonded</i>							
# 80162	143rd Street, Nall Ave to Windsor	\$7,239,555	2017	\$5,312,246	\$0	17/18	15
# 80252	2015 Curb Repair/Replace	\$5,000,000	2015	\$5,000,000	\$0	2017	15
# 80253	2016 Curb Repair/Replace	\$5,000,000	2016	\$5,000,000	\$0	2017	15
# 80550	89th & Mission Stormsewer	\$1,190,755	2015	\$1,190,755	\$0	2017	15
				\$16,503,001	\$0		
<i>2017 BONDED PROJECTS</i>							
# 80162	143rd Street, Nall Ave to Windsor	\$7,239,555	2017	\$5,312,246	\$0	17/18	15
# 80217	2017 Residential Streets, PH II, Yr 5	\$3,000,000	2017	\$3,000,000	\$0	2018	15
				\$8,312,246	\$0		
<i>2018 BONDED PROJECTS</i>							
<i>2019 BONDED PROJECTS - No Projects Currently Planned to be Bonded</i>							
# 80129	143rd Street, Windsor to Kenneth Rd	\$14,059,900	2019	\$13,411,223	\$0	2020	15
# 80219	2019 Residential Streets, PH III, Yr 1	\$3,000,000	2019	\$3,000,000	\$0	2020	15
# 80255	2017 Stormwater Improvements, Yr 1	\$3,000,000	2018	\$3,000,000	\$0	2020	15
				\$19,411,223	\$0		
<i>2020 BONDED PROJECTS</i>							
# 80158	Fire Station #1 Replacement	\$4,000,000	2020	\$4,000,000	\$0	2022	20
# 80221	2021 Residential Streets, Ph III, Yr 2	\$3,000,000	2021	\$3,000,000	\$0	2022	15
# 80256	2020 Stormwater Improvements, Yr 2	\$3,000,000	2020	\$3,000,000	\$0	2022	15
				\$10,000,000	\$0		
<i>2021 BONDED PROJECTS</i>							
TOTAL		\$58,729,765		\$54,226,470	\$0		

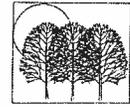
Proposed FUTURE – Capital Equipment/Vehicle Lease Purchases

Year	Description	Proposed Item Cost	Funding	Replacement/ New	Year of First Payment	Lease Term	Year Paid
2016	Fire Platform Truck (Unit #TR32)	\$1,300,000	Tax Levy	Replacement	2017	10	2026
2018	Golf Carts	\$306,000	Tax Levy	Replacement	2018	3	2020
2019	Fire Rescue Unit (Unit #R32)	\$450,000	Tax Levy	Replacement	2020	10	2029
2019	Fire Quint Unit (Unit #Q33)	\$800,000	Tax Levy	Replacement	2020	10	2029
2020	Fire Pumper Unit (Unit# E31)	\$800,000	Tax Levy	Replacement	2021	10	2030
2020	Fire Pumper Unit (Unit# E32)	\$800,000	Tax Levy	Replacement	2021	10	2030
TOTAL		\$4,456,000					



As shown in the graph, the City's annual lease/purchase payments increase in 2017 due to the cost of the Fire platform truck replacement planned in 2016. Future leases will continue to increase each year thereafter for the Fire apparatus listed above. All current lease payment obligations will be paid in full by year-end 2021.

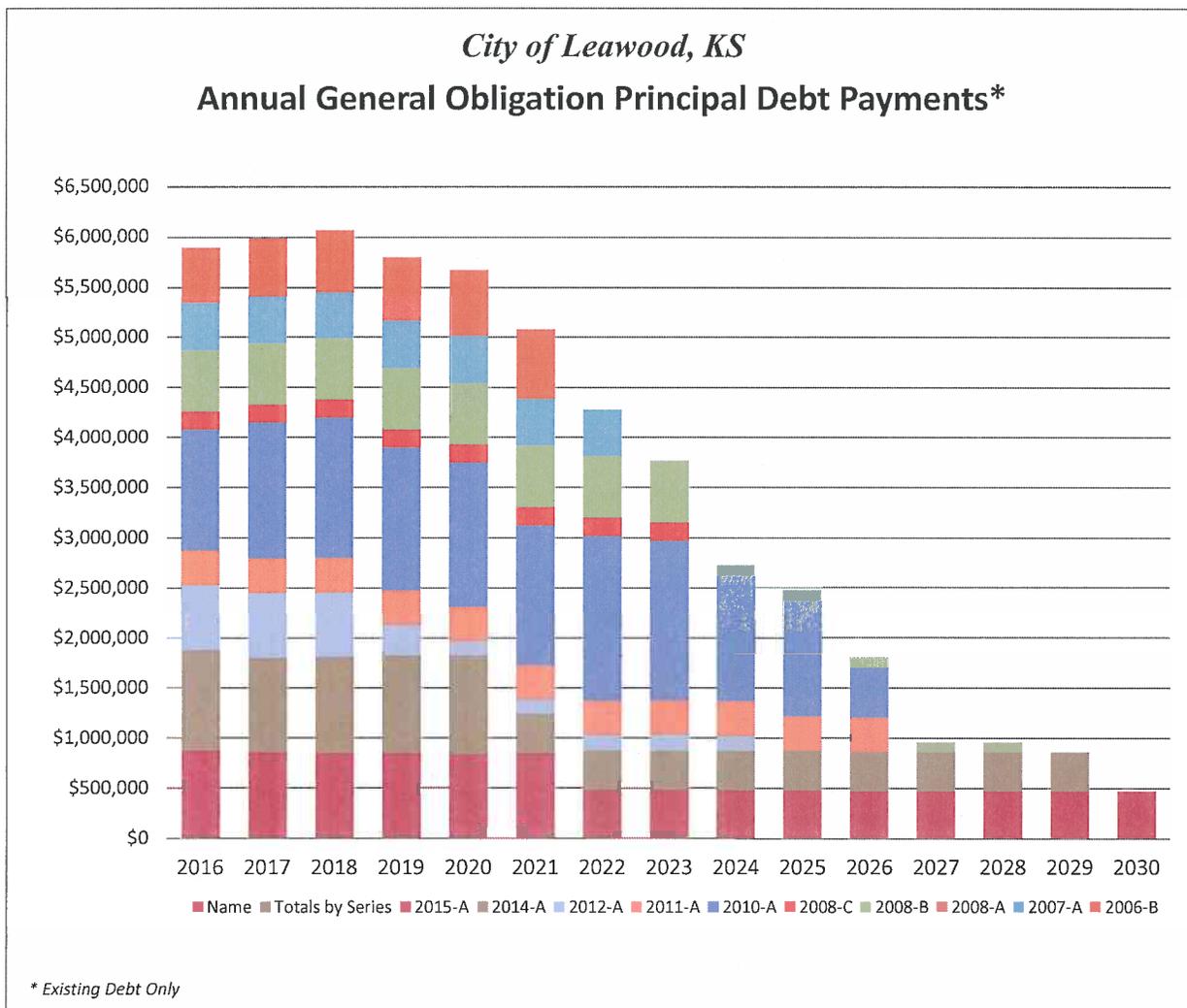
The City's plans to replace golf carts every three years.

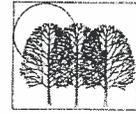


Current Principal Debt Payments

The City's C.I.P. includes capital improvement projects, planned to be debt-financed, over a five-year period. However, the resulting debt payments continue over a substantially longer period. General Obligation Bonds, the primary method of borrowing funds by state and local government, finance projects which have a longer useful life, i.e., streets, stormwater. This financing tool allows for the costs, to be paid for over a longer period of time as compared to pay-as-you-go, or cash-financing. The City borrows from the bond holders and pledges to pay the funds back with interest over a pre-determined number of years, usually 15 to 20 years, depending on the type of improvement. The bonds are backed by the full faith and credit of the government.

The below chart shows the payments for the City's current bond issues, in Year/Series order.

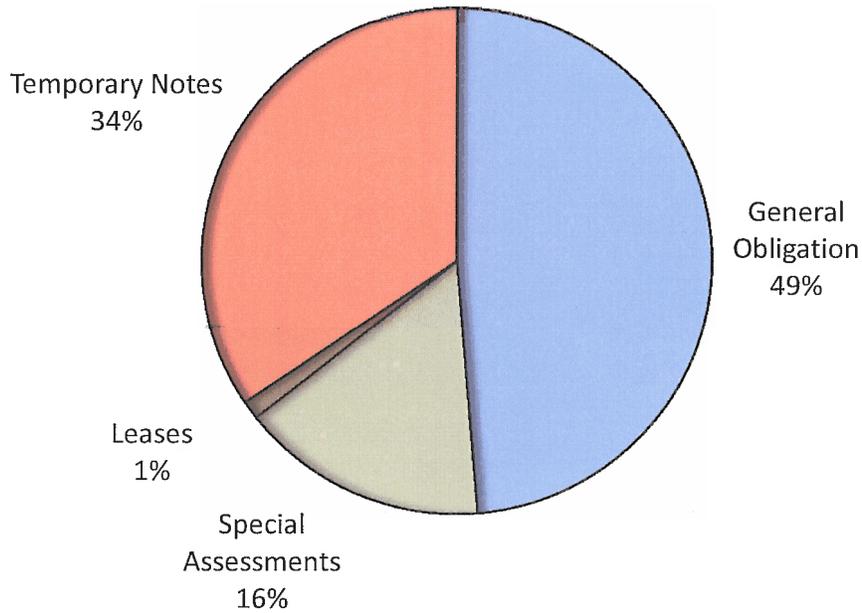


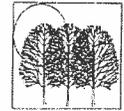


BONDS, NOTES, AND LEASES OUTSTANDING

	Outstanding 12/31/2015	Percent of Total
General Obligation	39,929,575	48.7%
Special Assessments	12,875,425	15.7%
Leases	973,284	1.2%
Temporary Notes	28,260,000	34.4%
TOTAL	\$82,038,284	100.0%

Transportation Development District \$2,785,000



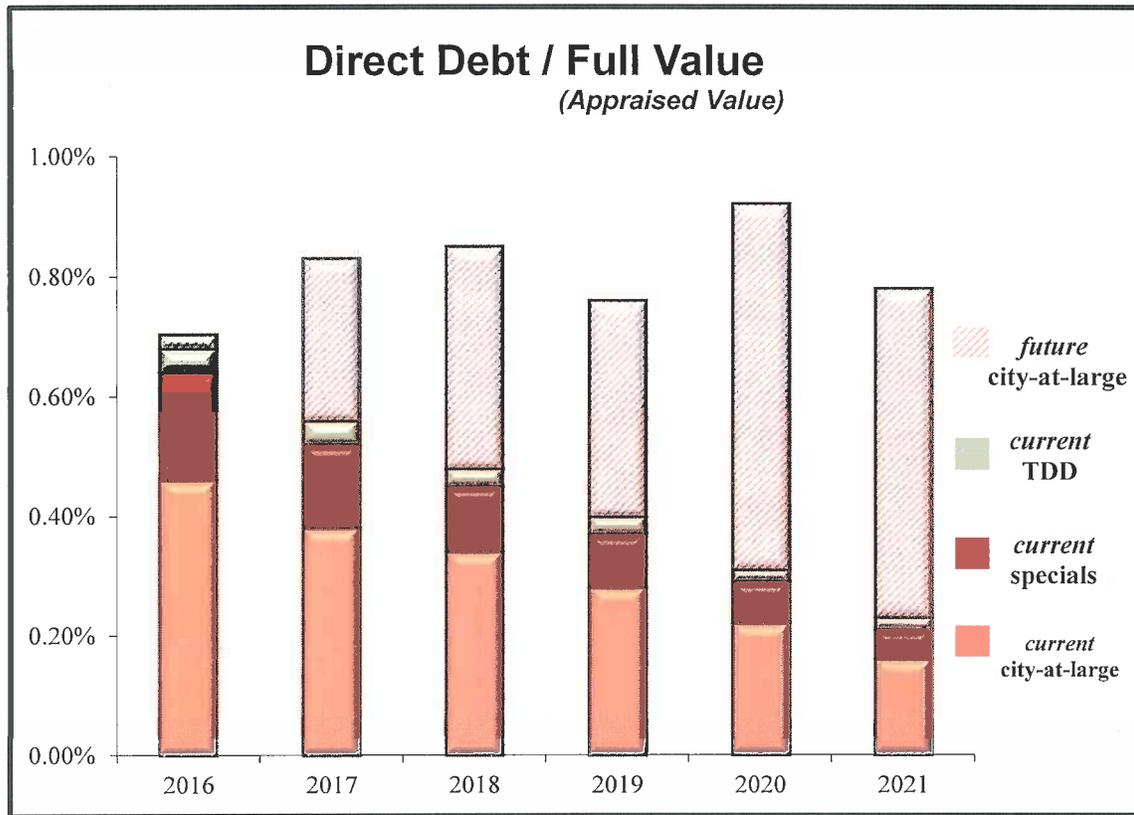
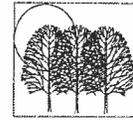


KEY DEBT MANAGEMENT INFORMATION

	← Forecast →						Standard
	2016	2017	2018	2019	2020	2021	
Economy/Tax Base Factors							
Full Value per Capita (Appraised Value)	\$188,170	\$196,596	\$200,997	\$205,497	\$210,098	\$214,801	>\$150,000
Projected % Change in Assessed Value	5.23%	5.00%	2.75%	2.75%	2.75%	2.75%	>0.0%
Debt Factors							
Net Direct Debt/Full Value (1)	0.94%	0.79%	0.85%	0.76%	0.95%	0.91%	<0.75%
Net Direct Debt/Operating Revenues (2)	31.08%	45.17%	37.45%	44.26%	17.90%	21.10%	<0.33%
Direct Debt/Full Value (3)	0.66%	0.80%	0.83%	0.73%	0.90%	0.76%	NA
Direct & Overlapping Debt/Full Value (4)	3.30%	2.99%	2.93%	2.75%	2.86%	2.75%	NA
Total debt service as a percent of total expenditures (5)							
	14.7%	14.2%	16.7%	16.6%	15.8%	17.7%	< 20%
Debt Service Levy (per \$1,000 of assessed value)							
	6.532	5.000	4.450	6.700	7.300	9.050	NA
Total G.O. Debt at Year-End 12/31							
Prin/Int Paid as a % of Total Debt	\$46.9	\$57.4	\$58.6	\$51.1	\$63.2	\$55.2	NA
% of New Debt/Total G.O. Debt	16.6%	13.3%	15.7%	18.6%	14.4%	18.5%	NA
	0.0%	31.9%	14.2%	11.7%	0.0%	40.6%	NA

1. General Obligation debt, temporary notes, and capital leases supported by general tax levy revenues.
2. This metric expresses the potential budgetary impact of future debt service. A high debt burden relative to operating revenues implies a possibility that debt will consume a greater portion of the local government's budget in future years.
3. General Obligation, Special Assessment debt and capital leases, excluding Transportation Development District debt (TDD).
4. All Debt described in #3 plus Leawood's share of debt from Blur Valley & Shawnee Mission school districts, Johnson County, County Parks & Rec and Leawood's TDD debt.
5. The Target is less than 20%, not to exceed 25% in any given year.

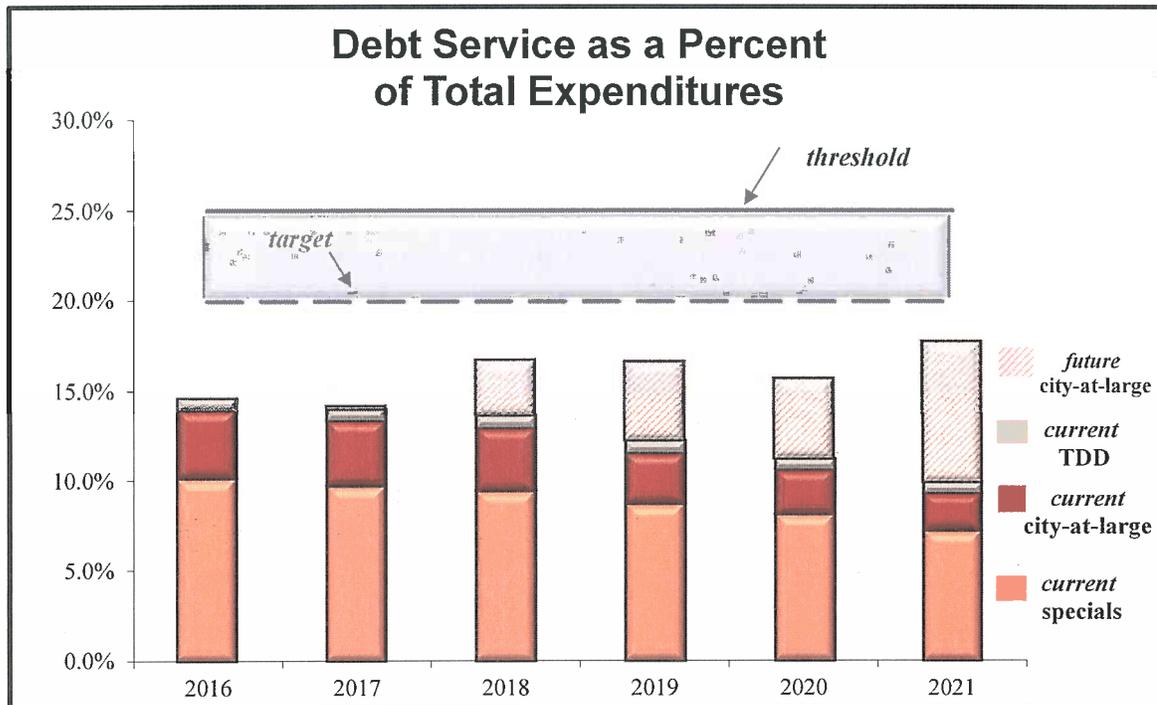
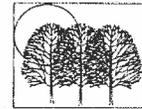
These projections are based on the current assumptions in the City's comprehensive Financial Planning Model.



	2016	2017	2018	2019	2020	2021
Direct Debt as a Percent of Full Value (Appraised Value)						
<i>Current Tax-Supported:</i>						
City-at-Large	0.46%	0.38%	0.34%	0.28%	0.22%	0.16%
Special Assessments	0.18%	0.14%	0.11%	0.09%	0.07%	0.05%
<i>Current Agency-Supported:</i>						
Transportation District Debt	0.04%	0.04%	0.03%	0.03%	0.02%	0.02%
<i>Future Tax-Supported:</i>						
City-at-Large	0.02%	0.27%	0.37%	0.36%	0.61%	0.55%
Special Assessments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<i>Future Agency-Supported:</i>						
Transportation District Debt	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	0.66%	0.80%	0.83%	0.73%	0.90%	0.76%

Net Direct Debt includes only General Obligation debt and Capital leases which are supported by general tax levy revenues. Direct Debt includes all other debt such special assessment, which is self-supported, but excludes TDD debt.

The rating agencies evaluate net direct debt to full value. This metric gauges how onerous future debt service payments could be to the tax base. Full value (appraised value) is a proxy for the capacity of a local government to generate additional revenues to pay debt service.

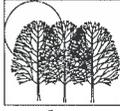


	2016	2017	2018	2019	2020	2021
Debt Service as a Percent of Total Expenditures						
<i>Current Tax-Supported:</i>						
City-at-Large	10.1%	9.7%	9.4%	8.7%	8.1%	7.2%
Special Assessments	3.8%	3.6%	3.5%	2.8%	2.5%	2.1%
<i>Current Agency-Supported:</i>						
Transportation District Debt	0.7%	0.7%	0.7%	0.7%	0.6%	0.6%
<i>Future Tax-Supported:</i>						
City-at-Large	0.0%	0.2%	3.1%	4.4%	4.5%	7.8%
Special Assessments	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Future Agency-Supported:</i>						
Transportation District Debt	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	14.7%	14.2%	16.7%	16.6%	15.8%	17.7%
Threshold	25%	25%	25%	25%	25%	25%
Target	20%	20%	20%	20%	20%	20%

This measurement is a key operating ratio. The graph shows the current projects and the proposed future projects by category, city-at-large, special assessment and TDD. This ratio is projected to remain well below the 20% target throughout the planning period.

According to the City's financial advisors, TDD debt is not included as direct debt but is included as overlapping debt by the rating agencies, thus this threshold is maintained throughout the five-year planning period.

CITY OF LEAWOOD, KANSAS



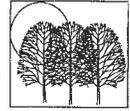
"Growing with Distinction"



In 2015, Leawood received a number of acknowledgments from a variety of entities in recognition of being a very desirable place to both live and work, including:



WalletHub.com evaluated almost 1,300 cities with populations between 25,000 and 100,000 across the nation on 22 key metrics of financial and quality-of-life factors. Leawood was ranked as the fifth best city in the United States. Leawood also earned fifth place honors in the state of Kansas by AreaVibes using a Livability Score which evaluated cost of living, crime rate, employment, housing, parkland and other factors.



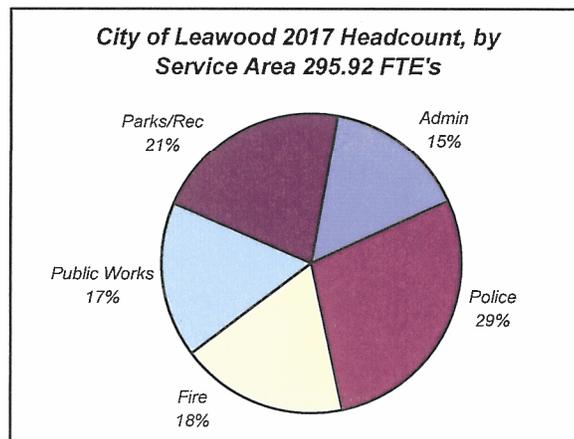
SUMMARY OF PERSONNEL
Full-Time Equivalents

Full Time Equivalent (FTE) represents the conversion of a position into one year of work. A full-time position (one FTE) equals 2,080 hours of work (a 40-hour work week times 52 weeks). By using the FTE method, a combination of part-time slots equals a full-time position.

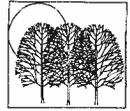
	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
ADMINISTRATION				
Administration	4.50	4.50	4.50	4.50
Finance	8.23	8.00	8.00	8.00
Information Services	4.00	4.00	4.00	4.00
Human Resources	3.98	3.75	3.75	3.75
Legal Services	3.00	3.00	3.00	3.00
Municipal Court	8.43	8.43	8.43	8.43
Community Development				
Community Dev. Admin.	1.00	1.00	1.00	1.00
Planning Services	4.00	4.00	4.00	4.00
Neighborhood Services	3.00	3.00	3.00	3.00
Codes Services	6.00	6.00	6.00	6.00
	46.14	45.68	45.68	45.68
PUBLIC SAFETY				
Police	83.00	84.00	84.00	84.00
Fire	53.69	53.69	53.44	53.44
	136.69	137.69	137.44	137.44
PUBLIC WORKS	49.48	49.71	49.71	49.71
PARKS & RECREATION	63.09	63.09	63.09	63.09
TOTAL Full-Time Equivalent	295.40	296.17	295.92	295.92
FULL-TIME CIVILIAN POSITIONS	145.00	146.00	145.00	145.00
COMMISSIONED POLICE OFFICERS	61.00	61.00	61.00	61.00
SWORN FIRE PERSONNEL	52.00	52.00	52.00	52.00
TOTAL REGULAR PART-TIME (FTE)	7.38	7.38	8.13	8.13
TOTAL PART-TIME (FTE)	0.68	0.68	0.68	0.68
TOTAL SEASONAL/CASUAL (FTE)	29.34	29.11	29.11	29.11

From the 2016 Original Budget to the 2016 Estimate, one change occurred. A full-time Administrative Assistant in the Fire Department was reduced to a 0.75 FTE regular part-time position.

No changes are planned for either the 2017 or 2018 Budgets. The financial planning model includes the addition of 1 full-time position every other year, beginning in 2019.

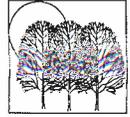


City of Leawood, Kansas
2017 Annual Budget



Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
<u>ADMINISTRATION</u>				
City Administration (11230)				
City Administrator	1	1	1	1
City Clerk	1	1	1	1
Assistant City Clerk	1	1	1	1
Receptionist	1	1	1	1
Management Intern (Seasonal/Casual)	0.50	0.50	0.50	0.50
	4.50	4.50	4.50	4.50
Finance (11240)				
Finance Director	1	1	1	1
Assistant Director of Finance - VACANT	1	1	1	1
Budget Manager	1	1	1	1
Senior Accountant	1	1	1	1
Accountant II	1	1	1	1
Accounting Specialist	3	3	3	3
Intern (Seasonal/Casual)	0.23	0.00	0.00	0.00
	8.23	8.00	8.00	8.00
Information Services (11610)				
Information Services Director	1	1	1	1
Information Services Specialist	2	2	2	2
Network & Comm Systems Administrator	1	1	1	1
	4.00	4.00	4.00	4.00
Human Resources (11250)				
Human Resource Director	1	1	1	1
HR Generalist	2	2	2	2
HR Assistant (Regular PT)	0.75	0.75	0.75	0.75
Intern (Seasonal/Casual)	0.23	0.00	0.00	0.00
	3.98	3.75	3.75	3.75
Legal Services (11410)				
City Attorney	1	1	1	1
Assistant City Attorney	1	1	1	1
City Prosecutor	1	1	1	1
City Prosecutor (Regular PT)	0.00	0.00	0.00	0.00
	3.00	3.00	3.00	3.00
Municipal Court (11310)				
Court Administrator	1	1	1	1
Court Supervisor	1	1	1	1
Administrative Paralegal	0	0	0	0
Court Clerk (I, II, III)	5	5	5	5
Legal/Court Assistant (Regular PT)	0.75	0.75	0.75	0.75
Municipal Judge (Part Time)	0.68	0.68	0.68	0.68
	8.43	8.43	8.43	8.43
Community Development Admin (11810)				
Community Development Director	1	1	1	1
	1.00	1.00	1.00	1.00
Planning Services (11820)				
Planning Official	1	1	1	1
Planner I	2	2	2	2
Administrative Assistant	1	1	1	1
	4.00	4.00	4.00	4.00

City of Leawood, Kansas
2017 Annual Budget

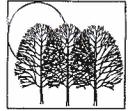


Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
Neighborhood Services (11830)				
Code Enforcement Officer (I, II or III)	3	3	3	3
	3.00	3.00	3.00	3.00
Codes Services (11840)				
Building Official	1	1	1	1
Senior Building Inspector	3	3	3	3
Permit Technician II	1	1	1	1
Senior Plans Examiner	1	1	1	1
	6.00	6.00	6.00	6.00
<i>TOTAL FULL-TIME</i>	43.00	43.00	43.00	43.00
<i>TOTAL REGULAR PART-TIME</i>	1.50	1.50	1.50	1.50
<i>TOTAL PART-TIME</i>	0.68	0.68	0.68	0.68
<i>TOTAL SEASONAL/CASUAL</i>	0.96	0.50	0.50	0.50
TOTAL ADMINISTRATION - FTE	46.14	45.68	45.68	45.68

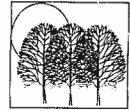


Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
Police Administration Services (22110)				
Chief of Police	1	1	1	1
Deputy Chief of Police (Major)	1	1	1	1
Police Captain	2	2	2	2
Professional Standards Officer (Sergeant)	1	1	1	1
Police Officer III	1	1	1	1
Manager - Police Admin Svcs	1	1	1	1
Administrative Assistant	1	1	1	1
Public Service Officer	2	2	2	2
Alarm Coordinator	1	1	1	1
	11.00	11.00	11.00	11.00
Police Patrol/Traffic (22130)				
Sergeant	4	4	4	4
Corporal	3	3	3	3
Master Police Officer	5	5	5	5
Police Officer (I, II, III, IV)	33	33	33	33
	45.00	45.00	45.00	45.00
Police Communications (22170)				
Communications Officer (I, II, III)	10	11	11	11
	10.00	11.00	11.00	11.00
Police Investigations (22120)				
Investigations Sergeant	1	1	1	1
Police Officer IV - Detective	5	5	5	5
Administrative Assistant	1	1	1	1
	7.00	7.00	7.00	7.00
Police Records (22140)				
Records Specialist	3	3	3	3
	3.00	3.00	3.00	3.00
Police D.A.R.E./SRO (22160)				
DARE/Crime Prevention Officer	1	1	1	1
DARE Officer	1	1	1	1
School Resource Officer (SRO)	2	2	2	2
	4.00	4.00	4.00	4.00
Police Animal Control (22180)				
Animal Control Officer	3	3	3	3
	3.00	3.00	3.00	3.00
<i>TOTAL COMMISSIONED</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>	<i>61.00</i>
<i>TOTAL FULL-TIME</i>	<i>22.00</i>	<i>23.00</i>	<i>23.00</i>	<i>23.00</i>
<i>TOTAL REGULAR PART-TIME</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>TOTAL PART-TIME</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>TOTAL SEASONAL/CASUAL</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
TOTAL POLICE DEPARTMENT	83.00	84.00	84.00	84.00

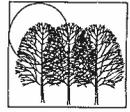
City of Leawood, Kansas
2017 Annual Budget



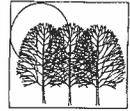
Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
<u>FIRE</u>				
Fire Administrative Services (22510)				
Fire Chief	1	1	1	1
Deputy Fire Chief	1	1	1	1
Training Chief	1	1	1	1
Fire Administrative Assistant	1	1	0	0
Fire Administrative Assistant (Regular PT)	0.00	0.00	0.75	0.75
	4.00	4.00	3.75	3.75
Fire Service Operations (22530)				
Battalion Chief	3	3	3	3
Captain	9	9	9	9
Lieutenant	3	3	3	3
Master Firefighter	23	23	23	23
Firefighter (I, II, III)	9	9	9	9
Part-time On Call Firefighter-5 (Seasonal/Casual)	0.69	0.69	0.69	0.69
	47.69	47.69	47.69	47.69
Fire Prevention Services (22540)				
Fire Marshal	1	1	1	1
Fire Prevention Specialist	1	1	1	1
	2.00	2.00	2.00	2.00
<i>TOTAL SWORN</i>	52.00	52.00	52.00	52.00
<i>TOTAL FULL-TIME</i>	1.00	1.00	0.00	0.00
<i>TOTAL REGULAR PART-TIME</i>	0.00	0.00	0.75	0.75
<i>TOTAL PART-TIME</i>	0.00	0.00	0.00	0.00
<i>TOTAL SEASONAL/CASUAL</i>	0.69	0.69	0.69	0.69
TOTAL FIRE DEPARTMENT	53.69	53.69	53.44	53.44



Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
<u>PUBLIC WORKS</u>				
Public Works Administrative Services (33110)				
Public Works Director	1	1	1	1
Manager - Admin Svcs	1	1	1	1
Contract Administrator	1	1	1	1
Administrative Assistant (Regular PT)	1.50	1.50	1.50	1.50
Administrative Assistant (Part Time)	0.00	0.00	0.00	0.00
	4.50	4.50	4.50	4.50
Street Maintenance (33200)				
Superintendant of Public Works	1	1	1	1
Supervisor - Street Maint	1	1	1	1
Asset Mgmt Manager - PW	1	1	1	1
Crew Leader (I, II)	3	3	3	3
Senior Traffic Control/Sign Technician	1	1	1	1
Traffic Control Sign Tech II	1	1	1	1
Heavy Equipment Operator (I, II)	3	3	5	5
PW Maintenance Worker (I, II)	10	10	8	8
Administrative Assistant (Regular PT)	0.75	0.75	0.75	0.75
Intern-1 (Seasonal/Casual)	0.00	0.23	0.23	0.23
	21.75	21.98	21.98	21.98
PW Engineering/Inspections (33400)				
City Engineer	1	1	1	1
Engineer - Special Projects	1	1	1	1
Sr Construction Inspector	2	2	2	2
Right of Way Technician	1	1	1	1
	5.00	5.00	5.00	5.00
PW Engineering/Design (33500)				
Engineer - Special Projects	1	1	1	1
Engineering Technician	2	2	2	2
Sr. Construction Inspector	1	1	1	1
Intern-1 (Seasonal/Casual)	0.23	0.23	0.23	0.23
	4.23	4.23	4.23	4.23
PW Stormwater Management (33600)				
Crewleader	1	1	1	1
Heavy Equipment Operator (I,II, Sr)	2	2	2	2
	3.00	3.00	3.00	3.00
PW Fleet Maintenance/Operations (33700)				
Manager - Fleet/Facilities	0.5	0.5	0.5	0.5
Fleet Maintenance Supervisor	1	1	1	1
Fleet Technician	2	2	2	2
Vehicle Electronics Technician	2	2	2	2
	5.50	5.50	5.50	5.50



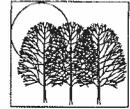
Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
PW Facility Maintenance (33800)				
Manager - Fleet/Facilities	0.50	0.50	0.50	0.50
Building Maintenance Supervisor	1	1	1	1
Facility Technician (I, II)	4	4	4	4
	5.50	5.50	5.50	5.50
<i>TOTAL FULL-TIME</i>	<i>47.00</i>	<i>47.00</i>	<i>47.00</i>	<i>47.00</i>
<i>TOTAL REGULAR PART-TIME</i>	<i>2.25</i>	<i>2.25</i>	<i>2.25</i>	<i>2.25</i>
<i>TOTAL PART-TIME</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00</i>
<i>TOTAL SEASONAL/CASUAL</i>	<i>0.23</i>	<i>0.46</i>	<i>0.46</i>	<i>0.46</i>
TOTAL PUBLIC WORKS	49.48	49.71	49.71	49.71
 <u>PARKS AND RECREATION</u>				
Parks/Recreation Admin Services (44110)				
Parks and Recreation Director	1	1	1	1
Administrative Assistant	1	1	1	1
Recreation Technician	1	1	1	1
Admin Graphics Technician	1	1	1	1
	4.00	4.00	4.00	4.00
PR Aquatic Center (44200)				
Seasonal/Casual Employees	14.18	14.18	14.18	14.18
	14.18	14.18	14.18	14.18
PR Programming (44310)				
Superintendent of Recreation Services	1	1	1	1
Program/Facilities Supervisor	1	1	1	1
Seasonal/Casual Employees	4.62	4.62	4.62	4.62
	6.62	6.62	6.62	6.62
PR Park Maintenance (44500)				
Superintendent of Parks	1	1	1	1
Supervisor - Horticulture & Forestry	1	1	1	1
Supervisor - Parks Facilities	1	1	1	1
Supervisor - Turf Maintenance	1	1	1	1
Irrigation Specialist	1	1	1	1
Park Maintenance Worker (I, II, III)	14	14	14	14
Building Custodian	1	1	1	1
Park Attendant (Regular PT)	1.38	1.38	1.38	1.38
Park Maintenance Worker (Regular PT)	2.25	2.25	2.25	2.25
Seasonal/Casual Employees	3.46	3.46	3.46	3.46
	27.09	27.09	27.09	27.09
PR Sports (44330)				
Sports Supervisor	1	1	1	1
Recreation Supervisor	1	1	1	1
Seasonal/Casual Employees	0.91	0.91	0.91	0.91
	2.91	2.91	2.91	2.91
PR Special Events (44410)				
Aquatic & Spec Events Supervisor	1	1	1	1
	1.00	1.00	1.00	1.00



Department/Position	2015 Estimate	2016 Budget	2016 Estimate	2017 Budget
PR Historic Programs (44430)				
Seasonal/Casual Employees	0.25	0.25	0.25	0.25
	0.25	0.25	0.25	0.25
PR Cultural Arts (44440)				
Coordinator-Cultural Arts	1	1	1	1
	1	1	1	1
PR Outdoor Programming (44320)				
Outdoor Recreation Supervisor	1	1	1	1
Outdoor Recreation Specialist	1	1	1	1
Seasonal/Casual Employees	4.04	4.04	4.04	4.04
	6.04	6.04	6.04	6.04
<i>TOTAL FULL-TIME</i>	32.00	32.00	32.00	32.00
<i>TOTAL REGULAR PART-TIME</i>	3.63	3.63	3.63	3.63
<i>TOTAL PART-TIME</i>	0.00	0.00	0.00	0.00
<i>TOTAL SEASONAL/CASUAL</i>	27.46	27.46	27.46	27.46
TOTAL PARKS AND RECREATION	63.09	63.09	63.09	63.09

TOTAL FULL TIME EQUIVALENT POSITIONS	295.40	296.17	295.92	295.92
FULL TIME POSITIONS	258	259	258	258

TOTAL FULL-TIME CIVILIAN POSITIONS	145.00	146.00	145.00	145.00
COMMISSIONED POLICE OFFICERS	61.00	61.00	61.00	61.00
SWORN FIRE PERSONNEL	52.00	52.00	52.00	52.00
TOTAL REGULAR PART-TIME (FTE)	7.38	7.38	8.13	8.13
TOTAL PART-TIME (FTE)	0.68	0.68	0.68	0.68
TOTAL SEASONAL/CASUAL (FTE)	29.34	29.11	29.11	29.11



Budget and Financial Policies

It is the policy of the City Council to annually develop a budget that accurately reflects the revenue and expenditure goals and objectives of the City Council and to incorporate those goals, objectives, programs and projects that best serve the public good. The budget of the City of Leawood will be constructed and managed in accordance with the policies set forth below. During the course of each fiscal year, the budget will be used to provide direction in the administration of City services.

BUDGET POLICIES

I. OPERATING BUDGET

1. The City will maintain a financial and budgetary control system to ensure adherence to the budget and awareness of the financial environment. Services provided by the City are categorized in order to set priorities for allocating available funds and are defined as follows:

- A. *Basic or Core Services:* Includes (1) legally mandated commitments or services, (2) those most closely linked to the health and safety of the citizens of Leawood, and (3) those providing a net revenue contribution or reducing identifiable costs in the same fiscal year.

Basic or Core Services

Debt Services
Police & Fire

- B. *Maintenance of Effort Services:* Services that (1) maintain control of City resources (2) reduce identifiable costs in future years, and (3) are necessary to keep the public adequately informed of legislative matters.

Maintenance of Effort Services

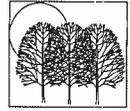
Council
Administration
Human Resources
Finance
Municipal Court
Legal Services
Information Services
Planning
Neighborhood Services
Public Works

- C. *Quality of Life Services:* Activities which are provided for more specialized groups or services that are more aesthetic or promotional in nature.

Quality of Life Services

Parks
Recreation
Aquatic Center
Golf Course
Arts Council
Sister City Program
Historic Commission

2. Increases in staff will be permitted only in cases where the service demands have been expanded.
3. In the General Fund, expenditures for normal operating and personnel services, excluding capital expenditures, will not be permitted to exceed anticipated revenues and carryover.



Budget Basis The basis of budgeting refers to the conversions for recognition of costs and revenue in budget development and in establishing and reporting appropriations that are the legal authority to spend or collect revenues. The City of Leawood budgets all funds on a modified accrual basis. This is the same basis of accounting used in the City's audited financial statements.

Balanced Budget The City of Leawood considers a balanced budget to consist of adequate revenues from both the current year as well as a portion of the carryover from the previous year to meet current year expenditures. Combined reserves from all operating funds must first be held aside from the carryover before the remainder is added to the current year's revenues. The total of the reserve funds must fall within the reserve policy standards.

Fund Balance The City defines fund balance as the excess of a fund's assets over the liabilities, also known as surplus funds.

Non-Budgeted Funds The City's non-budgeted funds consist of funds not required by Kansas statute to be legally adopted because they are exempted by a specific statute. Control over spending in funds that are not subject to legal budget is maintained by the use of internal spending limits established by granting agencies, City policy, or by the City Administrator. Funds not included in the annual budget are:

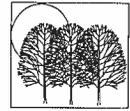
American Revolution Tri-Centennial Fund – established to account for monies donated by the Leawood American Revolution Bi-Centennial Committee. These monies are to be continually reinvested by the City until the year 2076. It is intended that this fund then be used for the overall benefit for the citizens of the City on a special American Revolution Tri-Centennial event/project, needed community facilities, equipment or programs.

Leawood Transportation Impact Fee Fund – established to account for fees imposed on new development in South Leawood for the purpose of assuring that transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service deemed adequate by the City. The Impact Fee shall be imposed on all new development in South Leawood, except as may be otherwise provided, and all fees collected shall be utilized solely and exclusively for transportation improvements in South Leawood serving such new development.

Insurance Proceeds - established to account for insurance proceeds received by the City whenever any privately owned building or other structure is damaged as a result of fire, explosion or windstorm. When the insured party meets certain requirements to repair the property to the satisfaction of the City, the funds are returned to the insured party.

Leawood Public Safety Improvement Fund – established initially to account for a 4 tenths of one cent public safety sales tax that was effective from April 1, 2007 to March 31, 2011. These collections, along with a .25% county sales tax, were used to construct the Justice Center. After the City one-cent sales tax ended in 2011, the .25% county sales tax collections continued to be receipted in this fund. Future uses may include the replacement of public safety equipment and vehicles.

TDD Agency Funds – established to account for collections and remittance of Transportation Development Districts. Currently the City utilizes two of these funds: One Nineteen Development; and Park Place Development.



II. BUDGET PROCESS

The annual budget is a fiscal plan that presents the services that will be provided to the community and the funds needed to perform the services. The budget shall be presented as a legislative document that, when combined with the related appropriating ordinance, will represent City Council policy concerning the sources and uses of funds for the budget year.

Development of the City's Budget is an ongoing process that generally begins more than a year before the fiscal year begins on January 1. Opportunities for public input are provided at various stages of development.

<i>November - December, 2015</i>	Planning for the 2017 Budget began with the review of revenue and spending forecasts; review of user fees; and coordination with departments of capital spending needs to prepare the Capital Improvement Program (CIP) document.
<i>January-February, 2016</i>	The Governing Body met to discuss short, near and long-term goals on January 11, 2016; and staff prepared the pay-as-you-go capital replacement schedules and expendable equipment schedules.
<i>February-March, 2016</i>	Preliminary assessed valuation information was received from the Johnson County Appraiser to establish the mill levy for the 2017 Budget. Departments developed their revenue and operating expenditure budget requests; the City Administrator met with departments to review expenditure needs to ensure compatibility with the Governing Body goals.
<i>March-April, 2016</i>	The 2017-2021 CIP was distributed to both the Governing Body and the Planning Commission on March 3, 2016. The Governing Body met to discuss the CIP document in a work session on March 7, 2016; and the Planning Commission reviewed the document and held a public hearing on March 22, 2016.
<i>April – May, 2016</i>	A public hearing for citizen input on the 2017 Budget was held on April 18, 2016. The Governing Body met to review the 2017-2021 budget model assumptions as included in the financial planning model on May 2, 2016; revenue and expenditure projections were reviewed and the financial planning model was updated. The City Council held a public hearing and formally adopted the 2017-2021 CIP for budget planning purposes on May 16, 2016. The proposed 2017 Budget was distributed to the Governing Body and the Budget & Finance Committee on May 26, 2016.
<i>June – July, 2016</i>	The 2017 Budget document was discussed in an open work session on June 7 th with the Governing Body and the Budget & Finance Committee. Estimated assessed valuation information was received from the Johnson County Clerk on June 30, 2016. After agreement by the Governing Body on any changes to the mill levy, the 2017 Budget was published along with the publication notice for a public hearing, as required by state law.
<i>August, 2016</i>	A public hearing on the 2017 Budget was held to obtain citizen input on August 15, 2016; and the Governing Body adopted the 2017 Budget the same evening. Under state law, the budget is required to be approved by the Governing Body and filed with the County Clerk no later than August 25 th .
<i>January 1, 2017</i>	The 2017 Budget goes into effect.



III. BUDGET AMENDMENT

Departments are given the latitude to exceed specific line items; however, total expenditures must not exceed total budgeted expenditures, excluding monies from the Personnel service categories. The City does budget a citywide contingency fund and has statutory authority to budget this account up to 10% of the overall budgeted expenditures.

The state statutes allow for the Governing Body to increase the originally adopted budget for previously unbudgeted increases in revenue other than ad valorem property taxes. A notice of public hearing to amend the budget must be published in the local newspaper. Ten days following publication, the hearing may be held and the budget amended.

IV. CASH BASIS LAW

Kansas Statutes prohibit cities from creating indebtedness unless there is money on hand in the proper fund and unencumbered by previous commitments with which to pay the indebtedness. The execution of a contract or the issuing of a purchase order automatically encumbers money in the fund for payment of the amount represented by the commitment. It makes no difference that the amount may not have to be paid until more monies are in the fund or until the following year. An exception to this cash basis law is the issuance of debt, in the form of bonds, notes or warrants; pursuant to statutory authority, referendum or by the State Board of Tax Appeals. In the event debt is issued, funds need not be on hand for future payments.

V. REPORTING POLICY

Amounts presented in the budget document shall be compared with actual revenues and expenditures for month-end and year-to-date throughout the budget year. Quarterly reports are prepared and printed in the Legal Record.

FINANCIAL POLICIES

I. OPERATING RESERVES

1. The Governing Body has set a goal of 11% minimum for operating fund reserves. The City of Leawood strives to follow financially sound fiscal policies. One such policy that enhances a city to maintain a well-balanced financial structure is a fund balance policy, or commonly called an operating reserves policy. In government, the standard can be anywhere from one month of expenditures (8.33%) to 15% of expenditures.
2. Establishing a formal policy assures the citizenry that funds will be available for the following reasons:
 - a) Provide sufficient working capital to meet daily cash needs.
 - b) Provides reserves to absorb emergency expenditures caused by natural disaster such as fire, flood or earthquake.
 - c) Cover any unanticipated deficit resulting from a shortfall in actual revenues in a given budget year.

II. FINANCIAL FORECASTING - MODEL PARAMETERS

1. The City staff will provide the City Council with a 10-year financial budget model.
2. In any given year, a proposed mill levy increase will not exceed 1.00 mill.
3. There will not be any consecutive years with a mill increase.
4. The model's financial projections will not go below the General Fund one month cash requirement.
5. For any mill levy imposition consideration, the City Council will consider only 7 years of the 10-year financial model.
6. A 1% to 2% variance for both revenues and expenditures will be anticipated in a given fiscal year.



III. DEBT SERVICE RESERVES

Debt reserves shall be established to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of the underlying bonds. The City can maintain up to one year of payment reserves by state law. In this year's budget, the City of Leawood will strive to maintain a total reserved fund balance equal to 35% of budgeted Debt Service expenditures. Consideration has been given to annual collection rates and to any unforeseen cash shortages associated with any debt that is backed by the full faith and credit of the City.

IV. REVENUE POLICY

1. The City will attempt to maintain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
2. The City will attempt to obtain additional major revenue sources as a way of ensuring a balanced budget.
3. The City will rely on user charges, where appropriate, but will refrain from "nuisance" charges. User charges, as opposed to licensing or regulator charges, shall wherever possible recover the full cost (operating, direct, indirect, and capital) of providing the service.
4. All charges and fees will be reviewed annually. Comparisons with other public and/or private organizations will be used when appropriate in determining the level of fees and charges as well as service costs.
5. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing tax rates, fees, and charges.
6. The City will refinance outstanding debt whenever economically feasible.
7. The City will follow an aggressive policy of collecting revenues, including past due bills of any type.
8. The City shall dispose of surplus property in the most cost-effective manner.

V. DEBT POLICY

On April 3, 2000, the Governing Body adopted the Debt Policy by Resolution #1518. This policy has been revised several times: by Resolution #2221 on May 3, 2004; by Resolution #2789 on May 5, 2007; by Resolution #3334 on February 1, 2010; by Resolution #3553 on March 7, 2011; by Resolution #3931 on November 19, 2012; by and most recently by Resolution #4173 on February 17, 2014.

Objective

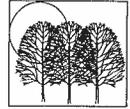
To maintain the City's ability to incur debt and issue other long-term obligations at favorable interest rates in amounts needed for capital improvements, economic development, and facilities or equipment to provide essential city services.

Scope

This Policy provides a general guideline to all debt issued by the City regardless of purpose, source, or type.

Responsibility

The primary responsibility for developing financing recommendations rests with the City Administrator. In developing the recommendations, the Finance Director, City Attorney or designee, Public Works Director, and other Department Heads assist the City Administrator. Responsibilities include annual review of debt capacity, quarterly assessment of progress on the Capital Improvement Program, preparation for debt issues and the ongoing responsibility of oversight and evaluation of services provided by the Financial Advisor and Bond Counsel.



I. Debt Planning Policies

- Section 1: Capital Planning. To enhance creditworthiness and prudent financial management, the City is committed to systematic capital planning, intergovernmental cooperation and coordination, and long-term financial planning. Evidence of this commitment is demonstrated through adoption of an annual Capital Improvement Plan (CIP), and annual assessment of financial condition.
- Section 2: Debt Capacity. Each year the City will review whether it is willing and able to assume new debt beyond what will be retired. The Finance Director or designee shall, prior to the issuance of new debt, or at least annually, calculate the City's statutory debt limit in accordance with K.S.A. 10-308. Debt capacity will be assessed by reviewing debt per capita, general levels of per capita income, debt as a percent of appraised value, debt service payments as a percent of general government expenditures, debt payout over the ensuing ten years, and the level of overlapping net debt of all other local taxing jurisdictions.
- Section 3: Debt vs. Pay-As-You-Go. The City will evaluate annually the relationship between issuing debt and pay-as-you-go financing. The City will consider pay-as-you-go financing for all personal property less than \$100,000.
- Section 4: Appropriate Uses. The City will generally consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets having a useful life of at least (5) years. The scheduled maturities of long-term obligations should generally not exceed the expected useful life of the capital project or asset(s) financed. Proceeds should only be used for construction project costs, acquisition of fixed assets, issue costs, debt service reserve requirements, or refunding of outstanding issues. Proceeds from long-term debt may not be used to fund current operating costs.
- Section 5: Timing of Issues. In determining when to issue bonds, notes and other obligations the following factors should be considered:
- The timing of other proposed issues, including those by other jurisdictions;
 - The timing of the preparation, completion and certification of the City's annual budget including special assessment procedures;
 - The availability of the City's audited financial statements for the previous fiscal year;
 - The potential impact on the City's bond ratings.
- Section 6: Types of obligations. In determining the type of obligation to issue, the following factors should be considered:
- The direct and indirect beneficiaries of the project (i.e. a significantly large proportion of citizens should benefit from projects financed by at-large taxes and other revenues);
 - The time pattern of the stream of benefits generated by the project;
 - The sources and timing of revenues available for the repayment of the debt;
 - The cost-effectiveness of user charges or other revenue sources to the extent available;
 - The effect of the proposed issue on the City's ability to finance future projects of equal or higher priority;
 - The interest cost of each type of obligation;
 - The impact on the City's financial condition and credit ratings.
- Section 7: At-Large General Obligation Bonds. At-large general obligation, property tax-supported financing should be used for those capital improvements and long term assets which have been determined to be essential to the maintenance or development of the City and as permitted by law. Consideration should be given to alternative funding sources, such as project revenues, Federal and State grants, and special assessments.



- Section 8: Benefit District Bonds. The issuance of benefit district general obligation bonds shall be governed by the most recently approved Resolution.
- Section 9: Assessment Methodology. Upon request by a developer, the City may consider approving an assessment methodology for Special Benefit District [SBD] financing that is based upon the improvement and/or land value for each tract of land or tax parcel within the District, provided that the development project is greater than 20 acres in size; has an approved overall floor-area-ratio [F.A.R.] of .5 or greater; and has received a Certificate(s) of Occupancy for 35% of the total approved square footage. As part of the consideration of this methodology for assessment, the City Council may consider requiring a Letter of Credit.
- Section 10: Revenue Supported Obligation. Revenue supported obligations should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self-generated or dedicated from other sources. Adequate financial feasibility studies will be performed for each project to establish assurances as to the self-liquidating nature of the project or adequacy of dedicated revenue sources.
- Section 11: Transportation Development District Obligations. The formation of a Transportation Development District [TDD] will be considered by the Governing Body on a case by case basis. The Governing Body will only consider pay-as-you-go [PAYGO] financing funded through a sales tax and/or special property tax assessment. However, bonded indebtedness may be considered by the Governing Body in the case of burying or relocating utility lines. A TDD Project will be initiated by petition pursuant to the TDD Act. The Developer shall comply with all of the statutory requirements of a TDD project. The Developer shall also be responsible for providing a description of the improvements to be financed, a timetable for such improvements to be completed and an itemized listing and estimated total cost of said improvements with the TDD petition. The Governing Body reserves the right to approve any or part of any petition submitted including which costs may be reimbursed, provided, however that in no event shall interest costs be subject to reimbursement from TDD revenues on a pay-as-you-go project. All costs subject to reimbursement from TDD proceeds shall be certified by the City and/or an outside consultant retained by the City prior to any reimbursement payment being made.
- Section 12: Lease and Lease-Purchase Agreements. The City may enter into leases and lease-purchase obligations to finance the acquisition of real and personal property as permitted by law. The Finance Director shall review all proposed leases prior to submittal to the Governing Body. Lease financing is appropriate:
- a) Whenever the introduction of leased equipment and/or a capital improvement results in verifiable operating savings, or interest costs that minimizes the loss on resale value, properly discounted, outweigh the lease financing costs;
 - b) Existing or incremental new revenues are available to provide for the lease payments;
 - c) The capital asset is deemed important enough (for safety, legal, efficiency, or other reasons) to lead to a reallocation of existing revenues; or
 - d) Existing state statutes do not provide adequate or expedient methods of financing.
- This Policy shall not preclude the use of operating leases in appropriate circumstances such as for office equipment.
- Section 13: Other Borrowing Methods. Financial feasibility studies should be performed for other financing methods such as state loan programs and pool participation.



Section 14: Short Term Borrowing. Use of short-term borrowing, such as temporary notes will be undertaken if the available cash is insufficient to meet project requirements or their use is judged to be prudent and advantageous to the City. Temporary notes may also be used to affect the interim financing of capital projects including benefit district projects so that permanent financing can occur on a more orderly basis. The City will conduct a cash flow analysis for a forecast period of no less than 12 months prior to issuing short-term notes.

Section 15: Conduit Financing. The City may sponsor conduit financing such as industrial revenue bonds and tax increment financings that are consistent with the City's overall service, development and Policy objectives. The issuance of industrial revenue bonds and tax increment financings should be governed by Resolutions 598 and 1317 respectively.

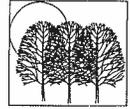
II. Debt Issuance Policies

Section 16: Method of Sale. As required by law, City debt will be issued through a competitive bidding process. Bids on long-term bonds will be awarded on a true interest cost basis, providing other bidding requirements are satisfied. Negotiated sales of debt will be considered when the complexity of the issue requires specialized expertise, or when the negotiated sale would result in substantial savings in time or money. The objective in all situations will be to accomplish the project at the lowest overall cost to the City.

Section 17: Length of Debt. Debt will be structured for the shortest period consistent with a fair allocation of costs to current and future beneficiaries or users (Guidelines: - 15 years for General Obligations Debt; 20 years for land, parks and buildings; and 15 to 20 years for Revenue Bonds). Benefit District Debt has a 10 year length; however, upon special approval by the Governing Body, benefit district debt may be extended up to a 15 year term. Transportation Development District [TDD] has a 10-year length however, upon special approval by the Governing Body; this debt may be extended up to a maximum of 22 years, in accordance with Kansas State Statute. The term will commence with the imposition of the tax.

Section 18: Debt Structure. Debt will be structured to achieve the lowest possible net cost to the City given market conditions, the urgency of the capital project, and the nature and type of security provided. Moreover, to the extent possible, the City will design the repayment of its' overall debt so as to recapture rapidly its borrowing capacity for future use. The structure should approximate level principal on street projects debt, and level payment for public buildings, land and parks. Level debt service should also be used for revenue bonds. There shall be no debt structures which include increasing debt service levels in subsequent years, except when such structuring will allow debt service to more closely match project revenues during the early years of the project's operation or such structuring is needed to mitigate property tax impacts. There shall be no "balloon" bond repayment schedules that consist of low annual payments and one large payment of the balance due at the end of the term. Normally, there shall be no capitalized interest included in the debt structure unless there are insufficient revenues available from the source of repayment of the debt during the project construction or startup phase.

Section 19: Bond Rating. The City should continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved. Good communication with bond rating agencies should be maintained and all necessary financial and economic data concerning the City and its borrowing needs shall be provided to the bond rating agencies as needed or requested. The City shall attempt to structure its debt issuance, prepare its operating budgets, and implement policies that will maintain or improve its existing bond rating. Any departure from prior structuring or budgeting processes that may jeopardize the City's bond rating will be discussed in advance with the rating agencies.



Section 20: Credit Enhancements. Decisions regarding credit enhancements such as Letters of Credit or Bond Insurance will be based upon the City's goal of accomplishing its financings at the lowest borrowing cost.

III. Debt Administration Policies

Section 21: Coordination of Local Jurisdictions. The City will participate in communications with overlapping and adjoining jurisdictions concerning plans for future debt issues.

Section 22: Monitoring. The Finance Department should continually monitor the City's outstanding debt issues to verify compliance with debt covenants and record keeping.

Section 23: Reporting. Official statements accompanying debt issues, Comprehensive Annual Financial Reports, and continuing disclosure statements will meet (at a minimum) the standards articulated by, the Government Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), any clarifying guidance from the Securities and Exchange Commission (SEC), and Generally Accepted Accounting Principles (GAAP). The Department of Finance shall be responsible for ongoing disclosure to established national and state information repositories and for maintaining compliance with disclosure standards of state and national regulatory bodies.

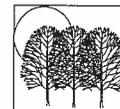
Section 24: Investment of Bond Proceeds. All proceeds of bonds, notes and other obligations shall be segregated into separate funds and invested in a manner consistent with those authorized by existing state laws and by the City's investment practices, consistent with safety, liquidating and return. All interest earned on proceeds shall be used to pay costs associated with the projects being financed or used to pay the principal of or interest on such debt.

Section 25: Arbitrage Rebate. The Finance Director shall ensure that record keeping and reporting meets the arbitrage rebate compliance requirements of the federal tax code. This effort shall include tracking investment earnings on bond proceeds, calculating rebate payments in compliance with tax law, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the City's outstanding debt issues. The City should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with federal arbitrage guidelines.

Section 26: Refunding. Periodic reviews of all outstanding debt will be undertaken to determine refunding opportunities. As a general matter, advance refundings may be undertaken for economic savings when net present value savings of not less than two percent of the refunded debt can be achieved. The City also may choose to refund outstanding indebtedness when existing bond covenants or other financial structures can be modified to improve financial operations. Savings requirements for current or advance refundings undertaken to restructure debt may be waived upon finding that such a restructuring is in the City's overall best financial interests.

VI. BASIS OF ACCOUNTING & BUDGETING

The budgets/accounts of the general government type funds (i.e. general fund, special revenue funds, capital improvement funds, and the debt service fund) are prepared on a modified accrual basis. This means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.



The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). Usually, this conforms to the way the City prepares its budget. Two exceptions are the treatment of depreciation expense, which are not a budgeted line item although the full purchase price of equipment and capital improvements is, while just the opposite is true in the preparation of the CAFR. The second exception is compensated absences that are treated differently in the budget than in the CAFR. The City uses the following fund types and account groups:

A. Governmental Fund Types

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position. The following are the City's governmental fund types:

The General Fund is the principal fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

Special Revenue Funds are used to account for revenues derived from specific taxes, governmental grants, or other revenue sources that are designated to finance particular functions or activities of the City.

Capital Project Funds account for and report financial resources that are restricted and required for the acquisition of capital assets.

Debt Service Funds are used to account for the accumulation of resources and for the payment of principal, interest and other related costs of the City's general obligation bonds other than bonds payable from the operations of the proprietary fund.

B. Proprietary Fund Types

Enterprise Funds account for operations that provide a service to citizens. The fund is financed primarily by a user charge for the provision of that service and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Leawood does *not currently* have any enterprise funds, but has had such funds in the past.

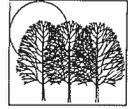
VII. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting and reporting policies of the City conform to generally accepted accounting principles applicable to local governments. The following represents the more significant accounting and reporting policies and practices of the City:

Reporting Entity. In determining the agencies/entities that comprise the City for financial reporting purposes, the criteria of oversight responsibility over such agencies/entities, special financing relationships, and scope of public service provided by the agencies/entities are used. Oversight responsibility is determined by the extent of financial interdependency, control over the selection of the governing authority and management, ability to significantly influence operations, and accountability for fiscal matters. Based upon these criteria, there are no other agencies or entities that should be included in the financial statements of the City.

VIII. ACCOUNTING POLICIES

Independent Audit. An independent audit shall be made of all accounts, including special funds, of the City at least annually. This audit shall be made as soon after the close of the fiscal year as possible. The audit will be conducted by certified public accountants that are selected by the City Council. The City Administrator shall make available copies of such audit for public inspection at the Office of the City Clerk.



GLOSSARY OF BUDGET TERMS & ACRONYMS

Accrual Accounting: A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Ad Valorem: A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as “property taxes”).

Appraised Valuation: The value set upon real estate or other property by the Johnson County Appraiser.

Appropriation: An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

Arbitrage: Arbitrage refers to the interest income (or profit) issuers of tax-exempt bonds may be able to earn by investing bond proceeds obtained from the sale of tax-exempt bonds in higher yielding taxable securities. Federal rules prohibit excessive and premature issuance of tax-exempt bonds so governments will not benefit from the investment of bond proceeds in income producing securities.

Assessed Valuation: A value that is established for real and personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Johnson County is 11.5% of fair market value, commercial property is 25% and agricultural property is 30%.

Audit: A comprehensive investigation of the manner in which the City's resources were actually utilized. A financial audit is a review of the accounting system and financial information to determine how City funds were spent and whether expenditures are in compliance with legislative appropriations.

Balanced Budget: A budget in which revenues (fund balance plus current revenues) equal current expenditures. In accordance with Kansas Law, the City must adopt a balanced budget. In addition, Kansas law restricts unallocated fund balances at year-end.

Bond: A written promise, generally under seal, to pay a specific sum of money (called the face value) at a fixed time in the future (called the date of maturity) and carrying interest at a fixed rate, usually payable periodically.

Bond Rating: A rating that is received from Standard & Poor's Corporation and Moody's Investors Service, Inc., which shows the financial and economic strengths of the City.

Bonded Indebtedness: The portion of a government's debt represented by outstanding bonds.

Budget: A financial plan, for a specified period of time, of the governmental operation, that matches all planned revenues and expenditures with the services provided to the residents of the City.

Budget Amendment: Adjustments made to the budget during the fiscal year by the City Administrator or City Council to properly account for unanticipated changes that occur in revenues and/or expenditures as well as for programs initially approved during the fiscal year.

Budgetary Control: The control or management of the City in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Calendar Year: Twelve-month cycle upon which the budget is based and constructed. The calendar year for the City begins January 1 and ends December 31.



Capital Assets: Assets of significant value and having a useful life of several years, also called fixed assets. Capital assets includes land, improvements to land, right-of-way, buildings, building improvements, vehicles, machinery, equipment, art and infrastructure.

Capital Expenditure: An expenditure which results in the acquisition of, or addition to, fixed assets.

Capital Improvements: Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's infrastructure.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Project: A capital project is a project that constructs, expands or acquires a City asset, including infrastructure, facilities or large equipment.

Cash Basis Law: A state statute which requires that cash be on hand before incurring an obligation.

Casual/Seasonal Employees: Those who have established an employment relationship with the City of Leawood but who are assigned to work on an intermittent and/or unpredictable basis. While they receive all legally mandated benefits, they are ineligible for all other City benefit programs.

Commodities: Expendable items which are consumable or have a short life span. Examples include office supplies, gasoline, and minor equipment.

Community Improvement District (C.I.D.): Established to encourage and promote economic development, tourism and community investment within a defined area. A CID project should provide public benefit such as strengthening economic development and employment opportunities; reducing blight, enhancing tourism; upgrading older real estate through redevelopment or rehabilitation; or promoting sustainability. Public financing is achieved by levying and collecting special assessments and/or a CID sales tax upon property in the district.

Contingency: A budgetary resource set aside for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted.

Contractual Services: Service rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

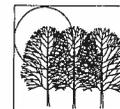
County Assisted Road System (CARS): In 1983, Johnson County recognized a need for a program that focuses on countywide transportation corridors that, in general, are not tied to local jurisdictional boundaries. In response to this need, Johnson County Resolution No. 089-83, created this program.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department: A major administrative organizational unit of the City which indicates overall management responsibility for one or more activities.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Drug Abuse Resistance Education (DARE): A police officer-led series of classroom lessons that teaches children how to resist peer pressure and live productive drug and violence-free lives.



EDEN: The integrated Human Resources/Financial Management system that the City implemented in 2003 with Purchasing, Accounts Payable, General Ledger, HR/Payroll, Budgeting, Project Accounting, Fixed Assets, Cash Receipts, Code Enforcement, and Planning & Permits.

Encumbrance: The commitment of appropriated funds to purchase goods or services. To encumber funds means to set aside or commit funds for a specified future expenditure, to a specific vendor.

Enterprise Fund: An enterprise fund is used to account for the acquisition, operation, and maintenance of governmental facilities and services which are predominately self-supporting through user charges. The City currently has no enterprise funds.

Expendable Equipment: These are items which have a unit value of \$5,000 or less and typically have a short useful life. Expendable equipment is not included in the City's capital asset inventory.

Expenditure: The outflow of funds paid or to be paid for assets, goods or services obtained regardless of when the expense is actually paid.

Fiscal Year: The time period designated by the City signifying the beginning and the ending period of recording financial transactions. The City of Leawood has specified the calendar year as its fiscal year.

Franchise Tax: A tax levied by the City on the utility companies, such as electricity, telephone, tele cable and natural gas.

Full Time Equivalent (FTE): Used to compare part-time employees to full-time employees. A full time employee works 2,080 hours per year.

Fund: An accounting entity with a self-balancing set of accounts that record financial transactions for a specific government activity or function.

Fund Balance: The difference between an entity's assets and its liabilities.

General Fund: This is the general operating fund of a city. The revenues and expenditures associated with all services traditionally associated with local governments are accounted for in this fund, except for those services that are required to be accounted for in some other fund.

General Obligation Debt: (G.O. Bonds) Bonds that finance a variety of public projects which pledge the full faith and credit of the City. The debt may be supported by revenue provided from real property that is assessed through the taxation power of the local governmental unit.

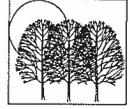
Generally Accepted Accounting Principles (GAAP): Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Government Finance Officers Association (GFOA): GFOA is the professional association of state/provincial and local finance officers in the United States and Canada, which has served the public finance profession since 1906. The association's nearly 15,000 members are dedicated to the sound management of government financial resources.

Goal: A statement of broad direction, purpose or intent based on the needs of the community.

Governmental Funds: Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds and the Debt Service Fund.

Grant: A contribution by a government or other organization to support a specific function.



Impact Fee: An impact fee is a charge on new development, authorized by City Ordinance, to pay for the construction or expansion of improvements within a specific area or designated for other capital acquisitions in a defined specific area.

Infrastructure: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to the government unit.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Revenues: Revenue from other governments (primarily Federal and State grants) but also payments from other local governments.

Kansas Eastern Regional Insurance Trust (KERIT): This trust is comprised of 13 cities/counties. The Trust was established in 1986 for the purposes of providing and maintaining Worker Compensation and Employer Liability benefits on a group basis substantially at cost. Third party administration, actuarial services and loss control/safety consulting are provided to member entities.

Kansas Police and Fire Retirement (KP&F): This plan is similar to the KPERS system but covers only sworn police and fire personnel.

Kansas Public Employees Retirement System (KPERS): This system was established in 1961 by the Kansas Legislature to provide an orderly means of financing the pension benefits of retiring public employees and to extend life insurance coverage, long-term disability, and service-connected death and disability benefits to members and their beneficiaries.

Lease-Purchase Agreements: Contractual agreements that are termed "leases", but in substance amount to purchase contracts for equipment, machinery, and some types of improvements.

Levy: To impose taxes for the support of government activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date.

Line Item: An individual expenditure category listing in the budget. (Example: salaries, professional services, gasoline, materials & supplies).

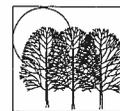
Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mid-America Regional Council (MARC): An association that serves city and county governments and the metropolitan planning organization for the bi-state Kansas City region.

Mill: The property tax rate that is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Modified Accrual Accounting: A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

National Pollutant Discharge Elimination System (NPDES): A national program under Section 402 of the Clean Water Act for regulation of discharges of pollutants from point sources to waters of the United States. Discharges are illegal unless authorized by an NPDES permit.



Objective: A statement of specific direction, purpose or intent based on the needs of the community and the goals established for a specific program.

Operating Budget: The portion of the budget that pertains to daily operations that provides basic governmental services within a set period of time. The operating budget contains appropriations for such expenditures as personnel, commodities and contractual services.

Operation Greenlight (OGL): A project to improve the coordination of traffic signals on major routes throughout the Kansas City area, especially those that cross city limits. This project will help reduce unnecessary “stop delay”, improve traffic flow and reduce emissions that contribute to ozone pollution.

Part-Time Employees (PT): Employees who are not in a seasonal or casual status and who are budgeted to work at least 24 hours per week but less than 27 hours per week. PT employees are not eligible to participate in the City’s insurance benefit programs. PT employees are eligible for certain other specified benefit programs on a pro rata basis subject to the conditions and limitations of each benefit program.

Pavement Condition Index (PCI): This is a numerical index, developed by the United States Army Corps of Engineers, between 0 and 100 which is used to indicate the general condition of a pavement.

Pay-As-You-Go (PAYG): Represents the capital projects and equipment purchases/repairs that will be funded with cash and not debt-financed.

Personal Property: Property, other than real estate, identified for purposes of taxation, including personally owned items, as well as corporate and business equipment and property. Examples include automobiles, boats, airplanes, business furnishings, and manufacturing equipment.

Property Tax: Ad valorem taxes levied on both real and personal property according to the assessed valuation and tax rate.

Regular Full-Time Employees (RFT): Employees who are not in a seasonal or casual status and who are budgeted to work a full-time schedule. RFT employees are eligible to participate in all the City’s benefit programs subject to the conditions and limitations of each benefit program.

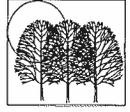
Regular Part-Time Employees (RPT): Employees who are not in a seasonal or casual status and who are budgeted to work at least 27 hours per week but less than a full-time schedule. RPT employees are eligible to participate in the City’s insurance benefit programs. RPT employees are eligible for certain other specified benefit programs on a pro rata basis subject to the conditions, and limitations of each benefit program.

Reserves: An account used to indicate that a portion of fund resources are restricted for a specific purpose or is not available for appropriation and subsequent spending.

Revenue: All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Slurry Seal: Slurry seal is a cold mixed asphalt which consists of graded aggregate, a binder fines and additives. It is the most versatile and cost effective way to preserve and protect pavement over time.

Special Assessments: A compulsory levy made against certain properties to defray a part of the cost of a specific improvement, such as street paving, curb and gutter replacement, sanitary sewers, etc., which are deemed to primarily benefit those properties.



Special Revenue Funds: These funds are used to account for revenues derived from specific taxes, governmental grants or other revenue sources which are designated to finance particular functions or activities of the City.

Stormwater Management Advisory Council (SMAC): These represent County funds that are provided to make needed repairs and upgrades to stormwater systems in Johnson County. The City's share is normally 25% and the County will match with 75%.

Tax Levy: The total amount to be raised by general property taxes for the purposes specified in the approved City budget.

Tax Rate Limit: The maximum legal rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes.

Tax Rate: The amount of tax levied for each \$1,000 of assessed valuation.

Temporary Notes: These are used as a funding mechanism for capital projects, which will be paid off, by the use of general obligation bonds or other funding sources. General obligation temporary notes are full faith and credit notes, pledging the general taxing power of the jurisdiction to back the notes.

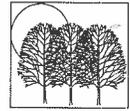
Transfers In/Out: Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Transient Guest Tax: The City imposes an 8% tax on transient guests occupying a room in a hotel or motel located within the City. Revenue from this tax is receipted into the Transient Guest Tax Fund.

Transportation Development District (TDD): This type of debt is a transportation project development tool, governed by state statute. This debt tool is designed to facilitate specific public transportation improvements through the collection of taxes and the borrowing of funds. The revenue of a TDD (most frequently sales tax) can only be used for public transportation and transportation-related improvements or they can be backed by assessments.

Use Tax: Compensating Use Tax is a tax on goods from outside Kansas purchased by individual and businesses in Kansas which are used, stored or consumed in Kansas.

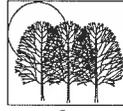
User Charges: The payment of fees for direct receipt of a public service by the party benefiting from the service.



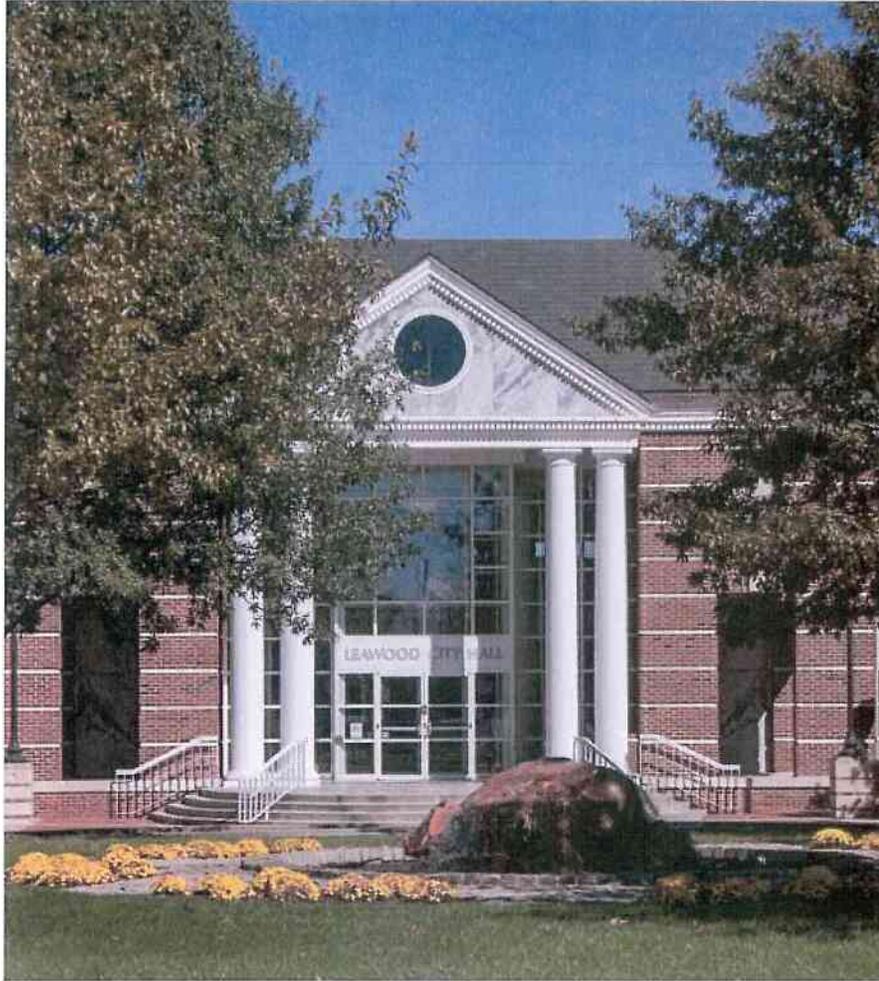
ACRONYMS

ADSAP	Alcohol and Drug Abuse Program	KDOT	Kansas Department of Transportation
ADA	Americans with Disabilities Act	KERIT	Kansas Eastern Regional Insurance Trust
AED	Automated External Defibrillators	KPERS	Kansas Public Employees Retirement System
AFIS	Automated Fingerprint Identification System	KP&F	Kansas Police and Fire Retirement
ALICE	Alert, Lockdown, Inform, Counter, Evacuate	KRPA	Kansas Recreation & Park Association
AP	Accounts Payable	KSA	Kansas Statutes Annotated
APPI	Art in Public Places Initiative	LAC	Leawood Arts Council
APWA	American Public Works Association	LDO	Leawood Development Ordinance
AV	Assessed Valuation	LERA	Labor and Employment Relations Association
CAD	Computer Aided Design	LPR	License Plate Recognition
CAFR	Comprehensive Annual Financial Report	LSC	Leawood Stage Company
CARS	County Assisted Road System	MARC	Mid-American Regional Council
CIP	Capital Improvement Program	NCIC	National Crime Information Center
CID	Community Improvement District	NPDES	National Pollutant Discharge Elimination System
DARE	Drug Abuse Resistance Education	OGL	Operation Greenlight
EMS	Emergency Medical System	PAYG	Pay-As-You-Go
EMT	Emergency Medical Technician	PCI	Pavement Condition Index
EPA	Environmental Protection Agency	PT	Part-Time Employees
FEMA	Federal Emergency Management Agency	REJIS	Regional Justice Information Service
FTE	Full Time Equivalent	RFT	Regular Full-Time Employees
GAAP	Generally Accepted Accounting Principles	ROW	Right of Way
GO	General Obligation Bonded Debt	RPT	Regular Part-Time Employees
GASB	Governmental Accounting Standards Board	SBD	Special Benefit District
GFOA	Government Finance Officers Association	SMAC	Stormwater Management Advisory Council
ICMA	International City/County Mgmt. Assn	SRO	School Resource Officer
JCPRD	Johnson County Park & Rec District	SUV	Service Utility Vehicle
		TDD	Transportation Development District

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"



"Growing with Distinction"

A fitting motto for a City whose landscape is now rich with life. Leawood, once a barren canvas, is now a spectacular work of art. Its many artists of the past have painted a strong foundation to which future artists will add their own unique perspectives.

**REVENUE REPORT
GENERAL FUND
11110**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
TAXES	411100	REAL PROPERTY - CURRENT	\$13,808,046	\$14,856,998	\$14,856,998	\$16,552,237
	411300	REAL PROPERTY - DELINQUENT	\$146,562	\$50,000	\$100,000	\$50,000
	411500	RECREATION VEHICLE TAX	\$2,181	\$1,917	\$1,917	\$2,267
	411600	HEAVY TRUCK TAX	\$504	\$492	\$492	\$392
	411700	COMMERCIAL VEHICLE TAX	\$8,945	\$4,955	\$10,000	\$9,218
	412100	CITY SALES TAX	\$6,932,102	\$7,477,200	\$7,070,100	\$7,279,200
	412200	CITY USE TAX	\$1,928,293	\$2,061,900	\$1,966,800	\$2,024,800
	413100	GAS FRANCHISE TAX	\$607,992	\$850,000	\$700,000	\$720,000
	413200	ELECTRIC FRANCHISE TAX	\$2,075,252	\$1,950,000	\$1,950,000	\$2,005,000
	413300	TELEPHONE FRANCHISE TAX	\$100,588	\$110,000	\$110,000	\$105,000
	413400	CABLE FRANCHISE TAX	\$401,966	\$425,000	\$400,000	\$400,000
	413500	OTHER FRANCHISE TAXES	\$208,276	\$125,000	\$150,000	\$150,000
		Category-Total	\$26,220,707	\$27,913,462	\$27,316,307	\$29,298,114
LICENSES & PRMTS.	421100	OCCUPATIONAL LICENSES	\$284,693	\$290,000	\$290,000	\$290,000
	421200	LIQUOR LICENSES	\$14,000	\$17,800	\$17,800	\$10,600
	421300	PUBLIC LAND USE FEES	\$23,040	\$20,000	\$20,000	\$20,000
	421400	CONCESSIONAIRE FEES	\$50,000	\$50,000	\$50,000	\$50,000
	422100	ANIMAL LICENSES	\$19,078	\$18,000	\$18,000	\$18,000
	425100	BUILDING PERMITS	\$1,014,146	\$600,000	\$700,000	\$600,000
	425200	LAND DISTURBANCE PERMIT	\$13,350	\$10,000	\$10,000	\$10,000
	425300	REINSPECTION FEES	\$3,686	\$1,000	\$1,000	\$1,000
	425500	REVIEW OF PLANS	\$213,136	\$175,000	\$175,000	\$175,000
	426100	PUBLIC WORKS INSPEC/ROW	\$88,210	\$60,000	\$60,000	\$60,000
	426200	INSPECTION FEES/RENTALS	\$25,162	\$25,000	\$25,000	\$25,000
	427100	PLANNING APPLICATION FEES	\$13,700	\$15,000	\$15,000	\$15,000
	427200	APPEALS BOARD FEES	\$5,250	\$3,000	\$3,000	\$3,000
	429100	SIGN PERMIT FEES	\$12,983	\$12,000	\$12,000	\$12,000
	429200	SPECIAL USE/OTHER PERMITS	\$3,700	\$5,000	\$5,000	\$5,000
		Category-Total	\$1,784,134	\$1,301,800	\$1,401,800	\$1,294,600
OTHER GOV. REV.	431100	OPERATING GRANTS	\$16,013	\$0	\$0	\$0
	434100	COUNTY RETAIL SALES TAX	\$5,093,522	\$5,417,300	\$5,195,300	\$5,348,400
	434200	COUNTY USE TAX	\$985,244	\$1,027,200	\$1,004,800	\$1,034,600
	434400	MOTOR VEHICLE TAX	\$1,426,794	\$1,386,902	\$1,386,902	\$1,432,857
	434600	ALCOHOL TAX	\$530,795	\$544,225	\$544,225	\$545,948
		Category-Total	\$8,052,368	\$8,375,627	\$8,131,227	\$8,361,805
CHARGES FOR SRVCS.	440010	TAXABLE SALES INCOME	\$11,030	\$12,000	\$11,500	\$11,500

**REVENUE REPORT
GENERAL FUND
11110**

LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CHARGES FOR SRVCS. 440011	PRO SHOP REVENUE	\$180,306	\$155,700	\$175,000	\$178,275
441010	ALARM FEES	\$54,819	\$54,000	\$54,000	\$54,000
441020	ANIMAL CONTROL/SHELTER FEES	\$2,255	\$3,000	\$3,000	\$3,000
441030	SCHOOL RESOURCE FEES	\$30,340	\$30,000	\$30,000	\$30,000
441040	SPECIAL POLICE SERVICES	\$26,355	\$20,000	\$20,000	\$20,000
442010	MOWING	\$5,200	\$1,100	\$1,100	\$1,100
442020	FISHING LICENSES	\$772	\$0	\$0	\$0
442040	ADVERTISEMENTS	\$416	\$1,000	\$500	\$1,000
443010	MEMBERSHIPS, POOL	\$120,668	\$130,000	\$125,000	\$130,000
443015	MEMBERSHIPS, IRONHORSE	\$119,952	\$141,000	\$122,000	\$140,000
443020	POOL CARDS	\$9,657	\$13,000	\$10,000	\$11,000
443025	POOL SUPERPASS	\$6,563	\$7,100	\$7,100	\$7,100
443030	POOL DAILY	\$62,304	\$70,000	\$70,000	\$70,000
443040	SWIM TEAM	\$21,560	\$28,000	\$28,000	\$28,000
443050	SWIM LESSONS	\$22,690	\$30,000	\$25,000	\$27,000
443060	DIVE TEAM	\$3,834	\$5,000	\$5,000	\$5,000
443070	POOL SPECIAL EVENTS	\$1,500	\$3,500	\$2,500	\$2,100
443080	FOOD & BEVERAGE, PARKS-REC	\$28,803	\$35,000	\$35,000	\$35,000
443085	FOOD & BEVERAGE, IRONHORSE	\$125,589	\$135,800	\$128,000	\$141,350
444100	SHELTER RENTAL	\$17,565	\$18,250	\$18,000	\$18,000
444110	COMMUNITY CENTER RENTAL	\$22,461	\$26,000	\$25,000	\$25,000
444120	LODGE RENTALS	\$202,029	\$205,000	\$200,000	\$200,000
444130	CABIN RENTALS	\$18,677	\$18,000	\$18,000	\$19,000
444140	NATURE CENTER RENTALS	\$9,405	\$7,000	\$8,000	\$8,000
444150	FIELD RENTAL	\$10,122	\$7,000	\$8,000	\$8,000
444200	CLASSES-COMMUNITY CENTER	\$62,457	\$67,000	\$67,000	\$67,000
444210	CLASSES - NATURE CENTER	\$10,779	\$9,000	\$9,000	\$9,000
444300	DAYCAMP	\$33,585	\$30,000	\$32,000	\$32,000
444320	HOLIDAY CAMP	\$905	\$2,000	\$1,100	\$1,500
444330	TEEN CAMP	\$0	\$5,000	\$5,000	\$0
444340	SPRING BREAK CAMP	\$830	\$3,000	\$1,100	\$1,500
444350	SPORTS CAMP	\$2,376	\$3,000	\$2,500	\$3,000
444410	CORPORATE EVENTS	\$40,492	\$35,000	\$35,000	\$35,000
444420	NATURE CENTER EVENTS	\$345	\$0	\$0	\$0
444510	TENNIS LEAGUE	\$755	\$4,000	\$8,000	\$1,500
444530	SOCCER LEAGUE	\$217,040	\$225,000	\$225,000	\$225,000
444540	T-BALL LEAGUE	\$39,725	\$31,000	\$35,000	\$35,000
444610	TENNIS LESSONS	\$9,428	\$16,000	\$15,000	\$15,000
444620	JR GOLF ACADEMY	\$14,280	\$14,000	\$14,000	\$14,000
444640	SPORTS CLASSES	\$1,030	\$0	\$0	\$0
445010	EGGSTRAVAGANZA	\$0	\$2,800	\$0	\$2,800
445020	DADDY DAUGHTER DATE	\$1,596	\$3,000	\$2,400	\$3,000
445030	JULY 4TH	\$4,829	\$4,000	\$4,000	\$4,000
445040	CONCERT SERIES - DUCK DERBY	\$1,154	\$0	\$1,200	\$1,200
445060	LABOR DAY RUN	\$8,961	\$11,000	\$10,000	\$11,000
445070	HALLOWEEN HAPPENINGS	\$0	\$2,000	\$300	\$700
445090	BREAKFAST WITH SANTA	\$3,573	\$4,000	\$4,000	\$4,000
445100	SENIOR EVENTS	\$14	\$400	\$400	\$400

**REVENUE REPORT
GENERAL FUND
11110**

LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CHARGES FOR SRVCS. 445110	LODGE SPECIAL EVENTS	\$1,320	\$0	\$0	\$0
445210	OXFORD SCHOOL TOURS	\$1,475	\$1,200	\$1,200	\$1,500
445220	OXFORD SCHOOL SPECIAL EVENTS	\$642	\$300	\$500	\$500
446010	GREEN FEES	\$563,520	\$957,200	\$850,000	\$884,900
446020	DRIVING RANGE/PRACTICE TEE	\$78,451	\$89,700	\$81,000	\$86,275
446030	CART RENTAL	\$211,902	\$0	\$0	\$0
446040	IRONHORSE GOLF LESSONS	\$38,864	\$51,600	\$39,000	\$40,500
446050	IRONHORSE GOLF SCHOOLS	\$33,805	\$29,000	\$34,500	\$37,500
	Category-Total	\$2,499,005	\$2,756,650	\$2,607,900	\$2,691,200
FINES & FORF. 451000	FINES & FORFEITURES	\$1,587,760	\$1,500,000	\$1,500,000	\$1,500,000
INTEREST INCOME 471000	INTEREST REVENUE	\$28,070	\$106,661	\$40,019	\$64,981
CONTRIB. & OTHER 481000	MISCELLANEOUS	\$27,285	\$25,000	\$25,000	\$25,000
482000	REFUNDS & REIMBURSEMENTS	\$119,271	\$25,000	\$25,000	\$25,000
483000	DONATIONS/CONTRIBUTIONS	\$1,275	\$0	\$0	\$0
483100	SPONSORSHIPS	\$6,748	\$8,000	\$5,000	\$6,000
487000	UNENC BAL FWD	\$14,833,642	\$9,851,700	\$14,494,247	\$9,374,900
	Category-Total	\$14,988,221	\$9,909,700	\$14,549,247	\$9,430,900
OTHER FIN. SOURCES 491020	TRANS FROM SPECIAL ALCOHOL	\$288,000	\$294,000	\$294,000	\$299,000
	Grand Total	\$55,448,265	\$52,157,900	\$55,840,500	\$52,940,600

LINE ITEM EXPENDITURES FOR GENERAL FUND

LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPVD. BUDGET
5 511000	REGULAR WAGES	\$17,289,189	\$17,901,248	\$17,874,277	\$18,267,401
512000	PART TIME WAGES	\$254,427	\$362,407	\$415,932	\$429,264
512100	CASUAL/SEASONAL WAGES	\$323,523	\$531,700	\$531,700	\$531,700
513000	OTHER WAGES	\$0	\$113,000	\$100,000	\$100,000
513500	PARAMEDIC PREMIUM WAGES	\$0	\$10,000	\$10,000	\$25,000
514000	OVERTIME WAGES	\$779,216	\$1,035,800	\$1,037,600	\$1,037,600
521000	SOCIAL SECURITY	\$1,332,264	\$1,518,715	\$1,517,812	\$1,552,370
522000	UNEMPLOYMENT TAXES	\$35,026	\$53,249	\$37,005	\$38,303
523100	KPERS RETIREMENT	\$942,386	\$994,069	\$1,004,863	\$952,131
523200	KP&F RETIREMENT	\$1,770,835	\$1,821,151	\$1,810,399	\$1,734,032
523300	SUPPLEMENTAL RETIREMENT	\$125,822	\$139,133	\$135,550	\$142,575
524100	HEALTH INSURANCE	\$2,651,988	\$3,112,004	\$3,049,457	\$3,493,427
524200	DENTAL INSURANCE	\$80,271	\$108,554	\$85,833	\$102,262
524300	GROUP LIFE INSURANCE	\$36,736	\$43,630	\$39,419	\$41,527
524400	LONG TERM DISABILITY	\$54,435	\$70,766	\$61,320	\$64,918
525000	WORKERS COMPENSATION	\$338,995	\$310,900	\$321,550	\$322,050
526100	EMPLOYEE ASSISTANCE PROGRAM	\$4,662	\$5,474	\$4,483	\$4,640
526200	AWARDS/HONORARIUMS	\$0	\$7,000	\$0	\$0
Total		\$26,019,775	\$28,138,800	\$28,037,200	\$28,839,200

6 611000	ADMIN CONTRACTUAL EXPENSE	\$478,333	\$623,050	\$621,300	\$779,800
611100	MISCELLANEOUS SERVICES	\$344,413	\$485,900	\$502,400	\$525,900
612000	PROFESSIONAL SERVICES	\$411,888	\$680,200	\$681,400	\$677,500
612100	LEGAL SERVICES	\$44,759	\$299,400	\$299,400	\$254,400
618100	GRANTS	\$140,905	\$157,500	\$158,500	\$158,500
618200	DONATIONS	\$4,182	\$10,100	\$10,100	\$10,100
618300	SPECIAL EVENTS	\$6,848	\$11,600	\$11,600	\$11,600
618400	RECEPTIONS/COUNCIL EVENTS	\$18,647	\$26,200	\$26,200	\$26,200
618510	SISTER CITY - I-LAN	\$2,353	\$15,000	\$15,000	\$15,000
618520	SISTER CITY - GEZER	\$18,789	\$15,000	\$15,000	\$15,000
618530	SISTER CITY - MISCELLANEOUS	\$0	\$5,000	\$5,000	\$5,000
621100	WATER SERVICE	\$106,584	\$137,000	\$142,600	\$138,900
621200	NATURAL GAS	\$52,798	\$108,000	\$104,000	\$102,900
621300	ELECTRICITY	\$469,482	\$522,500	\$520,000	\$525,000
621301	ELECTRICITY-STREETLIGHTS/TRAF	\$446,530	\$670,000	\$670,000	\$660,000
621400	WASTEWATER	\$34,259	\$62,400	\$60,700	\$61,100
621500	CABLE	\$4,245	\$6,000	\$6,550	\$6,700
621600	COMMUNICATION	\$324,454	\$407,850	\$397,650	\$396,700
622100	CUSTODIAL	\$105,928	\$143,000	\$143,000	\$143,000
622200	TRASH DISPOSAL	\$35,952	\$51,300	\$48,100	\$48,700
623100	EQUIPMENT MAINTENANCE/SERVICE	\$215,874	\$272,800	\$268,200	\$274,200
623200	BLDG/GRND MAINTENANCE/SERVICE	\$287,642	\$396,310	\$380,600	\$396,850
623300	VEHICLE MAINTENANCE/SERVICE	\$21,707	\$26,000	\$41,000	\$41,000
623400	CITY FACILITY MAINT/SVC	\$235,549	\$285,500	\$275,500	\$103,000
625100	UTILITY MAINTENANCE	\$0	\$9,500	\$9,500	\$9,500
625200	STREET LIGHT/TRAF SIG/MAINT	\$298,252	\$410,000	\$440,000	\$413,000
625400	STREET MAINT. CONTRACTUAL	\$71,874	\$70,000	\$70,000	\$71,000
625410	SIDEWALK MAINT. CONTRACTUAL	\$25,000	\$25,000	\$25,000	\$25,000
627100	RENTAL-LAND/BUILDINGS	\$6,253	\$5,600	\$5,600	\$5,800

LINE ITEM EXPENDITURES FOR GENERAL FUND

LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPVD. BUDGET
6	627200 RENTAL - VEHICLES/EQUIPMENT	\$194,904	\$228,100	\$228,100	\$229,150
	627300 PRISONER CARE	\$33,285	\$50,000	\$50,000	\$50,000
	630510 AUTO LIABILITY INSURANCE	\$60,173	\$63,600	\$52,500	\$55,100
	630515 CRIME INSURANCE	\$3,854	\$4,200	\$3,600	\$3,800
	630520 EMPLOYMENT PRACTICES INSURANCE	\$19,356	\$20,500	\$15,800	\$16,600
	630525 GENERAL LIABILITY INSURANCE	\$77,633	\$101,400	\$95,000	\$96,100
	630530 LAW ENFORCEMENT LIABILITY INSU	\$29,848	\$32,000	\$30,500	\$32,000
	630535 PROPERTY/BOILER&MACH/INLAND MA	\$112,858	\$120,800	\$118,600	\$124,500
	630540 PUBLIC OFFICIALS LIABILITY	\$4,964	\$5,300	\$6,600	\$6,900
	630545 UMBRELLA INSURANCE	\$42,743	\$45,200	\$42,000	\$44,100
	630550 UNDERGROUND STORAGE INSURANCE	\$654	\$800	\$800	\$800
	630555 CLAIMS AND DEDUCTIBLES	\$29,453	\$52,000	\$51,100	\$51,100
	630560 NOTARY & TREASURER BONDS	\$200	\$300	\$300	\$300
	631000 LEGAL PUBLICATIONS/ADS	\$33,409	\$37,900	\$37,900	\$41,250
	632000 PRINTING AND BINDING	\$47,801	\$104,050	\$104,600	\$97,800
	633100 HIRING EXPENSE	\$70,412	\$90,800	\$90,800	\$90,800
	633200 MISC EMPLOYEE ACTIVITIES	\$21,316	\$32,800	\$32,800	\$33,150
	633300 TRANSPORTATION	\$103,614	\$132,500	\$132,500	\$131,100
	633400 TRAINING	\$220,966	\$337,300	\$343,600	\$334,500
	633410 EDUCATIONAL REIMBURSEMENT	\$5,880	\$15,000	\$15,000	\$15,000
	633500 UNIFORM CLEANING	\$8,445	\$18,500	\$18,500	\$21,400
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$102,055	\$136,700	\$138,600	\$132,600
	635000 TAX & ASSESSMENTS	\$4,794	\$8,200	\$8,200	\$8,100
	681000 INTERDEPARTMENT CHARGES	\$0	\$6,000	\$6,000	\$6,000
	691000 COGS-MERCHANDISE	\$186,889	\$158,340	\$165,600	\$234,300
	Total	\$5,629,006	\$7,740,000	\$7,742,900	\$7,757,800
7	710500 MATERIALS & SUPPLIES	\$701,625	\$907,550	\$910,150	\$914,550
	710510 AWARD SUPPLIES	\$13,113	\$44,200	\$44,200	\$46,400
	710520 AMMUNITION SUPPLIES	\$16,870	\$23,400	\$23,400	\$23,400
	711000 POSTAGE	\$40,956	\$55,650	\$55,550	\$55,950
	711500 FOOD & BEVERAGE EXPENSE	\$22,541	\$30,300	\$30,300	\$29,900
	712000 UNIFORM/CLOTHING	\$139,927	\$255,900	\$255,900	\$255,500
	712500 MEETING EXPENSE	\$39,062	\$56,200	\$56,200	\$57,400
	713000 EXPENDABLE EQUIPMENT	\$352,828	\$572,600	\$566,400	\$623,700
	713500 SNOW REMOVAL SUPPLIES	\$129,772	\$229,000	\$229,000	\$229,000
	721000 VEHICLE OPERATIONS/MAINT	\$78,377	\$164,900	\$147,400	\$147,400
	721100 GASOLINE-UNLEADED	\$153,733	\$355,500	\$275,000	\$275,000
	721200 GASOLINE-DIESEL	\$90,017	\$195,000	\$140,000	\$140,000
	722000 BUILDING/GROUND SUPPLIES	\$70,625	\$93,100	\$93,100	\$93,000
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$105,703	\$146,300	\$154,300	\$154,300
	724000 STREET MAINTENANCE	\$171,088	\$192,000	\$192,000	\$192,000
	725000 TRAIL MAINTENANCE	\$42,618	\$55,000	\$63,000	\$55,000
	781000 INTERDEPARTMENT CHARGES	\$0	\$6,000	\$6,000	\$6,000
	782000 REFUNDS	\$135	\$800	\$800	\$800
	790000 MISCELLANEOUS COMMODITIES	\$0	\$500	\$500	\$100
	791000 CASH OVER - SHORT	\$4	\$500	\$500	\$100

LINE ITEM EXPENDITURES FOR GENERAL FUND

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPVD. BUDGET
7				
Total	\$2,168,994	\$3,384,400	\$3,243,700	\$3,299,500
8 871100 LEASE PRINCIPAL	\$213,057	\$217,600	\$217,100	\$346,900
872100 LEASE INTEREST	\$38,852	\$35,000	\$30,400	\$51,900
Total	\$251,909	\$252,600	\$247,500	\$398,800
9 912500 TRANS TO CITY EQUIPMENT	\$1,700,000	\$1,700,000	\$1,700,000	\$1,700,000
913000 TRANS TO STREET IMPROVEMENTS	\$1,075,000	\$1,075,000	\$1,075,000	\$1,100,000
913500 TRANS TO CAPITAL FUND	\$3,030,000	\$2,879,000	\$2,879,000	\$2,782,700
913600 TRANSFER TO PUBLIC SAFETY FUND	\$1,013,173	\$1,074,000	\$1,033,400	\$1,063,800
914000 TRANS TO CAPITAL ART	\$66,162	\$44,400	\$44,400	\$44,760
932000 NON-APPROPRIATED EXPENSE	\$0	\$1,973,200	\$0	\$2,007,600
934000 MISCELLANEOUS	\$0	\$3,896,500	\$462,500	\$3,946,440
Total	\$6,884,335	\$12,642,100	\$7,194,300	\$12,645,300
Grand Total	\$40,954,019	\$52,157,900	\$46,465,600	\$52,940,600

GENERAL OPERATIONS

11110.11210

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
512000 PART TIME WAGES	\$61,859	\$77,335	\$77,335	\$77,335
513000 OTHER WAGES	\$0	\$93,000	\$100,000	\$100,000
521000 SOCIAL SECURITY	\$6,961	\$5,952	\$5,946	\$5,884
523100 KPERS RETIREMENT	\$4,817	\$7,873	\$7,316	\$7,873
523300 SUPPLEMENTAL RETIREMENT	\$120,628	\$135,000	\$130,000	\$135,000
524400 LONG TERM DISABILITY	\$53,929	\$70,166	\$60,720	\$64,068
525000 WORKERS COMPENSATION	\$329,006	\$300,000	\$310,900	\$311,000
526100 EMPLOYEE ASSISTANCE PROGRAM	\$4,662	\$5,474	\$4,483	\$4,640
526200 AWARDS/HONORARIUMS	\$0	\$7,000	\$0	\$0
SUB-TOTAL	\$581,862	\$701,800	\$696,700	\$705,800
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$10,900	\$52,300	\$37,400	\$187,400
611100 MISCELLANEOUS SERVICES	\$625	\$36,000	\$36,000	\$36,000
612000 PROFESSIONAL SERVICES	\$27,657	\$55,600	\$55,300	\$55,300
612100 LEGAL SERVICES	\$0	\$200,000	\$200,000	\$200,000
618100 GRANTS	\$140,905	\$157,500	\$158,500	\$158,500
618200 DONATIONS	\$4,182	\$10,100	\$10,100	\$10,100
618400 RECEPTIONS/COUNCIL EVENTS	\$18,647	\$26,200	\$26,200	\$26,200
618510 SISTER CITY - I-LAN	\$2,353	\$15,000	\$15,000	\$15,000
618520 SISTER CITY - GEZER	\$18,789	\$15,000	\$15,000	\$15,000
618530 SISTER CITY - MISCELLANEOUS	\$0	\$5,000	\$5,000	\$5,000
621400 WASTEWATER	\$5,795	\$15,000	\$10,000	\$10,000
621600 COMMUNICATION	\$120,574	\$133,000	\$139,000	\$139,000
622200 TRASH DISPOSAL	\$3,551	\$4,500	\$4,500	\$4,500
623100 EQUIPMENT MAINTENANCE/SERVICE	\$2,267	\$4,100	\$6,100	\$6,100
623200 BLDG/GRND MAINTENANCE/SERVICE	\$24,741	\$42,000	\$0	\$0
627200 RENTAL - VEHICLES/EQUIPMENT	\$155,953	\$170,100	\$170,100	\$170,100
630510 AUTO LIABILITY INSURANCE	\$60,173	\$63,600	\$52,500	\$55,100
630515 CRIME INSURANCE	\$3,854	\$4,200	\$3,600	\$3,800
630520 EMPLOYMENT PRACTICES INSURANCE	\$19,356	\$20,500	\$15,800	\$16,600
630525 GENERAL LIABILITY INSURANCE	\$68,039	\$88,100	\$84,200	\$84,800
630535 PROPERTY/BOILER&MACH/INLAND MARINE INSUR	\$112,858	\$120,800	\$118,600	\$124,500
630540 PUBLIC OFFICIALS LIABILITY	\$4,964	\$5,300	\$6,600	\$6,900
630545 UMBRELLA INSURANCE	\$42,743	\$45,200	\$42,000	\$44,100
630550 UNDERGROUND STORAGE INSURANCE	\$654	\$800	\$800	\$800
630555 CLAIMS AND DEDUCTIBLES	\$29,453	\$52,000	\$51,100	\$51,100
630560 NOTARY & TREASURER BONDS	\$200	\$300	\$300	\$300
631000 LEGAL PUBLICATIONS/ADS	\$13,508	\$16,000	\$16,000	\$16,000
632000 PRINTING AND BINDING	\$7,083	\$12,500	\$12,500	\$12,500
633300 TRANSPORTATION	\$30,886	\$30,300	\$30,300	\$30,300
633400 TRAINING	\$3,376	\$6,000	\$6,000	\$6,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$40,555	\$51,000	\$51,300	\$51,300
635000 TAX & ASSESSMENTS	\$96	\$1,000	\$1,000	\$1,000
SUB-TOTAL	\$974,737	\$1,459,000	\$1,380,800	\$1,543,300
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$17,040	\$50,900	\$51,400	\$51,400
710510 AWARD SUPPLIES	\$0	\$3,000	\$3,000	\$3,000
711000 POSTAGE	\$35,755	\$54,000	\$54,000	\$54,000

GENERAL OPERATIONS
11110.11210

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
COMMOD. & SUPP.	712500 MEETING EXPENSE	\$7,180	\$12,500	\$12,500	\$12,500
	713000 EXPENDABLE EQUIPMENT	\$7,564	\$0	\$0	\$4,500
	SUB-TOTAL	\$67,539	\$120,400	\$120,900	\$125,400
OTHER FIN. USE	912500 TRANS TO CITY EQUIPMENT	\$1,700,000	\$1,700,000	\$1,700,000	\$1,700,000
	913000 TRANS TO STREET IMPROVEMENTS	\$1,075,000	\$1,075,000	\$1,075,000	\$1,100,000
	913500 TRANS TO CAPITAL FUND	\$3,030,000	\$2,879,000	\$2,879,000	\$2,782,700
	913600 TRANSFER TO PUBLIC SAFETY FUND	\$1,013,173	\$1,074,000	\$1,033,400	\$1,063,800
	914000 TRANS TO CAPITAL ART	\$66,162	\$44,400	\$44,400	\$44,760
	932000 NON-APPROPRIATED EXPENSE	\$0	\$1,973,200	\$0	\$2,007,600
	934000 MISCELLANEOUS	\$0	\$3,896,500	\$462,500	\$3,946,440
	SUB-TOTAL	\$6,884,335	\$12,642,100	\$7,194,300	\$12,645,300
GRAND TOTAL	\$8,508,473	\$14,923,300	\$9,392,700	\$15,019,800	

CITY ADMIN SERVICES
11110.11230

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$382,163	\$377,423	\$385,570	\$394,668
	512100 CASUAL/SEASONAL WAGES	\$0	\$10,000	\$10,000	\$10,000
	513000 OTHER WAGES	\$0	\$20,000	\$0	\$0
	514000 OVERTIME WAGES	\$2,255	\$1,500	\$1,500	\$1,500
	521000 SOCIAL SECURITY	\$22,983	\$29,717	\$30,432	\$31,127
	522000 UNEMPLOYMENT TAXES	\$392	\$778	\$398	\$407
	523100 KPERS RETIREMENT	\$39,368	\$38,574	\$39,405	\$37,478
	524100 HEALTH INSURANCE	\$40,110	\$43,720	\$44,374	\$48,811
	524200 DENTAL INSURANCE	\$1,373	\$1,546	\$1,432	\$1,504
	524300 GROUP LIFE INSURANCE	\$672	\$642	\$589	\$605
	SUB-TOTAL	\$489,316	\$523,900	\$513,700	\$526,100
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$0	\$3,000	\$3,000	\$3,000
	612000 PROFESSIONAL SERVICES	\$0	\$4,000	\$4,000	\$4,000
	621600 COMMUNICATION	\$1,888	\$2,600	\$2,500	\$2,500
	632000 PRINTING AND BINDING	\$0	\$1,500	\$1,500	\$1,500
	633300 TRANSPORTATION	\$9,655	\$10,000	\$10,000	\$10,000
	633400 TRAINING	\$1,184	\$8,800	\$8,800	\$8,800
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$514	\$4,700	\$4,700	\$4,700
	SUB-TOTAL	\$13,241	\$34,600	\$34,500	\$34,500
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$0	\$2,100	\$2,100	\$2,100
	712000 UNIFORM/CLOTHING	\$0	\$1,500	\$1,500	\$1,500
	712500 MEETING EXPENSE	\$278	\$1,000	\$1,000	\$1,000
	713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$500
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$500	\$500	\$500
	SUB-TOTAL	\$278	\$5,100	\$5,100	\$5,600
	GRAND TOTAL	\$502,835	\$563,600	\$553,300	\$566,200

FINANCE
11110.11240

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$497,830	\$566,930	\$495,471	\$578,045
514000 OVERTIME WAGES	\$1,731	\$3,500	\$3,500	\$3,500
521000 SOCIAL SECURITY	\$36,053	\$43,619	\$38,174	\$44,504
522000 UNEMPLOYMENT TAXES	\$502	\$1,141	\$499	\$582
523100 KPERS RETIREMENT	\$51,516	\$58,070	\$50,798	\$55,015
524100 HEALTH INSURANCE	\$71,199	\$80,934	\$84,451	\$109,941
524200 DENTAL INSURANCE	\$1,504	\$2,526	\$1,802	\$2,332
524300 GROUP LIFE INSURANCE	\$946	\$1,280	\$1,005	\$1,181
SUB-TOTAL	\$661,281	\$758,000	\$675,700	\$795,100
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$72,380	\$75,200	\$75,200	\$76,200
621600 COMMUNICATION	\$1,287	\$1,650	\$1,400	\$1,400
623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
631000 LEGAL PUBLICATIONS/ADS	\$190	\$200	\$200	\$200
632000 PRINTING AND BINDING	\$80	\$250	\$300	\$300
633300 TRANSPORTATION	\$3,134	\$3,300	\$3,300	\$3,400
633400 TRAINING	\$8,196	\$8,000	\$8,000	\$8,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,854	\$2,400	\$2,400	\$2,500
SUB-TOTAL	\$87,121	\$91,500	\$91,300	\$92,500
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$4,270	\$7,200	\$7,200	\$7,200
712500 MEETING EXPENSE	\$448	\$700	\$700	\$700
713000 EXPENDABLE EQUIPMENT	\$796	\$1,200	\$1,200	\$1,100
782000 REFUNDS	\$0	\$300	\$300	\$300
SUB-TOTAL	\$5,514	\$9,400	\$9,400	\$9,300
GRAND TOTAL	\$753,916	\$858,900	\$776,400	\$896,900

HUMAN RESOURCES

11110.11250

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$202,628	\$224,951	\$215,953	\$229,170
512000 PART TIME WAGES	\$40,120	\$38,954	\$40,639	\$40,252
512100 CASUAL/SEASONAL WAGES	\$2,670	\$0	\$0	\$0
514000 OVERTIME WAGES	\$32	\$1,500	\$1,500	\$1,500
521000 SOCIAL SECURITY	\$17,618	\$20,263	\$19,763	\$20,722
522000 UNEMPLOYMENT TAXES	\$246	\$531	\$259	\$271
523100 KPERS RETIREMENT	\$25,331	\$27,018	\$26,275	\$25,630
524100 HEALTH INSURANCE	\$39,178	\$48,419	\$35,570	\$39,127
524200 DENTAL INSURANCE	\$1,075	\$1,567	\$1,211	\$1,272
524300 GROUP LIFE INSURANCE	\$489	\$597	\$530	\$556
SUB-TOTAL	\$329,387	\$363,800	\$341,700	\$358,500
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$29,637	\$41,000	\$41,000	\$41,000
612000 PROFESSIONAL SERVICES	\$0	\$2,400	\$2,400	\$2,400
621600 COMMUNICATION	\$1,383	\$1,800	\$1,700	\$1,700
632000 PRINTING AND BINDING	\$0	\$1,000	\$1,000	\$1,000
633100 HIRING EXPENSE	\$70,412	\$90,800	\$90,800	\$90,800
633200 MISC EMPLOYEE ACTIVITIES	\$19,798	\$31,300	\$31,300	\$31,300
633300 TRANSPORTATION	\$3,323	\$4,000	\$4,000	\$4,000
633400 TRAINING	\$13,247	\$20,000	\$20,000	\$20,000
633410 EDUCATIONAL REIMBURSEMENT	\$5,880	\$15,000	\$15,000	\$15,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$2,776	\$3,400	\$3,400	\$3,400
SUB-TOTAL	\$146,456	\$210,700	\$210,600	\$210,600
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$3,034	\$2,500	\$2,500	\$2,500
710510 AWARD SUPPLIES	\$0	\$2,400	\$2,400	\$2,400
712500 MEETING EXPENSE	\$194	\$500	\$500	\$500
713000 EXPENDABLE EQUIPMENT	\$444	\$1,400	\$500	\$200
SUB-TOTAL	\$3,672	\$6,800	\$5,900	\$5,600
GRAND TOTAL	\$479,515	\$581,300	\$558,200	\$574,700

MUNICIPAL COURT
11110.11310

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS. 511000 REGULAR WAGES	\$326,024	\$325,929	\$325,520	\$340,050
512000 PART TIME WAGES	\$45,927	\$71,434	\$70,693	\$74,310
514000 OVERTIME WAGES	\$1,706	\$8,000	\$8,000	\$8,000
521000 SOCIAL SECURITY	\$27,550	\$31,006	\$30,945	\$32,335
522000 UNEMPLOYMENT TAXES	\$371	\$811	\$405	\$423
523100 KPERS RETIREMENT	\$41,787	\$41,266	\$41,155	\$39,956
524100 HEALTH INSURANCE	\$47,295	\$77,285	\$60,104	\$95,299
524200 DENTAL INSURANCE	\$1,780	\$3,866	\$1,974	\$3,572
524300 GROUP LIFE INSURANCE	\$734	\$903	\$804	\$855
SUB-TOTAL	\$493,174	\$560,500	\$539,600	\$594,800
CONTRCT. SRVCS. 611000 ADMIN CONTRACTUAL EXPENSE	\$9,309	\$16,800	\$16,800	\$16,800
611100 MISCELLANEOUS SERVICES	\$14	\$200	\$200	\$200
612000 PROFESSIONAL SERVICES	\$5,734	\$10,000	\$10,000	\$10,000
612100 LEGAL SERVICES	\$23,640	\$29,400	\$29,400	\$29,400
621600 COMMUNICATION	\$510	\$7,100	\$1,500	\$1,500
623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
632000 PRINTING AND BINDING	\$2,957	\$8,000	\$8,000	\$8,000
633300 TRANSPORTATION	\$0	\$300	\$300	\$300
633400 TRAINING	\$2,754	\$12,300	\$12,300	\$12,300
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$620	\$1,300	\$1,300	\$1,300
SUB-TOTAL	\$45,538	\$86,400	\$80,800	\$80,800
COMMOD. & SUPP. 710500 MATERIALS & SUPPLIES	\$5,013	\$11,500	\$11,500	\$11,500
712500 MEETING EXPENSE	\$180	\$500	\$500	\$500
713000 EXPENDABLE EQUIPMENT	\$0	\$100	\$100	\$100
782000 REFUNDS	\$130	\$500	\$500	\$500
SUB-TOTAL	\$5,323	\$12,600	\$12,600	\$12,600
GRAND TOTAL	\$544,035	\$659,500	\$633,000	\$688,200

LEGAL SERVICES
11110.11410

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$263,747	\$365,391	\$359,205	\$358,464
	512000 PART TIME WAGES	\$6,660	\$0	\$0	\$0
	521000 SOCIAL SECURITY	\$17,126	\$27,996	\$27,497	\$27,430
	522000 UNEMPLOYMENT TAXES	\$271	\$731	\$360	\$359
	523100 KPERS RETIREMENT	\$27,458	\$37,197	\$36,567	\$33,911
	524100 HEALTH INSURANCE	\$20,055	\$37,007	\$28,879	\$31,767
	524200 DENTAL INSURANCE	\$716	\$1,224	\$1,014	\$1,065
	524300 GROUP LIFE INSURANCE	\$524	\$654	\$578	\$604
	SUB-TOTAL	\$336,557	\$470,200	\$454,100	\$453,600
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$0	\$1,000	\$1,000	\$1,000
	612100 LEGAL SERVICES	\$21,119	\$70,000	\$70,000	\$25,000
	621600 COMMUNICATION	\$1,728	\$2,500	\$2,500	\$2,500
	633300 TRANSPORTATION	\$3,175	\$3,500	\$3,500	\$3,500
	633400 TRAINING	\$3,515	\$5,000	\$5,000	\$5,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$10,457	\$14,500	\$14,500	\$14,500
	SUB-TOTAL	\$39,994	\$96,500	\$96,500	\$51,500
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$1,602	\$1,600	\$1,600	\$1,600
	712500 MEETING EXPENSE	\$39	\$600	\$600	\$600
	713000 EXPENDABLE EQUIPMENT	\$0	\$600	\$500	\$500
	SUB-TOTAL	\$1,641	\$2,800	\$2,700	\$2,700
	GRAND TOTAL	\$378,192	\$569,500	\$553,300	\$507,800

INFORMATION SERVICES
11110.11610

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$430,203	\$427,876	\$441,834	\$437,589
	514000	OVERTIME WAGES	\$5,774	\$8,000	\$8,000	\$8,000
	521000	SOCIAL SECURITY	\$28,890	\$33,307	\$34,412	\$34,167
	522000	UNEMPLOYMENT TAXES	\$434	\$872	\$450	\$446
	523100	KPERS RETIREMENT	\$45,697	\$44,372	\$45,800	\$42,153
	524100	HEALTH INSURANCE	\$47,848	\$52,154	\$53,178	\$58,496
	524200	DENTAL INSURANCE	\$1,033	\$1,567	\$1,254	\$1,755
	524300	GROUP LIFE INSURANCE	\$807	\$852	\$772	\$794
		SUB-TOTAL	\$560,686	\$569,000	\$585,700	\$583,400
CONTRCT. SRVCS.	611100	MISCELLANEOUS SERVICES	\$125,783	\$137,000	\$137,000	\$159,000
	621600	COMMUNICATION	\$5,985	\$7,600	\$7,600	\$7,600
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$143,875	\$147,200	\$147,200	\$150,800
	633300	TRANSPORTATION	\$3,013	\$3,400	\$3,400	\$3,400
	633400	TRAINING	\$4,349	\$5,000	\$5,000	\$5,000
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$30	\$200	\$200	\$200
		SUB-TOTAL	\$283,035	\$300,400	\$300,400	\$326,000
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$25,937	\$25,000	\$25,000	\$25,000
	713000	EXPENDABLE EQUIPMENT	\$120,079	\$135,000	\$151,000	\$160,000
	721000	VEHICLE OPERATIONS/MAINT	\$0	\$500	\$500	\$500
	721100	GASOLINE-UNLEADED	\$1,211	\$2,000	\$2,000	\$2,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$865	\$2,000	\$5,000	\$5,000
		SUB-TOTAL	\$148,092	\$164,500	\$183,500	\$192,500
		GRAND TOTAL	\$991,813	\$1,033,900	\$1,069,600	\$1,101,900

**COMMUNITY DEVELOPMENT ADMIN
11110.11810**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS. 511000 REGULAR WAGES	\$135,402	\$142,771	\$150,824	\$148,331
521000 SOCIAL SECURITY	\$9,407	\$10,912	\$11,538	\$11,373
522000 UNEMPLOYMENT TAXES	\$138	\$286	\$151	\$149
523100 KPERS RETIREMENT	\$14,429	\$14,534	\$15,354	\$14,033
524100 HEALTH INSURANCE	\$6,159	\$6,713	\$6,695	\$7,361
524200 DENTAL INSURANCE	\$298	\$322	\$298	\$313
524300 GROUP LIFE INSURANCE	\$276	\$262	\$240	\$240
SUB-TOTAL	\$166,109	\$175,800	\$185,100	\$181,800
CONTRCT. SRVCS. 612000 PROFESSIONAL SERVICES	\$2,760	\$8,000	\$8,000	\$8,000
621600 COMMUNICATION	\$1,455	\$1,600	\$1,500	\$1,500
633300 TRANSPORTATION	\$3,260	\$3,500	\$3,500	\$3,500
633400 TRAINING	\$1,475	\$3,000	\$3,000	\$3,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,067	\$1,600	\$1,600	\$1,600
SUB-TOTAL	\$10,017	\$17,700	\$17,600	\$17,600
COMMOD. & SUPP. 710500 MATERIALS & SUPPLIES	\$144	\$600	\$600	\$600
713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$1,000
SUB-TOTAL	\$144	\$600	\$600	\$1,600
GRAND TOTAL	\$176,270	\$194,100	\$203,300	\$201,000

PLANNING SERVICES
11110.11820

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$237,150	\$248,568	\$256,537	\$257,348
	514000 OVERTIME WAGES	\$0	\$2,000	\$2,000	\$2,000
	521000 SOCIAL SECURITY	\$17,607	\$19,130	\$19,777	\$19,895
	522000 UNEMPLOYMENT TAXES	\$236	\$501	\$259	\$260
	523100 KPERs RETIREMENT	\$24,208	\$25,508	\$26,321	\$24,535
	524100 HEALTH INSURANCE	\$32,372	\$35,286	\$35,570	\$39,127
	524200 DENTAL INSURANCE	\$1,432	\$1,546	\$1,432	\$1,504
	524300 GROUP LIFE INSURANCE	\$476	\$561	\$504	\$531
	SUB-TOTAL	\$313,481	\$333,100	\$342,400	\$345,200
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$3,857	\$14,000	\$14,000	\$14,000
	612000 PROFESSIONAL SERVICES	\$3,757	\$21,000	\$21,000	\$18,000
	621600 COMMUNICATION	\$0	\$400	\$400	\$400
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$406	\$500	\$500	\$500
	631000 LEGAL PUBLICATIONS/ADS	\$3,255	\$2,500	\$2,500	\$5,500
	632000 PRINTING AND BINDING	\$80	\$2,000	\$2,000	\$2,000
	633300 TRANSPORTATION	\$22	\$300	\$300	\$300
	633400 TRAINING	\$17,113	\$9,500	\$9,500	\$9,500
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$2,535	\$2,500	\$2,500	\$2,500
	SUB-TOTAL	\$31,025	\$52,700	\$52,700	\$52,700
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$4,655	\$7,000	\$7,000	\$7,000
	712500 MEETING EXPENSE	\$7,188	\$9,500	\$9,500	\$9,500
	713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$2,000
	SUB-TOTAL	\$11,843	\$16,500	\$16,500	\$18,500
	GRAND TOTAL	\$356,349	\$402,300	\$411,600	\$416,400

NEIGHBORHOOD SERVICES
11110.11830

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$173,879	\$179,575	\$176,804	\$159,553
	514000 OVERTIME WAGES	\$1,437	\$5,000	\$5,000	\$5,000
	521000 SOCIAL SECURITY	\$13,120	\$14,163	\$13,929	\$12,631
	522000 UNEMPLOYMENT TAXES	\$170	\$369	\$182	\$165
	523100 KPERS RETIREMENT	\$17,819	\$18,790	\$18,512	\$15,567
	524100 HEALTH INSURANCE	\$25,187	\$28,573	\$32,547	\$41,451
	524200 DENTAL INSURANCE	\$964	\$1,224	\$1,064	\$1,504
	524300 GROUP LIFE INSURANCE	\$324	\$406	\$362	\$329
	SUB-TOTAL	\$232,900	\$248,100	\$248,400	\$236,200
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$1,751	\$20,000	\$20,000	\$20,000
	621600 COMMUNICATION	\$2,035	\$3,000	\$2,900	\$2,900
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$200	\$200	\$200
	633300 TRANSPORTATION	\$0	\$300	\$300	\$300
	633400 TRAINING	\$0	\$2,500	\$2,500	\$2,500
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$0	\$400	\$400	\$400
	SUB-TOTAL	\$3,786	\$26,400	\$26,300	\$26,300
COMMOD. & SUPP.	710500 MATERIALS & SUPPLIES	\$261	\$1,000	\$1,000	\$1,000
	712000 UNIFORM/CLOTHING	\$0	\$800	\$800	\$800
	713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$500
	721000 VEHICLE OPERATIONS/MAINT	\$2,197	\$2,000	\$2,000	\$2,000
	721100 GASOLINE-UNLEADED	\$8,053	\$15,000	\$12,000	\$12,000
	SUB-TOTAL	\$10,511	\$18,800	\$15,800	\$16,300
	GRAND TOTAL	\$247,197	\$293,300	\$290,500	\$278,800

CODE SERVICES
11110.11840

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$437,509	\$426,112	\$446,741	\$450,266
	514000	OVERTIME WAGES	\$0	\$2,000	\$2,000	\$2,000
	521000	SOCIAL SECURITY	\$31,479	\$32,774	\$34,358	\$34,615
	522000	UNEMPLOYMENT TAXES	\$435	\$856	\$449	\$453
	523100	KPERS RETIREMENT	\$44,646	\$43,582	\$45,684	\$42,785
	524100	HEALTH INSURANCE	\$65,361	\$71,243	\$72,759	\$80,035
	524200	DENTAL INSURANCE	\$1,826	\$1,972	\$1,826	\$1,918
	524300	GROUP LIFE INSURANCE	\$830	\$961	\$883	\$928
		SUB-TOTAL	\$582,086	\$579,500	\$604,700	\$613,000
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$19,302	\$23,000	\$23,000	\$23,000
	612000	PROFESSIONAL SERVICES	\$0	\$2,000	\$2,000	\$2,000
	621600	COMMUNICATION	\$3,410	\$3,000	\$2,700	\$2,700
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$600	\$600	\$600
	632000	PRINTING AND BINDING	\$3,359	\$3,500	\$3,500	\$3,500
	633300	TRANSPORTATION	\$0	\$500	\$500	\$500
	633400	TRAINING	\$4,646	\$6,200	\$6,200	\$6,200
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$620	\$1,000	\$1,000	\$1,000
		SUB-TOTAL	\$31,337	\$39,800	\$39,500	\$39,500
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$4,112	\$4,500	\$4,500	\$4,500
	712000	UNIFORM/CLOTHING	\$989	\$1,000	\$1,000	\$1,000
	712500	MEETING EXPENSE	\$389	\$1,000	\$1,000	\$1,000
	713000	EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$3,000
	721000	VEHICLE OPERATIONS/MAINT	\$112	\$3,200	\$3,200	\$3,200
	721100	GASOLINE-UNLEADED	\$0	\$2,500	\$0	\$0
		SUB-TOTAL	\$5,602	\$12,200	\$9,700	\$12,700
		GRAND TOTAL	\$619,025	\$631,500	\$653,900	\$665,200

POLICE ADMIN SERVICES
11110.22110

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$911,900	\$922,775	\$923,709	\$907,207
514000 OVERTIME WAGES	\$11,547	\$23,000	\$23,000	\$23,000
521000 SOCIAL SECURITY	\$66,721	\$72,339	\$72,423	\$71,211
522000 UNEMPLOYMENT TAXES	\$923	\$1,892	\$947	\$931
523100 KPERS RETIREMENT	\$26,860	\$28,506	\$31,120	\$24,590
523200 KP&F RETIREMENT	\$93,645	\$139,676	\$134,521	\$131,241
524100 HEALTH INSURANCE	\$91,963	\$112,278	\$109,332	\$134,889
524200 DENTAL INSURANCE	\$2,866	\$4,271	\$3,269	\$4,279
524300 GROUP LIFE INSURANCE	\$1,726	\$1,963	\$1,779	\$1,752
SUB-TOTAL	\$1,208,151	\$1,306,700	\$1,300,100	\$1,299,100
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$86,737	\$111,000	\$115,200	\$135,400
611100 MISCELLANEOUS SERVICES	\$1,683	\$1,800	\$1,800	\$1,800
612000 PROFESSIONAL SERVICES	\$1,887	\$6,000	\$9,000	\$1,000
618300 SPECIAL EVENTS	\$3,375	\$3,500	\$3,500	\$3,500
621100 WATER SERVICE	\$17,169	\$15,000	\$18,000	\$18,000
621200 NATURAL GAS	\$9,636	\$24,000	\$20,000	\$20,000
621300 ELECTRICITY	\$142,052	\$155,000	\$155,000	\$155,000
621400 WASTEWATER	\$6,995	\$10,000	\$10,000	\$10,000
621600 COMMUNICATION	\$7,470	\$26,600	\$25,600	\$25,600
622100 CUSTODIAL	\$64,142	\$78,000	\$78,000	\$78,000
622200 TRASH DISPOSAL	\$4,651	\$10,100	\$10,100	\$10,100
623200 BLDG/GRND MAINTENANCE/SERVICE	\$31,840	\$25,300	\$25,300	\$29,300
623300 VEHICLE MAINTENANCE/SERVICE	\$0	\$1,500	\$1,500	\$1,500
623400 CITY FACILITY MAINT/SVC	\$0	\$120,000	\$120,000	\$0
627300 PRISONER CARE	\$33,285	\$50,000	\$50,000	\$50,000
630530 LAW ENFORCEMENT LIABILITY INSURANCE	\$29,848	\$32,000	\$30,500	\$32,000
632000 PRINTING AND BINDING	\$3,928	\$5,500	\$5,500	\$5,500
633300 TRANSPORTATION	\$254	\$3,600	\$3,600	\$3,600
633400 TRAINING	\$4,130	\$19,500	\$19,500	\$19,500
633500 UNIFORM CLEANING	\$1,066	\$11,000	\$11,000	\$11,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$5,197	\$8,200	\$8,200	\$8,200
635000 TAX & ASSESSMENTS	\$722	\$2,000	\$2,000	\$2,000
SUB-TOTAL	\$456,067	\$719,600	\$723,300	\$621,000
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$21,163	\$21,800	\$21,800	\$21,800
712000 UNIFORM/CLOTHING	\$2,240	\$5,500	\$5,500	\$5,500
712500 MEETING EXPENSE	\$5,414	\$5,000	\$5,000	\$5,000
713000 EXPENDABLE EQUIPMENT	\$29,985	\$26,500	\$26,500	\$36,400
721000 VEHICLE OPERATIONS/MAINT	\$252	\$4,000	\$4,000	\$4,000
721100 GASOLINE-UNLEADED	\$12,907	\$35,000	\$23,000	\$23,000
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$2,246	\$2,500	\$2,500	\$2,500
SUB-TOTAL	\$74,207	\$100,300	\$88,300	\$98,200
GRAND TOTAL	\$1,738,425	\$2,126,600	\$2,111,700	\$2,018,300

POLICE INVESTIGATIONS
11110.22120

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$518,700	\$517,545	\$538,556	\$514,752
514000 OVERTIME WAGES	\$38,580	\$45,000	\$45,000	\$45,000
521000 SOCIAL SECURITY	\$39,786	\$43,006	\$44,688	\$42,851
522000 UNEMPLOYMENT TAXES	\$556	\$1,125	\$584	\$560
523100 KPERS RETIREMENT	\$3,470	\$3,625	\$3,823	\$3,453
523200 KP&F RETIREMENT	\$114,410	\$110,552	\$114,553	\$102,455
524100 HEALTH INSURANCE	\$82,171	\$90,125	\$93,008	\$105,446
524200 DENTAL INSURANCE	\$2,339	\$2,552	\$2,419	\$2,921
524300 GROUP LIFE INSURANCE	\$961	\$1,170	\$1,069	\$1,062
SUB-TOTAL	\$800,973	\$814,700	\$843,700	\$818,500
CONTRCT. SRVCS.				
612000 PROFESSIONAL SERVICES	\$716	\$4,900	\$4,900	\$4,900
621600 COMMUNICATION	\$5,261	\$8,200	\$7,700	\$7,700
623100 EQUIPMENT MAINTENANCE/SERVICE	\$214	\$1,600	\$1,600	\$1,600
623300 VEHICLE MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
627200 RENTAL - VEHICLES/EQUIPMENT	\$830	\$1,400	\$1,400	\$1,400
632000 PRINTING AND BINDING	\$0	\$500	\$500	\$500
633300 TRANSPORTATION	\$0	\$100	\$100	\$100
633400 TRAINING	\$3,493	\$5,500	\$5,500	\$5,500
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$175	\$500	\$500	\$500
SUB-TOTAL	\$10,689	\$23,200	\$22,700	\$22,700
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$3,420	\$7,200	\$7,200	\$7,200
712000 UNIFORM/CLOTHING	\$4,923	\$6,500	\$6,500	\$6,500
713000 EXPENDABLE EQUIPMENT	\$500	\$3,100	\$3,100	\$600
721000 VEHICLE OPERATIONS/MAINT	\$1,014	\$2,000	\$2,000	\$2,000
721100 GASOLINE-UNLEADED	\$9,343	\$15,000	\$15,000	\$15,000
SUB-TOTAL	\$19,200	\$33,800	\$33,800	\$31,300
GRAND TOTAL	\$830,862	\$871,700	\$900,200	\$872,500

POLICE PATROL
11110.22130

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$2,560,502	\$2,839,543	\$2,798,071	\$2,850,817
	514000	OVERTIME WAGES	\$274,546	\$350,000	\$350,000	\$350,000
	521000	SOCIAL SECURITY	\$203,621	\$240,919	\$240,431	\$244,926
	522000	UNEMPLOYMENT TAXES	\$2,842	\$6,291	\$3,149	\$3,146
	523200	KP&F RETIREMENT	\$612,837	\$659,991	\$660,465	\$626,720
	524100	HEALTH INSURANCE	\$450,537	\$549,603	\$512,757	\$600,838
	524200	DENTAL INSURANCE	\$12,056	\$19,427	\$12,337	\$16,896
	524300	GROUP LIFE INSURANCE	\$4,996	\$6,426	\$5,590	\$5,857
		SUB-TOTAL	\$4,121,937	\$4,672,200	\$4,582,800	\$4,699,200
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$0	\$1,500	\$1,500	\$1,500
	611100	MISCELLANEOUS SERVICES	\$82	\$1,500	\$1,500	\$1,500
	612000	PROFESSIONAL SERVICES	\$664	\$3,000	\$3,000	\$18,000
	621600	COMMUNICATION	\$20,268	\$32,900	\$29,900	\$29,900
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$5,881	\$13,100	\$13,100	\$13,100
	623300	VEHICLE MAINTENANCE/SERVICE	\$0	\$0	\$15,000	\$15,000
	632000	PRINTING AND BINDING	\$568	\$1,000	\$1,000	\$1,000
	633300	TRANSPORTATION	\$33	\$800	\$800	\$800
	633400	TRAINING	\$37,442	\$39,300	\$39,300	\$39,300
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$2,068	\$2,800	\$2,800	\$2,800
		SUB-TOTAL	\$67,006	\$95,900	\$107,900	\$122,900
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$21,800	\$26,800	\$26,800	\$18,500
	710520	AMMUNITION SUPPLIES	\$16,870	\$23,400	\$23,400	\$23,400
	712000	UNIFORM/CLOTHING	\$24,001	\$47,100	\$47,100	\$47,100
	713000	EXPENDABLE EQUIPMENT	\$48,058	\$91,200	\$91,200	\$79,600
	721000	VEHICLE OPERATIONS/MAINT	\$30,340	\$59,700	\$42,200	\$42,200
	721100	GASOLINE-UNLEADED	\$72,924	\$165,000	\$120,000	\$120,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$13,061	\$9,000	\$14,000	\$14,000
		SUB-TOTAL	\$227,054	\$422,200	\$364,700	\$344,800
		GRAND TOTAL	\$4,415,997	\$5,190,300	\$5,055,400	\$5,166,900

POLICE RECORDS
11110.22140

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS. 511000 REGULAR WAGES	\$82,620	\$95,534	\$95,075	\$100,449
514000 OVERTIME WAGES	\$5,440	\$7,000	\$7,000	\$7,000
521000 SOCIAL SECURITY	\$5,990	\$7,810	\$7,812	\$8,228
522000 UNEMPLOYMENT TAXES	\$87	\$205	\$103	\$108
523100 KPERS RETIREMENT	\$8,990	\$10,438	\$10,397	\$10,165
524100 HEALTH INSURANCE	\$21,213	\$28,573	\$37,682	\$41,451
524200 DENTAL INSURANCE	\$751	\$1,224	\$1,134	\$1,191
524300 GROUP LIFE INSURANCE	\$152	\$216	\$197	\$208
SUB-TOTAL	\$125,243	\$151,000	\$159,400	\$168,800
CONTRCT. SRVCS. 621600 COMMUNICATION	\$255	\$400	\$400	\$400
623100 EQUIPMENT MAINTENANCE/SERVICE	\$360	\$500	\$500	\$500
632000 PRINTING AND BINDING	\$274	\$2,000	\$2,000	\$2,000
633300 TRANSPORTATION	\$0	\$100	\$100	\$100
633400 TRAINING	\$0	\$1,500	\$1,500	\$1,500
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$0	\$100	\$100	\$100
SUB-TOTAL	\$889	\$4,600	\$4,600	\$4,600
COMMOD. & SUPP. 710500 MATERIALS & SUPPLIES	\$2,605	\$7,200	\$7,200	\$7,200
712000 UNIFORM/CLOTHING	\$813	\$2,400	\$2,400	\$2,400
713000 EXPENDABLE EQUIPMENT	\$0	\$2,100	\$2,100	\$0
SUB-TOTAL	\$3,418	\$11,700	\$11,700	\$9,600
GRAND TOTAL	\$129,550	\$167,300	\$175,700	\$183,000

DARE/S.R.O.
11110.22160

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$353,239	\$289,566	\$263,260	\$266,082
	514000	OVERTIME WAGES	\$6,852	\$20,000	\$20,000	\$20,000
	521000	SOCIAL SECURITY	\$25,808	\$23,704	\$21,696	\$21,852
	522000	UNEMPLOYMENT TAXES	\$358	\$619	\$284	\$287
	523200	KP&F RETIREMENT	\$78,985	\$64,947	\$59,428	\$56,015
	524100	HEALTH INSURANCE	\$48,611	\$43,720	\$44,374	\$48,811
	524200	DENTAL INSURANCE	\$1,541	\$2,190	\$1,432	\$1,504
	524300	GROUP LIFE INSURANCE	\$610	\$654	\$526	\$549
		SUB-TOTAL	\$516,004	\$445,400	\$411,000	\$415,100
CONTRCT. SRVCS.	621600	COMMUNICATION	\$2,020	\$1,600	\$1,500	\$2,100
	623300	VEHICLE MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
	632000	PRINTING AND BINDING	\$0	\$5,000	\$5,000	\$5,000
	633300	TRANSPORTATION	\$0	\$500	\$500	\$500
	633400	TRAINING	\$4,039	\$5,500	\$5,500	\$5,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$40	\$1,000	\$1,000	\$1,000
		SUB-TOTAL	\$6,099	\$14,600	\$14,500	\$15,100
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$7,403	\$8,100	\$8,100	\$8,100
	712000	UNIFORM/CLOTHING	\$0	\$1,000	\$1,000	\$1,000
	713000	EXPENDABLE EQUIPMENT	\$2,468	\$0	\$0	\$0
		SUB-TOTAL	\$9,871	\$9,100	\$9,100	\$9,100
		GRAND TOTAL	\$531,974	\$469,100	\$434,600	\$439,300

POLICE COMMUNICATIONS
11110.22170

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$596,704	\$660,098	\$655,490	\$674,564
514000 OVERTIME WAGES	\$57,270	\$85,000	\$85,000	\$85,000
521000 SOCIAL SECURITY	\$47,297	\$57,006	\$56,702	\$58,122
522000 UNEMPLOYMENT TAXES	\$649	\$1,490	\$741	\$760
523100 KPERS RETIREMENT	\$66,548	\$75,851	\$75,446	\$71,855
524100 HEALTH INSURANCE	\$100,276	\$124,447	\$122,731	\$139,073
524200 DENTAL INSURANCE	\$3,579	\$4,317	\$3,878	\$4,637
524300 GROUP LIFE INSURANCE	\$1,160	\$1,491	\$1,312	\$1,389
SUB-TOTAL	\$873,483	\$1,009,700	\$1,001,300	\$1,035,400
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$74,984	\$87,800	\$87,800	\$87,800
612000 PROFESSIONAL SERVICES	\$172	\$1,000	\$1,000	\$1,000
621600 COMMUNICATION	\$1,052	\$17,800	\$3,500	\$3,500
623100 EQUIPMENT MAINTENANCE/SERVICE	\$6,360	\$6,000	\$6,000	\$6,000
632000 PRINTING AND BINDING	\$0	\$3,000	\$3,000	\$3,000
633300 TRANSPORTATION	\$23	\$200	\$200	\$200
633400 TRAINING	\$1,976	\$11,000	\$11,000	\$11,000
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$782	\$1,700	\$1,700	\$1,700
SUB-TOTAL	\$85,349	\$128,500	\$114,200	\$114,200
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$6,876	\$9,100	\$9,100	\$9,100
712000 UNIFORM/CLOTHING	\$1,759	\$7,000	\$7,000	\$7,000
713000 EXPENDABLE EQUIPMENT	\$0	\$2,400	\$2,400	\$0
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$2,695	\$6,000	\$6,000	\$6,000
SUB-TOTAL	\$11,330	\$24,500	\$24,500	\$22,100
GRAND TOTAL	\$970,162	\$1,162,700	\$1,140,000	\$1,171,700

ANIMAL CONTROL
11110.22180

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$136,419	\$140,413	\$140,204	\$148,482
	514000	OVERTIME WAGES	\$1,399	\$3,800	\$3,800	\$3,800
	521000	SOCIAL SECURITY	\$9,123	\$11,079	\$10,983	\$11,614
	522000	UNEMPLOYMENT TAXES	\$137	\$288	\$144	\$153
	523100	KPERS RETIREMENT	\$14,339	\$14,681	\$14,663	\$14,406
	524100	HEALTH INSURANCE	\$38,262	\$41,706	\$42,683	\$46,952
	524200	DENTAL INSURANCE	\$1,032	\$1,115	\$1,033	\$1,085
	524300	GROUP LIFE INSURANCE	\$272	\$318	\$290	\$308
		SUB-TOTAL	\$200,983	\$213,400	\$213,800	\$226,800
CONTRCT. SRVCS.	612000	PROFESSIONAL SERVICES	\$19,321	\$29,200	\$29,200	\$29,200
	618300	SPECIAL EVENTS	\$809	\$2,300	\$2,300	\$2,300
	621600	COMMUNICATION	\$735	\$1,000	\$1,000	\$1,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$450	\$1,000	\$1,000	\$1,000
	632000	PRINTING AND BINDING	\$165	\$300	\$300	\$300
	633300	TRANSPORTATION	\$0	\$100	\$100	\$100
	633400	TRAINING	\$615	\$3,500	\$3,500	\$3,500
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$15	\$300	\$300	\$300
		SUB-TOTAL	\$22,110	\$37,700	\$37,700	\$37,700
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$908	\$2,700	\$2,700	\$2,700
	712000	UNIFORM/CLOTHING	\$168	\$1,500	\$1,500	\$1,500
	721000	VEHICLE OPERATIONS/MAINT	\$0	\$2,500	\$2,500	\$2,500
		SUB-TOTAL	\$1,076	\$6,700	\$6,700	\$6,700
		GRAND TOTAL	\$224,169	\$257,800	\$258,200	\$271,200

FIRE ADMIN SERVICES
11110.22510

	LINE		2015	2016	2016	2017 APPRVD.
	ITEM NO:	LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$374,434	\$394,114	\$347,767	\$358,104
	512000	PART TIME WAGES	\$0	\$0	\$42,349	\$44,614
	521000	SOCIAL SECURITY	\$28,227	\$30,171	\$29,880	\$30,773
	522000	UNEMPLOYMENT TAXES	\$392	\$788	\$391	\$403
	523100	KPERS RETIREMENT	\$4,741	\$5,461	\$4,312	\$4,221
	523200	KP&F RETIREMENT	\$76,246	\$71,430	\$72,962	\$70,117
	524100	HEALTH INSURANCE	\$45,305	\$49,383	\$45,571	\$50,128
	524200	DENTAL INSURANCE	\$1,110	\$1,198	\$1,211	\$1,272
	524300	GROUP LIFE INSURANCE	\$750	\$855	\$757	\$768
		SUB-TOTAL	\$531,205	\$553,400	\$545,200	\$560,400
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$6,884	\$5,000	\$5,000	\$5,200
	611100	MISCELLANEOUS SERVICES	\$4,860	\$10,400	\$10,400	\$10,400
	621100	WATER SERVICE	\$4,883	\$12,000	\$12,000	\$12,000
	621200	NATURAL GAS	\$9,350	\$14,500	\$14,500	\$14,500
	621300	ELECTRICITY	\$36,255	\$40,000	\$40,000	\$40,000
	621400	WASTEWATER	\$3,352	\$5,900	\$5,900	\$5,900
	621500	CABLE	\$1,036	\$2,000	\$2,000	\$2,000
	621600	COMMUNICATION	\$15,878	\$14,800	\$16,000	\$16,000
	622200	TRASH DISPOSAL	\$2,726	\$2,200	\$2,200	\$2,200
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$9,200	\$9,200	\$9,700
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$23,851	\$30,000	\$30,000	\$30,000
	623300	VEHICLE MAINTENANCE/SERVICE	\$16	\$0	\$0	\$0
	623400	CITY FACILITY MAINT/SVC	\$112,619	\$2,000	\$2,000	\$2,000
	627200	RENTAL - VEHICLES/EQUIPMENT	\$741	\$2,600	\$2,600	\$2,600
	632000	PRINTING AND BINDING	\$1,788	\$1,600	\$1,600	\$1,600
	633300	TRANSPORTATION	\$19,777	\$21,200	\$21,200	\$21,200
	633400	TRAINING	\$4,855	\$11,300	\$11,300	\$11,300
	633500	UNIFORM CLEANING	\$136	\$300	\$300	\$300
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$4,265	\$4,900	\$4,900	\$4,900
		SUB-TOTAL	\$253,272	\$189,900	\$191,100	\$191,800
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$18,973	\$20,500	\$20,500	\$20,500
	712000	UNIFORM/CLOTHING	\$728	\$1,600	\$1,600	\$1,600
	712500	MEETING EXPENSE	\$2,718	\$3,000	\$3,000	\$3,000
	713000	EXPENDABLE EQUIPMENT	\$11,504	\$21,200	\$21,200	\$30,000
	722000	BUILDING/GROUND SUPPLIES	\$1,980	\$1,000	\$1,000	\$1,000
		SUB-TOTAL	\$35,903	\$47,300	\$47,300	\$56,100
		GRAND TOTAL	\$820,380	\$790,600	\$783,600	\$808,300

**FIRE SERVICE OPERATIONS
11110.22530**

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$3,295,140	\$3,295,631	\$3,261,764	\$3,418,895
	512100	CASUAL/SEASONAL WAGES	\$25,450	\$51,000	\$51,000	\$51,000
	513500	PARAMEDIC PREMIUM WAGES	\$0	\$10,000	\$10,000	\$25,000
	514000	OVERTIME WAGES	\$290,512	\$325,000	\$325,000	\$325,000
	521000	SOCIAL SECURITY	\$258,918	\$280,899	\$278,320	\$290,290
	522000	UNEMPLOYMENT TAXES	\$3,592	\$7,343	\$3,638	\$3,795
	523200	KP&F RETIREMENT	\$779,849	\$759,608	\$752,504	\$733,055
	524100	HEALTH INSURANCE	\$522,113	\$575,160	\$596,925	\$663,980
	524200	DENTAL INSURANCE	\$16,104	\$18,315	\$16,760	\$18,042
	524300	GROUP LIFE INSURANCE	\$6,053	\$7,444	\$6,489	\$7,043
		SUB-TOTAL	\$5,197,731	\$5,330,400	\$5,302,400	\$5,536,100
CONTRCT. SRVCS.	621600	COMMUNICATION	\$22,460	\$25,000	\$25,000	\$25,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$9,293	\$15,000	\$15,000	\$15,000
	623300	VEHICLE MAINTENANCE/SERVICE	\$21,541	\$20,000	\$20,000	\$20,000
	633300	TRANSPORTATION	\$431	\$7,000	\$7,000	\$7,000
	633400	TRAINING	\$45,363	\$42,100	\$42,100	\$30,100
	633500	UNIFORM CLEANING	\$73	\$500	\$500	\$500
		SUB-TOTAL	\$99,161	\$109,600	\$109,600	\$97,600
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$4,897	\$5,000	\$5,000	\$6,000
	710510	AWARD SUPPLIES	\$1,158	\$2,000	\$2,000	\$2,000
	712000	UNIFORM/CLOTHING	\$22,411	\$40,000	\$40,000	\$40,000
	713000	EXPENDABLE EQUIPMENT	\$55,463	\$92,700	\$92,700	\$106,000
	721000	VEHICLE OPERATIONS/MAINT	\$9,266	\$25,000	\$25,000	\$25,000
	721100	GASOLINE-UNLEADED	\$3,624	\$11,000	\$8,000	\$8,000
	721200	GASOLINE-DIESEL	\$18,236	\$40,000	\$27,000	\$27,000
	723000	EQUIPMENT MAINTENANCE SUPPLIES	\$6,695	\$7,500	\$7,500	\$7,500
		SUB-TOTAL	\$121,750	\$223,200	\$207,200	\$221,500
CAPITAL OUTLAY	871100	LEASE PRINCIPAL	\$111,557	\$116,100	\$116,100	\$243,800
	872100	LEASE INTEREST	\$35,145	\$30,700	\$26,100	\$49,700
		SUB-TOTAL	\$146,702	\$146,800	\$142,200	\$293,500
		GRAND TOTAL	\$5,565,344	\$5,810,000	\$5,761,400	\$6,148,700

FIRE PREVENTION SERVICES
11110.22540

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$169,715	\$170,669	\$174,920	\$173,114
514000 OVERTIME WAGES	\$376	\$2,000	\$2,000	\$2,000
521000 SOCIAL SECURITY	\$12,523	\$13,270	\$13,550	\$13,386
522000 UNEMPLOYMENT TAXES	\$176	\$345	\$177	\$176
523100 KPERs RETIREMENT	\$10,945	\$10,325	\$10,264	\$9,595
523200 KP&F RETIREMENT	\$14,863	\$14,947	\$15,966	\$14,429
524100 HEALTH INSURANCE	\$16,628	\$18,125	\$18,384	\$20,223
524200 DENTAL INSURANCE	\$495	\$534	\$495	\$520
524300 GROUP LIFE INSURANCE	\$329	\$385	\$344	\$357
SUB-TOTAL	\$226,050	\$230,600	\$236,100	\$233,800
CONTRCT. SRVCS.				
621600 COMMUNICATION	\$4,569	\$3,600	\$4,800	\$4,800
633300 TRANSPORTATION	\$6,628	\$7,500	\$7,500	\$7,500
633400 TRAINING	\$4,437	\$3,900	\$3,900	\$3,900
633500 UNIFORM CLEANING	\$0	\$200	\$200	\$200
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$2,232	\$2,000	\$2,000	\$2,000
SUB-TOTAL	\$17,866	\$17,200	\$18,400	\$18,400
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$5,109	\$6,000	\$6,000	\$6,000
712000 UNIFORM/CLOTHING	\$191	\$3,000	\$3,000	\$3,000
712500 MEETING EXPENSE	\$0	\$300	\$300	\$300
713000 EXPENDABLE EQUIPMENT	\$0	\$10,000	\$4,000	\$4,300
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$1,000	\$1,000	\$1,000
SUB-TOTAL	\$5,300	\$20,300	\$14,300	\$14,600
GRAND TOTAL	\$249,216	\$268,100	\$268,800	\$266,800

PUB WORKS ADMIN SERVS.
11110.33110

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$312,344	\$314,239	\$315,415	\$320,104
512000 PART TIME WAGES	\$51,118	\$54,545	\$54,006	\$56,509
514000 OVERTIME WAGES	\$0	\$2,000	\$2,000	\$2,000
521000 SOCIAL SECURITY	\$22,696	\$28,341	\$28,397	\$28,883
522000 UNEMPLOYMENT TAXES	\$367	\$742	\$372	\$379
523100 KPERS RETIREMENT	\$38,279	\$37,746	\$37,813	\$35,817
524100 HEALTH INSURANCE	\$46,936	\$55,132	\$50,572	\$62,990
524200 DENTAL INSURANCE	\$1,299	\$1,992	\$1,528	\$1,605
524300 GROUP LIFE INSURANCE	\$660	\$663	\$597	\$613
SUB-TOTAL	\$473,699	\$495,400	\$490,700	\$508,900
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$8,506	\$20,300	\$20,300	\$20,300
612000 PROFESSIONAL SERVICES	\$22,900	\$69,500	\$69,500	\$69,500
621600 COMMUNICATION	\$5,330	\$6,200	\$5,800	\$5,800
623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
632000 PRINTING AND BINDING	\$534	\$2,000	\$2,000	\$2,000
633300 TRANSPORTATION	\$6,035	\$7,000	\$7,000	\$7,000
633400 TRAINING	\$3,055	\$8,600	\$8,600	\$8,600
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,197	\$1,600	\$1,600	\$1,600
635000 TAX & ASSESSMENTS	\$27	\$200	\$200	\$200
SUB-TOTAL	\$47,584	\$116,400	\$116,000	\$116,000
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$3,852	\$5,400	\$5,400	\$5,400
712000 UNIFORM/CLOTHING	\$150	\$800	\$800	\$800
712500 MEETING EXPENSE	\$3,366	\$4,400	\$4,400	\$4,400
713000 EXPENDABLE EQUIPMENT	\$0	\$2,100	\$2,100	\$2,300
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$182	\$4,000	\$4,000	\$4,000
SUB-TOTAL	\$7,550	\$16,700	\$16,700	\$16,900
GRAND TOTAL	\$528,833	\$628,500	\$623,400	\$641,800

**STREETS
11110.33200**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$1,018,976	\$1,050,280	\$1,109,002	\$1,145,916
512000 PART TIME WAGES	\$23,426	\$25,731	\$27,302	\$27,046
512100 CASUAL/SEASONAL WAGES	\$0	\$5,300	\$5,300	\$5,300
514000 OVERTIME WAGES	\$22,459	\$60,000	\$60,000	\$60,000
521000 SOCIAL SECURITY	\$77,425	\$87,280	\$91,902	\$94,702
522000 UNEMPLOYMENT TAXES	\$1,070	\$2,283	\$1,202	\$1,239
523100 KPERS RETIREMENT	\$108,829	\$115,646	\$121,829	\$116,638
524100 HEALTH INSURANCE	\$189,397	\$225,520	\$216,235	\$237,860
524200 DENTAL INSURANCE	\$5,744	\$8,821	\$5,958	\$7,574
524300 GROUP LIFE INSURANCE	\$2,029	\$2,439	\$2,270	\$2,425
SUB-TOTAL	\$1,449,355	\$1,583,300	\$1,641,000	\$1,698,700
CONTRACT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$560	\$5,000	\$5,000	\$5,000
611100 MISCELLANEOUS SERVICES	\$47,717	\$80,000	\$80,000	\$80,000
612000 PROFESSIONAL SERVICES	\$0	\$5,300	\$5,300	\$5,300
621100 WATER SERVICE	\$7,317	\$14,000	\$14,000	\$14,000
621200 NATURAL GAS	\$8,016	\$19,500	\$19,500	\$19,500
621300 ELECTRICITY	\$26,793	\$40,000	\$40,000	\$40,000
621301 ELECTRICITY-STREETLIGHTS/TRAF SIGNALS	\$446,530	\$670,000	\$670,000	\$660,000
621400 WASTEWATER	\$5,221	\$8,500	\$8,500	\$8,500
621600 COMMUNICATION	\$16,122	\$17,000	\$17,000	\$17,000
623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,600	\$1,600	\$1,600
625100 UTILITY MAINTENANCE	\$0	\$9,500	\$9,500	\$9,500
625200 STREET LIGHT/TRAF SIG/MAINT	\$298,252	\$410,000	\$440,000	\$413,000
625410 SIDEWALK MAINT. CONTRACTUAL	\$25,000	\$25,000	\$25,000	\$25,000
627200 RENTAL - VEHICLES/EQUIPMENT	\$220	\$11,500	\$11,500	\$11,500
633300 TRANSPORTATION	\$0	\$100	\$100	\$100
633400 TRAINING	\$6,132	\$6,700	\$6,700	\$8,900
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,016	\$1,600	\$1,600	\$1,600
SUB-TOTAL	\$888,896	\$1,325,300	\$1,355,300	\$1,320,500
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$223,305	\$275,600	\$275,600	\$285,600
712000 UNIFORM/CLOTHING	\$12,167	\$15,000	\$15,000	\$15,000
712500 MEETING EXPENSE	\$4,471	\$5,000	\$5,000	\$5,800
713000 EXPENDABLE EQUIPMENT	\$14,108	\$4,000	\$4,000	\$5,000
713500 SNOW REMOVAL SUPPLIES	\$129,772	\$229,000	\$229,000	\$229,000
724000 STREET MAINTENANCE	\$171,088	\$192,000	\$192,000	\$192,000
SUB-TOTAL	\$554,911	\$720,600	\$720,600	\$732,400
GRAND TOTAL	\$2,893,162	\$3,629,200	\$3,716,900	\$3,751,600

**PUB WORKS INSPECTIONS
11110.33400**

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$370,550	\$373,841	\$387,674	\$384,940
	514000	OVERTIME WAGES	\$5,883	\$5,000	\$5,000	\$5,000
	521000	SOCIAL SECURITY	\$27,551	\$29,003	\$30,071	\$29,805
	522000	UNEMPLOYMENT TAXES	\$375	\$758	\$393	\$390
	523100	KPERS RETIREMENT	\$38,815	\$38,566	\$39,978	\$36,889
	524100	HEALTH INSURANCE	\$47,848	\$58,867	\$53,178	\$65,856
	524200	DENTAL INSURANCE	\$1,748	\$2,127	\$1,749	\$1,837
	524300	GROUP LIFE INSURANCE	\$716	\$838	\$757	\$783
		SUB-TOTAL	\$493,486	\$509,000	\$518,800	\$525,500
CONTRCT. SRVCS.	612000	PROFESSIONAL SERVICES	\$34,161	\$75,000	\$75,000	\$75,000
	621600	COMMUNICATION	\$5,784	\$7,000	\$7,000	\$7,000
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$0	\$1,000	\$1,000	\$1,000
	633300	TRANSPORTATION	\$310	\$500	\$500	\$500
	633400	TRAINING	\$3,954	\$10,300	\$10,300	\$10,300
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$1,440	\$1,400	\$1,400	\$1,600
		SUB-TOTAL	\$45,649	\$95,200	\$95,200	\$95,400
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$2,170	\$6,000	\$6,000	\$6,000
	712000	UNIFORM/CLOTHING	\$958	\$1,200	\$1,200	\$1,200
	712500	MEETING EXPENSE	\$84	\$1,000	\$1,000	\$1,000
	713000	EXPENDABLE EQUIPMENT	\$0	\$1,400	\$1,400	\$1,000
		SUB-TOTAL	\$3,212	\$9,600	\$9,600	\$9,200
		GRAND TOTAL	\$542,347	\$613,800	\$623,600	\$630,100

**DESIGN
11110.33500**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS. 511000 REGULAR WAGES	\$279,318	\$275,972	\$271,602	\$280,289
512100 CASUAL/SEASONAL WAGES	\$5,868	\$5,000	\$5,000	\$5,000
514000 OVERTIME WAGES	\$4,511	\$6,000	\$6,000	\$6,000
521000 SOCIAL SECURITY	\$21,548	\$21,996	\$21,641	\$22,266
522000 UNEMPLOYMENT TAXES	\$288	\$574	\$283	\$292
523100 KPERS RETIREMENT	\$28,894	\$28,705	\$28,265	\$27,083
524100 HEALTH INSURANCE	\$28,946	\$31,551	\$36,768	\$40,445
524200 DENTAL INSURANCE	\$1,091	\$1,178	\$1,091	\$1,146
524300 GROUP LIFE INSURANCE	\$529	\$624	\$550	\$579
SUB-TOTAL	\$370,993	\$371,600	\$371,200	\$383,100
CONTRCT. SRVCS. 612000 PROFESSIONAL SERVICES	\$20,701	\$40,000	\$40,000	\$40,000
621600 COMMUNICATION	\$1,803	\$2,400	\$2,400	\$2,400
623100 EQUIPMENT MAINTENANCE/SERVICE	\$494	\$2,500	\$2,500	\$2,500
632000 PRINTING AND BINDING	\$958	\$7,000	\$7,000	\$7,000
633300 TRANSPORTATION	\$0	\$500	\$500	\$500
633400 TRAINING	\$175	\$5,900	\$5,900	\$5,900
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,712	\$1,000	\$1,000	\$1,000
SUB-TOTAL	\$25,843	\$59,300	\$59,300	\$59,300
COMMOD. & SUPP. 710500 MATERIALS & SUPPLIES	\$13,387	\$23,600	\$23,600	\$23,600
712000 UNIFORM/CLOTHING	\$53	\$700	\$700	\$700
712500 MEETING EXPENSE	\$0	\$1,000	\$1,000	\$1,000
713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$6,000
SUB-TOTAL	\$13,440	\$25,300	\$25,300	\$31,300
GRAND TOTAL	\$410,276	\$456,200	\$455,800	\$473,700

STORMWATER MANAGEMENT

11110.33600

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000 REGULAR WAGES	\$174,635	\$162,024	\$171,765	\$170,396
	514000 OVERTIME WAGES	\$3,303	\$6,000	\$6,000	\$6,000
	521000 SOCIAL SECURITY	\$12,557	\$12,874	\$13,622	\$13,529
	522000 UNEMPLOYMENT TAXES	\$171	\$336	\$178	\$177
	523100 KPERS RETIREMENT	\$18,522	\$17,105	\$18,101	\$16,687
	524100 HEALTH INSURANCE	\$35,067	\$37,971	\$38,880	\$42,768
	524200 DENTAL INSURANCE	\$794	\$1,224	\$716	\$1,191
	524300 GROUP LIFE INSURANCE	\$327	\$366	\$338	\$352
	SUB-TOTAL	\$245,376	\$237,900	\$249,600	\$251,100
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$8,604	\$70,000	\$70,000	\$70,000
	612000 PROFESSIONAL SERVICES	\$0	\$2,200	\$2,200	\$2,200
	621100 WATER SERVICE	\$1,085	\$2,000	\$2,000	\$2,000
	621600 COMMUNICATION	\$1,275	\$1,200	\$1,400	\$1,400
	627200 RENTAL - VEHICLES/EQUIPMENT	\$0	\$500	\$500	\$500
	633300 TRANSPORTATION	\$0	\$100	\$100	\$100
	633400 TRAINING	\$2,464	\$2,700	\$2,700	\$4,000
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$165	\$300	\$300	\$300
	SUB-TOTAL	\$13,593	\$79,000	\$79,200	\$80,500
COMMODO. & SUPP.	710500 MATERIALS & SUPPLIES	\$11,464	\$62,000	\$62,000	\$61,000
	712000 UNIFORM/CLOTHING	\$1,258	\$2,500	\$2,500	\$2,500
	713000 EXPENDABLE EQUIPMENT	\$0	\$1,700	\$1,700	\$3,000
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$3,067	\$3,000	\$3,000	\$3,000
	SUB-TOTAL	\$15,789	\$69,200	\$69,200	\$69,500
	GRAND TOTAL	\$274,758	\$386,100	\$398,000	\$401,100

FLEET MAINT. / OPS.
11110.33700

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$251,012	\$292,633	\$290,380	\$300,405
514000 OVERTIME WAGES	\$1,715	\$7,000	\$7,000	\$7,000
521000 SOCIAL SECURITY	\$17,821	\$22,897	\$22,762	\$23,464
522000 UNEMPLOYMENT TAXES	\$252	\$599	\$298	\$308
523100 KPERS RETIREMENT	\$25,569	\$30,503	\$30,279	\$29,081
524100 HEALTH INSURANCE	\$53,967	\$71,243	\$71,644	\$80,035
524200 DENTAL INSURANCE	\$1,209	\$1,862	\$1,555	\$1,686
524300 GROUP LIFE INSURANCE	\$474	\$663	\$582	\$621
SUB-TOTAL	\$352,019	\$427,400	\$424,500	\$442,600
CONTRCT. SRVCS.				
621600 COMMUNICATION	\$1,438	\$4,700	\$4,700	\$4,700
623200 BLDG/GRND MAINTENANCE/SERVICE	\$0	\$500	\$500	\$500
627200 RENTAL - VEHICLES/EQUIPMENT	\$0	\$500	\$500	\$500
633300 TRANSPORTATION	\$0	\$1,000	\$1,000	\$1,000
633400 TRAINING	\$36	\$6,200	\$6,200	\$6,200
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$675	\$800	\$800	\$800
SUB-TOTAL	\$2,149	\$13,700	\$13,700	\$13,700
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$29,685	\$33,500	\$33,500	\$33,500
712000 UNIFORM/CLOTHING	\$3,035	\$6,000	\$6,000	\$6,000
712500 MEETING EXPENSE	\$0	\$600	\$600	\$600
713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$0	\$16,400
721000 VEHICLE OPERATIONS/MAINT	\$26,158	\$50,000	\$50,000	\$50,000
721100 GASOLINE-UNLEADED	\$23,042	\$70,000	\$60,000	\$60,000
721200 GASOLINE-DIESEL	\$59,075	\$125,000	\$93,000	\$93,000
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$21,542	\$41,000	\$41,000	\$41,000
781000 INTERDEPARTMENT CHARGES	\$0	\$6,000	\$6,000	\$6,000
SUB-TOTAL	\$162,537	\$332,100	\$290,100	\$306,500
GRAND TOTAL	\$516,705	\$773,200	\$728,300	\$762,800

FACILITY MAINTENANCE
11110.33800

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$290,223	\$312,547	\$311,120	\$323,559
514000 OVERTIME WAGES	\$3,225	\$8,000	\$8,000	\$8,000
521000 SOCIAL SECURITY	\$20,771	\$24,488	\$24,424	\$25,316
522000 UNEMPLOYMENT TAXES	\$295	\$641	\$320	\$332
523100 KPERS RETIREMENT	\$29,868	\$32,632	\$32,493	\$31,366
524100 HEALTH INSURANCE	\$60,011	\$83,412	\$66,643	\$74,534
524200 DENTAL INSURANCE	\$1,429	\$1,972	\$1,877	\$2,024
524300 GROUP LIFE INSURANCE	\$535	\$708	\$623	\$669
SUB-TOTAL	\$406,357	\$464,400	\$445,500	\$465,800
CONTRCT. SRVCS.				
611100 MISCELLANEOUS SERVICES	\$49,906	\$56,000	\$56,000	\$56,000
621100 WATER SERVICE	\$10,647	\$8,500	\$12,000	\$12,000
621200 NATURAL GAS	\$14,635	\$30,000	\$30,000	\$30,000
621300 ELECTRICITY	\$72,790	\$75,000	\$75,000	\$79,000
621400 WASTEWATER	\$648	\$5,000	\$5,000	\$5,000
621600 COMMUNICATION	\$3,918	\$2,700	\$4,000	\$4,000
622100 CUSTODIAL	\$37,015	\$50,000	\$50,000	\$50,000
622200 TRASH DISPOSAL	\$4,804	\$6,500	\$6,500	\$6,500
623200 BLDG/GRND MAINTENANCE/SERVICE	\$24,197	\$55,000	\$97,000	\$97,000
623400 CITY FACILITY MAINT/SVC	\$67,000	\$3,000	\$3,000	\$5,000
633300 TRANSPORTATION	\$0	\$500	\$500	\$500
633400 TRAINING	\$598	\$6,300	\$6,300	\$6,300
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$447	\$700	\$700	\$700
681000 INTERDEPARTMENT CHARGES	\$0	\$6,000	\$6,000	\$6,000
SUB-TOTAL	\$286,605	\$305,200	\$352,000	\$358,000
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$45,256	\$50,000	\$50,000	\$50,000
712000 UNIFORM/CLOTHING	\$2,249	\$15,000	\$15,000	\$15,000
712500 MEETING EXPENSE	\$5	\$200	\$200	\$200
713000 EXPENDABLE EQUIPMENT	\$0	\$41,500	\$41,500	\$4,500
723000 EQUIPMENT MAINTENANCE SUPPLIES	\$33,795	\$48,000	\$48,000	\$48,000
SUB-TOTAL	\$81,305	\$154,700	\$154,700	\$117,700
GRAND TOTAL	\$774,267	\$924,300	\$952,200	\$941,500

PARKS & REC ADMIN SERV.
11110.44110

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$261,107	\$278,983	\$268,973	\$282,042
514000 OVERTIME WAGES	\$2,006	\$5,000	\$5,000	\$5,000
521000 SOCIAL SECURITY	\$16,516	\$21,664	\$20,972	\$21,985
522000 UNEMPLOYMENT TAXES	\$268	\$568	\$274	\$287
523100 KPERS RETIREMENT	\$26,999	\$28,909	\$27,895	\$27,154
524100 HEALTH INSURANCE	\$45,747	\$52,154	\$49,374	\$54,312
524200 DENTAL INSURANCE	\$1,308	\$1,676	\$1,134	\$1,630
524300 GROUP LIFE INSURANCE	\$499	\$546	\$478	\$490
SUB-TOTAL	\$354,450	\$389,500	\$374,100	\$392,900
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$780	\$0	\$0	\$0
612000 PROFESSIONAL SERVICES	\$3,469	\$8,000	\$8,000	\$8,000
621600 COMMUNICATION	\$1,647	\$3,400	\$3,400	\$3,400
623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$800	\$800	\$800
631000 LEGAL PUBLICATIONS/ADS	\$590	\$3,400	\$3,400	\$3,350
632000 PRINTING AND BINDING	\$2,014	\$3,500	\$3,500	\$3,000
633300 TRANSPORTATION	\$6,025	\$6,100	\$6,100	\$6,100
633400 TRAINING	\$3,551	\$6,500	\$6,500	\$6,550
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$1,685	\$2,700	\$2,700	\$3,000
SUB-TOTAL	\$19,761	\$34,400	\$34,400	\$34,200
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$5,721	\$6,700	\$6,700	\$6,400
711500 FOOD & BEVERAGE EXPENSE	\$0	\$400	\$400	\$400
712000 UNIFORM/CLOTHING	\$155	\$1,100	\$1,100	\$1,100
712500 MEETING EXPENSE	\$4,767	\$4,000	\$4,000	\$4,000
713000 EXPENDABLE EQUIPMENT	\$0	\$5,000	\$5,000	\$0
782000 REFUNDS	\$5	\$0	\$0	\$0
SUB-TOTAL	\$10,648	\$17,200	\$17,200	\$11,900
GRAND TOTAL	\$384,859	\$441,100	\$425,700	\$439,000

AQUATIC CENTER
11110.44200

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	512100 CASUAL/SEASONAL WAGES	\$167,439	\$231,906	\$231,906	\$231,906
	521000 SOCIAL SECURITY	\$12,810	\$17,730	\$17,762	\$17,762
	522000 UNEMPLOYMENT TAXES	\$168	\$464	\$232	\$232
	SUB-TOTAL	\$180,417	\$250,100	\$249,900	\$249,900
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$2,958	\$6,200	\$6,200	\$5,000
	612000 PROFESSIONAL SERVICES	\$8,017	\$13,800	\$13,800	\$7,500
	621100 WATER SERVICE	\$7,267	\$15,000	\$15,000	\$12,000
	621300 ELECTRICITY	\$27,089	\$30,000	\$30,000	\$30,000
	621400 WASTEWATER	\$496	\$1,000	\$1,000	\$1,000
	621600 COMMUNICATION	\$8,286	\$11,800	\$11,800	\$10,000
	623100 EQUIPMENT MAINTENANCE/SERVICE	\$0	\$100	\$100	\$100
	623200 BLDG/GRND MAINTENANCE/SERVICE	\$12,720	\$25,000	\$25,000	\$25,000
	623400 CITY FACILITY MAINT/SVC	\$0	\$10,000	\$10,000	\$0
	627100 RENTAL-LAND/BUILDINGS	\$728	\$800	\$800	\$1,000
	627200 RENTAL - VEHICLES/EQUIPMENT	\$1,100	\$1,700	\$1,700	\$1,500
	631000 LEGAL PUBLICATIONS/ADS	\$125	\$300	\$300	\$500
	632000 PRINTING AND BINDING	\$3,675	\$5,900	\$5,900	\$4,900
	633400 TRAINING	\$6,551	\$8,100	\$8,100	\$8,100
	634000 MEMBERSHIPS/SUBSCRIPTIONS	\$6,587	\$9,400	\$9,400	\$2,400
	635000 TAX & ASSESSMENTS	\$2,308	\$3,000	\$3,000	\$3,000
	SUB-TOTAL	\$87,907	\$142,100	\$142,100	\$112,000
COMMODO. & SUPP.	710500 MATERIALS & SUPPLIES	\$46,912	\$49,800	\$49,800	\$49,200
	710510 AWARD SUPPLIES	\$605	\$1,800	\$1,800	\$3,500
	711500 FOOD & BEVERAGE EXPENSE	\$19,161	\$26,000	\$26,000	\$25,000
	712000 UNIFORM/CLOTHING	\$2,879	\$5,000	\$5,000	\$5,400
	712500 MEETING EXPENSE	\$237	\$600	\$600	\$800
	713000 EXPENDABLE EQUIPMENT	\$12,766	\$11,100	\$11,100	\$18,700
	723000 EQUIPMENT MAINTENANCE SUPPLIES	\$0	\$300	\$300	\$0
	SUB-TOTAL	\$82,560	\$94,600	\$94,600	\$102,600
	GRAND TOTAL	\$350,884	\$486,800	\$486,600	\$464,500

PARKS & REC PROGRAM.
11110.44310

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$132,176	\$127,484	\$125,457	\$128,739
512100 CASUAL/SEASONAL WAGES	\$41,954	\$70,426	\$70,426	\$70,426
514000 OVERTIME WAGES	\$4	\$0	\$0	\$0
521000 SOCIAL SECURITY	\$13,522	\$15,058	\$14,916	\$15,142
522000 UNEMPLOYMENT TAXES	\$177	\$396	\$196	\$200
523100 KPERS RETIREMENT	\$13,375	\$12,978	\$12,772	\$12,179
524100 HEALTH INSURANCE	\$12,317	\$13,426	\$13,383	\$14,722
524200 DENTAL INSURANCE	\$596	\$644	\$596	\$626
524300 GROUP LIFE INSURANCE	\$246	\$288	\$254	\$266
SUB-TOTAL	\$214,367	\$240,700	\$238,000	\$242,300
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$6,402	\$6,600	\$6,600	\$7,000
612000 PROFESSIONAL SERVICES	\$55,710	\$67,000	\$67,000	\$63,800
621100 WATER SERVICE	\$1,735	\$4,000	\$4,000	\$3,500
621200 NATURAL GAS	\$2,817	\$7,000	\$7,000	\$6,000
621300 ELECTRICITY	\$24,615	\$27,000	\$27,000	\$27,000
621400 WASTEWATER	\$1,488	\$2,000	\$2,000	\$2,000
621500 CABLE	\$478	\$1,500	\$1,500	\$1,500
621600 COMMUNICATION	\$2,306	\$3,300	\$3,300	\$3,300
622100 CUSTODIAL	\$102	\$6,600	\$6,600	\$6,600
622200 TRASH DISPOSAL	\$0	\$500	\$500	\$500
623100 EQUIPMENT MAINTENANCE/SERVICE	\$530	\$2,000	\$2,000	\$2,000
623200 BLDG/GRND MAINTENANCE/SERVICE	\$4,914	\$4,000	\$4,000	\$4,000
623400 CITY FACILITY MAINT/SVC	\$18,000	\$0	\$0	\$0
627200 RENTAL - VEHICLES/EQUIPMENT	\$2,464	\$3,000	\$3,000	\$3,000
631000 LEGAL PUBLICATIONS/ADS	\$1,687	\$2,300	\$2,300	\$2,300
632000 PRINTING AND BINDING	\$3,615	\$9,200	\$9,200	\$6,100
633300 TRANSPORTATION	\$0	\$2,900	\$2,900	\$2,900
633400 TRAINING	\$206	\$3,200	\$3,200	\$3,200
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$245	\$800	\$800	\$700
635000 TAX & ASSESSMENTS	\$155	\$200	\$200	\$200
SUB-TOTAL	\$127,469	\$153,100	\$153,100	\$145,600
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$11,501	\$17,500	\$17,500	\$17,000
711500 FOOD & BEVERAGE EXPENSE	\$49	\$600	\$600	\$600
712000 UNIFORM/CLOTHING	\$153	\$600	\$600	\$600
712500 MEETING EXPENSE	\$0	\$200	\$200	\$200
713000 EXPENDABLE EQUIPMENT	\$11,827	\$2,500	\$0	\$27,200
722000 BUILDING/GROUND SUPPLIES	\$0	\$1,700	\$1,700	\$1,700
SUB-TOTAL	\$23,530	\$23,100	\$20,600	\$47,300
GRAND TOTAL	\$365,366	\$416,900	\$411,700	\$435,200

OUTDOOR PROGRAMMING

11110.44320

LINE	2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$80,851	\$82,656	\$81,663	\$86,782
512100 CASUAL/SEASONAL WAGES	\$54,924	\$62,086	\$62,086	\$62,086
514000 OVERTIME WAGES	\$769	\$500	\$500	\$500
521000 SOCIAL SECURITY	\$9,060	\$11,092	\$10,969	\$11,393
522000 UNEMPLOYMENT TAXES	\$133	\$290	\$145	\$150
523100 KPERS RETIREMENT	\$8,488	\$8,465	\$8,365	\$8,257
524100 HEALTH INSURANCE	\$20,055	\$21,860	\$22,187	\$24,406
524200 DENTAL INSURANCE	\$615	\$664	\$615	\$646
524300 GROUP LIFE INSURANCE	\$159	\$187	\$170	\$180
SUB-TOTAL	\$175,054	\$187,800	\$186,700	\$194,400
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$1,773	\$1,500	\$1,500	\$1,900
612000 PROFESSIONAL SERVICES	\$5,920	\$6,000	\$4,500	\$5,000
621100 WATER SERVICE	\$797	\$1,500	\$1,500	\$1,000
621200 NATURAL GAS	\$1,118	\$2,800	\$2,800	\$2,500
621300 ELECTRICITY	\$10,549	\$12,000	\$12,000	\$12,000
621400 WASTEWATER	\$526	\$700	\$700	\$700
621500 CABLE	\$48	\$0	\$0	\$0
621600 COMMUNICATION	\$15,426	\$13,200	\$16,000	\$16,000
622100 CUSTODIAL	\$0	\$2,100	\$2,100	\$2,100
623200 BLDG/GRND MAINTENANCE/SERVICE	\$5,075	\$4,600	\$4,600	\$5,100
623400 CITY FACILITY MAINT/SVC	\$0	\$75,000	\$65,000	\$0
627200 RENTAL - VEHICLES/EQUIPMENT	\$968	\$1,800	\$1,800	\$1,400
631000 LEGAL PUBLICATIONS/ADS	\$536	\$500	\$500	\$600
632000 PRINTING AND BINDING	\$3,066	\$4,100	\$4,100	\$3,500
633400 TRAINING	\$910	\$4,700	\$4,700	\$4,600
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$277	\$600	\$600	\$600
635000 TAX & ASSESSMENTS	\$1,486	\$1,500	\$1,500	\$1,500
SUB-TOTAL	\$48,475	\$132,600	\$123,900	\$58,500
COMMODO. & SUPP.				
710500 MATERIALS & SUPPLIES	\$9,776	\$9,900	\$9,900	\$9,800
711500 FOOD & BEVERAGE EXPENSE	\$1,477	\$1,100	\$1,100	\$1,400
712000 UNIFORM/CLOTHING	\$196	\$600	\$600	\$500
712500 MEETING EXPENSE	\$257	\$200	\$200	\$200
713000 EXPENDABLE EQUIPMENT	\$1,084	\$18,900	\$13,900	\$11,200
722000 BUILDING/GROUND SUPPLIES	\$1,510	\$800	\$800	\$700
SUB-TOTAL	\$14,300	\$31,500	\$26,500	\$23,800
GRAND TOTAL	\$237,829	\$351,900	\$337,100	\$276,700

SPORTS
11110.44330

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$125,196	\$127,499	\$136,047	\$129,598
512100 CASUAL/SEASONAL WAGES	\$1,221	\$14,982	\$14,982	\$14,982
521000 SOCIAL SECURITY	\$8,372	\$10,881	\$11,588	\$11,078
522000 UNEMPLOYMENT TAXES	\$126	\$285	\$151	\$145
523100 KPERS RETIREMENT	\$13,025	\$12,979	\$13,850	\$12,260
524100 HEALTH INSURANCE	\$27,793	\$30,294	\$30,991	\$34,090
524200 DENTAL INSURANCE	\$836	\$290	\$836	\$878
524300 GROUP LIFE INSURANCE	\$251	\$290	\$255	\$269
SUB-TOTAL	\$176,820	\$197,500	\$208,700	\$203,300
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$38,289	\$40,500	\$40,500	\$37,700
612000 PROFESSIONAL SERVICES	\$5,934	\$28,800	\$28,800	\$31,400
621300 ELECTRICITY	\$5,462	\$6,000	\$6,000	\$6,000
621600 COMMUNICATION	\$9,052	\$7,300	\$9,100	\$9,100
623100 EQUIPMENT MAINTENANCE/SERVICE	\$7,915	\$10,500	\$10,500	\$10,500
623200 BLDG/GRND MAINTENANCE/SERVICE	\$8,104	\$17,800	\$9,800	\$17,800
627100 RENTAL-LAND/BUILDINGS	\$1,176	\$1,800	\$1,800	\$1,800
627200 RENTAL - VEHICLES/EQUIPMENT	\$950	\$1,800	\$1,800	\$1,800
631000 LEGAL PUBLICATIONS/ADS	\$125	\$300	\$300	\$200
632000 PRINTING AND BINDING	\$2,330	\$3,200	\$3,200	\$2,700
633400 TRAINING	\$178	\$6,400	\$6,400	\$6,400
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$350	\$400	\$400	\$400
SUB-TOTAL	\$79,865	\$124,800	\$118,600	\$125,800
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$7,688	\$11,700	\$11,700	\$11,800
710510 AWARD SUPPLIES	\$9,905	\$33,500	\$33,500	\$33,500
712000 UNIFORM/CLOTHING	\$34,429	\$52,200	\$52,200	\$52,200
712500 MEETING EXPENSE	\$0	\$0	\$0	\$200
713000 EXPENDABLE EQUIPMENT	\$1,913	\$10,800	\$10,800	\$6,600
SUB-TOTAL	\$53,935	\$108,200	\$108,200	\$104,300
GRAND TOTAL	\$310,620	\$430,500	\$435,500	\$433,400

SPECIAL EVENTS
11110.44410

LINE	2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:	ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.				
511000 REGULAR WAGES	\$41,329	\$45,644	\$49,328	\$52,003
521000 SOCIAL SECURITY	\$3,149	\$3,481	\$3,808	\$4,042
522000 UNEMPLOYMENT TAXES	\$41	\$91	\$50	\$52
523100 KPERS RETIREMENT	\$4,297	\$4,646	\$5,022	\$4,920
524100 HEALTH INSURANCE	\$6,159	\$6,713	\$6,692	\$7,361
524200 DENTAL INSURANCE	\$298	\$322	\$298	\$313
524300 GROUP LIFE INSURANCE	\$84	\$103	\$102	\$109
SUB-TOTAL	\$55,357	\$61,000	\$65,300	\$68,800
CONTRCT. SRVCS.				
611000 ADMIN CONTRACTUAL EXPENSE	\$285	\$300	\$300	\$400
612000 PROFESSIONAL SERVICES	\$67,330	\$83,500	\$83,500	\$82,200
621600 COMMUNICATION	\$714	\$400	\$800	\$800
627200 RENTAL - VEHICLES/EQUIPMENT	\$1,196	\$3,000	\$3,000	\$2,500
630525 GENERAL LIABILITY INSURANCE	\$0	\$400	\$400	\$400
631000 LEGAL PUBLICATIONS/ADS	\$250	\$900	\$900	\$1,100
632000 PRINTING AND BINDING	\$2,517	\$3,600	\$3,600	\$3,500
633300 TRANSPORTATION	\$6,173	\$7,800	\$7,800	\$7,300
633400 TRAINING	\$2,561	\$3,200	\$3,200	\$3,200
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$70	\$200	\$200	\$200
635000 TAX & ASSESSMENTS	\$0	\$100	\$100	\$100
SUB-TOTAL	\$81,096	\$103,400	\$103,800	\$101,700
COMMOD. & SUPP.				
710500 MATERIALS & SUPPLIES	\$2,113	\$5,000	\$5,000	\$5,200
710510 AWARD SUPPLIES	\$1,366	\$900	\$900	\$1,400
711500 FOOD & BEVERAGE EXPENSE	\$1,366	\$1,700	\$1,700	\$2,000
712000 UNIFORM/CLOTHING	\$2,791	\$4,800	\$4,800	\$3,700
712500 MEETING EXPENSE	\$218	\$300	\$300	\$300
713000 EXPENDABLE EQUIPMENT	\$2,008	\$6,000	\$6,000	\$3,300
SUB-TOTAL	\$9,862	\$18,700	\$18,700	\$15,900
GRAND TOTAL	\$146,315	\$183,100	\$187,800	\$186,400

COMMUNITY THEATER
11110.44420

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CONTRCT. SRVCS. 611000 ADMIN CONTRACTUAL EXPENSE	\$15,258	\$15,400	\$15,400	\$15,900
611100 MISCELLANEOUS SERVICES	\$4,902	\$5,600	\$5,600	\$5,600
612000 PROFESSIONAL SERVICES	\$4,786	\$7,500	\$7,500	\$7,500
618300 SPECIAL EVENTS	\$0	\$500	\$500	\$500
627100 RENTAL-LAND/BUILDINGS	\$4,349	\$3,000	\$3,000	\$3,000
627200 RENTAL - VEHICLES/EQUIPMENT	\$26,278	\$23,600	\$23,600	\$24,600
630525 GENERAL LIABILITY INSURANCE	\$233	\$400	\$400	\$400
631000 LEGAL PUBLICATIONS/ADS	\$8,015	\$5,000	\$5,000	\$5,000
632000 PRINTING AND BINDING	\$4,611	\$3,200	\$3,200	\$3,200
633300 TRANSPORTATION	\$488	\$1,000	\$1,000	\$0
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$30	\$200	\$200	\$200
SUB-TOTAL	\$68,950	\$65,400	\$65,400	\$65,900
COMMOD. & SUPP. 710500 MATERIALS & SUPPLIES	\$1,074	\$1,000	\$1,000	\$1,000
710510 AWARD SUPPLIES	\$79	\$300	\$300	\$300
711500 FOOD & BEVERAGE EXPENSE	\$488	\$500	\$500	\$500
712000 UNIFORM/CLOTHING	\$859	\$4,800	\$4,800	\$4,800
712500 MEETING EXPENSE	\$1,116	\$1,000	\$1,000	\$1,000
SUB-TOTAL	\$3,616	\$7,600	\$7,600	\$7,600
GRAND TOTAL	\$72,566	\$73,000	\$73,000	\$73,500

HISTORIC PROGRAMS
11110.44430

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	512100	CASUAL/SEASONAL WAGES	\$4,379	\$5,000	\$5,000	\$5,000
	521000	SOCIAL SECURITY	\$335	\$390	\$395	\$395
	522000	UNEMPLOYMENT TAXES	\$4	\$10	\$5	\$5
		SUB-TOTAL	\$4,718	\$5,400	\$5,400	\$5,400
CONTRCT. SRVCS.	611100	MISCELLANEOUS SERVICES	\$816	\$2,000	\$2,000	\$2,000
	612000	PROFESSIONAL SERVICES	\$810	\$2,000	\$2,000	\$2,000
	618300	SPECIAL EVENTS	\$865	\$2,000	\$2,000	\$2,000
	621600	COMMUNICATION	\$735	\$800	\$800	\$800
	622100	CUSTODIAL	\$0	\$300	\$300	\$300
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$1,057	\$2,000	\$2,000	\$2,000
	631000	LEGAL PUBLICATIONS/ADS	\$1,525	\$3,500	\$3,500	\$3,500
	632000	PRINTING AND BINDING	\$1,861	\$3,200	\$3,200	\$3,200
	633400	TRAINING	\$0	\$1,800	\$1,800	\$1,800
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$190	\$400	\$400	\$400
		SUB-TOTAL	\$7,859	\$18,000	\$18,000	\$18,000
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$845	\$1,900	\$1,900	\$1,900
	712000	UNIFORM/CLOTHING	\$0	\$700	\$700	\$700
	712500	MEETING EXPENSE	\$145	\$500	\$500	\$500
	722000	BUILDING/GROUND SUPPLIES	\$0	\$1,000	\$1,000	\$1,000
		SUB-TOTAL	\$990	\$4,100	\$4,100	\$4,100
		GRAND TOTAL	\$13,567	\$27,500	\$27,500	\$27,500

CULTURAL ART
11110.44440

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
PERSONAL SRVCS. 511000 REGULAR WAGES	\$52,434	\$55,486	\$57,308	\$53,778
514000 OVERTIME WAGES	\$0	\$1,000	\$1,000	\$1,000
521000 SOCIAL SECURITY	\$4,003	\$4,299	\$4,500	\$4,206
522000 UNEMPLOYMENT TAXES	\$52	\$113	\$59	\$55
523100 KPERS RETIREMENT	\$5,247	\$5,750	\$5,937	\$5,182
524100 HEALTH INSURANCE	\$6,159	\$6,713	\$6,692	\$7,361
524200 DENTAL INSURANCE	\$197	\$213	\$197	\$207
524300 GROUP LIFE INSURANCE	\$102	\$126	\$107	\$111
SUB-TOTAL	\$68,194	\$73,700	\$75,800	\$71,900
CONTRCT. SRVCS. 612000 PROFESSIONAL SERVICES	\$15,145	\$19,800	\$19,800	\$19,800
618300 SPECIAL EVENTS	\$1,799	\$3,300	\$3,300	\$3,300
621600 COMMUNICATION	\$0	\$400	\$400	\$400
631000 LEGAL PUBLICATIONS/ADS	\$3,603	\$3,000	\$3,000	\$3,000
632000 PRINTING AND BINDING	\$1,336	\$9,100	\$9,100	\$9,100
633300 TRANSPORTATION	\$969	\$4,400	\$4,400	\$4,400
633400 TRAINING	\$27	\$2,700	\$2,700	\$2,700
634000 MEMBERSHIPS/SUBSCRIPTIONS	\$240	\$700	\$700	\$700
SUB-TOTAL	\$23,119	\$43,400	\$43,400	\$43,400
COMMOD. & SUPP. 710500 MATERIALS & SUPPLIES	\$1,009	\$2,300	\$2,300	\$2,300
710510 AWARD SUPPLIES	\$0	\$300	\$300	\$300
712500 MEETING EXPENSE	\$368	\$600	\$600	\$600
713000 EXPENDABLE EQUIPMENT	\$0	\$0	\$4,000	\$0
SUB-TOTAL	\$1,377	\$3,200	\$7,200	\$3,200
GRAND TOTAL	\$92,690	\$120,300	\$126,400	\$118,500

GOLF COURSE OPERATIONS

11110.44610

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
PERSONAL SRVCS.	511000	REGULAR WAGES	\$805,133	\$802,386	\$820,000	\$803,520
	514000	OVERTIME WAGES	\$13,450	\$8,000	\$9,800	\$9,800
	521000	SOCIAL SECURITY	\$60,238	\$66,931	\$62,000	\$64,200
	522000	UNEMPLOYMENT TAXES	\$17,267	\$15,450	\$17,975	\$18,850
	523300	SUPPLEMENTAL RETIREMENT	\$5,194	\$4,133	\$5,550	\$7,575
	524100	HEALTH INSURANCE	\$56,852	\$53,300	\$58,750	\$60,000
	524200	DENTAL INSURANCE	\$2,961	\$3,000	\$3,200	\$3,300
	524300	GROUP LIFE INSURANCE	\$5,050	\$5,300	\$5,475	\$5,755
	524400	LONG TERM DISABILITY	\$506	\$600	\$600	\$850
	525000	WORKERS COMPENSATION	\$9,989	\$10,900	\$10,650	\$11,050
		SUB-TOTAL	\$976,640	\$970,000	\$994,000	\$984,900
CONTRCT. SRVCS.	611000	ADMIN CONTRACTUAL EXPENSE	\$87,781	\$76,650	\$85,600	\$75,300
	611100	MISCELLANEOUS SERVICES	\$70,221	\$54,000	\$70,500	\$72,000
	612000	PROFESSIONAL SERVICES	\$104,337	\$104,700	\$104,700	\$104,500
	621100	WATER SERVICE	\$3,785	\$5,000	\$4,100	\$4,400
	621200	NATURAL GAS	\$4,017	\$4,200	\$4,200	\$4,400
	621300	ELECTRICITY	\$68,117	\$72,500	\$70,000	\$71,000
	621400	WASTEWATER	\$5,365	\$2,300	\$5,600	\$6,000
	621500	CABLE	\$2,683	\$2,500	\$2,750	\$2,900
	621600	COMMUNICATION	\$13,508	\$13,000	\$13,750	\$14,000
	622200	TRASH DISPOSAL	\$8,247	\$11,500	\$8,600	\$9,200
	623100	EQUIPMENT MAINTENANCE/SERVICE	\$34,736	\$45,700	\$39,100	\$41,000
	623200	BLDG/GRND MAINTENANCE/SERVICE	\$133,642	\$155,110	\$147,400	\$151,150
	623400	CITY FACILITY MAINT/SVC	\$5,660	\$20,000	\$20,000	\$27,000
	627200	RENTAL - VEHICLES/EQUIPMENT	\$2,668	\$1,600	\$1,600	\$2,750
	630525	GENERAL LIABILITY INSURANCE	\$9,361	\$12,500	\$10,000	\$10,500
	632000	PRINTING AND BINDING	\$1,002	\$2,400	\$2,900	\$1,900
	633200	MISC EMPLOYEE ACTIVITIES	\$1,518	\$1,500	\$1,500	\$1,850
	633400	TRAINING	\$16,963	\$10,900	\$17,200	\$16,650
	633500	UNIFORM CLEANING	\$7,170	\$6,500	\$6,500	\$9,400
	634000	MEMBERSHIPS/SUBSCRIPTIONS	\$9,052	\$7,600	\$9,200	\$9,700
	635000	TAX & ASSESSMENTS	\$0	\$100	\$100	\$0
	691000	COGS-MERCHANDISE	\$186,889	\$158,340	\$165,600	\$234,300
		SUB-TOTAL	\$776,722	\$768,600	\$790,900	\$869,900
COMMOD. & SUPP.	710500	MATERIALS & SUPPLIES	\$45,038	\$36,450	\$38,550	\$41,250
	711000	POSTAGE	\$5,201	\$1,650	\$1,550	\$1,950
	713000	EXPENDABLE EQUIPMENT	\$17,661	\$46,500	\$34,500	\$45,600
	725000	TRAIL MAINTENANCE	\$0	\$5,000	\$5,000	\$5,000
	790000	MISCELLANEOUS COMMODITIES	\$0	\$500	\$500	\$100
	791000	CASH OVER - SHORT	\$4	\$500	\$500	\$100
		SUB-TOTAL	\$67,904	\$90,600	\$80,600	\$94,000
CAPITAL OUTLAY	871100	LEASE PRINCIPAL	\$101,500	\$101,500	\$101,000	\$103,100
	872100	LEASE INTEREST	\$3,707	\$4,300	\$4,300	\$2,200
		SUB-TOTAL	\$105,207	\$105,800	\$105,300	\$105,300
		GRAND TOTAL	\$1,926,473	\$1,935,000	\$1,970,800	\$2,054,100

City of Leawood
Other Funds -- Budget Summary by Category

Listed below are the resources and expenditures for all budgeted funds, other than the General Fund. This includes Debt Service, Enterprise, Capital, and Special Revenue Funds.

	<i>2017 Original Budget - Revenue</i>						Total
	Taxes	Permits/ Licences	Intergovern- mental	Charges for Service	Other	Transfers In	
<i>Debt Service</i>	4,980,546	-	2,678,015	-	8,020,439	-	15,679,000
Bond & Interest	4,980,546	-	2,678,015	-	8,020,439	-	15,679,000
<i>Capital Funds</i>	906,500	-	2,270,800	-	18,533,840	5,527,460	27,238,600
City Equipment	-	-	-	-	9,375,100	1,700,000	11,075,100
Street Improvement	-	-	1,070,800	-	896,900	1,000,000	2,967,700
Capital Improvement	-	-	-	-	6,925,000	2,782,700	9,707,700
1/8-Cent Sales Tax	906,500	-	1,200,000	-	772,400	-	2,878,900
City Capital Art	-	-	-	-	174,940	44,760	219,700
Park Impact Fee	-	-	-	-	58,400	-	58,400
Public Art Impact Fee	-	-	-	-	282,000	-	282,000
135th St Corridor Impact Fee F	-	-	-	-	49,100	-	49,100
<i>Special Revenue Funds</i>	466,300	-	1,984,608	-	1,168,492	600,000	4,219,400
Special Alcohol Fund	-	-	545,949	-	576,051	-	1,122,000
Special City/County Hgwy	-	-	892,710	-	240,690	600,000	1,733,400
Special Parks & Rec	-	-	545,949	-	64,851	-	610,800
Special Law Enforcement	-	-	-	-	25,800	-	25,800
Special Transient Guest Tax	466,300	-	-	-	261,100	-	727,400
Total	6,353,346	-	6,933,423	-	27,722,771	6,127,460	47,137,000

	<i>2017 Original Budget - Expenditures</i>						Total
	Personnel	Contractual Services	Commodities	Capital	Debt	Transfers/ Reserves	
<i>Debt Service</i>	-	250,000	-	-	7,677,000	7,752,000	15,679,000
Bond & Interest	-	250,000	-	-	7,677,000	7,752,000	15,679,000
<i>Capital Funds</i>	-	128,500	-	8,037,400	-	19,072,700	27,238,600
City Equipment	-	-	-	1,619,000	-	9,456,100	11,075,100
Street Improvement	-	-	-	2,102,000	-	865,700	2,967,700
Capital Improvement	-	-	-	2,046,400	-	7,661,300	9,707,700
1/8-Cent Sales Tax	-	-	-	2,200,000	-	678,900	2,878,900
City Capital Art	-	128,500	-	70,000	-	21,200	219,700
Park Impact Fee	-	-	-	-	-	58,400	58,400
Public Art Impact Fee	-	-	-	-	-	282,000	282,000
135th St Corridor Impact Fee F	-	-	-	-	-	49,100	49,100
<i>Special Revenue Funds</i>	-	1,477,400	25,800	1,697,100	-	1,019,100	4,219,400
Special Alcohol Fund	-	350,000	-	-	-	772,000	1,122,000
Special City/County Hgwy	-	400,000	-	1,097,100	-	236,300	1,733,400
Special Parks & Rec	-	-	-	600,000	-	10,800	610,800
Special Law Enforcement	-	-	25,800	-	-	-	25,800
Special Transient Guest Tax	-	727,400	-	-	-	-	727,400
Total	-	1,855,900	25,800	9,734,500	7,677,000	27,843,800	47,137,000

**REVENUE REPORT
ALCOHOL FUND
12010**

LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER GOV. REV. 434600	ALCOHOL TAX	\$530,795	\$544,225	\$544,225	\$545,949
INTEREST INCOME 471000	INTEREST REVENUE	\$875	\$4,875	\$1,437	\$1,951
CONTRIB. & OTHER 487000	UNENC BAL FWD	\$689,259	\$632,300	\$672,438	\$574,100
Grand Total		\$1,220,929	\$1,181,400	\$1,218,100	\$1,122,000

**GENERAL OPERATIONS
12010.11210**

LINE ITEM NO: LINE ITEM DESC.:		2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CONTRCT. SRVCS.	611000 ADMIN CONTRACTUAL EXPENSE	\$10,490	\$20,000	\$20,000	\$20,000
	612000 PROFESSIONAL SERVICES	\$0	\$0	\$30,000	\$30,000
	618100 GRANTS	\$250,000	\$275,000	\$275,000	\$300,000
	SUB-TOTAL	\$260,490	\$295,000	\$325,000	\$350,000
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$25,000	\$25,000	\$25,000
	936000 CITYWIDE PROJECTS	\$0	\$567,400	\$0	\$448,000
	SUB-TOTAL	\$0	\$592,400	\$25,000	\$473,000
	GRAND TOTAL	\$260,490	\$887,400	\$350,000	\$823,000

**DARE / S.R.O.
12010.22160**

LINE ITEM NO: LINE ITEM DESC.:		2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER FIN. USE	911000 TRANS TO GENERAL FUND	\$288,000	\$294,000	\$294,000	\$299,000
	GRAND TOTAL	\$288,000	\$294,000	\$294,000	\$299,000

**REVENUE REPORT
SPECIAL CITY COUNTY HIGHWAY FUND
12015**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER GOV. REV.	434500	GASOLINE TAX	\$885,582	\$845,000	\$902,450	\$892,710
INTEREST INCOME	471000	INTEREST REVENUE	\$1,104	\$3,700	\$2,135	\$2,890
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$497,076	\$315,400	\$421,415	\$237,800
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$75,000	\$75,000	\$75,000	\$100,000
	491040	TRANS FROM CAPITAL FUNDS	\$500,000	\$500,000	\$500,000	\$500,000
		Category-Total	\$575,000	\$575,000	\$575,000	\$600,000
		Grand Total	\$1,958,762	\$1,739,100	\$1,901,000	\$1,733,400

STREET IMPRV. (RESIDENTIAL)
12015.33300

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	625300 SLURRY SEAL	\$390,693	\$400,000	\$400,000	\$400,000
	625410 SIDEWALK MAINT. CONTRACTUAL	\$96,540	\$100,000	\$103,500	\$0
	SUB-TOTAL	\$487,233	\$500,000	\$503,500	\$400,000
CAPITAL OUTLAY	852000 STREET/SIDEWALKS	\$1,050,114	\$1,023,300	\$1,109,700	\$1,097,100
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$50,000	\$50,000	\$50,000
	936000 CITYWIDE PROJECTS	\$0	\$165,800	\$0	\$186,300
	SUB-TOTAL	\$0	\$215,800	\$50,000	\$236,300
	GRAND TOTAL	\$1,537,347	\$1,739,100	\$1,663,200	\$1,733,400

**REVENUE REPORT
SPECIAL PARKS & RECREATION FUND
12030**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER GOV. REV.	434600	ALCOHOL TAX	\$530,795	\$544,225	\$544,225	\$545,949
INTEREST INCOME	471000	INTEREST REVENUE	\$253	\$575	\$367	\$551
CONTRIB. & OTHER	483000	DONATIONS/CONTRIBUTIONS	\$3,900	\$0	\$0	\$0
	487000	UNENC BAL FWD	\$137,704	\$104,900	\$241,308	\$64,300
		Category-Total	\$141,604	\$104,900	\$241,308	\$64,300
		Grand Total	\$672,652	\$649,700	\$785,900	\$610,800

PARKS MAINTENANCE
12030.44500

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	800500	CAPITAL OUTLAY	\$424,344	\$500,000	\$705,000	\$600,000
	811000	MACHINERY	\$7,000	\$0	\$11,600	\$0
	844000	PARK IMPROVEMENTS	\$0	\$130,200	\$0	\$0
		SUB-TOTAL	\$431,344	\$630,200	\$716,600	\$600,000
OTHER FIN. USE	934000	MISCELLANEOUS	\$0	\$19,500	\$5,000	\$10,800
		GRAND TOTAL	\$431,344	\$649,700	\$721,600	\$610,800

**REVENUE REPORT
SPECIAL LAW ENFORCEMENT
12040**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER GOV. REV.	434700	CONTROLLED SUBSTANCE TAX	\$237	\$2,000	\$0	\$0
FINES & FORF.	451000	FINES & FORFEITURES	\$0	\$10,000	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$77	\$200	\$188	\$200
CONTRIB. & OTHER	482000	REFUNDS & REIMBURSEMENTS	\$860	\$0	\$0	\$0
	487000	UNENC BAL FWD	\$42,067	\$22,200	\$40,412	\$25,600
		Category-Total	\$42,927	\$22,200	\$40,412	\$25,600
		Grand Total	\$43,241	\$34,400	\$40,600	\$25,800

POLICE INVESTIGATIONS
12040.22120

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CONTRCT. SRVCS. 611100 MISCELLANEOUS SERVICES	\$2,829	\$34,400	\$15,000	\$25,800
GRAND TOTAL	<u>\$2,829</u>	<u>\$34,400</u>	<u>\$15,000</u>	<u>\$25,800</u>

**REVENUE REPORT
SPECIAL TRANSIENT GUEST TAX FUND
12065**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
TAXES	412300	TRANSIENT GUEST TAX	\$453,511	\$405,000	\$455,000	\$466,300
INTEREST INCOME	471000	INTEREST REVENUE	\$234	\$1,200	\$410	\$600
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$78,954	\$0	\$211,290	\$260,500
Grand Total			\$532,699	\$406,200	\$666,700	\$727,400

**SPECIAL TRANSIENT GUEST TAX FUND
12065.11210**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CONTRCT. SRVCS. 611000 ADMIN CONTRACTUAL EXPENSE	\$321,409	\$406,200	\$406,200	\$727,400
GRAND TOTAL	<u>\$321,409</u>	<u>\$406,200</u>	<u>\$406,200</u>	<u>\$727,400</u>

**REVENUE REPORT
CITY EQUIPMENT FUND
13010**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
INTEREST INCOME	471000	INTEREST REVENUE	\$17,916	\$50,000	\$24,955	\$30,000
CONTRIB. & OTHER	481000	MISCELLANEOUS	\$88,710	\$80,000	\$80,000	\$80,000
	487000	UNENC BAL FWD	\$8,928,743	\$8,876,800	\$9,450,445	\$9,265,100
		Category-Total	\$9,017,453	\$8,956,800	\$9,530,445	\$9,345,100
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$1,700,000	\$1,700,000	\$1,700,000	\$1,700,000
		Grand Total	\$10,735,369	\$10,706,800	\$11,255,400	\$11,075,100

**GENERAL OPERATIONS
13010.11210**

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$250,000	\$170,000	\$250,000
	935000 CITYWIDE EQUIPMENT	\$0	\$8,661,800	\$80,000	\$9,206,100
	SUB-TOTAL	\$0	\$8,911,800	\$250,000	\$9,456,100
	GRAND TOTAL	\$0	\$8,911,800	\$250,000	\$9,456,100

INFORMATION SERVICES
13010.11610

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$0	\$25,000	\$31,000	\$0
	814000 COMPUTERIZATION	\$257,069	\$150,000	\$192,200	\$170,000
	SUB-TOTAL	\$257,069	\$175,000	\$223,200	\$170,000
	GRAND TOTAL	\$257,069	\$175,000	\$223,200	\$170,000

CODE SERVICES
13010.11840

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$0	\$50,000	\$50,000	\$0
	GRAND TOTAL	\$0	\$50,000	\$50,000	\$0

**POLICE ADMIN SERVICES
13010.22110**

LINE ITEM NO: LINE ITEM DESC.:		2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$32,999	\$117,000	\$122,500	\$160,000
	812000 VEHICLES	\$0	\$153,000	\$102,000	\$58,000
	SUB-TOTAL	\$32,999	\$270,000	\$224,500	\$218,000
	GRAND TOTAL	\$32,999	\$270,000	\$224,500	\$218,000

**POLICE INVESTIGATIONS
13010.22120**

LINE ITEM NO: LINE ITEM DESC.:		2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$18,681	\$45,000	\$45,000	\$23,500
	GRAND TOTAL	\$18,681	\$45,000	\$45,000	\$23,500

**POLICE PATROL
13010.22130**

LINE ITEM NO: LINE ITEM DESC.:		2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$0	\$5,500	\$0	\$0
	812000 VEHICLES	\$13,352	\$248,500	\$135,400	\$315,000
	SUB-TOTAL	\$13,352	\$254,000	\$135,400	\$315,000
	GRAND TOTAL	\$13,352	\$254,000	\$135,400	\$315,000

**DARE/S.R.O.
13010.22160**

LINE ITEM NO: LINE ITEM DESC.:		2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY	812000 VEHICLES	\$31,002	\$0	\$0	\$0
	GRAND TOTAL	\$31,002	\$0	\$0	\$0

**ANIMAL CONTROL
13010.22180**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 812000 VEHICLES	\$0	\$50,000	\$0	\$0
GRAND TOTAL	\$0	\$50,000	\$0	\$0

**FIRE SERVICE OPS.
13010.22530**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 811000 MACHINERY	\$95,809	\$133,000	\$25,000	\$93,000
812000 VEHICLES	\$0	\$45,000	\$30,000	\$45,000
814000 COMPUTERIZATION	\$12,500	\$0	\$95,200	\$0
SUB-TOTAL	\$108,309	\$178,000	\$150,200	\$138,000
GRAND TOTAL	\$108,309	\$178,000	\$150,200	\$138,000

**STREETS
13010.33200**

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$114,321	\$98,500	\$116,500	\$170,000
	812000 VEHICLES	\$307,052	\$364,000	\$341,000	\$175,000
SUB-TOTAL		\$421,373	\$462,500	\$457,500	\$345,000
GRAND TOTAL		\$421,373	\$462,500	\$457,500	\$345,000

**PARK MAINTENANCE
13010.44500**

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	811000 MACHINERY	\$151,566	\$25,000	\$94,600	\$183,500
	812000 VEHICLES	\$74,079	\$25,000	\$62,000	\$30,000
	814000 COMPUTERIZATION	\$5,550	\$0	\$0	\$0
SUB-TOTAL		\$231,195	\$50,000	\$156,600	\$213,500
GRAND TOTAL		\$231,195	\$50,000	\$156,600	\$213,500

GOLF COURSE OPERATIONS
13010.44610

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	811000	MACHINERY	\$162,663	\$235,500	\$272,900	\$151,000
	812000	VEHICLES	\$0	\$0	\$0	\$45,000
	814000	COMPUTERIZATION	\$8,281	\$0	\$0	\$0
SUB-TOTAL			\$170,944	\$235,500	\$272,900	\$196,000
GRAND TOTAL			\$170,944	\$235,500	\$272,900	\$196,000

REVENUE REPORT
STREET IMPROVEMENTS FUND
13020

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER GOV. REV.	437100	COUNTY CONTRIBUTION	\$415,884	\$585,000	\$1,301,000	\$1,051,000
	437200	CITY CONTRIBUTION	\$0	\$425,000	\$425,000	\$19,800
	437400	STATE CONTRIBUTION	\$500	\$0	\$0	\$0
		Category-Total	\$416,384	\$1,010,000	\$1,726,000	\$1,070,800
INTEREST INCOME	471000	INTEREST REVENUE	\$2,715	\$8,600	\$3,501	\$4,000
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$1,148,938	\$795,200	\$1,254,599	\$892,900
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
		Grand Total	\$2,568,037	\$2,813,800	\$3,984,100	\$2,967,700

STREET IMPRV. (MILL/OVERLAY - ARTERIAL)
13020.33300

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	800500	CAPITAL OUTLAY	\$1,313,438	\$2,177,500	\$3,041,200	\$2,102,000
OTHER FIN. USE	934000	MISCELLANEOUS	\$0	\$50,000	\$50,000	\$50,000
	936000	CITYWIDE PROJECTS	\$0	\$586,300	\$0	\$815,700
SUB-TOTAL			\$0	\$636,300	\$50,000	\$865,700
GRAND TOTAL			\$1,313,438	\$2,813,800	\$3,091,200	\$2,967,700

**REVENUE REPORT
CAPITAL IMPROVEMENT FUND
13030**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER GOV. REV.	437100	COUNTY CONTRIBUTION	\$1,437,926	\$0	\$50,000	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$10,279	\$28,000	\$12,034	\$18,000
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$3,798,403	\$5,436,800	\$5,932,866	\$6,907,000
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$3,030,000	\$2,879,000	\$2,879,000	\$2,782,700
Grand Total			<u>\$8,276,608</u>	<u>\$8,343,800</u>	<u>\$8,873,900</u>	<u>\$9,707,700</u>

GENERAL OPERATIONS
13030.11210

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
OTHER FIN. USE	934000	MISCELLANEOUS	\$0	\$200,000	\$175,000	\$225,000
	936000	CITYWIDE PROJECTS	\$0	\$6,050,400	\$50,000	\$7,436,300
		SUB-TOTAL	\$0	\$6,250,400	\$225,000	\$7,661,300
		GRAND TOTAL	\$0	\$6,250,400	\$225,000	\$7,661,300

**INFORMATION SERVICES
13030.11610**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 800500 CAPITAL OUTLAY	\$22,441	\$158,400	\$62,600	\$158,400
GRAND TOTAL	\$22,441	\$158,400	\$62,600	\$158,400

**COMMUNITY DEVELOPMENT ADMIN
13030.11810**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CONTRCT. SRVCS. 612000 PROFESSIONAL SERVICES	\$90,000	\$0	\$0	\$0
GRAND TOTAL	\$90,000	\$0	\$0	\$0

POLICE ADMIN. (MAJOR REPAIRS)
13030.22110

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 800500 CAPITAL OUTLAY	\$59,949	\$0	\$3,500	\$0
GRAND TOTAL	\$59,949	\$0	\$3,500	\$0

FIRE ADMIN. (MAJOR REPAIRS)
13030.22510

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 832000 BUILDING IMPROVEMENTS	\$0	\$170,000	\$170,000	\$263,000
GRAND TOTAL	\$0	\$170,000	\$170,000	\$263,000

**DESIGN
13030.33500**

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	861100 ENGINEERING SERVICES	\$0	\$50,000	\$50,000	\$50,000
GRAND TOTAL		\$0	\$50,000	\$50,000	\$50,000

**STORMWATER MANAGEMENT
13030.33600**

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	800500 CAPITAL OUTLAY	\$1,944,799	\$0	\$110,600	\$0
GRAND TOTAL		\$1,944,799	\$0	\$110,600	\$0

FACILITY MAINT. (MAJOR REPAIRS)
13030.33800

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 832000 BUILDING IMPROVEMENTS	\$205,922	\$80,000	\$312,300	\$250,000
GRAND TOTAL	\$205,922	\$80,000	\$312,300	\$250,000

AQUATIC CENTER (MAJOR REPAIRS)
13030.44200

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY 832000 BUILDING IMPROVEMENTS	\$4,846	\$55,000	\$67,900	\$65,000
GRAND TOTAL	\$4,846	\$55,000	\$67,900	\$65,000

PARK MAINT. (MAJOR REPAIRS)
13030.44500

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	832000 BUILDING IMPROVEMENTS	\$12,016	\$80,000	\$30,000	\$140,000
	844000 PARK IMPROVEMENTS	\$0	\$500,000	\$0	\$55,000
	SUB-TOTAL	\$12,016	\$580,000	\$30,000	\$195,000
	GRAND TOTAL	\$12,016	\$580,000	\$30,000	\$195,000

GOLF COURSE OPS. (MAJOR REPAIRS)
13030.44610

LINE ITEM NO: LINE ITEM DESC.:			2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
CAPITAL OUTLAY	843000	GOLF COURSE IMPROVEMENTS	\$3,770	\$1,000,000	\$935,000	\$1,065,000
GRAND TOTAL			\$3,770	\$1,000,000	\$935,000	\$1,065,000

**REVENUE REPORT
1/8 CENT SALES TAX FUND
13040**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
TAXES	412100	CITY SALES TAX	\$863,362	\$931,700	\$880,600	\$906,500
OTHER GOV. REV.	437100	COUNTY CONTRIBUTION	\$380,036	\$150,000	\$150,000	\$1,200,000
INTEREST INCOME	471000	INTEREST REVENUE	\$949	\$2,000	\$1,286	\$1,700
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$250,083	\$585,200	\$959,814	\$770,700
Grand Total			\$1,494,430	\$1,668,900	\$1,991,700	\$2,878,900

STORMWATER MANAGEMENT
13040.33600

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	800500	CAPITAL OUTLAY	\$34,615	\$1,143,000	\$696,000	\$2,200,000
OTHER FIN. USE	913000	TRANS TO STREET IMPROVEMENTS	\$500,000	\$500,000	\$500,000	\$500,000
	934000	MISCELLANEOUS	\$0	\$25,900	\$25,000	\$25,000
	936000	CITYWIDE PROJECTS	\$0	\$0	\$0	\$153,900
		SUB-TOTAL	\$500,000	\$525,900	\$525,000	\$678,900
		GRAND TOTAL	\$534,615	\$1,668,900	\$1,221,000	\$2,878,900

**REVENUE REPORT
CITY CAPITAL ART FUND
13050**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
INTEREST INCOME	471000	INTEREST REVENUE	\$545	\$2,000	\$658	\$940
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$265,007	\$153,100	\$322,442	\$174,000
OTHER FIN. SOURCES	491010	TRANS. FROM GENERAL FUND	\$66,162	\$44,400	\$44,400	\$44,760
		Grand Total	<u>\$331,714</u>	<u>\$199,500</u>	<u>\$367,500</u>	<u>\$219,700</u>

CULTURAL ART
13050.44440

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	625500 ART MAINTENANCE	\$3,982	\$128,500	\$128,500	\$128,500
CAPITAL OUTLAY	846100 PUBLIC ART	\$5,290	\$55,000	\$55,000	\$70,000
OTHER FIN. USE	934000 MISCELLANEOUS	\$0	\$16,000	\$10,000	\$10,000
	936000 CITYWIDE PROJECTS	\$0	\$0	\$0	\$11,200
SUB-TOTAL		\$0	\$16,000	\$10,000	\$21,200
GRAND TOTAL		\$9,272	\$199,500	\$193,500	\$219,700

**REVENUE REPORT
PARK IMPACT FUND
13060**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
LICENSES & PRMTS.	429300	IMPACT FEE	\$29,591	\$0	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$233	\$600	\$323	\$500
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$77,753	\$78,100	\$107,577	\$57,900
Grand Total			<u>\$107,577</u>	<u>\$78,700</u>	<u>\$107,900</u>	<u>\$58,400</u>

CULTURAL ART
13060.44440

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER FIN. USE 936000 CITYWIDE PROJECTS	\$0	\$78,700	\$50,000	\$58,400
GRAND TOTAL	\$0	\$78,700	\$50,000	\$58,400

**REVENUE REPORT
PUBLIC ART IMPACT FEE FUND
13070**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
LICENSES & PRMTS.	429300	IMPACT FEE	\$23,081	\$0	\$0	\$0
INTEREST INCOME	471000	INTEREST REVENUE	\$600	\$2,200	\$725	\$1,000
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$306,594	\$307,700	\$330,275	\$281,000
		Grand Total	<u>\$330,275</u>	<u>\$309,900</u>	<u>\$331,000</u>	<u>\$282,000</u>

CULTURAL ART
13070.44440

LINE			2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:			ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CAPITAL OUTLAY	846100	PUBLIC ART	\$0	\$309,900	\$0	\$0
OTHER FIN. USE	936000	CITYWIDE PROJECTS	\$0	\$0	\$50,000	\$282,000
GRAND TOTAL			\$0	\$309,900	\$50,000	\$282,000

**REVENUE REPORT
135TH STREET CORRIDOR IMPACT FEE FUND
13090**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
INTEREST INCOME	471000	INTEREST REVENUE	\$90	\$300	\$197	\$300
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$48,513	\$48,700	\$48,603	\$48,800
Grand Total			\$48,603	\$49,000	\$48,800	\$49,100

**135TH STREET CORRIDOR IMPACT FEE
13090.33200**

LINE ITEM NO: LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
OTHER FIN. USE 936000 CITYWIDE PROJECTS	\$0	\$49,000	\$0	\$49,100
GRAND TOTAL	\$0	\$49,000	\$0	\$49,100

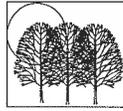
**REVENUE REPORT
DEBT SERVICE FUND
14450**

	LINE ITEM NO:	LINE ITEM DESC.:	2015 ACTUAL:	2016 BUDGET:	2016 ESTIMATED:	2017 APPRVD. BUDGET:
TAXES	411100	REAL PROPERTY - CURRENT	\$5,151,550	\$5,403,441	\$5,403,441	\$4,944,200
	411300	REAL PROPERTY - DELINQUENT	\$45,189	\$32,000	\$32,000	\$32,000
	411500	RECREATION VEHICLE TAX	\$632	\$715	\$715	\$829
	411600	HEAVY TRUCK TAX	\$155	\$152	\$152	\$146
	411700	COMMERCIAL VEHICLE TAX	\$2,577	\$1,849	\$1,849	\$3,371
		Category-Total	\$5,200,103	\$5,438,157	\$5,438,157	\$4,980,546
LICENSES & PRMTS.	429300	IMPACT FEE	\$180,380	\$0	\$0	\$0
OTHER GOV. REV.	434400	MOTOR VEHICLE TAX	\$409,585	\$517,454	\$517,454	\$524,037
SPECIAL ASSMTS.	461000	SPECIAL ASSESSMENTS-CURRENT	\$2,154,280	\$2,198,022	\$2,198,022	\$2,143,978
	462000	SPECIAL ASSESSMENTS-DELINQUENT	\$151,653	\$10,000	\$10,000	\$10,000
		Category-Total	\$2,305,933	\$2,208,022	\$2,208,022	\$2,153,978
INTEREST INCOME	471000	INTEREST REVENUE	\$16,935	\$54,967	\$20,197	\$35,339
CONTRIB. & OTHER	487000	UNENC BAL FWD	\$7,248,664	\$7,646,800	\$7,940,070	\$7,985,100
OTHER FIN. SOURCES	491040	TRANS FROM CAPITAL FUNDS	\$10,212	\$0	\$0	\$0
	499300	PREMIUMS ON BONDS SOLD	\$201,407	\$0	\$0	\$0
	499500	ADVANCE REFUNDING	\$2,230,000	\$0	\$0	\$0
		Category-Total	\$2,441,619	\$0	\$0	\$0
		Grand Total	\$17,803,219	\$15,865,400	\$16,123,900	\$15,679,000

DEBT SERVICE
14450.55000

LINE		2015	2016	2016	2017 APPRVD.
ITEM NO: LINE ITEM DESC.:		ACTUAL:	BUDGET:	ESTIMATED:	BUDGET:
CONTRCT. SRVCS.	611100 MISCELLANEOUS SERVICES	\$16,145	\$250,000	\$250,000	\$250,000
CAPITAL OUTLAY	871200 BOND PRINCIPAL	\$5,610,000	\$5,938,700	\$5,895,000	\$5,990,000
	871210 PAYMENT TO REFUNDED BOND ESCROW - AGENT	\$2,405,000	\$0	\$0	\$0
	871400 BOND/NOTE ISSUANCE COST	\$11,211	\$0	\$25,000	\$25,000
	872200 BOND INTEREST	\$1,820,792	\$1,869,000	\$1,868,800	\$1,662,000
	SUB-TOTAL	\$9,847,003	\$7,807,700	\$7,788,800	\$7,677,000
OTHER FIN. USE	933000 CASH BASIS RESERVE	\$0	\$7,807,700	\$0	\$7,652,000
	934000 MISCELLANEOUS	\$0	\$0	\$100,000	\$100,000
	SUB-TOTAL	\$0	\$7,807,700	\$100,000	\$7,752,000
	GRAND TOTAL	\$9,863,148	\$15,865,400	\$8,138,800	\$15,679,000

CITY OF LEAWOOD, KANSAS



"Growing with Distinction"

