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**CITY OF LEAWOOD, KANSAS**  
**ANNUAL COMPREHENSIVE**  
**FINANCIAL REPORT**  
*FOR THE YEAR ENDED DECEMBER 31, 2021*

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*Report prepared by Department Of Finance*

*Scott Lambers, Finance Director*  
*Loretta Morgan, Accounting Manager*  
*Theresa Lodde, Senior Accountant*

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## **Introductory Section**

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# City of Leawood

4800 Town Center Drive • Leawood, Kansas 66211 • (913) 339-6700  
(913) 339-6781 Fax

July 18, 2022

The Honorable Mayor,  
Members of the City Council  
and the Citizens of Leawood, Kansas:

State law requires that every general-purpose local government publish within six months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended December 31, 2021.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, which is based upon a comprehensive framework of internal controls that have been established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

This report was prepared by City staff in accordance with general accepted accounting principles (GAAP), which are uniform minimum standards and guidelines for financial accounting and reporting in the United States. This report is intended to provide sufficient information to permit the assessment of stewardship and accountability and to demonstrate legal compliance.

RubinBrown, LLP, Certified Public Accountants, has issued an unmodified opinion on the City of Leawood's financial statements for the year ended December 31, 2021. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

## ***Government Structure***

The City of Leawood was incorporated as a city of the third class in 1948 with slightly more than 1,000 inhabitants. On December 31, 1998, the City became a city of the first class. The City operates under a Mayor-Council form of government with a City Administrator. The Mayor is elected on an at-large, non-partisan basis and serves a four-year term. The eight council members are elected (non-partisan) by ward and serve four-year staggered terms of office. Every other year in the even numbered years, an election for council members is held with one council member from each of the four wards being chosen at each election.

The City Administrator is appointed by the Mayor and City Council as the Chief Administrative Officer of the City and is charged with the efficient and effective administration of the City.

The City of Leawood provides a variety of services including police and fire protection; the construction and maintenance of highways, streets, and other infrastructure; and recreational and cultural activities.

The Shawnee Mission Unified School District No. 512 and the Blue Valley Unified School District No. 229 provide public education services. Johnson County Water District No. 1 provides water services. It should be clearly noted that these self-government entities are not part of the City of Leawood.

By Kansas law, the budget must be approved by the Council and submitted to the County Clerk by August 25<sup>th</sup> of each year. This annual budget serves as the foundation for the City of Leawood's financial planning and control. The budget is prepared by fund, function (e.g. public safety), and department (e.g. police). Department heads may transfer resources within a department as they see fit. Transfers between departments, however, need approval from the City Administrator.

### ***Local Economy And Outlook***

The City of Leawood is located approximately 10 miles southwest of downtown Kansas City, Missouri, and occupies 14.7 square miles of land in northeastern Johnson County, Kansas. The City estimates its 2021 population to be 34,721. Johnson County encompasses 476 square miles and is the most populous county in the State of Kansas. The City's land area is approximately 85% developed, and growth is expected to continue albeit at a moderate pace. The City is bounded to the east by the Kansas-Missouri state line and on all other sides by incorporated cities of Johnson County.

During the past year, Leawood was recognized for being ranked in the top 20 "Best Small City in America" by the leading personal finance outlet WalletHub out of nearly 1,300 cities. They analyzed 43 livability indicators, such as housing costs, schools, safety, and entertainment option for cities with populations of 25,000 to 100,000. This latest ranking resulted in Leawood having a national average of "Fourth in the Country" over a six year period.

The City of Leawood remains one of the safest cities in Kansas. Although there was an increase in the relatively low number of assaults, batteries and robberies reported in 2021, our community remained free of homicides. According to the SafeWise.com 2021 report, Leawood was named the safest city in Kansas among cities with a population over 10,000. In the most recent report publicized by Alarms.org, Leawood was recognized for having the state's lowest rate of violent crime. Likewise, the latest Kansas Crime Index released by the Kansas Bureau of Investigation revealed Leawood's rate of violent crime offenses to be only .4 per 1000 residents.

According to the 2021 Johnson County Property Tax Listing, the average home in Leawood has a market value of \$606,138 compared to \$585,574 in 2020.

The City continued to see economic development in the past year even with the impact of COVID-19. The Community Development Department issued 1,700 residential permits totaling almost \$71 million in value along with 100 commercial building permits with a value of nearly \$45 million. As a result of closures and travel restrictions during 2020, the City saw an increase in permits for home improvements during the year. Included in the 1,700 residential permits were 240 for new additions and remodels. This was a combined total of \$115 million for all permits compared to \$83 million in 2019. The continued increase in construction within Leawood demonstrates the City's appeal to new businesses as well as new residents and the desire of our current residents to improve their properties.

## ***Major Initiatives***

### ***2021 Initiatives And Highlights***

In 2021, the City of Leawood retained its AAA bond rating for the 13th straight year, continuing to ensure the Leawood business community and its residents that the City remains a solid investment opportunity for the Nation's capital markets.

The City's mill levy remained constant for the 18th successive year while maintaining the third lowest mill levy in the State of Kansas among cities of the First Class.

During 2021, several planned projects were deferred due to the fiscal impact as well as the supply and demand of supplies as a continuous result of the pandemic. However, the City's Public Works department continued to maintain the City's infrastructure components. During 2021, almost \$25 million in public construction contracts were administered. Over 480 right-of-way permits were issued. City crews video-inspected almost 25 miles of the City's storm sewer piles, a three-fold increase over last year. More than 4,000 linear feet of metal storm-water pipe were replaced with concrete pile and snow crews responded to 14 winter events.

### ***Future Initiatives***

Council Priorities are as follows:

To ensure that Leawood is fiscally responsible, while investing in the infrastructure of the City, modernizing the government, investing in human resources, and improving customer service.

To promote development that sustains rather than depletes the community, that is fiscally sound, that contributes to a high quality of life, and that nourishes the community.

To protect Leawood residents, visitors and businesses by providing quality police and homeland security services. To preserve life and property through excellence in training, community risk management, emergency preparedness and rapid emergency services response.

To maintain the current infrastructure and to provide the highest quality new improvements where economic benefits clearly justify new investment.

To promote a community that offers family-oriented activities and recreational and cultural opportunities that encourages and enhances the quality of life for citizens.

Several of the short-term goals set by Council that reflect these priorities include the following: Continue with the Parks Maintenance Facilities relocation Implementation Plan and Construction Plan; Continue the 135th Street Community Plan; Initiate planning for the City's 75th anniversary in conjunction with the Leawood Foundation and review and possibly revise the City's commercial solar regulations.

The City's continued control over expenditure growth has been, and will continue to be, a key factor in maintaining the City's strong financial position. The City Council has wisely taken advantage of the past years' financial prosperity to secure the future stability of the City. The conservative budgets that were passed in prior fiscal years have contributed to this overall financial philosophy.

## ***Financial Information***

### ***Relevant Financial Policies***

There was no significant change in existing City Financial Policies during 2021.

### ***Awards And Acknowledgements***

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Leawood for its Annual Comprehensive Financial Report (ACFR) for the fiscal year ended December 31, 2020. The City has received this prestigious award for twenty-five consecutive years. In order to be awarded a Certificate of Achievement, the government has to publish an easily readable and efficiently organized ACFR that satisfies both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current ACFR continues to meet the Certificate of Achievement Program's requirements and are submitting it to the GFOA to determine eligibility for another certificate.

In addition, the government also received the GFOA's Distinguished Budget Presentation Award for its annual budget document dated January 1, 2022. It was the 21st consecutive year that the City has received this award.

In order to qualify for the Distinguished Budget Presentation Award, the government's budget document had to be judged proficient as a policy document, a financial plan, an operations guide, and a communications device.



We wish to take this opportunity to thank each member of the Governing Body for their interest and support in planning and conducting the financial operations of the City in a responsible and progressive manner. In closing, the preparation of this report was not accomplished without the efficient and dedicated services of key staff in the Finance Department as well as other City departments who assisted and contributed to its preparation. Thank you to each individual involved.

Respectfully submitted,



Loretta Morgan  
Accounting Manager



**FRONT ROW** [left to right]:  
Councilmember Andrew Osman, Ward 1  
Councilmember Julie Cain, Ward 4  
Mayor Peggy Dunn  
Councilmember Mary Larson, Ward 2  
Councilmember James Azeltine, Ward 4

**BACK ROW** [left to right]:  
Councilmember Jim Rawlings, Ward 2  
Councilmember Lisa Harrison, Ward 3  
Councilmember Chuck Sipple, Ward 3  
Councilmember Debra Filla, Ward 1

# **CITY OF LEAWOOD, KANSAS**

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## **PRINCIPAL OFFICIALS**

### **Mayor**

Peggy J. Dunn

### **City Council**

Debra Filla  
Andrew Osman  
Jim Rawlings  
Lisa Harrison  
Chuck Sipple  
James Azeltine  
Julie Cain  
Mary Larson

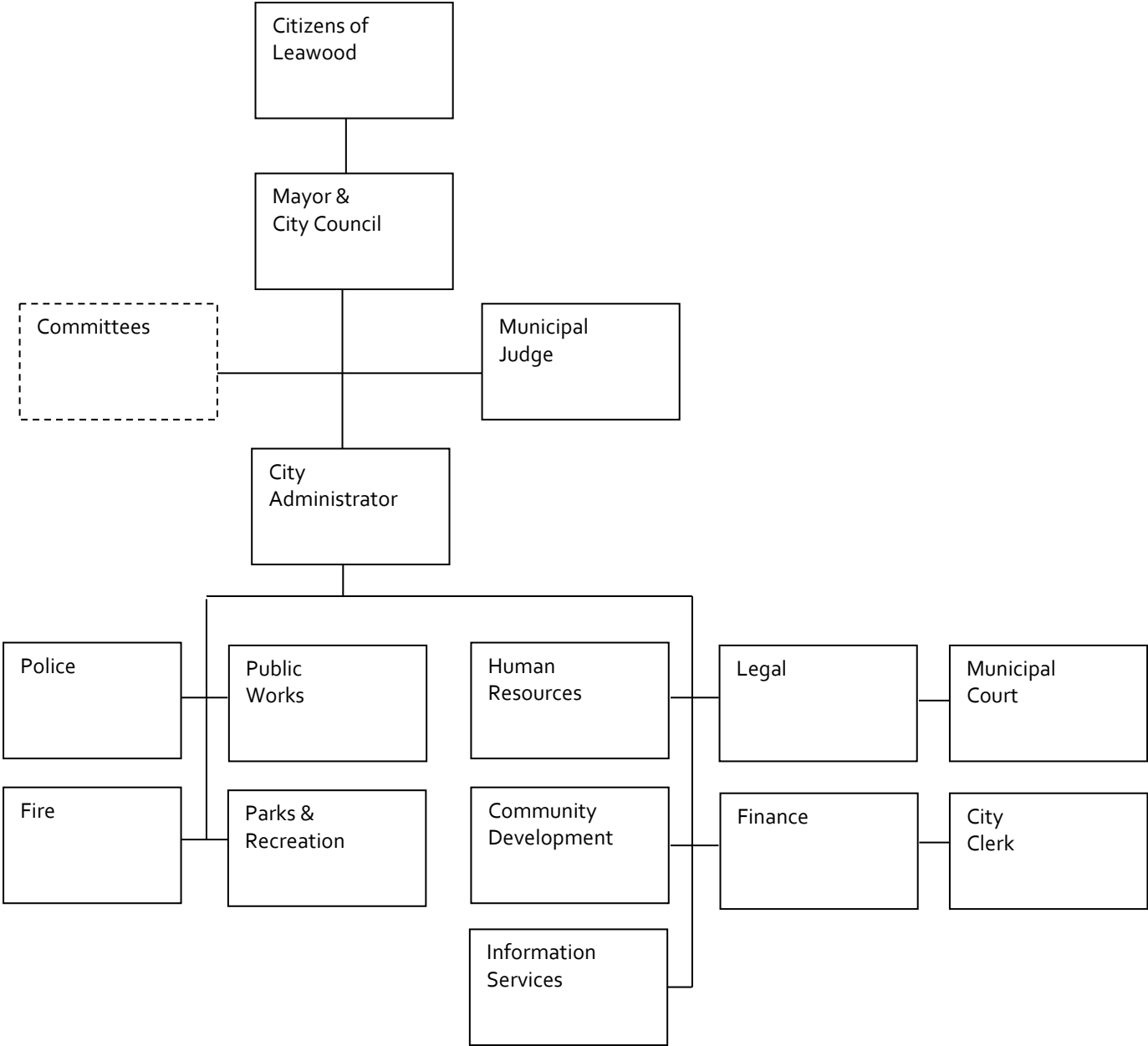
### **City Administrator**

Scott M. Lambers

### **Prepared By Department Of Finance**

Loretta Morgan, Accounting Manager  
Theresa Lodde, Senior Accountant

# CITY OF LEAWOOD, KANSAS ORGANIZATIONAL CHART





Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**City of Leawood  
Kansas**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

December 31, 2020

*Christopher P. Morill*

Executive Director/CEO

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## **Financial Section**

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## Independent Auditors' Report

The Honorable Mayor and Members  
of the City Council  
City of Leawood, Kansas

### Report On The Audit Of The Financial Statements

#### *Opinions*

We have audited the financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the City of Leawood, Kansas (the City), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the City of Leawood, Kansas' basic financial statements, as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the City of Leawood, Kansas as of December 31, 2021, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

#### *Basis For Opinions*

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities For The Audit Of The Financial Statements section of our report. We are required to be independent of the City of Leawood, Kansas and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Responsibilities Of Management For The Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the City of Leawood, Kansas's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditors' Responsibilities For The Audit Of The Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City of Leawood, Kansas's internal control. Accordingly, no such opinion is expressed.

- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the City of Leawood, Kansas's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### ***Required Supplementary Information***

GAAP requires that the Management's Discussion and Analysis on pages 4 through 20, the Budgetary Comparison Information on page 69, the schedules of other post-employment benefits on page 70 and 71, the comparison of needed-to-actual maintenance/preservation for streetlights and traffic signals on page 72, and the schedules of proportionate share of the net pension liability and schedule of contributions on page 73 to be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Leawood, Kansas's basic financial statements. The combining and individual fund financial statements and schedules are presented for the purposes of additional analysis and are not a required part of the basic financial statements.



Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with GAAS. In our opinion, the combining and individual nonmajor fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### ***Other Information***

Management is responsible for the other information included in the annual comprehensive financial report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### ***Other Reporting Required By Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated July 18, 2022 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

*RubinBrown LLP*

July 18, 2022

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## **Management's Discussion And Analysis**

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# CITY OF LEAWOOD, KANSAS

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## MANAGEMENT'S DISCUSSION AND ANALYSIS Fiscal Year Ended December 31, 2021

The following Management Discussion and Analysis (MD&A) of the City of Leawood's financial performance provides an introduction and overview to the financial activities of the City for the fiscal year ended December 31, 2021. This narrative discussion and analysis focuses on the current year's activities, resulting changes and currently known facts; therefore, the information presented here should be considered in conjunction with additional information furnished in the letter of transmittal and the accompanying basic financial statements.

### FINANCIAL HIGHLIGHTS

#### Government-Wide

- The City's total assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at December 31, 2021 by \$341.2 million (*net position*). Of this amount, \$35.9 million (*unrestricted net position*) may be used to meet the City's ongoing obligations to citizens and creditors.
- The City's total liabilities increased by \$21.6 million. The key factors in this increase were the issuance of additional \$14.4 million in temporary notes payable and a decrease in the net pension liability of \$7.9 million. These amounts were offset by an increase in long term debt in the amount of \$12 million due to a bond issue in the amount of \$16.9 million and a decrease in accounts payable of \$286 thousand.
- The City's total assets increased by \$35.8 million. This increase was mainly due to an increase in total pooled cash and investments of \$41 million in the current year.

#### Fund Based

- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$81.1 million. The net increase in fund balances for governmental funds were \$23.6 million. This increase is due mainly to a \$14.5 million increase in fund balance in the capital project fund. The City expended \$4.8 million in this fund in 2021 compared to \$11.9 million in 2020.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$11.9 million. The unassigned fund balance went from \$5.6 million at the end of 2020 to \$11.9 million at the end of the current fiscal year. The increase was due to increased tax revenues and fewer transfers out.
- Assets increased by \$38.8 million due to increased cash and investments from unspent grant revenue and additional debt issuances. Liabilities and deferred inflows of resources increased by \$15.2 million due to additional general obligation temporary notes issued.

## OVERVIEW OF THE FINANCIAL STATEMENTS

The financial statements presented herein include all of the activities of the City of Leawood using the integrated approach as prescribed by GASB Statement No. 34.

### **Government-Wide Financial Statements**

The Government-Wide Financial Statements present the financial picture of the City from the economic resources measurement focus using the accrual basis of accounting. The statements present governmental activities and business-type activities separately. These statements include all assets of the City (including infrastructure) as well as all known liabilities (including long-term debt). Additionally, certain eliminations have occurred as prescribed by the statement in regards to inter-fund activity, payables and receivables.

The Statement of Net position and the Statement of Activities and Changes in Net position report information about the City as a whole and about its activities. These statements include *all* assets and liabilities of the City using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the City's *net position* and changes in them. Net position is the difference between assets and liabilities, which is one way to measure the City's financial health, or *financial position*. Over time, *increases* or *decreases* in the City's net position are one indicator of whether its *financial health* is improving or deteriorating. Other factors to consider are changes in the City's property tax base and the condition of the City's roads.

In the Statement of Net position and the Statement of Activities and Changes in Net position, we distinguish the City's functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a portion of their costs through user fees and charges (business-type activities).

All of the City's basic services are reported in the governmental activities, including the General Government, Public Safety, Public Works and Parks and Recreation. Property and sales taxes, user fees, interest income, franchise fees, and state and federal grants finance these activities. The City does not report any business-type activities.

The government-wide financial statements can be found on the pages immediately following this section as the first section of the Basic Financial Statements.

### **Fund Financial Statements**

The Fund Financial Statements include statements for governmental activities. The governmental activities are prepared using the current financial resources measurement focus and modified accrual basis of accounting.

Reconciliations of the Fund Financial Statements to the Government-Wide Financial Statements are provided to explain the differences created by the integrated approach.

The fund financial statements provide detailed information about the most significant funds - not the City as a whole. Some funds are required to be established by State law. However, management establishes many other funds to help it control and manage money for particular purposes or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money.

**Governmental Funds** - Most of the City's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called *modified accrual* accounting, which measures cash and all other *financial* assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the City's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. The differences between net assets in the Governmental Fund Financial Statement and net position reported in the Government-Wide Financial Statements are explained in the reconciliation schedule following each of the Governmental Fund Financial Statements.

The governmental fund financial statements can be found in the Basic Financial Statements section of this report.

### **Notes To The Financial Statements**

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. They are presented immediately following the Basic Financial Statements section of this report.

### **Other Information**

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City's progress in funding its obligation to provide other post-employment benefits to its employees, budgetary comparison schedules for the general fund, schedules and disclosure of the modified approach for reporting the City's streetlights and traffic signals, and schedules of selected pension information.

Combining and individual statements for non-major governmental and proprietary funds and fiduciary funds are presented in the Supplementary Information section of this report.

## **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

This analysis focuses on the City's net position and changes in net position of the governmental activities for the fiscal year ending December 31, 2021.

The net position for the City increased by 2% from the \$334.7 million at December 31, 2020 balance to \$341.2 million at December 31, 2021. The increase can be attributed to an increase in cash and investments. Sales tax and transient guest tax were up nearly \$1m from 2020 to 2021 due to the impact of on-line sales. Leawood does not have any big box stores and as a result, sales tax fluctuated more than for communities who did have them. Transient guest tax started to see a significant increase as people began to travel again. Franchise fees were slightly lower in 2021. Expenses were \$2.6 million lower in 2021 compared to 2020. Public works showed the largest decrease due to projects being delayed.

Deferred outflows of resources decreased from \$7.9 million on December 31, 2020 to \$6.9 million on December 31, 2021. The largest portion (\$6.7 million) of the total balance is due to the City's portion of the KPERS pension plan. The City's proportionate share of collective deferred outflows of resources of KPERS decreased by \$1 million from 2020 to 2021. The City's proportionate share of collective deferred outflows of resources of OPEB remained consistent from 2020 to 2021.

Long-term liabilities, which totaled \$89.8 million at December 31, 2021 and \$84.9 million at December 31, 2020, primarily consist of long term debt. The 2021 debt payments were \$6.7 million which resulted in a reduction of long term debt. The net pension/OPEB liability decreased from \$33.7 million to \$25.9 million at December 31, 2021. The city's share of the KPERS pension liability accounted for \$7.3 million of the decrease.

Current liabilities increased \$14.1 million due to an increase in temporary notes. The City started several new construction projects in 2021 that required temporary note funding.

Deferred inflows of resources increased by \$6.8 million in 2021. This increase is due to pension plan inflow increase of \$6.1 million from 2020.

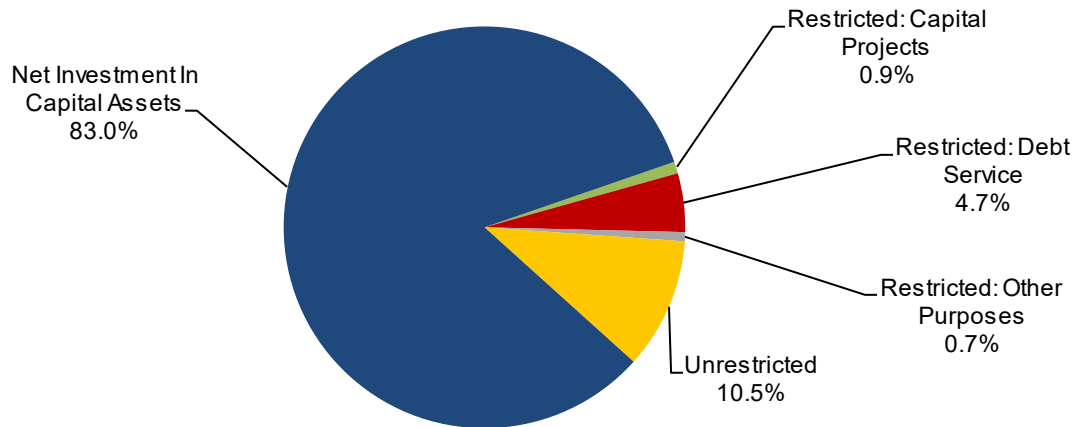
The largest portion of the City's net position (83.0%) reflects the investment in capital assets such as land, buildings, machinery and equipment, less any related debt used to acquire those assets that is still outstanding. These assets are used to provide services to the citizens of the City of Leawood; therefore, they are not available for future spending. Although the City's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**CITY OF LEAWOOD, KANSAS**  
Management's Discussion And Analysis (*Continued*)

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An additional portion of the City's net position (6.4%) represents various resources subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$35.9 million) may be used to meet the City's ongoing obligations to citizens and creditors.

The following graph demonstrated the component of the City's net position at fiscal year ended December 31, 2021.



Consistent with the prior fiscal year, as of the end of the current fiscal year, the City is able to report positive balances in all three categories of net position for the government as a whole.

The following schedule is a condensed version of the City's statement of net position for the years ended December 31, 2021. Comparative data from fiscal year ending December 31, 2020 is also presented.

**CITY OF LEAWOOD, KANSAS**  
Management's Discussion And Analysis (Continued)

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The following schedule is a condensed version of the City's statement of net position at December 31, 2021 and 2020.

|   | <b>Governmental Activities</b> |                | Change        |
|---|--------------------------------|----------------|---------------|
|   | <b>2021</b>                    | 2020           |               |
| Current and other assets                      | <b>\$ 164,874,291</b>          | \$ 124,987,255 | \$ 39,887,036 |
| Long-term receivables                         | <b>2,484,689</b>               | 3,702,771      | (1,218,082)   |
| Capital assets, net                           | <b>345,610,733</b>             | 348,434,053    | (2,823,320)   |
| <b>Total assets</b>                           | <b>512,969,713</b>             | 477,124,079    | 35,845,634    |
| Deferred outflows of resources                |                                |                |               |
| Deferred outflows related to pension and OPEB | <b>6,956,401</b>               | 7,890,353      | (933,952)     |
| Deferred loss on refunding                    | <b>26,149</b>                  | 70,465         | (44,316)      |
| <b>Total assets and deferred outflows</b>     | <b>519,952,263</b>             | 485,084,897    | 34,867,366    |
| Other liabilities                             | <b>58,538,778</b>              | 42,302,074     | 16,236,704    |
| Long-term debt                                | <b>63,900,761</b>              | 51,197,648     | 12,703,113    |
| Net pension liability                         | <b>22,004,242</b>              | 29,332,165     | (7,327,923)   |
| <b>Total liabilities</b>                      | <b>144,443,781</b>             | 122,831,887    | 21,611,894    |
| Deferred inflows of resources                 |                                |                |               |
| Deferred gain on refunding                    | <b>74,893</b>                  | 93,616         | (18,723)      |
| Deferred inflows related to pension and OPEB  | <b>7,848,929</b>               | 1,027,671      | 6,821,258     |
| Deferred revenues                             | <b>26,352,012</b>              | 26,406,083     | (54,071)      |
| <b>Total deferred inflows</b>                 | <b>34,275,834</b>              | 27,527,370     | 6,748,464     |
| Net position:                                 |                                |                |               |
| Net investment in capital assets              | <b>283,426,120</b>             | 275,110,399    | 8,315,721     |
| Restricted                                    | <b>21,824,139</b>              | 14,681,544     | 7,142,595     |
| Unrestricted                                  | <b>35,982,389</b>              | 44,933,697     | (8,951,308)   |
| <b>Total net position</b>                     | <b>\$ 341,232,648</b>          | \$ 334,725,640 | \$ 6,507,008  |



**CITY OF LEAWOOD, KANSAS**  
 Management's Discussion And Analysis (*Continued*)

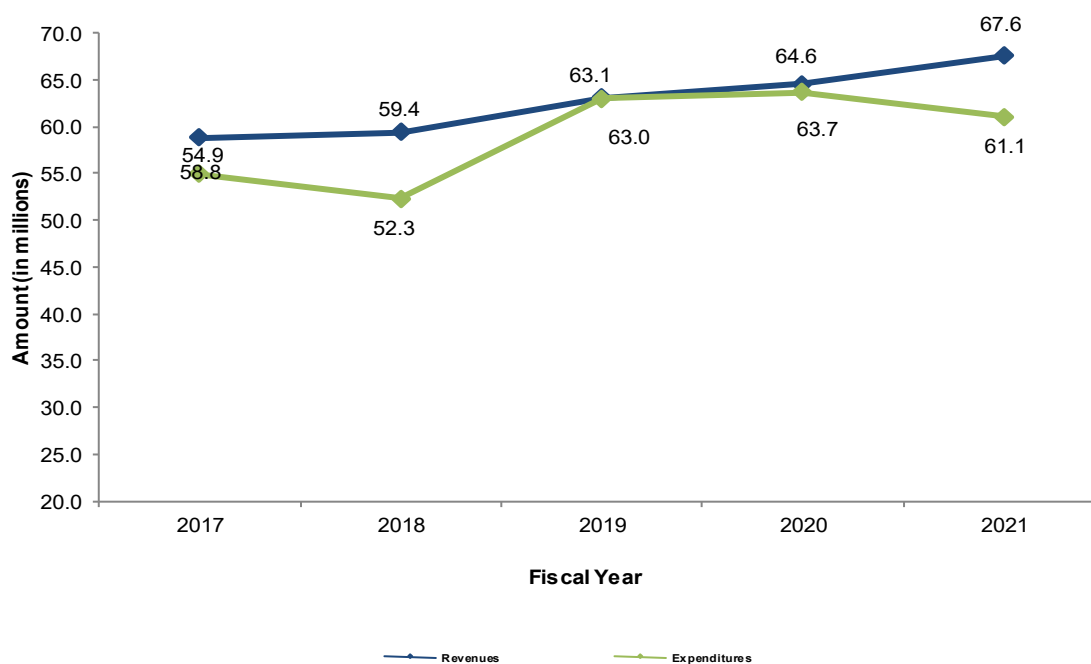
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The City's programs for governmental activities include general government, public safety, public works and parks and recreation. A comparison of each program's revenues and expenses for the current year and prior year is presented below:

|   | <b>Governmental Activities</b> |                | Change       |
|---|--------------------------------|----------------|--------------|
|   | 2021                           | 2020           |              |
| Revenues  |                                |                |              |
| Program revenues:   |                                |                |              |
| Charges for services  | \$ 6,890,552                   | \$ 4,691,877   | \$ 2,198,675 |
| Operating grants and contributions                              | 542,473                        | 956,683        | (414,210)    |
| Capital grants and contributions                                | 3,102,745                      | 7,010,451      | (3,907,706)  |
| General revenues:   |                                |                |              |
| Property taxes  | 26,579,325                     | 25,052,338     | 1,526,987    |
| Sales tax   | 22,023,724                     | 18,173,024     | 3,850,700    |
| Transient guest tax   | 369,289                        | 171,148        | 198,141      |
| Franchise tax   | 3,244,572                      | 3,307,089      | (62,517)     |
| Other taxes   | 1,572,357                      | 922,475        | 649,882      |
| Grants and contributions not<br>restricted to specific programs | 3,130,526                      | 2,958,348      | 172,178      |
| Unrestricted investment earnings                                | (81,337)                       | 1,146,369      | (1,227,706)  |
| Other   | 230,352                        | 162,422        | 67,930       |
| Total revenues  | <b>67,604,578</b>              | 64,552,224     | 3,052,354    |
| Expenses:   |                                |                |              |
| General government  | 9,309,946                      | 10,002,388     | (692,442)    |
| Public safety   | 20,230,339                     | 20,622,945     | (392,606)    |
| Public works  | 15,941,572                     | 21,852,089     | (5,910,517)  |
| Parks and recreation  | 14,166,122                     | 9,473,531      | 4,692,591    |
| Interest on long-term debt                                      | 1,449,591                      | 1,829,162      | (379,571)    |
| Total expenses  | <b>61,097,570</b>              | 63,780,115     | (2,682,545)  |
| Change in net position  | <b>6,507,008</b>               | 772,109        | 5,734,899    |
| Net position - beginning of year:                               | <b>334,725,640</b>             | 333,953,531    | 772,109      |
| Net position - end of year                                      | <b>\$ 341,232,648</b>          | \$ 334,725,640 | \$ 6,507,008 |

### Governmental Activities

Total resources available during the year to finance governmental operations consisted of program revenues of \$10.5 million and general revenues of \$57.0 million at December 31, 2021. Total expenses of governmental activities during the year were \$61 million; thus, net position increased to \$341.2 million. The chart below presents revenues and expenses in governmental activities for the past five years.

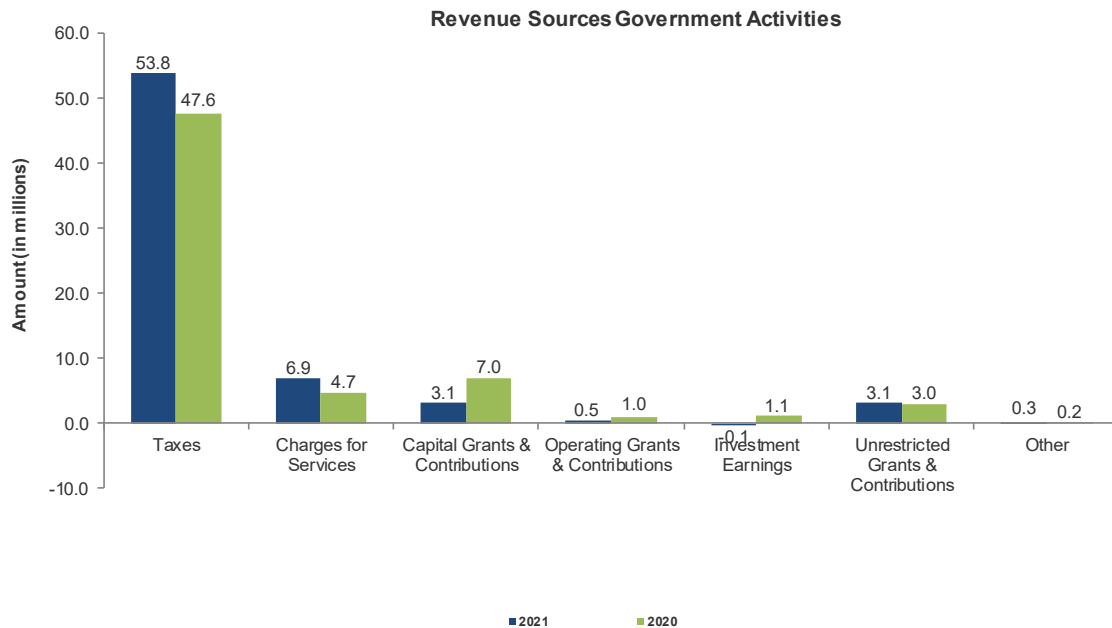


The cost of all governmental activities for fiscal year ended December 31, 2021 was \$61.1 million. However, as shown in the Statement of Activities the amount that the taxpayers ultimately financed for these activities was only \$57.1 million because some of the cost was paid by those who directly benefitted from the programs (\$6.9 million) or by other governments and organizations that subsidized certain programs with operating grants and contributions and capital grants and contributions (\$3.6 million). Overall, the City's governmental program revenues were \$10.5 million. The City paid for the remaining "public benefit" portion of governmental activities with \$53.8 million in taxes (some of which could only be used for certain programs) and \$3.3 million of other revenues, such as interest and general entitlements and reserves.

The following in-depth analysis of the major revenue sources and expenses.

- Charges for services in total in 2021 were \$6.9 million compared to \$4.7 million in 2020. Public Works and Parks and Recreation saw the largest increases with \$1.7 million and \$1 million respectively as the City began to see a sense of normalcy return from the pandemic. Business licenses waived during 2020, were once again issued in 2021. Inspection fees increased by \$12,000. Building permits in 2021 were \$1,109,000 compared to \$843,000 in 2020.
- Capital and operating grants and contributions totaled \$3.6 million in 2021 compared to \$8 million in 2020. The large decrease was due to \$6.9 million in local grants received within the Public Works department in 2020 that the City did not receive in 2021. Grant receipts vary each year depending on the types of projects and the funding available from outside resources. In 2021, the City received \$2.6 million for the American Rescue Plan Fund (ARPA). The City will receive another portion in 2022. Infrastructure donated in 2021 was \$1.0 million compared to \$3.7 million in 2020. These donated infrastructure amounts vary depending on the development project. In 2021, the City received \$528,000 in donated streets, land, right of way and storm sewers from development compared to \$3.5 million in 2020.
- Sales and use tax revenue increased from \$18.2 million in 2020 to \$22.0 million in 2021. The increase in total sales tax is due to businesses and restaurants starting to open back up as well as on-line sales tax received.
- The City recognized depreciation expense of \$11.0 million in 2021. This is a slight increase from the 2020 depreciation expense of \$10.7 million. The City continues to replace machinery and equipment as needed.
- The City capitalized \$2.9 million in depreciable capital assets during 2021. This is much less than the \$15.9 million capitalized in 2020 mainly due to a significant decrease of \$11.3 million in infrastructure from the continued effects of the intentional slowdown in construction in response to the pandemic as well as a decrease of \$1.7 million in machinery and equipment due to supply and demand issues. Construction in progress went from \$3.1 million at the end of 2020 to \$8.4 million at the end of 2021. There were several large CIP projects that were moved out of work in process during 2020. The year-end CIP balance included projects started in 2020 and moved to 2021. Disposals of depreciable assets went from \$3.7 million in 2020 to \$1.4 million in 2021. The disposals of capital assets decreased due to new assets not being added to the fleet, therefore no trade-ins or sales.
- Personnel Services increased in 2021 to \$31.9 million compared to \$30.4 million for 2020. Personnel expenses were effected by annual merit increases, rises in health insurance and required contributions to KPERS.

The chart below illustrates the total revenue from governmental activities for the fiscal year ended December 31, 2021 and 2020 respectively.



## FUND FINANCIAL ANALYSIS

### General Fund

The General Fund is the chief operating fund of the City of Leawood. Fund balance for the General Fund increased by \$3.8 million for the fiscal year ended December 31, 2021, with an ending balance of \$17.0 million. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund operating expenditures. Unassigned fund balance represents 28.1% of the total General Fund operating expenditures, while total fund balance represents 40.3% of that same amount.

Total fund balance is represented by five components: Non-spendable, Restricted, Committed, Assigned and Unassigned. The Non-spendable fund balance is \$0.1 million. This amount represents inventories and prepaid items that do not fluctuate a lot from year to year. The amount assigned for the 2022 budgeted use of fund balance was \$5.1 million. This amount varies depending on planned and budgeted expenditures for the following year. The unassigned fund balance is \$11.9 million in 2021 compared to \$5.6 million in 2020.

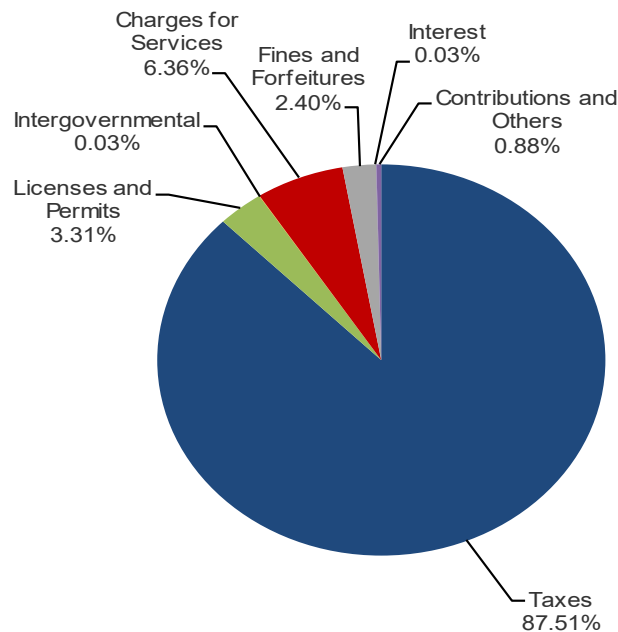
**CITY OF LEAWOOD, KANSAS**  
 Management's Discussion And Analysis (*Continued*)

The table below shows the City's General Fund balance for the past five years.

|                              | 2021                 | 2020                 | 2019                 | 2018                 | 2017                 | 2016                 |
|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Fund balance                 |                      |                      |                      |                      |                      |                      |
| Nonspendable                 | \$ 75,762            | \$ 63,412            | \$ 104,630           | \$ 129,986           | \$ 116,641           | \$ 123,218           |
| Assigned                     | 5,070,266            | 7,532,376            | 6,679,837            | 5,376,591            | 2,713,627            | 4,980,428            |
| Unassigned                   | 11,853,780           | 5,641,346            | 9,123,801            | 7,797,408            | 15,166,558           | 9,771,761            |
| <b>Total fund balance</b>    | <b>\$ 16,999,808</b> | <b>\$ 13,237,134</b> | <b>\$ 15,908,268</b> | <b>\$ 13,303,985</b> | <b>\$ 17,996,826</b> | <b>\$ 14,875,407</b> |
| Fund balance - beginning     | \$ 13,237,132        | \$ 15,908,268        | \$ 13,303,982        | \$ 17,996,826        | \$ 14,875,406        | \$ 14,494,247        |
| Operating surplus            | 10,574,123           | 6,549,288            | 5,966,750            | 7,338,250            | 10,055,884           | 5,720,367            |
| Transfers                    | (6,811,449)          | (9,220,424)          | (3,362,464)          | (12,031,091)         | (6,934,464)          | (5,339,207)          |
| <b>Fund balance - ending</b> | <b>\$ 16,999,806</b> | <b>\$ 13,237,132</b> | <b>\$ 15,908,268</b> | <b>\$ 13,303,985</b> | <b>\$ 17,996,826</b> | <b>\$ 14,875,407</b> |

General Fund revenues were \$5.7 million higher in 2021 compared to 2020. Property taxes in 2021 were \$1.5 million higher than 2020 because of an increase in assessed valuation. Sales tax revenues increased by \$3.9 million due to post pandemic recovery and online sales during the year. Franchise fees in total were \$65,000 lower in 2021 compared to 2020. Gas, electric, and cable franchise fees remained consistent. Franchise fees fluctuate according to usage, weather and rate changes. Motor vehicle taxes were \$68,000 higher than 2020 and are dependent on vehicle sales within the year. Fines and forfeitures increased by \$200,000 due to traffic enforcement. In 2021 there were 7,695 traffic violations compared to 7,769 in 2020. Parks and Recreation program revenues fluctuate from year to year because of weather and other factors. The city's golf course, Ironhorse, was able to stay open during most of the year and had an increase from 2020 to 2021 in greens fees, driving range fees and golf car rental of approximately \$314,000.

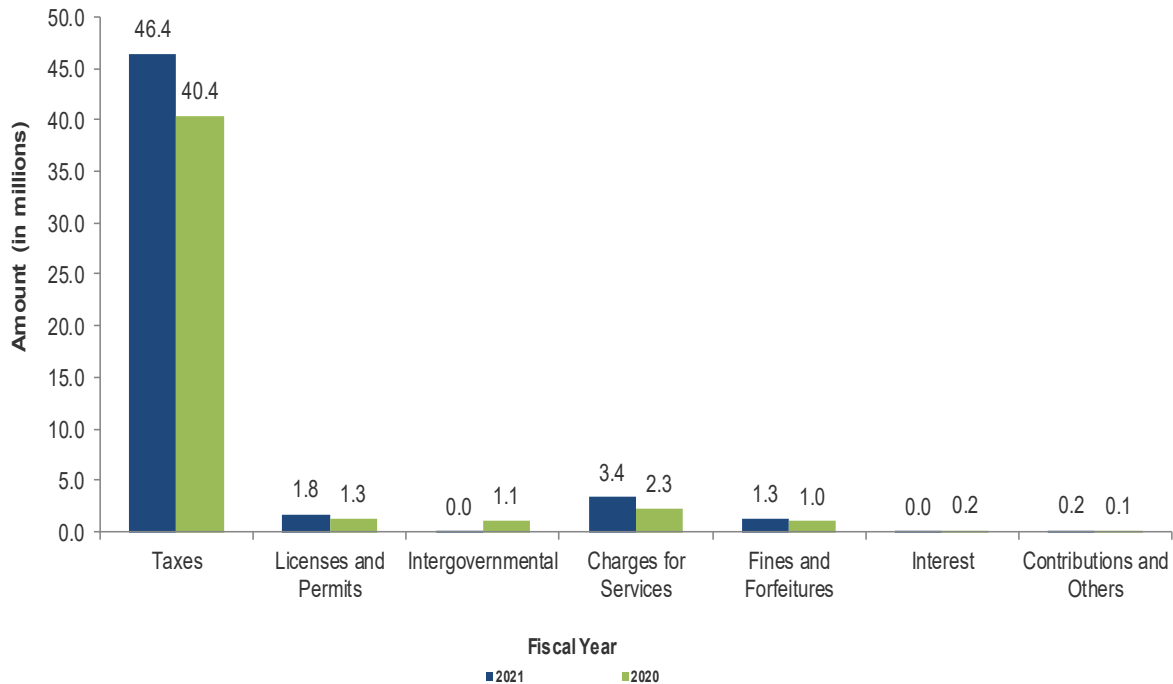
The graph below illustrates General Fund revenues by source.



**CITY OF LEAWOOD, KANSAS**  
**Management's Discussion And Analysis (Continued)**

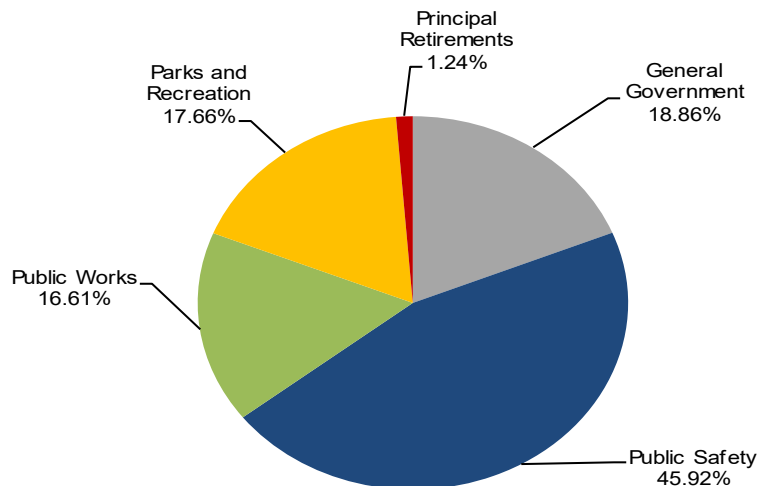
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The graph below presents a comparison of each General Fund revenue source for the fiscal years ended December 31, 2021 and 2020.



General Fund expenditures increased from 2021 to 2020 by \$2.2 million. Public safety expenditure increased by \$1.2 million primarily due to a new firetruck lease. Personnel costs were also higher in 2021 due to pay increases and costs of benefits provided to employees. All department's expenditures were below budget in 2021 for a total saving to the City of \$3.4 million.

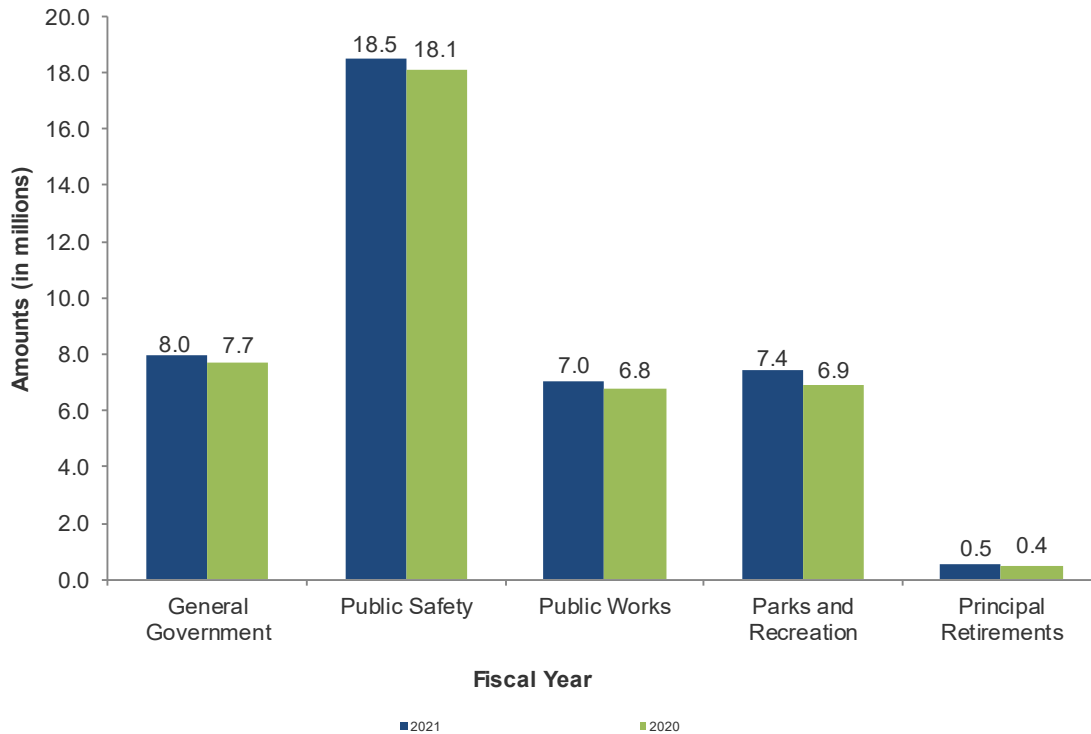
The graph below presents General Fund expenditures by category.



**CITY OF LEAWOOD, KANSAS**  
 Management’s Discussion And Analysis (*Continued*)

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The graph below illustrates a comparison of each expenditure category for the fiscal years ended December 31, 2021 and 2020.



Transfers to other funds decreased by \$1.6 million from the prior year. The capital equipment and pay-as-you-go project transfers fluctuate as necessary to fund the C.I.P. (Capital Improvement Program) and the Vehicle and Equipment Replacement Schedules. Transfers to the Public Safety Improvement Fund and the Economic Development Fund from the General Fund stayed consistent with \$1.1 million in 2021 and 2020.

**Other Governmental Funds**

The fund balance for the Debt Service Fund remained consistent at \$10.6 million. This balance represents 100% of the 2021 annual debt service payments.

The fund balance in the Capital Projects Fund went from \$(15.1) million in 2020 to \$(0.6) million in 2021. This change in fund balance is primarily the result of a \$16,975,000 bond issuance which is not reported as a liability at the fund level.

The Municipal Equipment Fund had an ending fund balance of \$13.5 million. This is an increase of \$1.4 million over 2020. The increase is due to a large transfer of \$2.5 million in 2021 from the General Fund for capital expenditures.

## DEBT ADMINISTRATION

As of December 31, 2021, the City of Leawood had total bonded debt outstanding of \$53,760,000. All of this debt is backed by the full faith and credit of the City.

### **City Of Leawood's Outstanding Debt General Obligation And Revenue Bonds**

|                          | <b>Governmental Activities</b> |               |               |
|--------------------------|--------------------------------|---------------|---------------|
|                          | <b>2021</b>                    | <b>2020</b>   | <b>Change</b> |
| General Obligation Bonds | <b>\$ 53,760,000</b>           | \$ 42,060,000 | \$ 11,700,000 |

The City of Leawood achieved its first AAA bond rating from Moody's Investor Service in April 2008 and it was re-affirmed again in August 2021. This bond rating is a clear indication of the sound financial condition of the City of Leawood. This achievement is a primary factor in keeping interest costs low on the City's outstanding debt.

Kansas statutes limit the amount of general obligation debt that a unit of government can issue to thirty percent of the total assessed value of taxable property located within the City's boundaries. The legal debt margin for City of Leawood is \$297,851,042.

Additional information regarding the City of Leawood's long-term debt can be found in Note 9.

## CAPITAL ASSETS

The capital assets of the City are those assets which are used in the performance of the City's functions including infrastructure assets. At December 31, 2021, net capital assets of the governmental activities (net position) totaled \$345.6 million. Depreciation on capital assets is recognized in the Government-Wide financial statements. Refer to the Notes to Basic Financial Statements No. 6 for detail regarding capital assets.

The City has elected to use the "Modified Approach" as defined by GASB Statement No. 34 for infrastructure reporting for its streetlights and traffic signals. Under GASB Statement No. 34, eligible infrastructure capital assets are not required to be depreciated under the following requirements:

- The City manages the eligible infrastructure capital assets using an asset management system with characteristics of (1) an up-to-date inventory; (2) condition assessments and summarizing the results using a measurement scale; and (3) estimation of the annual amounts to maintain and preserve at the established condition assessment level.
- The City documents that the eligible infrastructure capital assets are being preserved approximately at or above the established and disclosed condition assessment level.



**CITY OF LEAWOOD, KANSAS**  
 Management's Discussion And Analysis (*Continued*)

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It is the City's policy to maintain and preserve streetlights and traffic signals at least at 85% of their normal operating mode. Street lights and traffic signals are often out of service for the following factors: (1) life of lamp light; (2) accidents by vehicles or contractors who excavate in the City's Right of Ways; (3) weather, such as high winds, rain, snow and ice; and (4) vandalism. During 2020, the City contracted with an outside service provider to perform inspections. The City also relies on citizens to report streetlight and traffic signal outages or malfunctions. The provider performs a monthly visual inspection on the streetlights and traffic signals and reports to the City Engineer. The City's policy is to repair/replace any outages or malfunctions within 48 hours. The average monthly condition assessment for 2021 was 98.8%. For 2021 the city incurred expenditures of \$272,856 compared to the budgeted amount of \$413,000 to maintain the condition assessment level.

The table below presents summary information on the City's capital assets.

|                            | <b>Governmental Activities</b> |                |                      |
|----------------------------|--------------------------------|----------------|----------------------|
|                            | <b>2021</b>                    | 2020           | Percentage<br>Change |
| Land/right of way          | <b>\$ 121,270,487</b>          | \$ 121,270,486 | 0%                   |
| Buildings and improvements | <b>37,019,831</b>              | 39,271,582     | -6%                  |
| Machinery and equipment    | <b>10,143,022</b>              | 10,621,955     | -5%                  |
| Infrastructure             | <b>168,755,607</b>             | 174,175,772    | -3%                  |
| Construction in progress   | <b>8,421,786</b>               | 3,094,258      | 172%                 |
| <b>Total</b>               | <b>\$ 345,610,733</b>          | \$ 348,434,053 | -1%                  |

CIP increased by 172% from 2020 to 2021. The City began many projects in 2021 compared to 2020.

**GENERAL FUND BUDGETARY HIGHLIGHTS**

The legally adopted budget for the General Fund was not amended by the Governing Body during 2021.

In total, the General Fund had a favorable variance from the final budget by \$3.9 million. Revenues had a variance of \$4,257,000 with the largest variance being in Taxes. Property taxes increased in 2021 by \$1.5 million. Charges for services increased by \$1.5 million as the City has seen a return back to normalcy following the pandemic. Fines and forfeitures and interest showed small variances.

**CITY OF LEAWOOD, KANSAS**  
Management's Discussion And Analysis (*Continued*)

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The General Fund expenditures of \$42.2 million show a favorable variance of \$3.1 million when compared to the final budget of \$45.3 million. General Government, Public Safety, Public Works and Parks and Recreation all reported favorable expenditure variances in 2021. Over \$.6 million of the savings were in personnel costs from position vacancies. Commodities and professional and contractual support was \$3.2 million below the final budget. Careful and conservative spending was used throughout the year.

|                     |                     |
|---------------------|---------------------|
| Final budget        | \$ 45,257,016       |
| Expenditure actuals | <u>(42,422,819)</u> |
| Variance under      | <u>\$ 2,834,197</u> |

### **ECONOMIC OUTLOOK**

The 2022 economic outlook for Leawood is looking better than the 2021 actual results. It is anticipated that sales tax and program revenues will continue to increase to their pre-COVID amounts during 2022. Leawood continues to have a diversified revenue base with the largest category, 40%, coming from property taxes; followed by the sales taxes of 26% and finally other governmental revenue of 34%. For the 2022 budget year, Leawood is anticipating a 3.0% increase in assessed valuation. Over the last 10 years the City's property tax base has increased 3.5% on average per year. The City is also anticipating sales tax to remain the same in 2022 and a gradual increase in 2023 and the following years.

At the close of 2022, the City's operating reserves are expected to be at 50% of expenditures, which is above the minimum goal of 11% set by the Governing Body.

Debt reserves in 2022 are budgeted at \$8,025,189 or 99% of debt service expenditures. This reserve level provides a financial cushion for the City in the event that property tax collection rates fall. This level of reserves also provides an added layer of protection in the event that there are delayed payments from our special benefit debt.

Leawood will continue to use a financial forecasting and planning model to monitor financial progress in the coming years. Monitoring revenue and expenditures throughout the year ensures that fund balances remain within policy standards and will provide for the future needs of the City.

### **CONTACTING THE CITY'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. If you have questions about this report or need any additional financial information, contact the Finance Department, City of Leawood, 4800 Town Center Drive, Leawood, KS 66211 or phone 913-663-9125.

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## **Basic Financial Statements**

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# CITY OF LEAWOOD, KANSAS

## STATEMENT OF NET POSITION

December 31, 2021

|   | <b>Governmental<br/>Activities</b> |
|---|------------------------------------|
| <b>Assets</b>   |                                    |
| Pooled cash and investments   | \$ 128,751,261                     |
| Restricted cash   | 156,513                            |
| Receivables (net of allowance for uncollectibles):                              |                                    |
| Property tax  | 26,352,012                         |
| Sales tax   | 4,401,367                          |
| Transient guest tax   | 119,055                            |
| Franchise tax   | 383,186                            |
| Special assessments - current   | 3,166,822                          |
| Intergovernmental   | 1,305,352                          |
| Interest  | 94,403                             |
| Accounts  | 68,558                             |
| Inventory and prepaid items   | 75,762                             |
| Special assessments receivable - noncurrent                                     | 2,484,689                          |
| Capital assets:   |                                    |
| Land and other capital assets, nondepreciable                                   | 152,265,734                        |
| Other capital assets, net of depreciation                                       | 193,344,999                        |
| <b>Total Assets</b>   | <b>512,969,713</b>                 |
| <b>Deferred Outflows Of Resources</b>   |                                    |
| Deferred loss on refunding  | 26,149                             |
| Deferred contributions to pension plan  | 1,712,331                          |
| Proportionate share of collective deferred outflows of resources - pension plan | 5,021,700                          |
| Deferred outflows of resources - OPEB   | 222,370                            |
| <b>Total Deferred Outflows Of Resources</b>                                     | <b>6,982,550</b>                   |
| <b>Liabilities</b>  |                                    |
| Accounts payable  | 1,516,362                          |
| Due to employees and others   | 1,122,613                          |
| Temporary notes payable   | 48,480,566                         |
| Accrued interest payable  | 750,616                            |
| Unused grant funds  | 2,649,829                          |
| Municipal court deposits  | 156,513                            |
| Long-term liabilities:  |                                    |
| Due within one year   | 8,884,023                          |
| Due in more than one year   | 55,016,738                         |
| Net pension liability due in more than one year                                 | 22,004,242                         |
| OPEB liability due in more than one year  | 3,862,279                          |
| <b>Total Liabilities</b>  | <b>144,443,781</b>                 |
| <b>Deferred Inflows Of Resources</b>  |                                    |
| Deferred gain on refunding  | 74,893                             |
| Property tax  | 26,352,012                         |
| Proportionate share of collective deferred inflows of resources - pension plan  | 6,807,369                          |
| Deferred inflows of resources - OPEB  | 1,041,560                          |
| <b>Total Deferred Inflows Of Resources</b>                                      | <b>34,275,834</b>                  |
| <b>Net Position</b>   |                                    |
| Net investment in capital assets  | 283,426,120                        |
| Restricted for:   |                                    |
| Bridges, streets and signals  | 3,197,322                          |
| Debt service  | 16,117,952                         |
| Parks and recreation  | 1,091,970                          |
| Tourism promotion   | 1,159,556                          |
| Other purposes  | 257,339                            |
| Unrestricted  | 35,982,389                         |
| <b>Total Net Position</b>   | <b>\$ 341,232,648</b>              |

# CITY OF LEAWOOD, KANSAS

## STATEMENT OF ACTIVITIES For The Year Ended December 31, 2021

| Functions/Programs                   | Expenses             | Program Revenues           |  |  | Net Expense<br>And Changes<br>In Net Position |
|--------------------------------------|----------------------|----------------------------|--|--|---|
|                                      |                      | Charges<br>For<br>Services | Operating<br>Grants And<br>Contributions | Capital<br>Grants And<br>Contributions |   |
| <b>Governmental Activities</b>       |                      |                            |  |  |   |
| General government                   | \$ 9,309,946         | \$ 1,580,112               | \$ —                                     | \$ —                                   | \$ (7,729,834)                                |
| Public safety                        | 20,230,339           | 111,177                    | 14,551                                   | —                                      | (20,104,611)                                  |
| Public works                         | 15,941,572           | 1,808,326                  | 505,422                                  | 3,102,745                              | (10,525,079)                                  |
| Parks and recreation                 | 14,166,122           | 3,390,937                  | 22,500                                   | —                                      | (10,752,685)                                  |
| Interest on long-term debt           | 1,449,591            | —                          | —  | —                                      | (1,449,591)                                   |
| <b>Total Governmental Activities</b> | <b>\$ 61,097,570</b> | <b>\$ 6,890,552</b>        | <b>\$ 542,473</b>                        | <b>\$ 3,102,745</b>                    | <b>(50,561,800)</b>                           |

### General Revenues

|  |                       |
|--|-----------------------|
| Property taxes levied for:                                   |                       |
| Property taxes for general purposes                          | 21,077,558            |
| Property taxes for debt service                              | 5,501,767             |
| Sales taxes  | 22,023,724            |
| Transient guest taxes  | 369,289               |
| Franchise taxes  | 3,244,572             |
| Other taxes  | 1,572,357             |
| Grants and contributions not restricted to specific programs | 3,130,526             |
| Unrestricted investment earnings (loss)                      | (81,337)              |
| Miscellaneous  | 230,352               |
| <b>Total General Revenues</b>                                | <b>57,068,808</b>     |
| Change in net position                                       | 6,507,008             |
| <b>Net Position - Beginning Of Year</b>                      | <b>334,725,640</b>    |
| <b>Net Position - Ending</b>                                 | <b>\$ 341,232,648</b> |

# CITY OF LEAWOOD, KANSAS

## BALANCE SHEET - GOVERNMENTAL FUNDS December 31, 2021

|  | General<br>Fund      | Debt<br>Service      | Capital<br>Projects  | Municipal<br>Equipment<br>Reserve | Nonmajor<br>Govern-<br>mental<br>Funds | Total<br>Govern-<br>mental<br>Funds |
|--|----------------------|----------------------|----------------------|-----------------------------------|--|-------------------------------------|
| <b>Assets</b>  |                      |                      |                      |                                   |  |                                     |
| Pooled cash and investments                                  | \$ 14,251,214        | \$ 10,449,589        | \$ 48,120,403        | \$ 13,730,579                     | \$ 42,199,476                          | \$ 128,751,261                      |
| Restricted assets  | 156,513              | —                    | —                    | —                                 | —                                      | 156,513                             |
| Receivables:   |                      |                      |                      |                                   |  |                                     |
| Property tax   | 21,024,913           | 5,327,099            | —                    | —                                 | —                                      | 26,352,012                          |
| Sales tax  | 3,921,645            | —                    | —                    | —                                 | 479,722                                | 4,401,367                           |
| Transient guest tax  | —                    | —                    | —                    | —                                 | 119,055                                | 119,055                             |
| Franchise tax  | 383,186              | —                    | —                    | —                                 | —                                      | 383,186                             |
| Special assessments  | —                    | 5,566,511            | —                    | —                                 | 85,000                                 | 5,651,511                           |
| Intergovernmental  | 449,112              | 93,641               | 468,334              | —                                 | 294,265                                | 1,305,352                           |
| Interest   | 11,516               | 8,211                | 34,810               | 10,300                            | 29,566                                 | 94,403                              |
| Accounts   | 68,558               | —                    | —                    | —                                 | —                                      | 68,558                              |
| Inventory and prepaid items                                  | 75,762               | —                    | —                    | —                                 | —                                      | 75,762                              |
| Due from other funds   | —                    | —                    | —                    | —                                 | 466,676                                | 466,676                             |
| <b>Total Assets</b>  | <b>\$ 40,342,419</b> | <b>\$ 21,445,051</b> | <b>\$ 48,623,547</b> | <b>\$ 13,740,879</b>              | <b>\$ 43,673,760</b>                   | <b>\$ 167,825,656</b>               |
| <b>Liabilities</b>   |                      |                      |                      |                                   |  |                                     |
| Accounts payable and accrued liabilities                     | \$ 571,896           | \$ —                 | \$ 485,401           | \$ 211,670                        | \$ 247,395                             | \$ 1,516,362                        |
| Due to employees and others                                  | 1,122,613            | —                    | —                    | —                                 | —                                      | 1,122,613                           |
| Due to other funds   | 466,676              | —                    | —                    | —                                 | —                                      | 466,676                             |
| Temporary notes payable                                      | —                    | —                    | 48,480,566           | —                                 | —                                      | 48,480,566                          |
| Accrued interest payable                                     | —                    | —                    | 262,845              | —                                 | —                                      | 262,845                             |
| Unused grant funds   | —                    | —                    | —                    | —                                 | 2,649,829                              | 2,649,829                           |
| Municipal court deposits                                     | 156,513              | —                    | —                    | —                                 | —                                      | 156,513                             |
| <b>Total Liabilities</b>                                     | <b>2,317,698</b>     | <b>—</b>             | <b>49,228,812</b>    | <b>211,670</b>                    | <b>2,897,224</b>                       | <b>54,655,404</b>                   |
| <b>Deferred Inflows Of Resources</b>                         |                      |                      |                      |                                   |  |                                     |
| Property tax   | 21,024,913           | 5,327,099            | —                    | —                                 | —                                      | 26,352,012                          |
| Special assessments  | —                    | 5,566,511            | —                    | —                                 | 85,000                                 | 5,651,511                           |
| <b>Total Deferred Inflows Of Resources</b>                   | <b>21,024,913</b>    | <b>10,893,610</b>    | <b>—</b>             | <b>—</b>                          | <b>85,000</b>                          | <b>32,003,523</b>                   |
| <b>Fund Balances</b>   |                      |                      |                      |                                   |  |                                     |
| <b>Nonspendable:</b>   |                      |                      |                      |                                   |  |                                     |
| Inventory  | 75,762               | —                    | —                    | —                                 | —                                      | 75,762                              |
| <b>Restricted For:</b>                                       |                      |                      |                      |                                   |  |                                     |
| Social services  | —                    | —                    | —                    | —                                 | 256,647                                | 256,647                             |
| Parks and recreation   | —                    | —                    | —                    | —                                 | 1,091,970                              | 1,091,970                           |
| Tourism promotion  | —                    | —                    | —                    | —                                 | 1,159,556                              | 1,159,556                           |
| Bridges, streets and signals                                 | —                    | —                    | —                    | —                                 | 3,197,322                              | 3,197,322                           |
| Debt service reserve   | —                    | 10,551,441           | —                    | —                                 | —                                      | 10,551,441                          |
| Law enforcement  | —                    | —                    | —                    | —                                 | 692                                    | 692                                 |
| <b>Committed To:</b>   |                      |                      |                      |                                   |  |                                     |
| Economic development   | —                    | —                    | —                    | —                                 | 13,243,244                             | 13,243,244                          |
| Equipment purchases  | —                    | —                    | —                    | 13,529,209                        | —                                      | 13,529,209                          |
| Bridges, streets and signals                                 | —                    | —                    | —                    | —                                 | 2,305,305                              | 2,305,305                           |
| Justice center   | —                    | —                    | —                    | —                                 | 9,060,277                              | 9,060,277                           |
| City art   | —                    | —                    | —                    | —                                 | 479,572                                | 479,572                             |
| Park improvements  | —                    | —                    | —                    | —                                 | 245,932                                | 245,932                             |
| Other capital projects                                       | —                    | —                    | —                    | —                                 | 9,655,381                              | 9,655,381                           |
| <b>Assigned To:</b>  |                      |                      |                      |                                   |  |                                     |
| Appropriation of fund balance for 2022                       | 5,070,266            | —                    | —                    | —                                 | —                                      | 5,070,266                           |
| Other purposes   | —                    | —                    | —                    | —                                 | 8,757                                  | 8,757                               |
| <b>Unassigned</b>  | <b>11,853,780</b>    | <b>—</b>             | <b>(605,265)</b>     | <b>—</b>                          | <b>(13,119)</b>                        | <b>11,235,396</b>                   |
| <b>Total Fund Balances</b>                                   | <b>16,999,808</b>    | <b>10,551,441</b>    | <b>(605,265)</b>     | <b>13,529,209</b>                 | <b>40,691,536</b>                      | <b>81,166,729</b>                   |
| <b>Total Liabilities, Deferred Inflows And Fund Balances</b> | <b>\$ 40,342,419</b> | <b>\$ 21,445,051</b> | <b>\$ 48,623,547</b> | <b>\$ 13,740,879</b>              | <b>\$ 43,673,760</b>                   | <b>\$ 167,825,656</b>               |

# CITY OF LEAWOOD, KANSAS

## RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION December 31, 2021

**Total Fund Balance - Governmental Funds** \$ 81,166,729

Amounts reported for governmental activities in the statement of net position are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Net Position the cost of those assets is capitalized and shown at cost or estimated cost, net of accumulated depreciation. This is the amount of net capital assets reported in the Statement of Net Position. 345,610,733

Certain long-term assets not collected within the 60-day availability period are not available to pay for current period expenditures and are therefore deferred in the fund financial statements. 5,651,511

Certain deferred outflows and inflows of resources related to pensions represent a consumption or acquisition of net position in a future period and therefore are not reported in the funds:

|  |             |
|--|-------------|
| Share of deferred outflows of pension plan | 5,021,700   |
| Share of deferred outflows of OPEB         | 222,370     |
| Share of deferred inflows of pension plan  | (6,807,369) |
| Share of deferred inflows of OPEB          | (1,041,560) |

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term liabilities and related items:

|  |              |
|--|--------------|
| Deferred loss on refunding             | 26,149       |
| Deferred gain on refunding             | (74,893)     |
| Deferred contributions to pension plan | 1,712,331    |
| Unamortized premiums and discounts     | (5,818,387)  |
| Accrued interest payable               | (487,771)    |
| Net pension liability                  | (22,004,242) |
| OPEB liability                         | (3,862,279)  |
| Compensated absences                   | (2,324,317)  |
| Long-term debt                         | (55,758,057) |

**Total Net Position Of Governmental Activities** \$ 341,232,648

# CITY OF LEAWOOD, KANSAS

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS For The Year Ended December 31, 2021

|   | General<br>Fund      | Debt<br>Service      | Capital<br>Projects | Municipal<br>Equipment<br>Reserve | Nonmajor<br>Govern-<br>mental<br>Funds | Total<br>Govern-<br>mental<br>Funds |
|---|----------------------|----------------------|---------------------|-----------------------------------|--|-------------------------------------|
| <b>Revenues</b>                             |                      |                      |                     |                                   |  |                                     |
| Taxes                                       | \$ 46,377,755        | \$ 5,817,440         | \$ —                | \$ —                              | \$ 4,474,145                           | \$ 56,669,340                       |
| Licenses and permits                        | 1,756,769            | —                    | —                   | —                                 | 488,885                                | 2,245,654                           |
| Intergovernmental                           | 14,551               | —                    | 467,834             | —                                 | 2,634,911                              | 3,117,296                           |
| Charges for services                        | 3,370,863            | —                    | —                   | —                                 | —                                      | 3,370,863                           |
| Fines and forfeitures                       | 1,274,035            | —                    | —                   | —                                 | —                                      | 1,274,035                           |
| Special assessments                         | —                    | 1,984,644            | —                   | —                                 | 75,927                                 | 2,060,571                           |
| Investment income (loss)                    | 16,875               | (88)                 | (36,422)            | (16,271)                          | (45,431)                               | (81,337)                            |
| Contributions and other                     | 186,094              | —                    | —                   | 196,783                           | 10,175                                 | 393,052                             |
| <b>Total Revenues</b>                       | <b>52,996,942</b>    | <b>7,801,996</b>     | <b>431,412</b>      | <b>180,512</b>                    | <b>7,638,612</b>                       | <b>69,049,474</b>                   |
| <b>Expenditures</b>                         |                      |                      |                     |                                   |  |                                     |
| General government                          | 7,953,833            | —                    | —                   | —                                 | 1,282,401                              | 9,236,234                           |
| Public safety                               | 18,509,410           | —                    | —                   | —                                 | —                                      | 18,509,410                          |
| Parks and recreation                        | 7,448,729            | —                    | —                   | —                                 | 8,356                                  | 7,457,085                           |
| Public works                                | 7,006,615            | —                    | —                   | —                                 | —                                      | 7,006,615                           |
| Capital outlay:                             |                      |                      |                     |                                   |  |                                     |
| General government                          | —                    | —                    | —                   | 105,343                           | —                                      | 105,343                             |
| Public safety                               | 736,830              | —                    | 187,581             | 328,484                           | 393,609                                | 1,646,504                           |
| Parks and recreation                        | 242,580              | —                    | 1,794,021           | 268,608                           | 897,576                                | 3,202,785                           |
| Public works                                | —                    | —                    | 2,509,142           | 522,276                           | 6,543,597                              | 9,575,015                           |
| Debt service:                               |                      |                      |                     |                                   |  |                                     |
| Principal retirement                        | 471,730              | 6,270,000            | —                   | —                                 | —                                      | 6,741,730                           |
| Interest and fiscal charges                 | 53,092               | 1,501,832            | 363,027             | —                                 | —                                      | 1,917,951                           |
| <b>Total Expenditures</b>                   | <b>42,422,819</b>    | <b>7,771,832</b>     | <b>4,853,771</b>    | <b>1,224,711</b>                  | <b>9,125,539</b>                       | <b>65,398,672</b>                   |
| <b>Revenues Over (Under) Expenditures</b>   | <b>10,574,123</b>    | <b>30,164</b>        | <b>(4,422,359)</b>  | <b>(1,044,199)</b>                | <b>(1,486,927)</b>                     | <b>3,650,802</b>                    |
| <b>Other Financing Sources (Uses)</b>       |                      |                      |                     |                                   |  |                                     |
| Transfers in                                | 262,000              | 1,663                | —                   | 2,500,000                         | 6,052,859                              | 8,816,522                           |
| Transfers out                               | (8,052,859)          | —                    | (1,663)             | —                                 | (762,000)                              | (8,816,522)                         |
| Capitalized leases                          | 979,410              | —                    | —                   | —                                 | —                                      | 979,410                             |
| Proceeds from bonds issued                  | —                    | —                    | 16,975,000          | —                                 | —                                      | 16,975,000                          |
| Bond Premiums                               | —                    | —                    | 1,991,281           | —                                 | —                                      | 1,991,281                           |
| <b>Total Other Financing Sources (Uses)</b> | <b>(6,811,449)</b>   | <b>1,663</b>         | <b>18,964,618</b>   | <b>2,500,000</b>                  | <b>5,290,859</b>                       | <b>19,945,691</b>                   |
| <b>Net Change In Fund Balances</b>          | <b>3,762,674</b>     | <b>31,827</b>        | <b>14,542,259</b>   | <b>1,455,801</b>                  | <b>3,803,932</b>                       | <b>23,596,493</b>                   |
| <b>Fund Balances - Beginning Of Year</b>    | <b>13,237,134</b>    | <b>10,519,614</b>    | <b>(15,147,524)</b> | <b>12,073,408</b>                 | <b>36,887,604</b>                      | <b>57,570,236</b>                   |
| <b>Fund Balances - End Of Year</b>          | <b>\$ 16,999,808</b> | <b>\$ 10,551,441</b> | <b>\$ (605,265)</b> | <b>\$ 13,529,209</b>              | <b>\$ 40,691,536</b>                   | <b>\$ 81,166,729</b>                |



# CITY OF LEAWOOD, KANSAS

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES For The Year Ended December 31, 2021

**Net Changes In Fund Balances - Total Governmental Funds** \$ 23,596,493

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

|                                    |              |
|------------------------------------|--------------|
| Capital outlay                     | 7,801,703    |
| Depreciation expense               | (10,998,679) |
| Loss on disposal of capital assets | (154,266)    |

The effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, contributed capital assets) is to increase net position.

|                                     |         |
|-------------------------------------|---------|
| Acquisition value of donated assets | 527,922 |
|-------------------------------------|---------|

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

|  |             |
|--|-------------|
| Change in deferred inflows for special assessments | (1,810,118) |
|--|-------------|

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. However, the proceeds from or repayment of principal is not recognized in the statement of activities; instead, it increases or reduces the liability in the statement of net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items:

|  |              |
|--|--------------|
| Amortization of deferred refunding and premiums                  | 468,360      |
| Interest expense   | 147,825      |
| Issuance of long-term debt                                       | (17,954,410) |
| Premium on long-term debt  | (1,991,281)  |
| Payment of long-term debt, including payments to refunding agent | 6,741,730    |
| Pension expense  | 353,969      |
| Other post employment benefits expense                           | (229,135)    |

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

|                              |       |
|------------------------------|-------|
| Accrued compensated absences | 6,895 |
|------------------------------|-------|

**Total Changes In Net Position Of Governmental Activities** \$ 6,507,008

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**Notes To Basic Financial Statements**

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# CITY OF LEAWOOD, KANSAS

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## NOTES TO BASIC FINANCIAL STATEMENTS

December 31, 2021

### 1. Summary Of Significant Accounting Policies

The following is a summary of significant accounting policies employed in the preparation of the accompanying financial statements.

#### **Reporting Entity**

The City of Leawood, Kansas (the City) was incorporated in November 1948 and became a first class city effective December 31, 1998. The City operates under the Mayor-Council form of government with the addition of a City Administrator. The City covers an area of approximately 15 square miles in northeastern Johnson County, Kansas. The City provides many services to its estimated 35,629 residents, including law enforcement, fire protection, and recreational facilities. Educational services are provided by separate governmental entities.

The accounting and reporting policies of the City conform to accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

The more significant accounting and reporting policies established in GAAP and practiced by the City are discussed below.

#### **Basis Of Presentation**

The City's basic financial statements include both government-wide (reporting the City as a whole) and fund financial statements (reporting the City's major funds).

#### *Government-Wide Financial Statements*

The statement of net position and the statement of activities display information about the City, the primary government, as a whole, with the exclusion of fiduciary funds. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

The Government-Wide Statement of Activities presents a comparison between expenses and program revenues for each program of the governmental activities. Expenses are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each program is self-financing or draws from the general revenues of the City. All interfund activity, other than interfund services provided and used, has been removed from these statements.

The City's net position is reported in three parts - net investment in capital assets; restricted net position; and unrestricted net position. The City first utilizes restricted resources to finance qualifying activities.

The government-wide focus is more on the sustainability of the City as an entity and the change in the City's net position resulting from the current year's activities.

#### Fund Financial Statements

Fund financial statements report detailed information about the City. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column.

#### Governmental Funds

The major governmental funds of the City are described below:

##### General Fund

The General Fund is the principal operating fund of the City that accounts for all financial transactions not accounted for in other funds. The majority of the current operating expenditures of the City are financed through revenues received by the General Fund.

##### Debt Service Fund

The Debt Service Fund is used to account for resources to be used for the payment of general long-term debt principal, interest and related costs.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

#### ***Capital Projects Fund***

The Capital Projects Fund accounts for the purchase and/or construction of major capital projects. These projects are normally financed by temporary notes and/or general obligation bonds.

#### ***Municipal Equipment Reserve Fund***

The Municipal Equipment Reserve Fund accounts for resources used for the acquisition of City equipment. Monies may be budgeted and transferred to the fund from any source which may be lawfully utilized for such purposes, including equipment use charges on the various departments and agencies of the City.

The other governmental funds of the City are considered nonmajor and are reported as nonmajor governmental funds within these financial statements.

#### ***Measurement Focus And Basis Of Accounting***

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned or when all eligibility requirements have been satisfied and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the City gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Any resources received before eligibility requirements (other than time requirements) are met and reported as unearned revenues. Any resources received before time requirements are met and reported as deferred inflows of resources. This differs from the manner in which governmental fund financial statements are prepared; therefore, the governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

All governmental funds are accounted for using modified accrual basis of accounting and the current financial resources measurement focus. Under this basis, revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

#### *Revenue Recognition*

In applying the susceptible to accrual concept under the modified accrual basis, certain revenue sources are deemed both measurable and available (collectible within the current year or within two months of year end and available to pay obligations of the current period). This includes investment earnings and state-levied locally shared taxes (including motor vehicle fees). Reimbursements due for federally funded projects are accrued as revenue at the time the expenditures are made, or when received in advance, deferred until expenditures are made.

Property taxes and special assessments, though measurable, are not available soon enough in the subsequent year to finance current period obligations. Therefore, property taxes and special assessment receivables are recorded and deferred in the fund statements until they become available.

Other revenues, including licenses and permits, certain charges for services, and miscellaneous revenues, are recorded as revenue when received in cash because they are generally not measurable until actually received.

Property taxes are recognized as revenue in the government-wide financial statements in the year intended to be financed by those taxes in accordance with provisions of GASB No. 33 and GASB No. 34.

#### *Expenditure Recognition*

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Most expenditures are measurable and are recorded when the related fund liability is incurred. However, principal and interest on general long-term debt, which have not matured are recognized when paid. Allocations of cost, such as depreciation and amortization, are not recognized in the governmental funds.

### **Financial Statement Accounts**

#### *Deposits And Investments*

The City temporarily pools available idle funds for the purpose of increasing revenue through investment activities. Each fund's portion of this pool is displayed on the financial statements as "Pooled cash and investments." Interest earned on this pool is allocated to various funds on the basis of the fund's month-end cash balance.

Investments are reported at fair value in accordance with Governmental Accounting Standards Board (GASB) Statement No. 72, *Fair Value Measurement and Application*.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

The City typically invests available cash in demand deposits, time deposits, and U.S. Government securities ranging from 30 to 365 days to maturity. The average yield on investments during the year was -.08% and the amount of investment loss was \$81,336.

From time to time, the City invests available cash in the Kansas Municipal Investment Pool (KMIP). KMIP is a pooled investment vehicle offered by the State of Kansas as a voluntary investment alternative for municipalities in the State of Kansas. KMIP is governed by the State of Kansas Pooled Money Investment Board. Investments in the KMIP are reported at net asset value, which approximates fair value.

#### *Inventories And Prepaid Items*

Inventory included on the City's financial statements is presented at cost if held by the City for its own use, and it is valued at the lower of cost or market, on a first-in first-out basis, if it is held for resale. Inventory consists of fuel, golf merchandise and food and beverage items. Certain payments reflect costs applicable to future accounting periods and are recorded as prepaid items. The City uses the consumption method for all inventory and prepaid items.

#### *Capital Assets*

Capital assets, which include property, equipment, and infrastructure assets (e.g. roads/curbs, bridges, storm drainage systems, etc. acquired in 1948 and after) are reported in the governmental activities columns in the government-wide financial statements. In the governmental fund statements, capital assets are charged to expenditures as purchased. Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, donated works of art, and similar items are recorded at acquisition value as of the date of the donation.

Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or more, and an estimated useful life of greater than one year. Additions or improvements that significantly extend the useful life of an asset, or that significantly increase the efficiency or capacity of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

Depreciation on exhaustible assets is recorded as an allocated expense in the statement of activities with accumulated depreciation reflected in the statement of net position. Depreciation is provided on the straight-line basis over the following estimated useful lives:

| <u>Assets</u>                           | <u>Years</u> |
|---|--------------|
| Buildings/building improvements         | 20 - 40      |
| Machinery and equipment                 | 5 - 15       |
| Infrastructure - fiber optic network    | 75           |
| Infrastructure - storm drainage systems | 75           |
| Infrastructure - streets/curbs          | 40           |
| Infrastructure - pedestrian bridges     | 30           |
| Infrastructure - bridges                | 45           |

One-half year of depreciation is taken in the year the assets are acquired or retired. Gains or losses from sales or retirements of capital assets are included in operations of the current period.

The City defines infrastructure as the basic physical assets that allow the City to function. The assets include the street network, storm drainage network, streetlight network, traffic signal network, and pedestrian and vehicle bridges and buildings combined with the site amenities such as parking and landscaped areas used by the City in the conduct of its business.

The City has elected to use the Modified Approach as defined by GASB No. 34 for infrastructure reporting of its streetlights and traffic signals. Under GASB No. 34, eligible infrastructure capital assets are not required to be depreciated under the following requirements:



## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

The City manages the eligible infrastructure capital assets using an asset management system with the characteristics of (1) an up-to-date inventory; (2) perform condition assessments and summarize the results using a measurement scale; and (3) estimate annual amounts to maintain and preserve at the established condition assessment level. The Modified Approach for these two networks entails the following:

*Streetlights And Traffic Signals* - City owned streetlights and traffic signals are inspected on a monthly basis to determine any outages. The City's standard for the streetlight and traffic signals networks is that 85% of the City's owned streetlights and traffic signals are operating on an annual basis. A monthly report is generated for the City indicating the number of lights that are out. The City Engineer reviews the monthly report to ensure that the 85% operating standard is maintained. Streetlights and traffic signals not owned by the City are not maintained by the City and therefore are not included in the City's capital assets. The City estimates that cost of maintenance of the streetlight and traffic signal systems at 85% on an annual basis to be \$413,000.

#### *Deferred Outflows Of Resources*

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

#### *Compensated Absences*

Under terms of the City's personnel policy, City employees are granted vacation and sick leave in varying amounts, based upon length of service. In the event of termination or separation, an employee is paid for accumulated vacation. Employees are not paid for accumulated sick leave upon termination. Accrued vacation is recorded as a long-term liability of the City in the Government-wide financial statements. However, in the governmental fund financial statements, a liability is only reported in the amount that has matured and is due at the end of the year.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Pensions*

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Kansas Public Employees' Retirement System (KPERS) and additions to and deductions from KPERS' fiduciary net position have been determined on the same basis as they are reported by KPERS. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### *Other Post Employment Benefit Plans (OPEB)*

The City sponsors a single-employer, defined benefit healthcare plan and participates in the Kansas Public Employees Death and Disability Plan, a multiple-employer defined benefit plan. The total OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense have been determined on the same basis as they are reported by the OPEB Plans. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms.

#### *Long-Term Liabilities*

All long-term liabilities are reported as liabilities in the government-wide statements. Long-term liabilities consist primarily of bonds payable, capital leases, other post employment benefit obligations, net pension liability, and accrued compensated absences. Bond premiums and discounts are deferred and amortized over the life of the bonds using a method which approximates the effective interest method.

Long-term liabilities for governmental funds are not reported as liabilities in the fund financial statements. In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Deferred Inflows Of Resources*

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

On the modified accrual basis of accounting, the City has recorded certain receivables where the related revenue is unavailable. Unavailable revenues have been reported as deferred inflows of resources on the governmental fund balance sheet.

#### *Special Assessments*

Kansas statutes require projects financed in part by special assessments to be financed through the issuance of general obligation bonds which are secured by the full faith and credit of the City. Special assessments paid prior to the issuance of bonds are recorded as revenue for the appropriate project. Special assessments received after issuance of bonds are recorded as revenue in the Debt Service Fund or in Special Revenue Funds. Further, state statutes require levying additional general ad valorem property taxes in the Debt Service Fund to finance delinquent special assessments receivable. Accordingly, special assessments receivable are primarily accounted for within the Debt Service Fund. Special assessments are levied over various periods, and the annual installments are due and payable with annual ad valorem property taxes. The City may foreclose liens against property benefited by special assessments when delinquent assessments are two years in arrears. Special assessment taxes levied are a lien on the property and are recorded as special assessment receivable in the Debt Service Fund with a corresponding amount recorded as deferred inflow of resources in the fund financial statements.

#### *Interfund Receivables And Payables*

During the course of operations, transactions occur between individual funds that may result in amounts owed between funds. Those related to the purchase of goods and services are classified as “due to and from other funds.” Short-term interfund loans are reported as due to and due from other funds. Long-term interfund loans (noncurrent portion) are reported as “advances from and to other funds.” Interfund receivables and payables between governmental funds are eliminated in the statement of net position.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Interfund Transfers*

Permanent reallocations of resources between funds of the reporting entity are classified as interfund transfers. For the purpose of the statement of activities, all interfund transfers between individual governmental funds have been eliminated unless interfund services were provided.

#### *Equity Classifications*

In the government-wide statements, equity is shown as net position and is classified into three components:

1. *Net investment in capital assets* - Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, related premiums or discounts, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
2. *Restricted net position* - Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
3. *Unrestricted net position* - All other net position that does not meet the definition of “restricted” or “net investment in capital assets.”

In the fund financial statements, governmental funds report fund balance in five different classifications:

1. *Nonspendable* - Assets legally or contractually required to be maintained or are not in spendable form. Such constraint is binding until the legal requirement is repealed or the amounts become spendable.
2. *Restricted* - Assets with externally imposed constraints, such as those mandated by creditors, grantors, and contributors, or laws and regulations. Such constraint is binding unless modified or rescinded by the applicable external body, laws or regulations.
3. *Committed* - Assets with a purpose formally imposed by ordinance of the City Council, binding unless modified or rescinded by the City Council through a similar action.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

4. *Assigned* - Assets constrained by the expressed written intent of the City Council, City Manager, Director of Resource Management, or designee as set forth in the City's purchasing policy pursuant to resolution #2149. Encumbrances shall be considered as assigned unless they specifically meet the requirements to be restricted or committed.
5. *Unassigned* - All amounts not included in the other fund balance classifications. The general fund shall be the only fund to report positive unassigned fund balance. All other governmental funds may report negative unassigned fund balance.

For the classification of fund balances, the City considers restricted amounts to have been spent first when an expenditure is incurred for the purposes for which both restricted and unrestricted fund balance is available. Expenditures are to be spent from restricted fund balance first, followed by committed, assigned and lastly unassigned.

### **Estimates**

The preparation of financial statements in conformity with GAAP requires management to make certain estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues, expenditures, expenses and other disclosures. Accordingly, actual results could differ from those estimates.

## **2. Stewardship, Compliance And Accountability**

### **Budgetary Control**

Kansas statutes require that an annual operating budget be legally adopted for the General Fund, Special Revenue Funds (unless specifically exempted by statute) and the Debt Service Fund. Special Revenue Funds requiring a legally adopted budget include the Special Alcohol Fund, the Special City Highway Fund, the Special Parks and Recreation Fund, the Special Law Enforcement Fund, and the Transient Guest Tax Fund. A legal operating budget is not required for Capital Projects Funds or for the American Revolution Tri-Centennial Special Revenue Fund, American Rescue Plan Fund, Resurrection TDD, Cornerstone TDD, Villagio TDD, Park Place TDD, Camelot Court CID, or Ranch Mart North CID.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

The statutes provide for the following sequence and timetable in the adoption of the legal annual operating budget:

1. Preparation of the budget for the succeeding calendar year on or before August 1.
2. Publication in a local newspaper of the proposed budget and notice of public hearing on the budget on or before August 5.
3. Public hearing on or before August 15, but at least ten days after publication of notice of hearing.
4. Adoption of the final budget on or before August 25.

The annual operating budgets are prepared using the modified accrual basis of accounting, modified further by the encumbrance method of accounting. Revenues are recognized on the modified accrual basis. Expenditures include disbursements and accounts payable.

The statutes permit transferring budgeted amounts between line items within an individual fund by management. However, such statutes prohibit expenditures in excess of the total amount of the adopted budget of expenditures of individual funds. The statutes allow for the governing body to increase the originally adopted expenditure budget for a fund for previously unbudgeted increases in revenue other than ad valorem property taxes. To do this, a notice of public hearing to amend the budget must be published in the local newspaper. At least ten days after publication, the hearing may be held and the governing body may amend the budget at that time. The reported budgetary data represents the approved budget as adopted by the City Council.

Spending in funds which are not subject to the legal annual operating budget requirement is controlled by federal regulations, other statutes, or by the use of internal spending limits established by the Governing Body. The legal level of budgetary control (i.e., the level at which expenditures cannot legally exceed the appropriate amount) is at the fund level.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

Kansas statutes prohibit cities from creating indebtedness unless there is money on hand in the treasury and unencumbered by previous commitments with which to pay the indebtedness. The execution of a contract, or the issuing of a purchase order, automatically encumbers the money for the payment of the amount represented by the commitment. An exception to this cash basis law is the issuance of debt, in the form of bonds, notes, or warrants, pursuant to statutory authority, referendum, or by the State Board of Tax Appeals. In the event debt is issued, funds need not be on hand for future payments.

#### **Property Taxes**

In accordance with governing state statutes, property taxes levied during the current year are a revenue source to be used to finance the budget of the ensuing year. Taxes are assessed on a calendar year basis, are levied and become a lien on the property on November 1 of each year. The County Treasurer is the tax collection agent for all taxing entities within the county.

Property owners have the option of paying one-half or the full amount of the taxes levied on or before December 20 during the year levied with the balance to be paid on or before May 20 of the ensuing year. State statutes prohibit the County Treasurer from distributing taxes collected in the year levied prior to January 1 of the ensuing year. Consequently, for revenue recognition purposes, the taxes levied during the current year are not received until the ensuing year. At December 31, such taxes are recorded as taxes receivable with a corresponding amount recorded as deferred inflows on the balance sheets of the appropriate funds. It is not practical to apportion delinquent taxes held by the County Treasurer at the end of the year and, further, the amount thereof is not material in relationship to the basic financial statements taken as a whole.

The City's property tax is levied and a lien attaches each November 1 on the assessed value as of the prior year January 1 for all property located in the City. Property taxes are due December 20 following the levy date. The taxes are collected by the County and remitted to the City, generally after December 31. The taxes may be paid in full or one-half on or before the due date of December 20, with the remaining one-half due on or before May 20 of the following year.

Assessed values are established by the County Appraiser. The assessed value for property located in the City as of January 1, 2020 on which the 2021 levy was based was \$1,065,534,162.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (Continued)

The City's property tax levies per \$1,000 (Mills) assessed valuation for the year ended December 31, 2021 recognized as revenue in 2021 were as follows:

|                   | <u>Levy (Mills)</u>     |
|-------------------|-------------------------|
| General fund      | \$ 19.754               |
| Debt service fund | <u>5.003</u>            |
|                   | <u><u>\$ 24.757</u></u> |

### 3. Detailed Notes On All Funds

#### Deposits And Investments

Kansas statutes authorize the City, with certain restrictions, to invest in open accounts, time deposits, certificates of deposits, KMIP, and U.S. Treasury securities. All deposits with banks are collateralized at 105% of market value, as required by the City's Cash and Investment Policy and State Statute, less insured amounts.

The City maintains a cash and investment program to pay for operating and capital requirements. The investment program consists of deposits, repurchase agreements, certificates of deposit, and U.S. Treasury securities. Nearly all maturities of securities were less than one year.

Cash and investments are pooled. Investment income is allocated to the funds based on the respective cash and investment balances.

A reconciliation of cash and investments with the statement of net position, as well as a summary of the City's cash and investments is as follows:

|                             |                              |
|-----------------------------|------------------------------|
| Cash on hand                | \$ 5,342                     |
| Carrying amount of deposits | (80,583)                     |
| Investments                 | <u>128,983,015</u>           |
| Total cash and investments  | <u><u>\$ 128,907,774</u></u> |
|                             |                              |
| Pooled cash and investments | \$ 128,751,261               |
| Restricted cash             | <u>156,513</u>               |
| Total cash and investments  | <u><u>\$ 128,907,774</u></u> |



## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Custodial Credit Risk*

The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the City will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the City will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The City's policy is to collateralize the demand deposits and repurchase agreements with securities held by the financial institution's agent and in the City's name.

At December 31, 2021, the City's deposits were fully collateralized by federal depository insurance and securities held in the City's name by their financial institution's agent. Accordingly, management has determined that none of the City's deposits were exposed to custodial credit risk as of December 31, 2021.

#### *Interest Rate Risk*

As a means of managing its exposure to fair value losses arising from increasing interest rates, the City's policy is to limit its investments to securities with stated maturities not exceeding two years. The City has elected to use the segmented time distribution method of disclosure for its interest rate risk.

The following table shows the City's investment portfolio broken down into maturity ranges.

|                       | Maturity              |                      |                      |                      |
|-----------------------|-----------------------|----------------------|----------------------|----------------------|
|                       | Amount                | 6 Months<br>Or Less  | 6 - 12<br>Months     | 12 - 24<br>Months    |
| U.S. Treasury Notes   | \$ 72,261,077         | \$ 14,914,029        | \$ 21,076,480        | \$ 36,270,567        |
| Repurchase agreements | 56,721,938            | 56,721,938           | —                    | —                    |
|                       | <u>\$ 128,983,015</u> | <u>\$ 71,635,967</u> | <u>\$ 21,076,480</u> | <u>\$ 36,270,567</u> |

#### *Foreign Currency Risk*

Foreign currency risk is the risk that fluctuations in exchange rates can lead to a loss in value of assets denominated in foreign currencies. The City investment policy does not allow for foreign currency denominated investments and, as a result, the City has no investments exposed to foreign currency risk. All investments are in U.S. dollars.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (Continued)

The City has an investment policy that regulates investments in securities that have objectives of safety in principal, liquidity with all investments in U.S. dollars, and investment returns optimized within the constraints of safety and liquidity. Eligible securities are specific to Kansas State Statutes. All securities owned by the City are in conformance with the investment policy.

#### *Credit Risk And Concentrations Of Credit Risk*

Credit risk is the risk that an entity will not be able to honor its commitments in the event of liquidation. The City manages credit risk by requiring all investments, including the use of any external investment pools be AAA rated by nationally recognized rating agencies. All securities held by the City meet the credit quality objective.

Additionally, the following table summarizes the City's policy limitations on investment concentration:

| <u>Investment Type</u>                  | <u>Percentage</u> |
|---|-------------------|
| Repurchase agreements                   | 40%               |
| Collateralized time and demand deposits | 100%              |
| U.S. Treasury notes and bills           | 100%              |
| Kansas Municipal Investment Pool        | 30%               |
| Bank trust department municipal pools   | 10%               |
| Temporary notes or no-fund warrants     | 10%               |

Presented below is the actual rating by Standard and Poor's Investor Service as of year-end for each investment type, as well as the issuers of securities, and the respective fair value of those securities:

| <u>Investment Type</u> | <u>Fair Value</u>     | <u>Rating As Of<br/>December 31, 2020</u> | <u>Percentage</u> |
|------------------------|-----------------------|---|-------------------|
| U.S. Treasury Notes    | \$ 72,261,077         | **  | 56.0%             |
| Repurchase agreements  | 56,721,938            | AAA Collateral                            | 44.0%             |
|                        | <u>\$ 128,983,015</u> |   |                   |

\*\* Ratings are not required for U.S. Treasury Notes because they are the highest quality securities.

## CITY OF LEAWOOD, KANSAS

### Notes To Basic Financial Statements (Continued)

The City categorized its fair value measurements applicable for reporting its investments within the fair value hierarchy. The hierarchy is based on the valuation of inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs and Level 3 inputs are significant unobservable inputs. The City has one investment that is leveled. U.S. Treasury Notes are valued using quoted market prices (Level 1 inputs). The repurchase agreements are measured at amortized cost.

#### 4. Intergovernmental Revenues

|                              | General<br>Fund  | Capital<br>Projects | Nonmajor<br>Governmental<br>Funds | Total               |
|------------------------------|------------------|---------------------|-----------------------------------|---------------------|
| Federal:                     |                  |                     |                                   |                     |
| Department of transportation | \$ 14,551        | \$ —                | \$ —                              | \$ 14,551           |
| County and local:            |                  |                     |                                   |                     |
| Interlocal agreements        | —                | 467,834             | 2,634,911                         | 3,102,745           |
|                              | <u>\$ 14,551</u> | <u>\$ 467,834</u>   | <u>\$ 2,634,911</u>               | <u>\$ 3,117,296</u> |

#### 5. Interfund Transfers

A summary of interfund transfers by fund type is as follows:

| Transfers To                     | Transfers From      |                             |                                   | Total               |
|----------------------------------|---------------------|-----------------------------|-----------------------------------|---------------------|
|                                  | General<br>Fund     | Capital<br>Projects<br>Fund | Nonmajor<br>Governmental<br>Funds |                     |
| <b>Governmental Activities</b>   |                     |                             |                                   |                     |
| General Fund                     | \$ —                | \$ —                        | \$ 262,000                        | \$ 262,000          |
| Debt Service Fund                | —                   | 1,663                       | —                                 | 1,663               |
| Municipal Equipment Reserve Fund | 2,500,000           | —                           | —                                 | 2,500,000           |
| Nonmajor Governmental Funds:     |                     |                             |                                   |                     |
| Capital Improvements Fund        | 1,000,000           | —                           | —                                 | 1,000,000           |
| Public Safety Improvements Fund  | 1,261,038           | —                           | —                                 | 1,261,038           |
| Economic Development Fund        | 1,261,031           | —                           | —                                 | 1,261,031           |
| Street Improvement Fund          | 1,800,000           | —                           | —                                 | 1,800,000           |
| Special City Highway Fund        | 150,000             | —                           | 500,000                           | 650,000             |
| City Art Fund                    | 80,790              | —                           | —                                 | 80,790              |
|                                  | <u>\$ 8,052,859</u> | <u>\$ 1,663</u>             | <u>\$ 762,000</u>                 | <u>\$ 8,816,522</u> |

# CITY OF LEAWOOD, KANSAS

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## Notes To Basic Financial Statements *(Continued)*

A summary of amounts due from/to other funds is as follows:

**Governmental Activities**

Due from the General Fund to:

|                                |                          |
|--------------------------------|--------------------------|
| Public Safety Improvement Fund | \$ 233,338               |
| Economic Development Fund      | <u>233,338</u>           |
|                                | <u><u>\$ 466,676</u></u> |

Amounts due from the General Fund to the Public Safety Improvement Fund and Economic Development Fund are the result of a time lag created when the General Fund collects and subsequently transfers certain sales taxes designated for public safety capital improvements to the Public Safety Improvement Fund, and certain transfers to the Economic Development Fund.

## CITY OF LEAWOOD, KANSAS

### Notes To Basic Financial Statements (Continued)

## 6. Capital Assets

Governmental capital asset activity for the year ended December 31, 2021 was as follows:

|   | Balance -<br>December 31,<br>2020 | Increases      | Decreases  | Balance -<br>December 31,<br>2021 |
|---|-----------------------------------|----------------|------------|-----------------------------------|
| Governmental activities:                    |                                   |                |            |                                   |
| Capital assets not being depreciated:       |                                   |                |            |                                   |
| Land and right-of-way                       | \$ 121,270,487                    | \$ —           | \$ —       | \$ 121,270,487                    |
| Infrastructure                              | 22,498,351                        | 75,110         | —          | 22,573,461                        |
| Construction in progress                    | 3,094,257                         | 5,400,238      | 72,709     | 8,421,786                         |
| Total capital assets not being depreciated  | 146,863,095                       | 5,475,348      | 72,709     | 152,265,734                       |
| Capital assets being depreciated:           |                                   |                |            |                                   |
| Buildings and improvements                  | 73,432,356                        | 110,993        | 29,935     | 73,513,414                        |
| Machinery and equipment                     | 25,978,036                        | 1,828,756      | 1,340,816  | 26,465,976                        |
| Infrastructure                              | 293,531,058                       | 987,236        | 70,964     | 294,447,330                       |
| Total capital assets being depreciated      | 392,941,450                       | 2,926,985      | 1,441,715  | 394,426,720                       |
| Less accumulated depreciation for:          |                                   |                |            |                                   |
| Buildings and improvements                  | 34,160,774                        | 2,362,744      | 29,935     | 36,493,583                        |
| Machinery and equipment                     | 15,356,081                        | 2,195,055      | 1,228,182  | 16,322,954                        |
| Infrastructure                              | 141,853,637                       | 6,440,879      | 29,332     | 148,265,184                       |
| Total accumulated depreciation              | 191,370,492                       | 10,998,678     | 1,287,449  | 201,081,721                       |
| Total capital assets being depreciated, net | 201,570,958                       | (8,071,693)    | 154,266    | 193,344,999                       |
| Governmental activity capital assets, net   | \$ 348,434,053                    | \$ (2,596,345) | \$ 226,975 | \$ 345,610,733                    |

Depreciation expense was charged to functions/programs of the primary government as follows:

|                            |                      |
|----------------------------|----------------------|
| General government         | \$ 460,489           |
| Public safety              | 1,719,596            |
| Public works               | 7,146,705            |
| Parks and recreation       | 1,671,888            |
| Total depreciation expense | <u>\$ 10,998,678</u> |

## CITY OF LEAWOOD, KANSAS

Notes To Basic Financial Statements (Continued)

### 7. Capital Projects Authorized

The City has authorized street improvement and building construction projects. The following is a summary of capital projects, project authorization amounts and expenditures to date:

| Project Number And Name |  | Authorized    | Project-To-Date<br>Expenditures<br>At Year End |
|-------------------------|--|---------------|--|
| 80157                   | Aquatic Center Multipurpose Building     | \$ 4,600,000  | \$ 1,004,272                                   |
| 80158                   | Fire Station #1 Replacement              | 9,000,000     | 358,239  |
| 80159                   | Ironwoods Park Pond Outfall Renovation   | 572,555       | 60,018   |
| 80173                   | Park Maintenance Facility                | 14,990,000    | 1,205,701                                      |
| 80175                   | Mission Rd, 135th to 143rd               | 17,201,109    | 846,063  |
| 80176                   | 83rd Street-State Line to W. City Limits | 3,510,000     | —  |
| 80179                   | Tomahawk Creek Parkway                   | 6,247,680     | 108,834  |
| 80223                   | 2023 Residential Streets                 | 3,000,000     | —  |
| 80256                   | 2020 Storm Water Improvements            | 3,000,000     | 2,081,597                                      |
| 80257                   | 2022 Storm Water Improvements            | 3,000,000     | —  |
| 80402                   | 2022 Pedestrian Signal Crossing          | 165,000       | 4,281  |
| 82076                   | Overhead Lines Mission 119th-127th       | 2,102,000     | —  |
| 82078                   | Overhead Lines Mission 92nd to Ranchmart | 2,102,000     | —  |
|                         |  | \$ 69,490,344 | \$ 5,669,005                                   |

### 8. Temporary Notes

During the year, the City issued a series of temporary notes for the purpose of funding various capital improvement projects.

|                 | Balance<br>January 1,<br>2021 | Additions     | Retirements   | Balance<br>December 31,<br>2021 |
|-----------------|-------------------------------|---------------|---------------|---------------------------------|
| Temporary notes | \$ 33,952,974                 | \$ 48,480,566 | \$ 33,952,974 | \$ 48,480,566                   |

Temporary notes consisted of the following at December 31, 2021:

|  |               |
|--|---------------|
| Maturing September 1, 2022:              |               |
| 1.50% General Obligation Temporary Notes | \$ 48,480,566 |

# CITY OF LEAWOOD, KANSAS

## Notes To Basic Financial Statements (Continued)

### 9. Long-Term Liabilities

The following is a summary of changes in long-term liabilities of the City for the year:

|   | Balance<br>January 1,<br>2021 | Increases            | Decreases           | Balance<br>December 31,<br>2021 | Amount<br>Due<br>In 2022 |
|---|-------------------------------|----------------------|---------------------|---------------------------------|--------------------------|
| <b>Governmental Activities</b>                  |                               |                      |                     |                                 |                          |
| General obligation bonds                        |                               |                      |                     |                                 |                          |
| to be paid with:                                |                               |                      |                     |                                 |                          |
| Tax levies                                      | \$ 37,314,207                 | \$ 16,975,000        | \$ 5,141,979        | \$ 49,147,228                   | \$ 5,541,918             |
| Special Benefit District                        |                               |                      |                     |                                 |                          |
| Assessments                                     | 4,745,793                     | —                    | 1,128,021           | 3,617,772                       | 1,133,082                |
| Bond premiums                                   | 4,321,058                     | 1,991,282            | 493,953             | 5,818,387                       | —                        |
| Total bonds payable                             | 46,381,058                    | 18,966,282           | 6,763,953           | 58,583,387                      | 6,675,000                |
| Capital leases**                                | 2,485,377                     | 979,410              | 471,730             | 2,993,057                       | 344,053                  |
| Compensated absences*                           | 2,331,213                     | 2,441,371            | 2,448,267           | 2,324,317                       | 1,864,970                |
| <b>Total Governmental<br/>    Activity Debt</b> | <b>\$ 51,197,648</b>          | <b>\$ 22,387,063</b> | <b>\$ 9,683,950</b> | <b>\$ 63,900,761</b>            | <b>\$ 8,884,023</b>      |

\* Compensated absences typically have been liquidated in the general fund.

\*\* The Capital leases are privately placed.

# CITY OF LEAWOOD, KANSAS

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## Notes To Basic Financial Statements (*Continued*)

The detail of debt at December 31, 2021 follows:

### **Governmental Activities Debt:**

#### **General Obligation Bonds To Be Paid With Tax Levies**

|   |                   |
|---|-------------------|
| \$700,000 Series 2012-A General Obligation Improvement Bonds due in annual installments through September 1, 2024; interest at 2% to 3%     | \$ 195,000        |
| \$1,865,000 Series 2012-A General Obligation Refunding Bonds due in annual installments through September 1, 2024; interest at 2% to 3%     | 260,000           |
| \$5,920,000 Series 2014-A General Obligation Improvement Bonds due in annual installments through September 1, 2029; interest at 3% to 5%   | 3,130,000         |
| \$7,067,7775 Series 2015-A General Obligation Improvement Bonds due in annual installments through September 1, 2030; interest at 2% to 5%  | 4,237,528         |
| \$7,126,100 Series 2016-A General Obligation Refunding Bonds due in annual installments through September 1, 2028; interest at 2% to 3%.    | 1,119,700         |
| \$18,190,000 Series 2017-A General Obligation Refunding Bonds due in annual installments through September 1, 2028; interest at 2% to 5%    | 13,330,000        |
| \$3,480,000 Series 2018-A General Obligation Improvement Bonds due in annual installments through September 1, 2033; interest at 3% to 5%   | 2,775,000         |
| \$8,187,073 Series 2018-A General Obligation Refunding Bonds due in annual installments through September 1, 2026; interest at 3% to 5%     | 5,045,000         |
| \$2,080,000 Series 2020-A General Obligation Refunding Bonds due in annual installments through September 1, 2029; interest at 3%           | 2,080,000         |
| \$16,975,000 Series 2021-A General Obligation Improvement Bonds due in annual installments through September 1, 2036; interest at 1% to 4%. | 16,975,000        |
|   | <u>49,147,228</u> |



## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (Continued)

#### General Obligation Bonds To Be Paid With Benefit District Assessments

\$72,225 Series 2015-A General Obligation Improvement Bonds due in annual installments through September 1, 2025; interest at 2% to 5% \$ 32,472

\$2,638,900 Series 2016-A General Obligation Refunding Bonds due in annual installments through September 1, 2023; interest at 2% to 3% 825,300

\$1,095,000 Series 2017-B General Obligation Refunding Bonds due in annual installments through September 1, 2023; interest at 2% to 2.125% 345,000

\$1,262,927 Series 2018-A General Obligation Refunding Bonds due in annual installments through September 1, 2025; interest at 5% 695,000

\$2,435,000 Series 2019-A General Obligation Refunding Bonds due in annual installments through September 1, 2026; interest at 2% 1,720,000

3,617,772

General obligation bonds payable 52,765,000

Bonds premiums and discounts 5,818,387

**Total Bonds Payable** 58,583,387

#### Capital Leases

\$1,112,198 Lease for fire platform truck due in annual installments through March 1, 2026; interest at 2.32% 584,505

\$1,010,427 Lease for fire quint due in annual installments through March 20, 2029; interest at 2.18% 815,800

\$742,495 Lease for fire pumper truck due in annual installments through January 15, 2030; interest at 3.49% 663,731

\$736,830 Lease for fire pumper truck due in annual installments through January 15, 2031; interest at 1.78% 736,831

\$242,580 Lease for Golf Carts due in annual installments through March 1, 2024; interest at 4.74% 192,190

**Total Capital Leases** 2,993,057

#### Compensated Absences

2,324,317

\$ 63,900,761

## CITY OF LEAWOOD, KANSAS

### Notes To Basic Financial Statements (Continued)

The annual debt service requirements to amortize the City's bonds and capital lease obligations at December 31, 2021 are as follows:

|             | Governmental Activities  |              |                   |            |               |              |
|-------------|--------------------------|--------------|-------------------|------------|---------------|--------------|
|             | General Obligation Bonds |              |                   |            |               |              |
|             | Governmental             |              | Benefit Districts |            | Total         |              |
|             | Principal                | Interest     | Principal         | Interest   | Principal     | Interest     |
| 2022        | \$ 5,541,917             | \$ 1,707,461 | \$ 1,133,083      | \$ 106,232 | \$ 6,675,000  | \$ 1,813,693 |
| 2023        | 5,117,239                | 1,452,514    | 1,102,761         | 74,206     | 6,220,000     | 1,526,720    |
| 2024        | 4,671,641                | 1,244,806    | 528,359           | 38,202     | 5,200,000     | 1,283,008    |
| 2025        | 4,691,431                | 1,085,552    | 523,569           | 22,343     | 5,215,000     | 1,107,895    |
| 2026        | 4,460,000                | 892,145      | 330,000           | 6,600      | 4,790,000     | 898,745      |
| 2027 - 2031 | 17,355,000               | 2,330,725    | —                 | —          | 17,355,000    | 2,330,725    |
| 2032 - 2036 | 7,310,000                | 378,217      | —                 | —          | 7,310,000     | 378,217      |
|             | \$ 49,147,228            | \$ 9,091,420 | \$ 3,617,772      | \$ 247,583 | \$ 52,765,000 | \$ 9,339,003 |

|             | Capital Leases |            |
|-------------|----------------|------------|
|             | Principal      | Interest   |
| 2022        | \$ 404,698     | \$ 54,373  |
| 2023        | 410,495        | 48,576     |
| 2024        | 417,655        | 41,416     |
| 2025        | 364,319        | 34,107     |
| 2026        | 371,780        | 40,809     |
| 2027 - 2031 | 1,024,110      | 33,762     |
|             | \$ 2,993,057   | \$ 253,043 |

All debt has been issued either to acquire or construct capital assets, or to refund outstanding debt.

#### Prior Year Defeasance Of Debt

In prior years, the City defeased certain general obligation and other bonds by placing the proceeds of refunding bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements. During 2021, the remaining bonds in trust were paid in full by the trustees.

Kansas statutes limit the amount of general obligation debt that a unit of government can issue to 30% of the total assessed value of taxable property located within the City's boundaries. The legal debt capacity for the City of Leawood is \$345,882,989.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### Capital Leases

As discussed above, the City has equipment under capital leases. To account for financing leases of governmental activities, the City charges payments made during the fiscal period as debt service in the governmental fund financial statements. In the year that the asset is received, the City records the present value of future lease payments as capital outlay expenditure and as an offsetting other-financing source in the governmental fund financial statements. The present value of payments due in future periods is shown as a liability, and the gross amount is recorded as a capital asset, net of accumulated depreciation, in the statement of net position. As of December 31, 2021, the gross amount of capital assets under capital leases was \$3,844,530 in equipment, with net accumulated amortization of \$851,473.

#### Transportation Development District (TDD) Bonds

The City issued the following conduit special assessment bonds related to one City transportation development districts as follows:

|  |           |
|--|-----------|
| \$835,000, Series 2007 Taxable Transportation Development District Special<br>Obligation Bonds due in annual installments through September 1, 2022; interest at<br>7.5% (Villaggio Project) | \$ 85,000 |
|--|-----------|

The City is in no way liable for repayment of these bonds, but is only acting for the property owners in collecting the assessments, forwarding the collections to bondholders, and initiating foreclosure proceedings.

## 10. Other Information

### Commitments And Contingencies

#### *Encumbrances*

Listed below are the encumbrances by fund for the City:

|                           | <u>Capital<br/>Projects</u> | <u>Nonmajor<br/>Govern-<br/>mental<br/>Funds</u> | <u>Total<br/>Govern-<br/>mental<br/>Funds</u> |
|---------------------------|-----------------------------|--|---|
| <b>Committed To:</b>      |                             |  |   |
| Administration            | \$ 55,259                   | \$ 85,921  | \$ 141,180                                    |
| Public works              | 2,110,871                   | 384,747  | 2,495,618                                     |
| Public safety             | 1,009,238                   | 49,336   | 1,058,574                                     |
| Parks and recreation      | 4,468,333                   | 155,941  | 4,624,274                                     |
| <b>Total Encumbrances</b> | <b>\$ 7,643,701</b>         | <b>\$ 675,945</b>                                | <b>\$ 8,319,646</b>                           |

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

#### *Golf Course*

The City's golf course is managed by a professional management firm. Under the terms of the management contract, each year the City and the firm agree on an operating budget, including anticipated revenues and expenditures (which include debt service and management fees) required to operate the golf course. In the event of a revenue shortfall, the City is obligated to advance monies for operations. In the event of an excess of revenues over expenditures, the City is to receive the excess less an agreed-upon contingency amount.

#### *Federal And State Grants*

The City has received financial assistance from various federal and state agencies in the form of grants and entitlements. These programs are subject to audit by agents of the granting authority. Management does not believe that liabilities for reimbursements, if any, will have a materially adverse effect upon the financial condition of the City.

### **Defined Benefit Pension Plan**

#### *Description Of Pension Plan*

Employees of the City of Leawood, Kansas participate in the Kansas Public Employees Retirement System (KPERS) a cost-sharing multiple employer public employee retirement system (Pension Plan). The Pension Plan is administered by the KPERS, a body corporate and an instrumentality of the State of Kansas. KPERS provides benefit provisions to the following statewide pension groups under one plan, as provided by K.S.A. 74, article 49:

- Public employees, which includes:
  - State/School employees
  - Local employees
- Police and Firemen
- Judges

Substantially all public employees are covered by the Pension Plan. Participation by local political subdivisions is optional, but irrevocable once elected.

The employees participating in the Pension Plan for the City of Leawood are included in the Local Employee group or the Police and Firemen group.

KPERS issues a stand-alone comprehensive annual financial report, which is available on the KPERS website at [www.kpers.org](http://www.kpers.org).

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Benefits*

Benefits are established by statute and may only be changed by the General Assembly. Members (except Police and Firemen) with ten or more years of credited service may retire as early as age 55 (Police and Fireman may be age 50 with 20 years of credited service), with the actuarially reduced monthly benefit. Normal retirement is at age 65, age 62 with ten years of credited service, or whenever a member's combined age and years of service equal 85 (Police and Firemen normal retirement ages are age 60 with 15 years of credited service, age 55 with 20 years, age 50 with 25 years, or any age with 36 years of service).

Monthly retirement benefits are based on a statutory formula that includes final average salary and years of service. When ending employment, members may withdraw their contributions from their individual accounts, including interest. Members who withdraw their accumulated contributions lose all rights and privileges of membership. For all pension coverage groups, the accumulated contributions and interest are deposited into and disbursed from the membership accumulated reserve fund as established by K.S.A. 74-4922.

#### *Contributions*

Member contributions are established by state law, and are paid by the employee according to the provisions of Section 414(h) of the Internal Revenue Code. State law provides that the employer contribution rates are determined based on the results of an actuarial valuation. The contributions and assets of all groups are deposited in the Kansas Public Employees Retirement Fund established by K.S.A. 74-4921. All of the retirement systems are funded on an actuarial reserve basis.

For fiscal years beginning in 1995, Kansas legislation established statutory limits on increases in contribution rates for KPERS employers. Annual increases in the employer contribution rates are related to subsequent benefit enhancements are not subject to these limitations. The statutory cap increase over the prior year contribution rate is 1.2% of total payroll.

The actuarially determined employer contribution rate and the statutory contribution rate for the local employee group are both 8.61%. Member contribution rates as a percentage of eligible compensation for the fiscal year ended June 30, 2021 is 6%. The actuarially determined employer contribution rate and the statutory contribution rate for the police and firemen group are both 21.93%. Member contribution rates for this group are 7.15%.

Contributions to the Pension Plan from the City for the local employee group and police and fireman group were \$963,607 and \$2,151,779, respectively, for the year ended December 31, 2021.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Employer Allocations*

Although KPERS administers one cost-sharing multiple-employer defined benefit pension plan, separate actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources, and pension expense are determined separately for each of the following groups of the plan:

- State/School
- Local
- Police and Fireman
- Judges

To facilitate separate (sub)actuarial valuations, KPERS maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages presented for each group in the schedule of employer and nonemployer allocations are applied to the amounts presented in the schedules of pension amounts by employer and nonemployer.

The allocation percentages for the City's share of the collective pension amounts as of June 30, 2021 and 2020 were based on the ratio of its contributions to the total of the employer and nonemployer contributions of the group for the fiscal years ended June 30, 2021 and 2020, respectively.

The contributions used exclude contributions made for prior service, excess benefits and irregular payments. At June 30, 2021, the City's proportion in the local employee group was 0.552%, which was a decrease of 0.002% from its proportion measured at June 30, 2020. The City's proportion in the police and fire group was 1.611%, which is an increase of 0.011% from its proportion measured at June 30, 2020 position.

#### *Net Pension Liability*

At December 31, 2021 the City's local employee group reported a liability of \$6,628,282 for its proportionate share of the net pension liability. The City's police and fire group reported net pension liability of \$15,375,960 at December 31, 2021. The collective net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the collective net pension liability was determined by an actuarial valuation as of December 31, 2020, which was rolled forward to June 30, 2021.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

There were no changes in the benefit terms during the KPERS plan year ended June 30, 2021 that affected the measurement of the total pension liability. The general fund has typically been used in prior years to liquidate the pension liabilities.

#### *Actuarial Assumptions*

The total pension liability was determined by an actuarial valuation as of December 31, 2020, which was rolled forward to June 30, 2021, using the following actuarial assumptions:

|  |                                     |
|--|-------------------------------------|
| Actuarial Cost Method  | Entry Age Normal                    |
| Price Inflation  | 2.75%                               |
| Salary increases, including wage increases   | 3.5% to 12.00%, including inflation |
| Long-term rate of return, net of investment expense, and including price inflation | 7.25%, compound annually            |

Mortality rates were based on the RP-2014 Mortality Tables with age setbacks and age set forwards as well as other adjustments based on different membership groups. Future mortality improvements are anticipated using scale MP-2016.

The actuarial cost method is entry age normal. The amortization method is level percentage of payroll, closed.

The actuarial assumptions used in the December 31, 2020 valuation were based on the results of an actuarial experience study conducted for the period January 1, 2016 through December 31, 2018. The experience study is dated January 7, 2021.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

The long-term expected rate of return of pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage. Best estimates of arithmetic real rates of return for each major asset class as of the most recent experience study, dated November 18, 2016, as provided by KPERS' investment consultant, are summarized in the following table:

| <b>Asset Class</b>     | <b>Long-Term Target<br/>Allocation (%)</b> | <b>Long-Term Expected<br/>Real Rate Of Return (%)</b> |
|------------------------|--|---|
| US Equities            | 23.5                                       | 5.20  |
| Non-US Equities        | 23.5                                       | 6.40  |
| Fixed income           | 11.0                                       | 1.55  |
| Yield driven           | 8.0  | 4.70  |
| Real return            | 11.0                                       | 3.25  |
| Real estate            | 11.0                                       | 4.45  |
| Alternatives           | 8.0  | 9.50  |
| Short-term investments | 4.0  | 0.25  |
| <b>Total</b>           | <b>100.00%</b>                             |   |

#### *Discount Rate*

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate was based on member and employer contributions as outlined below:

In KPERS, the State/School and Local groups do not necessarily contribute the full actuarial determined rate. Based on legislation first passed in 1993 and subsequent legislation, the employer contribution rates certified by the Board may not increase by more than the statutory cap. The statutory cap for Fiscal Year 2021 was 1.2%.



## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

In recent years, the Legislature has made several changes to statutory rates that deviate from the scheduled contribution increases set under the caps established in 2012 for the State/School group. Under 2015 SB 4, the previously certified State/School statutory rate for Fiscal Year 2015 of 11.27% was reduced to 8.65% for the last half of the fiscal year as part of the Governor's allotment. That same session, SB 228 recertified statutory rates for the State/School group to 10.91% for Fiscal Year 2016 and 10.81% for Fiscal Year 2017 in anticipation of the issuance of \$1 billion in pension obligation bonds. Legislation in the 2016 session (SB 161) provided for the delay of up to \$100 million in State and School contributions to the Pension Plan. Legislation passed by the 2017 Legislature removed the repayment provisions included in SB 161.

In addition, 2017 S Sub. For Sub. HB 2052 delayed \$64.1 million in Fiscal Year State/School contributions, to be repaid over 20 years in level dollar installments. The first year payment of \$6.4 million was paid in full at the beginning of fiscal year 2018 and appropriations for Fiscal Year 2018 were made at the contribution rate of 12.01 for the State/School group. Additional Legislation in the 2017 session (S Sub for HB 2002) provided for a reduction of \$194 million from the previously certified contribution rate of 13.21% in the State/School contributions to Fiscal Year 2019. Like the Fiscal Year 2017 reduction, it is to be paid back over a 20 year period, beginning in Fiscal Year 2020. Therefore, both reductions will be accounted for as long-term receivables by the Pension Plan. The 2018 Legislature passed House Sub for Sen Bill 109, that provided additional funds for the school group of \$56 million and \$82 million to be made to the System. The \$56 million payment was received by the System on June 30, 2018, and recorded as Fiscal Year 2018 contributions. The \$82 million was received July 1, 2019, and was recorded as Fiscal Year 2019 contributions. The 2019 Legislative session passed Senate Bill 9 which authorized a transfer of \$115 million to KPERS received in March 2020. House Sub for Sen Bill from the 2019 Legislative session authorized additional funding for the KPERS school group in Fiscal Year 2020 of \$51 million.

The 2021 Legislature passed House bill 2405, which authorized the state of Kanas to issue bonds with net proceeds of \$500 million to fund a portion of the School unfunded actuarial liability, assuming certain criteria are met. As a result, the State/School contribution rate was recertified for Fiscal Year 2022 and 2023, lowering them respectively to 13.86% and 13.11%. The bond proceeds were received on August 26, 2021, and were reflected in the projected cash flows.

Based on employer contribution history as described above, it is a reasonable estimate that the State/School group's contribution rate may not be certified at the statutory rate. It has been assumed that contribution rates will be made within the same range as have been seen in the past few years between 11 and 12 percent.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements *(Continued)*

Using this assumption, actuarial modeling indicates that employer contribution rates for the State/School group are sufficient to avoid a depletion date.

The statutory contribution rate for the combined State/School group first became equal to the actuarially required rate in Fiscal Year 2021. Projections based on the same valuation, and an annual return on investments of 7.25%, indicate that the contribution rate will remain fairly stable until 2036.

The Local Kansas Police and Fireman, and Judges groups are contributing at the full actuarial contribution rate.

#### *Sensitivity Of The City's Proportionate Share Of The Net Pension Liability To Changes In The Discount Rate*

The following presents the City's proportionate share of the net pension liability calculated using the discount rate of 7.25% as well as what the City's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.25%) or 1-percentage point higher (8.25%) than the current rate:

|                    | <b>1.00% Decrease<br/>(6.25%)</b> | <b>Current Rate<br/>(7.25%)</b> | <b>1.00% Increase<br/>(8.25%)</b> |
|--------------------|-----------------------------------|---------------------------------|-----------------------------------|
| Local              | \$ 10,902,881                     | \$ 6,628,282                    | \$ 3,043,490                      |
| Police and Fireman | 23,077,846                        | 15,375,960                      | 8,933,332                         |
| <b>Total</b>       | <b>\$ 33,980,727</b>              | <b>\$ 22,004,242</b>            | <b>\$ 11,976,822</b>              |

#### *Pension Expense*

For the year ended December 31, 2021, the City recognized pension expense of \$2,761,456 which includes the changes in the collective net pension liability, projected earnings on pension plan investments, and the amortization of deferred outflows of resources and deferred inflows of resources for the current period.

## CITY OF LEAWOOD, KANSAS

### Notes To Basic Financial Statements (*Continued*)

#### *Deferred Outflows Of Resources And Deferred Inflows Of Resources*

At December 31, 2021, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | <b>Deferred<br/>Outflows<br/>Of Resources</b> | <b>Deferred<br/>Inflows<br/>Of Resources</b> |
|--|---|--|
| Differences between actual and expected experience                     | \$ 1,474,917                                  | \$ 60,016                                    |
| Net differences between projected and actual earnings on investments   | —   | 6,387,589                                    |
| Changes in assumptions   | 3,260,629                                     | —  |
| Changes in proportions   | 286,154                                       | 359,764                                      |
| City contributions subsequent to the measurement date of June 30, 2021 | 1,712,331                                     | —  |
|  | <b>\$ 6,734,031</b>                           | <b>\$ 6,807,369</b>                          |

Contributions of \$1,712,331 subsequent to the measurement date will be recognized as a reduction of the net pension liability in the subsequent year. The remaining amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

|                    | <b>Year Ended December 31,</b> |                    |                     |                       |                   |
|--------------------|--------------------------------|--------------------|---------------------|-----------------------|-------------------|
|                    | <b>2022</b>                    | <b>2023</b>        | <b>2024</b>         | <b>2025</b>           | <b>2026</b>       |
| Local              | \$ (61,709)                    | \$ (31,825)        | \$ (132,003)        | \$ (552,712)          | \$ 45,711         |
| Police and Fireman | 55,851                         | (45,851)           | (252,252)           | (900,471)             | 89,592            |
| <b>Total</b>       | <b>\$ (5,858)</b>              | <b>\$ (77,676)</b> | <b>\$ (384,255)</b> | <b>\$ (1,453,183)</b> | <b>\$ 135,303</b> |

#### *Pension Plan Fiduciary Net Position*

Detailed information about the Pension Plan's fiduciary net position is available in the separately issued KPERS' financial report. At December 31, 2021, the Pension Plan's net position is sufficient to pay benefits.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements (*Continued*)

#### *Supplemental Retirement Programs*

The City offers its non-KP&F employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457 and/or salary deferral under Section 401(a). Under the plans, the City will match 50 percent up to a maximum of 2.5% of the employee's annual salary. Employees may participate in both plans, but the City will only contribute matching funds to one of the plans. Contributions to the plans by the City and employees for 2021 were \$159,845 and \$1,088,246, respectively.

#### **Other Postemployment Benefit Plans - Defined Benefit Healthcare Plan**

##### *Plan Description*

The City sponsors a single-employer, defined benefit healthcare plan that provides healthcare benefits to retirees and their dependents, including medical, pharmacy and dental coverage. There is no separate audited statement for this plan. Retiree health coverage is provided under Kansas Statute 12-5040.

Benefits are provided through fully-insured plans administered by Blue Cross Blue Shield of Kansas. The City requires retirees to pay the same premiums charged to active participants, with a 2% additional charge for administrative expenses. The rates being paid by retirees for benefits are typically lower than those for individual health insurance policies. The difference between these amounts is the implicit rate subsidy, which is considered other post employment benefits (OPEB) under Governmental Accounting Standards Statement No. 75 (GASB Statement 75). The plan is funded on a pay-as-you-go basis. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement 75.

##### *Eligibility*

###### **Police and Firefighters (KP&F)**

Tier 1: employed before 7/1/1989. Age 50 with 20 years of service, or any age with 32 years of service.

Tier 2: employed on or after 7/1/1989. Age 50 with 20 years of service, or age 60 with 15 years of service.

###### **All Others (KPERS)**

Tier 1: employed before 7/1/2009. Age 65, or age 55 with 10 years of service, or any age when age + service is greater than or equal to 85.

Tier 2 & 3: employed on or after 7/1/2009. Age 65 with 5 years of service, or age 55 with 10 years of service, or age 60 with 30 years of service.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Benefits*

Retirees and spouses have the same benefits as active employees. Retiree coverage terminates either when the retiree becomes covered under another employer health plan, or when the retiree reaches Medicare eligibility age which is currently age 65. Spousal coverage is available until the retiree becomes covered under another employer health plan, attains Medicare eligibility age, or dies. A surviving spouse will have a continuation of benefits under COBRA for 3 years after death of the retiree or until the spouse turns 65, whichever is earlier.

#### *Employees Covered By Benefit Terms*

At December 31, 2021, the following employees were covered by the benefit terms:

|                              |            |
|------------------------------|------------|
| Retirees and covered spouses | 24         |
| Active employees             | <u>251</u> |
|                              | 275        |

#### *Total OPEB Liability And Actuarial Assumptions*

The City's total OPEB liability for this plan of \$3,604,896 reported as of December 31, 2021 was measured as of January 1, 2021 (the measurement date), and was determined by an actuarial valuation as of January 1, 2021, which was rolled forward to December 31, 2021, using the following actuarial assumptions:

|  |                                  |
|--|----------------------------------|
| Actuarial Cost Method:   | Entry Age - Level Percent of Pay |
| Price inflation:   | 2.50%                            |
| Salary scale:  | 3.00%                            |
| Discount rate (based on S&P Municipal Bond 20 Year High Grade Rate Index): | 1.93%                            |

Mortality rates used for the health insurance benefits are based on 90% of the RP-2014 Total Dataset for pre-retirement, RP-2014 Total Dataset Healthy for post-retirement and RP-2014 Disabled Life Table for disabled retirees. All rates are projected into the future using Scale MP-2016.

Annual healthcare trend rates are based on plan experience, historical trends, and industry norms. The immediate trend rates were assumed to decrease to an ultimate trend rate over a period of 5 to 10 years. The ultimate rate is decreased over time to maintain this relationship. The healthcare trend is 7.5% for medical and pharmacy in year one trending down to 4.50% in year ten.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Changes In Total OPEB Liability*

The changes in the OPEB liability are as follows:

|   |                     |
|---|---------------------|
| OPEB liability - beginning of year                | <u>\$ 4,162,101</u> |
| Changes for the year:                             |                     |
| Service cost                                      | 209,840             |
| Interest  | 73,096              |
| Benefit payments                                  | —                   |
| Difference between expected and actual experience | (146,997)           |
| Changes in assumptions                            | <u>(693,144)</u>    |
| Net changes in OPEB liability                     | <u>(557,205)</u>    |
| OPEB liability, December 31, 2021                 | <u>\$ 3,604,896</u> |

#### *Sensitivity Analysis*

The following presents the City's total OPEB liability calculated using the discount rate of 2.25%, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (1.25%) or 1-percentage point higher (3.25%) than the current rate:

| <u>1.00% Decrease</u><br><u>(1.25%)</u> | <u>Current Rate</u><br><u>(2.25%)</u> | <u>1.00% Increase</u><br><u>(3.25%)</u> |
|---|---------------------------------------|---|
| \$ 3,975,518                            | \$ 3,604,896                          | \$ 3,270,442                            |

The following presents the City's total OPEB liability calculated using the current healthcare cost trend rates as well as what the City's total OPEB liability would be if it were calculated using trend rates that are 1-percentage point lower or 1-percentage point higher than the current trend rates:

| <u>1.00% Decrease</u> | <u>Current</u><br><u>Trend Rate</u> | <u>1.00% Increase</u> |
|-----------------------|-------------------------------------|-----------------------|
| \$ 3,150,673          | \$ 3,604,896                        | \$ 4,147,602          |

#### *OPEB Expense*

For the year ended December 31, 2021, the City of Leawood recognized OPEB expense for this plan of \$189,466, which includes the changes in the total OPEB liability.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Deferred Outflows Of Resources And Deferred Inflows Of Resources*

For the year ended December 31, 2021, the City of Leawood reported deferred outflows of resources and deferred inflows of resources related to this plan from the following sources:

|  | <b>Deferred<br/>Outflows<br/>Of Resources</b> | <b>Deferred<br/>Inflows<br/>Of Resources</b> |
|--|---|--|
| Differences between expected and actual experience | \$ —  | \$ 295,035                                   |
| Changes in assumptions                             | 209,388                                       | 609,532                                      |
|  | <u>\$ 209,388</u>                             | <u>\$ 904,567</u>                            |

Amounts reported as deferred outflows or deferred inflows of resources related to this plan will be recognized in OPEB expense as follows:

| <b>Years Ending December 31,</b> | <b>Amount</b>       |
|----------------------------------|---------------------|
| 2022                             | \$ (93,470)         |
| 2023                             | (93,470)            |
| 2024                             | (93,470)            |
| 2025                             | (93,470)            |
| 2026                             | (93,470)            |
| Thereafter                       | (227,829)           |
| <b>Total</b>                     | <b>\$ (695,179)</b> |

#### **Other Postemployment Benefit Plans – Long-term Disability Benefits Sponsored By Kansas Public Employees Retirement System (KPERs)**

##### *Plan Description*

The City of Leawood participates in an agent multiple-employer defined benefit other postemployment benefit (OPEB) plan (the Plan) which is administered by the Kansas Public Employees Retirement System (KPERs). The Plan provides long-term disability benefits and a life insurance benefit for disabled members to KPERs members, as provided by K.S.A. 74-04927. The Plan is administered through a trust held by KPERs that is funded to pay annual benefit payments. However because the trust's assets are used to pay employee benefits other than OPEB, the trust does not meet the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. Accordingly, the Plan is considered to be administered on a pay-as-you-go basis.

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Benefits*

Benefits are established by statute and may be amended by the KPERS Board of Trustees. The Plan provides long-term disability benefits equal to 60 percent (prior to January 1, 2006, 66 2/3 percent) of annual compensation, offset by other benefits. Members receiving long-term disability benefits also receive credit towards their KPERS retirement benefits and have their group life insurance coverage continued under the waiver of premium provision.

The monthly long-term disability benefit is 60 percent of the member's monthly compensation, with a minimum of \$100 and a maximum of \$5,000. The monthly benefit is subject to reduction by deductible sources of income, which include Social Security primary disability or retirement benefits, workers compensation benefits, other disability benefits from any other sources by reason of employment, and earnings from any form of employment. If the disability begins before age 60, benefits are payable while the disability continues until the member's 65<sup>th</sup> birthday or retirement date, whichever occurs first. If the disability begins after age 60, benefits are payable while the disability continues, for a period of five years or until the member retires, whichever occurs first. Benefit payments for disabilities caused or contributed to by substance abuse or non-biologically based mental illnesses are limited to the shorter of the term of the disability or 24 months per lifetime.

The death benefit paid to beneficiaries of disabled members is 150% of the greater of 1) the member's annual rate of compensation at the time of disability, or 2) the members previous 12 months of compensation at the time of the last date on payroll. If the member has been disabled for five or more years, the annual compensation or salary rate at the time of death will be indexed using the consumer price index, less one percentage point, to compute the death benefit. If a member is diagnosed as terminally ill with a life expectancy of 12 months or less, the member may be eligible to receive up to 100% of the death benefit rather than having the benefit paid to the beneficiary. If a member retires or disability benefits end, the member may convert the group life insurance coverage to an individual insurance policy.



## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

#### *Covered Employees*

At December 31, 2021, the following employees were covered by the Plan:

|   |                   |
|---|-------------------|
| Inactive employees or beneficiaries<br>currently receiving benefit payments | —                 |
| Active employees  | <u>152</u>        |
|   | <u><u>152</u></u> |

#### *Total OPEB Liability And Actuarial Assumptions*

The City's total OPEB liability of \$257,383 reported as of June 30, 2021 was measured at June 30, 2021 (the measurement date), and was determined by an actuarial valuation as of December 31, 2018, which was rolled forward to June 30, 2021, using the following actuarial assumptions:

|   |                                  |
|---|----------------------------------|
| Actuarial Cost Method:                        | Entry Age - Level Percent of Pay |
| Price inflation:                              | 2.75%                            |
| Salary scale:                                 | 2.21%                            |
| Discount rate (20-year municipal bond index): | 2.16%                            |

Mortality rates used for the death benefits were based on 90% of the RP-2014 Total Dataset +2 for Males and 90% of the RP-2014 Total Dataset +1 for Females. Generational mortality improvements were projected for future years using MP-2021.

#### *Changes In Total OPEB Liability*

The changes in the OPEB liability for this plan are as follows:

|  |                          |
|--|--------------------------|
| OPEB liability - beginning of year                 | <u>\$ 252,299</u>        |
| Changes for the year:                              |                          |
| Service cost                                       | 50,163                   |
| Interest   | 6,685                    |
| Differences between actual and expected experience | (51,985)                 |
| Changes in assumptions or other inputs             | <u>221</u>               |
| Net changes in OPEB liability                      | <u><u>5,084</u></u>      |
| OPEB liability, December 31, 2021                  | <u><u>\$ 257,383</u></u> |

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (Continued)

#### *Sensitivity Analysis*

The following presents the City's total OPEB liability calculated using the discount rate of 2.16%, as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (1.16%) or 1-percentage point higher (3.16%) than the current rate:

| <b>1.00% Decrease</b> | <b>Current Rate</b> | <b>1.00% Increase</b> |
|-----------------------|---------------------|-----------------------|
| <b>(1.16%)</b>        | <b>(2.16%)</b>      | <b>(3.16%)</b>        |
| \$ 260,396            | \$ 257,383          | \$ 251,943            |

Healthcare cost trend rate sensitivity analysis is not applicable as healthcare trend rates do not affect the liabilities related to the long-term disability benefits sponsored by KPERS.

#### *OPEB Expense*

For the year ended December 31, 2021, the City recognized OPEB expense for this plan of \$39,669, which includes the changes in the total OPEB liability, and the amortization of deferred outflows of resources and deferred inflows of resources for the current period.

#### *Deferred Outflows Of Resources And Deferred Inflows Of Resources*

At December 31, 2021, the City reported deferred inflows of resources related to OPEB from the following sources:

|  | <b>Deferred<br/>Outflows Of<br/>Resources</b> | <b>Deferred<br/>Inflows Of<br/>Resources</b> |
|--|---|--|
| Differences between actual and expected experience | \$ —  | \$ 133,908                                   |
| Changes in assumptions                             | 12,982  | 3,085  |
|  | <b>\$ 12,982</b>                              | <b>\$ 136,993</b>                            |

## CITY OF LEAWOOD, KANSAS

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### Notes To Basic Financial Statements (*Continued*)

Amounts reported as deferred outflows or deferred inflows of resources related to this plan will be recognized in OPEB expense as follows:

| <u>Year Ended December 31,</u> | <u>Amount</u>       |
|--------------------------------|---------------------|
| 2022                           | \$ (17,179)         |
| 2023                           | (17,179)            |
| 2024                           | (17,179)            |
| 2025                           | (17,179)            |
| 2026                           | (17,046)            |
| Thereafter                     | (38,249)            |
|                                | <u>\$ (124,011)</u> |

#### *Aggregate OPEB Expense*

The aggregate OPEB expense for the two plans is \$229,135.

#### **Risk Management**

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Potential claims, claims expenditures, and/or liabilities are reported immediately when it becomes evident that a loss has occurred or a claim may be made.

The City has addressed potential risk by purchasing various commercial insurance policies for certain insurable causes of loss. These policies cover property including buildings, contents, extra expenses, physical damage to vehicles, and contractor's equipment for direct damage due to many perils, including limited coverage for flood and earthquake.

In addition, the City carries insurance for instances in which the City is held to be legally liable for bodily injury and property damage. Coverage includes general liability, automobile liability, physical damage to vehicles, law enforcement liability, employee dishonesty, public official's liability and excess liability coverage. Where applicable, the coverage provides \$500,000 limits per occurrence for all claims capped by the Kansas Tort Claims Act (KTCA). Liabilities that fall outside the KTCA are insured for higher primary limits plus an additional \$10,000,000 in excess liability limits. Other miscellaneous coverage purchased includes theft of cash/securities and underground storage tank liability, fiduciary liability and cyber liability.

## **CITY OF LEAWOOD, KANSAS**

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### Notes To Basic Financial Statements *(Continued)*

In certain cases, the City retains risks up to the individual policy deductible amounts and for losses in excess of any amounts not provided by the excess liability insurance coverage. Settled claims have not exceeded the commercial limits in any of the past three fiscal years.

During 2021, the City continued to participate in the Kansas Eastern Region Insurance Trust (KERIT) for workers' compensation coverage. The trust provides loss control services to all member entities. The City has an internal Safety Committee comprised of representatives from all departments. The committee reviews accidents, discusses safety issues and implements organizational-wide safety programs.

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**Required Supplementary Information**

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# CITY OF LEAWOOD, KANSAS

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## REQUIRED SUPPLEMENTARY INFORMATION

December 31, 2021

Required supplementary information includes financial information and disclosures that are required by GAAP but are not considered a part of the basic financial statements.

Such information includes:

- Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - General Fund
- Schedule of Funding Progress - Other Postemployment Benefits
- Comparison of Needed-to-Actual Maintenance/Preservation for Streetlights and Traffic Signals
- Schedules of Selected Pension Information

### **Budgetary Data**

GAAP is the budgetary basis of accounting

**CITY OF LEAWOOD, KANSAS**

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND  
BALANCES - BUDGET AND ACTUAL - GENERAL FUND  
For The Year Ended December 31, 2021**

|   | <u>Budgeted Amounts</u>    |                         | <u>Actual</u>        | <u>Variance<br/>With Final<br/>Budget-<br/>Over<br/>(Under)</u> |
|---|----------------------------|-------------------------|----------------------|---|
|   | <u>Original<br/>Budget</u> | <u>Final<br/>Budget</u> |                      |   |
| <b>Revenues</b>                         |                            |                         |                      |   |
| Taxes                                   | \$ 44,509,099              | \$ 43,196,495           | \$ 46,377,755        | \$ 3,181,260  |
| Licenses and permits                    | 1,471,500                  | 1,459,500               | 1,756,769            | 297,269   |
| Intergovernmental                       | —                          | —                       | 14,551               | 14,551  |
| Charges for services                    | 3,059,800                  | 2,694,000               | 3,370,863            | 676,863   |
| Fines and forfeitures                   | 1,100,000                  | 1,100,000               | 1,274,035            | 174,035   |
| Interest                                | 240,601                    | 215,000                 | 16,875               | (198,125)   |
| Contributions and other                 | 75,000                     | 75,000                  | 186,094              | 111,094   |
| <b>Total Revenues</b>                   | <b>50,456,000</b>          | <b>48,739,995</b>       | <b>52,996,942</b>    | <b>4,256,947</b>  |
| <b>Expenditures</b>                     |                            |                         |                      |   |
| Current:                                |                            |                         |                      |   |
| General government                      | 9,035,200                  | 9,010,764               | 7,953,833            | (1,056,931)   |
| Public safety                           | 19,162,800                 | 19,146,586              | 18,509,410           | (637,176)   |
| Parks and recreation                    | 8,100,300                  | 8,477,248               | 7,448,729            | (1,028,519)   |
| Public works                            | 8,031,900                  | 8,097,418               | 7,006,615            | (1,090,803)   |
| <b>Total current</b>                    | <b>44,330,200</b>          | <b>44,732,016</b>       | <b>40,918,587</b>    | <b>(3,813,429)</b>  |
| Debt service:                           |                            |                         |                      |   |
| Principal retirement                    | 469,100                    | 471,800                 | 471,730              | (70)  |
| Interest                                | 77,400                     | 53,200                  | 53,092               | (108)   |
| Capital outlay:                         |                            |                         |                      |   |
| Public safety                           | —                          | —                       | 736,830              | 736,830   |
| Parks and recreation                    | —                          | —                       | 242,580              | 242,580   |
| <b>Total Expenditures</b>               | <b>44,876,700</b>          | <b>45,257,016</b>       | <b>42,422,819</b>    | <b>(2,834,197)</b>  |
| <b>Revenues Over Expenditures</b>       | <b>5,579,300</b>           | <b>3,482,979</b>        | <b>10,574,123</b>    | <b>7,091,144</b>  |
| <b>Other Financing Sources (Uses)</b>   |                            |                         |                      |   |
| Capitalized Leases                      | —                          | —                       | 979,410              | 979,410   |
| Transfers in                            | 262,000                    | 262,000                 | 262,000              | —   |
| Transfers out                           | (9,118,100)                | (7,605,962)             | (8,052,859)          | 446,897   |
| <b>Total Other Financing Uses</b>       | <b>(8,856,100)</b>         | <b>(7,343,962)</b>      | <b>(6,811,449)</b>   | <b>(532,513)</b>  |
| <b>Net Change In Fund Balance</b>       | <b>\$ (3,276,800)</b>      | <b>\$ (3,860,983)</b>   | <b>\$ 3,762,674</b>  | <b>\$ 7,623,657</b>   |
| <b>Fund Balance - Beginning Of Year</b> |                            |                         | <b>\$ 13,237,134</b> |   |
| <b>Fund Balance - End Of Year</b>       |                            |                         | <b>\$ 16,999,808</b> |   |

## CITY OF LEAWOOD, KANSAS

### SCHEDULE OF OTHER POST EMPLOYMENT BENEFITS HEALTHCARE BENEFITS FOR PRE-MEDICARE RETIREES

|   | December 31,        |                     |                     |                     |
|---|---------------------|---------------------|---------------------|---------------------|
|   | 2021                | 2020                | 2019                | 2018                |
| <b>Total OPEB Liability - Healthcare Plan</b>           |                     |                     |                     |                     |
| Service cost  | \$ 209,840          | \$ 200,445          | \$ 194,607          | \$ 160,692          |
| Interest  | 73,096              | 148,243             | 140,015             | 125,862             |
| Difference between expected and actual experience       | (146,997)           | —                   | (255,536)           | —                   |
| Changes in assumptions or other inputs                  | (693,144)           | —                   | 322,776             | —                   |
| Benefit payments  | —                   | (117,485)           | (111,354)           | (95,710)            |
| Net change in total OPEB liability                      | (557,205)           | 231,203             | 290,508             | 190,844             |
| Total OPEB liability - beginning                        | 4,162,101           | 3,930,898           | 3,640,390           | 3,449,546           |
| <b>Total OPEB liability - ending</b>                    | <b>\$ 3,604,896</b> | <b>\$ 4,162,101</b> | <b>\$ 3,930,898</b> | <b>\$ 3,640,390</b> |
| Covered payroll   | \$ 18,681,897       | \$ 17,092,289       | \$ 16,594,456       | \$ 16,305,200       |
| Total OPEB liability as a percentage of covered payroll | 19.30%              | 24.35%              | 23.69%              | 22.33%              |

*Notes:*

Above schedules are intended to show information for 10 years. Additional years will be displayed as they become available. Information is provided on a measurement date and actuarial valuation as of January 1, 2021, rolled forward to December 31, 2021.

Changes for the January 1, 2021 actuarial valuation relative to the January 1, 2019 valuation includes the following:

1. Discount rate was decreased from 3.64% to 1.93% for OPEB Expense calculation, and increased from 1.93% to 2.25% at fiscal year ended December 31, 2021
2. Immediate medical trend rate was increased from 7.00% to 7.50%
3. Per-capita costs were updated to reflect experience since the previous valuation.
4. Plan participation rate for future retirees was decreased from 70% to 50%
5. Marriage and spousal participation rate for future retirees was increased from 35% to 45%
6. Retirement and Disability rates for KP&F participants were updated to match the current assumptions used by KP&F
7. Retirement, Withdrawal, and Disability rates for KPERS participants were updated to match the current assumptions used by KPERS



## CITY OF LEAWOOD, KANSAS

### SCHEDULE OF OTHER POST EMPLOYMENT BENEFITS LONG-TERM DISABILITY BENEFITS SPONSORED BY KANSAS PUBLIC EMPLOYEES RETIREMENT SYSTEM (KPERs) For The Year Ended December 31, 2021

|   | June 30,          |                   |                   |                   |                   |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
|   | 2021              | 2020              | 2019              | 2018              | 2017              |
| <b>Total OPEB Liability - KPERs Disability Plan</b>     |                   |                   |                   |                   |                   |
| Service cost  | \$ 50,163         | \$ 41,109         | \$ 37,658         | \$ 37,289         | \$ 41,700         |
| Interest  | 6,685             | 9,437             | 9,689             | 9,252             | 6,200             |
| Difference between actual and expected experience       | (51,985)          | (40,627)          | (34,050)          | (53,010)          | —                 |
| Effect of assumption changes or inputs                  | —                 | —                 | —                 | —                 | —                 |
| Changes in assumptions or other inputs                  | 221               | 13,853            | 2,506             | (1,961)           | (4,000)           |
| Benefit payments  | —                 | —                 | —                 | —                 | —                 |
| Net change in total OPEB liability                      | 5,084             | 23,772            | 15,803            | (8,430)           | 43,900            |
| Total OPEB liability - beginning                        | 252,299           | 228,527           | 212,724           | 221,154           | 177,200           |
| <b>Total OPEB liability - ending</b>                    | <b>\$ 257,383</b> | <b>\$ 252,299</b> | <b>\$ 228,527</b> | <b>\$ 212,724</b> | <b>\$ 221,100</b> |
| Covered payroll   | \$ 10,363,274     | \$ 10,213,036     | \$ 9,433,861      | \$ 8,973,000      | \$ 9,260,000      |
| Total OPEB liability as a percentage of covered payroll | 2.48%             | 2.47%             | 2.42%             | 2.37%             | 2.39%             |

*Notes:*

Above schedules are intended to show information for 10 years. Additional years will be displayed as they become available. Information is provided on a measurement date and actuarial valuation as of December 31, rolled forward to June 30 of the current year.

#### Changes Of Benefit Terms Or Assumptions

There were no changes to benefit terms in the plan for the plan year ended June 30, 2021. The discount rate changed from 2.21% for the plan year ended June 30, 2020 to 2.16 % for the plan year ended June 30, 2021. The mortality projection scale was updated to the most recent table published by the Society of Actuaries.

# CITY OF LEAWOOD, KANSAS

## COMPARISON OF NEEDED-TO-ACTUAL MAINTENANCE/PRESERVATION FOR STREETLIGHTS AND TRAFFIC SIGNALS December 31, 2021

The City has elected to use the Modified Approach, as defined by GASB 34 for infrastructure reporting of its streetlights and traffic signals. Under GASB 34, eligible infrastructure capital assets are not required to be depreciated under the following requirements:

The City manages the eligible infrastructure capital assets using an asset management system with the characteristics of (1) an up-to-date inventory; (2) perform condition assessments and summarize the results using a measurement scale; and (3) estimate annual amounts to maintain and preserve at the established condition assessment level.

The City documents that the eligible infrastructure capital assets are being preserved approximately at or above the established and disclosed condition assessment level. It is the City's policy to maintain and preserve streetlights and traffic signals at least at 85% of their normal operating mode. Streetlights and traffic signals are often out of service due to the following factors: (1) life of lamp light; (2) accidents by vehicles or contractors who excavate in the City's right of ways; (3) weather, such as high winds, rain, snow and ice; (4) vandalism. During 2007, the City contracted with an outside service provider to perform inspections. The provider performs a monthly visual inspection on the streetlights and traffic signals and reports to the City Engineer. The City also relies on citizens to report street light and traffic signal outages or malfunctions. The City's policy is to repair/replace any outages or malfunction within 48 hours. The service provider's last three inspection reports show the following condition assessments: October 2021 - 98.7%; November 2021 2021 - 99.0%; and December 2021 - 98.8%.

### Schedule of needed-to-actual maintenance/preservation - streetlights and traffic signals

|        | 2021       | 2020       | 2019       | 2018       | 2017       | 2016       |
|--------|------------|------------|------------|------------|------------|------------|
| Needed | \$ 413,000 | \$ 413,000 | \$ 413,000 | \$ 413,000 | \$ 413,000 | \$ 410,000 |
| Actual | 272,856    | 297,812    | 325,755    | 344,944    | 310,746    | 312,096    |

# CITY OF LEAWOOD, KANSAS

## SCHEDULES OF SELECTED PENSION INFORMATION KANSAS PUBLIC EMPLOYEES' RETIREMENT SYSTEM December 31, 2021

|  | June 30,            |              |              |              |              |              |              |              |
|--|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|  | 2021                | 2020         | 2019         | 2018         | 2017         | 2016         | 2015         | 2014         |
| City's local group proportion of the net pension liability   | <b>0.55238%</b>     | 0.55373%     | 0.54900%     | 0.52412%     | 0.54006%     | 0.53514%     | 0.52701%     | 0.53164%     |
| City's local group proportionate share of the net pension liability                                    | <b>\$ 6,628,282</b> | \$ 9,599,693 | \$ 7,671,532 | \$ 7,305,174 | \$ 7,822,573 | \$ 8,278,697 | \$ 6,919,848 | \$ 6,543,519 |
| City's local group covered payroll   | <b>10,654,295</b>   | 10,434,991   | 10,135,134   | 9,363,095    | 9,523,225    | 9,156,287    | 8,768,458    | 8,722,548    |
| City's local group proportionate share of net pension liability as a percentage of its covered payroll | <b>62.21%</b>       | 92.00%       | 75.69%       | 78.02%       | 82.14%       | 90.42%       | 78.92%       | 75.02%       |
| Plan fiduciary net position as a percentage of the total pension liability                             | <b>76.40%</b>       | 66.30%       | 69.88%       | 68.88%       | 67.12%       | 65.10%       | 64.95%       | 66.02%       |

|  | June 30,             |               |               |               |               |               |               |               |
|--|----------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|  | 2021                 | 2020          | 2019          | 2018          | 2017          | 2016          | 2015          | 2014          |
| City's police & fire proportion of the net pension liability   | <b>1.61132%</b>      | 1.60011%      | 1.64244%      | 1.64208%      | 1.63472%      | 1.73561%      | 1.72633%      | 1.69681%      |
| City's police & fire proportionate share of the net pension liability                                    | <b>\$ 15,375,960</b> | \$ 19,732,472 | \$ 16,623,422 | \$ 15,800,150 | \$ 15,330,273 | \$ 16,119,675 | \$ 12,535,171 | \$ 11,128,367 |
| City's police & fire covered payroll   | <b>9,127,632</b>     | 8,791,146     | 8,779,230     | 8,353,034     | 8,164,212     | 8,257,255     | 7,860,825     | 7,553,871     |
| City's police & fire proportionate share of net pension liability as a percentage of its covered payroll | <b>168.46%</b>       | 224.46%       | 189.35%       | 189.15%       | 187.77%       | 195.22%       | 159.46%       | 147.32%       |
| Plan fiduciary net position as a percentage of the total pension liability                               | <b>76.40%</b>        | 66.30%        | 69.88%        | 68.88%        | 67.12%        | 65.10%        | 64.95%        | 66.60%        |

**Schedule Of Contributions**

|  | December 31,      |            |            |            |            |            |            |            |
|--|-------------------|------------|------------|------------|------------|------------|------------|------------|
|  | 2021              | 2020       | 2019       | 2018       | 2017       | 2016       | 2015       | 2014       |
| Required local group contribution                            | <b>\$ 963,607</b> | \$ 940,861 | \$ 935,245 | \$ 805,700 | \$ 844,747 | \$ 857,087 | \$ 846,519 | \$ 765,168 |
| Contributions made in relation to the required contribution  | <b>963,607</b>    | 940,861    | 935,245    | 805,700    | 844,747    | 857,087    | 846,519    | 765,168    |
| Contribution deficiency                                      | —                 | —          | —          | —          | —          | —          | —          | —          |
| City's local group covered payroll                           | <b>10,339,806</b> | 10,912,957 | 10,500,082 | 9,584,459  | 9,439,708  | 9,336,434  | 8,967,225  | 8,805,129  |
| Contributions as a percentage of local group covered payroll | <b>9.32%</b>      | 8.62%      | 8.91%      | 8.41%      | 8.95%      | 9.18%      | 9.44%      | 8.69%      |

|  |                     |              |              |              |              |              |              |              |
|--|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Required police & fire contribution                            | <b>\$ 2,151,779</b> | \$ 2,032,388 | \$ 2,014,301 | \$ 1,743,640 | \$ 1,611,376 | \$ 1,738,314 | \$ 1,769,008 | \$ 1,579,152 |
| Contributions made in relation to the required contribution    | <b>2,151,779</b>    | 2,032,388    | 2,014,301    | 1,743,640    | 1,611,376    | 1,738,314    | 1,769,008    | 1,579,152    |
| Contribution deficiency  | —                   | —            | —            | —            | —            | —            | —            | —            |
| City's police & fire covered payroll                           | <b>9,432,239</b>    | 9,267,608    | 8,912,828    | 8,457,250    | 8,169,986    | 8,285,571    | 8,065,260    | 7,706,933    |
| Contributions as a percentage of police & fire covered payroll | <b>22.81%</b>       | 21.93%       | 22.60%       | 20.62%       | 19.72%       | 20.98%       | 21.93%       | 20.49%       |

**Notes:**

Above schedules are intended to show information for 10 years. Additional years will be displayed as they become available. Information is provided on a measurement date and actuarial valuation as of December 31, rolled forward to June 30, of the current year.

**Changes Of Benefit Terms Or Assumptions**

There were no changes to benefit terms in the plan or changes to assumption in the valuation report for the plan year ended June 30, 2021.

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**Supplementary Information**

**Combining And Individual Fund  
Financial Statements And Schedules**

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**CITY OF LEAWOOD, KANSAS**

**SCHEDULE OF CURRENT EXPENDITURES - BUDGET AND ACTUAL -  
GENERAL FUND**

**For The Year Ended December 31, 2021**

|                                    | <b>Original<br/>Budget</b> | <b>Final<br/>Budget</b> | <b>Actual</b>        | <b>Variance<br/>Over (Under)<br/>With Final<br/>Budget</b> |
|------------------------------------|----------------------------|-------------------------|----------------------|--|
| General government:                |                            |                         |                      |  |
| Administration:                    |                            |                         |                      |  |
| Personnel services                 | \$ 2,617,500               | \$ 2,617,181            | \$ 2,497,471         | \$ (119,710)   |
| Contractual services               | 1,967,100                  | 1,970,489               | 1,336,663            | (633,826)  |
| Commodities                        | 167,000                    | 163,200                 | 65,898               | (97,302)   |
| <b>Total administration</b>        | <b>4,751,600</b>           | <b>4,750,870</b>        | <b>3,900,032</b>     | <b>(850,838)</b>   |
| Community development:             |                            |                         |                      |  |
| Personnel services                 | 1,582,100                  | 1,472,488               | 1,526,449            | 53,961   |
| Contractual services               | 141,700                    | 165,744                 | 118,416              | (47,328)   |
| Commodities                        | 49,400                     | 44,700                  | 23,947               | (20,753)   |
| <b>Total community development</b> | <b>1,773,200</b>           | <b>1,682,932</b>        | <b>1,668,812</b>     | <b>(14,120)</b>  |
| Municipal court:                   |                            |                         |                      |  |
| Personnel services                 | 591,300                    | 610,663                 | 590,677              | (19,986)   |
| Contractual services               | 79,900                     | 82,900                  | 38,298               | (44,602)   |
| Commodities                        | 13,000                     | 10,000                  | 3,408                | (6,592)  |
| <b>Total municipal court</b>       | <b>684,200</b>             | <b>703,563</b>          | <b>632,383</b>       | <b>(71,180)</b>  |
| Legal services:                    |                            |                         |                      |  |
| Personnel services                 | 568,000                    | 587,761                 | 576,023              | (11,738)   |
| Contractual services               | 61,500                     | 61,500                  | 26,846               | (34,654)   |
| Commodities                        | 2,800                      | 3,300                   | 2,171                | (1,129)  |
| <b>Total legal services</b>        | <b>632,300</b>             | <b>652,561</b>          | <b>605,040</b>       | <b>(47,521)</b>  |
| Information services:              |                            |                         |                      |  |
| Personnel services                 | 565,300                    | 563,238                 | 588,265              | 25,027   |
| Contractual services               | 392,700                    | 492,700                 | 459,549              | (33,151)   |
| Commodities                        | 235,900                    | 164,900                 | 99,752               | (65,148)   |
| <b>Total information services</b>  | <b>1,193,900</b>           | <b>1,220,838</b>        | <b>1,147,566</b>     | <b>(73,272)</b>  |
| <b>Total general government</b>    | <b>9,035,200</b>           | <b>9,010,764</b>        | <b>7,953,833</b>     | <b>(1,056,931)</b>   |
| Public safety:                     |                            |                         |                      |  |
| Police:                            |                            |                         |                      |  |
| Personnel services                 | 9,374,100                  | 9,409,180               | 9,085,105            | (324,075)  |
| Contractual services               | 1,111,400                  | 1,132,550               | 771,216              | (361,334)  |
| Commodities                        | 536,500                    | 545,250                 | 344,336              | (200,914)  |
| <b>Total police</b>                | <b>11,022,000</b>          | <b>11,086,980</b>       | <b>10,200,657</b>    | <b>(886,323)</b>   |
| Fire:                              |                            |                         |                      |  |
| Personnel services                 | 7,422,300                  | 7,293,506               | 7,618,163            | 324,657  |
| Contractual services               | 350,100                    | 369,500                 | 342,873              | (26,627)   |
| Commodities                        | 368,400                    | 396,600                 | 347,717              | (48,883)   |
| <b>Total fire</b>                  | <b>8,140,800</b>           | <b>8,059,606</b>        | <b>8,308,753</b>     | <b>249,147</b>   |
| <b>Total public safety</b>         | <b>19,162,800</b>          | <b>19,146,586</b>       | <b>18,509,410</b>    | <b>(637,176)</b>   |
| Public works:                      |                            |                         |                      |  |
| Personnel services                 | 4,702,100                  | 4,686,218               | 4,497,556            | (188,662)  |
| Contractual services               | 2,055,200                  | 2,137,200               | 1,468,004            | (669,196)  |
| Commodities                        | 1,274,600                  | 1,274,000               | 1,041,055            | (232,945)  |
| <b>Total public works</b>          | <b>8,031,900</b>           | <b>8,097,418</b>        | <b>7,006,615</b>     | <b>(1,090,803)</b>   |
| Parks and recreation:              |                            |                         |                      |  |
| Personnel services                 | 5,030,400                  | 5,288,629               | 4,952,592            | (336,037)  |
| Contractual services               | 2,246,400                  | 2,365,773               | 1,896,951            | (468,822)  |
| Commodities                        | 823,500                    | 822,846                 | 599,186              | (223,660)  |
| <b>Total parks and recreation</b>  | <b>8,100,300</b>           | <b>8,477,248</b>        | <b>7,448,729</b>     | <b>(1,028,519)</b>   |
| <b>Total current expenditures</b>  | <b>\$ 44,330,200</b>       | <b>\$ 44,732,016</b>    | <b>\$ 40,918,587</b> | <b>\$ (3,813,429)</b>                                      |

# CITY OF LEAWOOD, KANSAS

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## OTHER NON-MAJOR GOVERNMENTAL FUNDS

December 31, 2021

**Special Revenue Funds** - account for revenue sources that are restricted to expenditures for specific purposes.

Special Alcohol Fund - established to account for one-third of the Alcohol Tax Funds sent to the City quarterly from the State Treasurer's office, which is computed in compliance with K.S.A. Supp. 79-41A04 et seq., representing tax receipts and adjustments processed by the Department of Revenue. For cities with a population exceeding 6,000, this amount is to be credited one-third to the General Fund, one-third to a Special Parks and Recreation Fund, and one-third to a Special Alcohol and Drug Program Fund. These monies are allocated yearly for distribution to agencies involved in drug and alcohol prevention and/or treatment programs that are approved by the City Council in specified amounts on a yearly basis.

Special City Highway Fund - established to account for monies received from the State for shared gas tax revenues, in accordance with K.S.A. Statute 79-3425c(c).

Special Parks and Recreation Fund - established to account for one-third of the Alcohol Tax funds that are sent to the City quarterly by the State Treasurer's office.

Special Law Enforcement Fund - established to provide depository for monies forfeited to the City of Leawood Police Department pursuant to the provisions of K.S.A. 65-4135 and 65-4156 related to controlled substance investigation forfeitures. Expenditures from this fund shall be made only for authorized law enforcement purposes of the City of Leawood Police Department. Any monies forfeited to the City of Leawood Police Department pursuant to the provisions of K.S.A. 1988 Supp. 65-4156, and any subsequent amendments thereto, shall be deposited in this fund.

American Revolution Tri-Centennial Fund - established to account for monies donated by the Leawood American Revolution Bicentennial Committee. These monies are to be continually reinvested by the City until the year 2076. It is intended that this fund then be used for the overall benefit for the citizens of the City on a special American Revolution Tri-Centennial event or project, needed community facilities, equipment or programs.

American Rescue Plan Fund - established to account for monies received from the Federal Government related to the American Rescue Plan act.

Transient Guest Tax Fund - established to account for monies levied by the City and paid by transient guests for lodging or sleeping accommodations in any hotel or motel. The tax monies collected will be used to promote economic development, conventions and tourism and related expenditures and such other purposes as may be determined by the Governing Body.

Resurrection TDD Fund - Established to account for the receipt of special taxes and assessments used to pay principal and interest on related conduit debt that has no direct City liability, as well as receipt and disbursement of capital project proceeds related to the conduit debt.

## **SCHEDULE OF CURRENT EXPENDITURES - BUDGET AND ACTUAL - GENERAL FUND**

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Other Non-Major Governmental Funds (*Continued*)

Cornerstone TDD fund - Established to account for the receipt of special taxes and assessments used to pay principal and interest on related conduit debt that has no direct city liability, as well as receipt and disbursement of capital project proceeds related to the conduit debt.

Villagio TDD Fund - Established to account for the receipt of special taxes and assessments used to pay principal and interest on related conduit debt that has no direct City liability, as well as receipt and disbursement of capital project proceeds related to the conduit debt.

Park Place TDD Fund - Established to account for the receipt of special taxes and assessments used to pay principal and interest on related conduit debt that has no direct City liability, as well as receipt and disbursement of capital project proceeds related to the conduit debt.

Camelot Court CID Fund - Established to account for the receipt of special taxes and assessments used to pay principal and interest on related conduit debt that has no direct City liability, as well as receipt and disbursement of capital project proceeds related to the conduit debt.

Ranch Mart North CID Fund - Established to account for the receipt of special taxes and assessments used to pay principal and interest on related conduit debt that has no direct City liability, as well as receipt and disbursement of capital project proceeds related to the conduit debt.

**Capital Projects Funds** - account for resources used for the acquisition and/or construction of capital projects not being financed by other funds.

Capital Improvements Fund - established to account for the budgeted transfer of monies from other City funds lawfully available for improvement purposes. Funds may be used to finance, in whole or in part, any public improvement need set forth in the adopted capital improvement plan.

Public Safety Improvement Fund - established to account for resources used to construct public safety improvements including a Justice Center and other necessary and related improvements.

Street Improvements - established to account for the pay-as-you-go portion of the annual mill and overlay, slurry seal and arterial street repairs.

City Capital Art - established to account for funds used by the Arts Council for the selection and placement of public art on City property.

Park Impact Fee Fund - established to account for fees imposed by the City on all new development in South Leawood and all fees collected shall be used solely and exclusively for the purpose of acquisition and development of park land and open space made necessary by and serving such new development.

1/8<sup>th</sup> Cent Sales Tax Fund - established to fund an accelerated residential and thoroughfare street improvement program, and to fund storm water improvement projects which are not otherwise eligible for funding from other governmental sources.

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**SCHEDULE OF CURRENT EXPENDITURES - BUDGET AND ACTUAL -  
GENERAL FUND**

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Other Non-Major Governmental Funds (*Continued*)

*Leawood Transportation Impact Fee Fund* - established to account for fees imposed on new development in South Leawood for the purpose of assuring that transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service deemed adequate by the City. The impact fee shall be imposed on all new development in South Leawood, except as may be otherwise provided, and all fees collected shall be utilized solely and exclusively for transportation improvements in South Leawood serving such new development.

*135th Street Corridor Impact Fee Fund* - established to account for fees imposed on new development in the 135th Street corridor for the purpose of assuring that 135th Street highway transportation improvements are available and provides adequate transportation system capacity to support new development while maintaining levels of transportation service on Highway 135th Street deemed adequate by the City. The impact fee shall be imposed on all new development in the 135th Street corridor and all fees collected shall be utilized solely and exclusively for transportation improvements in the 135th Street corridor servicing such new development.

*Public Art Impact Fee Fund* - established by the City for the purpose of acquisition and construction of Public Art. A Public Art impact fee is imposed by the City on all new commercial development and commercial remodels in Leawood.

*Economic Development Fund* - established to provide payment for economic development promotion within the City.



# CITY OF LEAWOOD, KANSAS

## COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS

Page 1 Of 2  
December 31, 2021

|  | Special Revenue    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
|--|--------------------|----------------------------|------------------------------------|-------------------------------|--|---------------------------------|---------------------------|---------------------|--------------------|------------------|-------------------|-------------------------|----------------------------|
|  | Special<br>Alcohol | Special<br>City<br>Highway | Special<br>Parks And<br>Recreation | Special<br>Law<br>Enforcement | American<br>Revolution<br>Tri-Centennial | American<br>Rescue Plan<br>Fund | Transient<br>Guest<br>Tax | Resurrection<br>TDD | Cornerstone<br>TDD | Villagio<br>TDD  | Park Place<br>TDD | Camelot<br>Court<br>CID | Ranch<br>Mart North<br>CID |
| <b>Assets</b>  |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Pooled cash and investments                                      | \$ 125,469         | \$ 1,503,178               | \$ 972,268                         | \$ 691                        | \$ 8,755                                 | \$ 2,649,829                    | \$ 1,039,729              | \$ 374              | \$ (13,119)        | \$ —             | \$ 31,988         | \$ 64,444               | \$ 32,382                  |
| Receivables:   |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Sales tax  | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | 57,302            | 147,796                 | 86,544                     |
| Transient guest tax  | —                  | —                          | —                                  | —                             | —  | —                               | 119,055                   | —                   | —                  | —                | —                 | —                       | —                          |
| Interest   | 126                | 1,114                      | 748                                | 1                             | 2  | —                               | 772                       | —                   | —                  | —                | —                 | —                       | —                          |
| Intergovernmental  | 131,052            | —                          | 131,052                            | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Special assessments  | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | 85,000             | —                | —                 | —                       | —                          |
| Due from other funds   | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| <b>Total Assets</b>  | <b>\$ 256,647</b>  | <b>\$ 1,504,292</b>        | <b>\$ 1,104,068</b>                | <b>\$ 692</b>                 | <b>\$ 8,757</b>                          | <b>\$ 2,649,829</b>             | <b>\$ 1,159,556</b>       | <b>\$ 374</b>       | <b>\$ (13,119)</b> | <b>\$ 85,000</b> | <b>\$ 89,290</b>  | <b>\$ 212,240</b>       | <b>\$ 118,926</b>          |
| <b>Liabilities, Deferred Inflows And Fund Balances</b>           |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| <b>Liabilities</b>   |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Accounts payable and accrued liabilities                         | \$ —               | \$ —                       | \$ 12,098                          | \$ —                          | \$ —                                     | \$ —                            | \$ —                      | \$ —                | \$ —               | \$ —             | \$ —              | \$ —                    | \$ —                       |
| Unused grant funds   | —                  | —                          | —                                  | —                             | —  | 2,649,829                       | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| <b>Total Liabilities</b>   | <b>—</b>           | <b>—</b>                   | <b>12,098</b>                      | <b>—</b>                      | <b>—</b>                                 | <b>2,649,829</b>                | <b>—</b>                  | <b>—</b>            | <b>—</b>           | <b>—</b>         | <b>—</b>          | <b>—</b>                | <b>—</b>                   |
| <b>Deferred Inflows Of Resources</b>                             |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Special assessments  | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | 85,000           | —                 | —                       | —                          |
| <b>Total Deferred Inflows Of Resources</b>                       | <b>—</b>           | <b>—</b>                   | <b>—</b>                           | <b>—</b>                      | <b>—</b>                                 | <b>—</b>                        | <b>—</b>                  | <b>—</b>            | <b>—</b>           | <b>85,000</b>    | <b>—</b>          | <b>—</b>                | <b>—</b>                   |
| <b>Fund Balances</b>   |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| <b>Restricted For:</b>   |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Social services  | 256,647            | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Parks and recreation   | —                  | —                          | 1,091,970                          | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Tourism promotion  | —                  | —                          | —                                  | —                             | —  | —                               | 1,159,556                 | —                   | —                  | —                | —                 | —                       | —                          |
| Bridges, streets and signals                                     | —                  | 1,504,292                  | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Law enforcement  | —                  | —                          | —                                  | 692                           | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| <b>Committed To:</b>   |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Economic development   | —                  | —                          | —                                  | —                             | —  | —                               | —                         | 374                 | —                  | —                | 89,290            | 212,240                 | 118,926                    |
| Bridges, streets and signals                                     | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Justice Center   | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| City art   | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Park improvements  | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| Other capital projects   | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| <b>Assigned To:</b>  |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Other purposes   | —                  | —                          | —                                  | —                             | 8,757                                    | —                               | —                         | —                   | —                  | —                | —                 | —                       | —                          |
| <b>Unassigned:</b>   |                    |                            |                                    |                               |  |                                 |                           |                     |                    |                  |                   |                         |                            |
| Unassigned:  | —                  | —                          | —                                  | —                             | —  | —                               | —                         | —                   | (13,119)           | —                | —                 | —                       | —                          |
| <b>Total Fund Balances</b>                                       | <b>256,647</b>     | <b>1,504,292</b>           | <b>1,091,970</b>                   | <b>692</b>                    | <b>8,757</b>                             | <b>—</b>                        | <b>1,159,556</b>          | <b>374</b>          | <b>(13,119)</b>    | <b>—</b>         | <b>89,290</b>     | <b>212,240</b>          | <b>118,926</b>             |
| <b>Total Liabilities, Deferred Inflows<br/>And Fund Balances</b> | <b>\$ 256,647</b>  | <b>\$ 1,504,292</b>        | <b>\$ 1,104,068</b>                | <b>\$ 692</b>                 | <b>\$ 8,757</b>                          | <b>\$ 2,649,829</b>             | <b>\$ 1,159,556</b>       | <b>\$ 374</b>       | <b>\$ (13,119)</b> | <b>\$ 85,000</b> | <b>\$ 89,290</b>  | <b>\$ 212,240</b>       | <b>\$ 118,926</b>          |

**CITY OF LEAWOOD, KANSAS**  
**COMBINING BALANCE SHEET - NONMAJOR GOVERNMENTAL FUNDS**

**Page 2 Of 2**  
**December 31, 2021**

|  | Capital Projects             |                                   |                             |                   |                       |                         |   |  |                          |                                 | Total Other<br>Nonmajor<br>Governmental<br>Funds |
|--|------------------------------|-----------------------------------|-----------------------------|-------------------|-----------------------|-------------------------|---|--|--------------------------|---------------------------------|--|
|  | Capital<br>Improve-<br>ments | Public Safety<br>Improve-<br>ment | Street<br>Improve-<br>ments | City<br>Art       | Park<br>Impact<br>Fee | 1/8th Cent<br>Sales Tax | Leawood<br>Transportation<br>Impact Fee | 135th Street<br>Corridor<br>Impact Fee | Public Art<br>Impact Fee | Economic<br>Development<br>Fund |  |
| <b>Assets</b>  |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Pooled cash and investments                                      | \$ 9,671,269                 | \$ 8,820,241                      | \$ 2,056,108                | \$ 412,675        | \$ 248,342            | \$ 1,506,165            | \$ 185,876                              | \$ 227,005                             | \$ 76,244                | \$ 12,579,563                   | \$ 42,199,476                                    |
| Receivables:   |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Sales tax  | —                            | —                                 | —                           | —                 | —                     | 188,080                 | —                                       | —                                      | —                        | —                               | 479,722  |
| Transient guest tax  | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 119,055  |
| Interest   | 7,284                        | 6,698                             | 1,321                       | 275               | 187                   | 1,158                   | 141                                     | 169                                    | 57                       | 9,513                           | 29,566   |
| Intergovernmental  | —                            | —                                 | 32,161                      | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 294,265  |
| Special assessments  | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 85,000   |
| Due from other funds   | —                            | 233,338                           | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | 233,338                         | 466,676  |
| <b>Total Assets</b>  | <b>\$ 9,678,553</b>          | <b>\$ 9,060,277</b>               | <b>\$ 2,089,590</b>         | <b>\$ 412,950</b> | <b>\$ 248,529</b>     | <b>\$ 1,695,403</b>     | <b>\$ 186,017</b>                       | <b>\$ 227,174</b>                      | <b>\$ 76,301</b>         | <b>\$ 12,822,414</b>            | <b>\$ 43,673,760</b>                             |
| <b>Liabilities, Deferred Inflows And Fund Balances</b>           |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| <b>Liabilities</b>   |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Accounts payable and accrued liabilities                         | \$ 23,172                    | \$ —                              | \$ 197,476                  | \$ 9,679          | \$ 2,597              | \$ 2,373                | \$ —                                    | \$ —                                   | \$ —                     | \$ —                            | \$ 247,395                                       |
| Unused grant funds   | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 2,649,829  |
| <b>Total Liabilities</b>   | <b>23,172</b>                | <b>—</b>                          | <b>197,476</b>              | <b>9,679</b>      | <b>2,597</b>          | <b>2,373</b>            | <b>—</b>                                | <b>—</b>                               | <b>—</b>                 | <b>—</b>                        | <b>2,897,224</b>                                 |
| <b>Deferred Inflows Of Resources</b>                             |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Special assessments  | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 85,000   |
| <b>Total Deferred Inflows Of Resources</b>                       | <b>—</b>                     | <b>—</b>                          | <b>—</b>                    | <b>—</b>          | <b>—</b>              | <b>—</b>                | <b>—</b>                                | <b>—</b>                               | <b>—</b>                 | <b>—</b>                        | <b>85,000</b>                                    |
| <b>Fund Balances</b>   |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| <b>Restricted For:</b>   |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Social services  | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 256,647  |
| Parks and recreation   | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 1,091,970  |
| Tourism promotion  | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 1,159,556  |
| Bridges, streets and signals                                     | —                            | —                                 | —                           | —                 | —                     | 1,693,030               | —                                       | —                                      | —                        | —                               | 3,197,322  |
| Law enforcement  | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 692  |
| <b>Committed To:</b>   |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Economic development   | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | 12,822,414                      | 13,243,244                                       |
| Bridges, streets and signals                                     | —                            | —                                 | 1,892,114                   | —                 | —                     | —                       | 186,017                                 | 227,174                                | —                        | —                               | 2,305,305  |
| Justice Center   | —                            | 9,060,277                         | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 9,060,277  |
| City art   | —                            | —                                 | —                           | 403,271           | —                     | —                       | —                                       | —                                      | 76,301                   | —                               | 479,572  |
| Park improvements  | —                            | —                                 | —                           | —                 | 245,932               | —                       | —                                       | —                                      | —                        | —                               | 245,932  |
| Other capital projects   | 9,655,381                    | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 9,655,381  |
| <b>Assigned To:</b>  |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Other purposes   | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | 8,757  |
| <b>Unassigned:</b>   |                              |                                   |                             |                   |                       |                         |   |  |                          |                                 |  |
| Unassigned   | —                            | —                                 | —                           | —                 | —                     | —                       | —                                       | —                                      | —                        | —                               | (13,119)   |
| <b>Total Fund Balances</b>                                       | <b>9,655,381</b>             | <b>9,060,277</b>                  | <b>1,892,114</b>            | <b>403,271</b>    | <b>245,932</b>        | <b>1,693,030</b>        | <b>186,017</b>                          | <b>227,174</b>                         | <b>76,301</b>            | <b>12,822,414</b>               | <b>40,691,536</b>                                |
| <b>Total Liabilities, Deferred Inflows<br/>And Fund Balances</b> | <b>\$ 9,678,553</b>          | <b>\$ 9,060,277</b>               | <b>\$ 2,089,590</b>         | <b>\$ 412,950</b> | <b>\$ 248,529</b>     | <b>\$ 1,695,403</b>     | <b>\$ 186,017</b>                       | <b>\$ 227,174</b>                      | <b>\$ 76,301</b>         | <b>\$ 12,822,414</b>            | <b>\$ 43,673,760</b>                             |

**CITY OF LEAWOOD, KANSAS**

**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS**

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For The Year Ended December 31, 2021

|   | Special Revenue   |                      |                              |                         |                                    |                           |                     |                  |                    |               |                  |
|---|-------------------|----------------------|------------------------------|-------------------------|------------------------------------|---------------------------|---------------------|------------------|--------------------|---------------|------------------|
|   | Special Alcohol   | Special City Highway | Special Parks And Recreation | Special Law Enforcement | American Revolution Tri-Centennial | American Rescue Plan Fund | Transient Guest Tax | Resurrection TDD | Cornerstone TDD    | Villaggio TDD | Park Place TDD   |
| <b>Revenues</b>                           |                   |                      |                              |                         |                                    |                           |                     |                  |                    |               |                  |
| Taxes                                     | \$ 524,119        | \$ 1,007,098         | \$ 524,119                   | \$ —                    | \$ —                               | \$ —                      | \$ 369,289          | \$ —             | \$ —               | \$ —          | \$ 276,337       |
| Licenses and permits                      | —                 | 416,165              | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Intergovernmental                         | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Charges for services                      | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Fines and forfeitures                     | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Special assessments                       | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | 16,498           | 50,164             | 9,265         | —                |
| Investment income (loss)                  | (158)             | (1,659)              | (1,078)                      | (72)                    | 5                                  | —                         | (913)               | —                | —                  | —             | —                |
| Contributions and other                   | —                 | 9,130                | —                            | 1,045                   | —                                  | —                         | —                   | —                | —                  | —             | —                |
| <b>Total Revenues</b>                     | <b>523,961</b>    | <b>1,430,734</b>     | <b>523,041</b>               | <b>973</b>              | <b>5</b>                           | <b>—</b>                  | <b>368,376</b>      | <b>16,498</b>    | <b>50,164</b>      | <b>9,265</b>  | <b>276,337</b>   |
| <b>Expenditures</b>                       |                   |                      |                              |                         |                                    |                           |                     |                  |                    |               |                  |
| General government                        | 242,205           | —                    | —                            | —                       | —                                  | —                         | —                   | 16,632           | 67,007             | 9,265         | 240,471          |
| Economic development                      | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Public safety                             | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Parks and recreation                      | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Public works                              | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Capital outlay:                           |                   |                      |                              |                         |                                    |                           |                     |                  |                    |               |                  |
| General government                        | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Economic development                      | —                 | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Public safety                             | —                 | —                    | —                            | 8,000                   | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Parks and recreation                      | —                 | —                    | 258,075                      | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Public works                              | —                 | 1,554,693            | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| <b>Total Expenditures</b>                 | <b>242,205</b>    | <b>1,554,693</b>     | <b>258,075</b>               | <b>8,000</b>            | <b>—</b>                           | <b>—</b>                  | <b>—</b>            | <b>16,632</b>    | <b>67,007</b>      | <b>9,265</b>  | <b>240,471</b>   |
| <b>Revenues Over (Under) Expenditures</b> | <b>281,756</b>    | <b>(123,959)</b>     | <b>264,966</b>               | <b>(7,027)</b>          | <b>5</b>                           | <b>—</b>                  | <b>368,376</b>      | <b>(134)</b>     | <b>(16,843)</b>    | <b>—</b>      | <b>35,866</b>    |
| <b>Other Financing Sources</b>            |                   |                      |                              |                         |                                    |                           |                     |                  |                    |               |                  |
| Transfers in                              | —                 | 650,000              | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| Transfers out                             | (262,000)         | —                    | —                            | —                       | —                                  | —                         | —                   | —                | —                  | —             | —                |
| <b>Total Other Financing Sources</b>      | <b>(262,000)</b>  | <b>650,000</b>       | <b>—</b>                     | <b>—</b>                | <b>—</b>                           | <b>—</b>                  | <b>—</b>            | <b>—</b>         | <b>—</b>           | <b>—</b>      | <b>—</b>         |
| <b>Net Change In Fund Balances</b>        | <b>19,756</b>     | <b>526,041</b>       | <b>264,966</b>               | <b>(7,027)</b>          | <b>5</b>                           | <b>—</b>                  | <b>368,376</b>      | <b>(134)</b>     | <b>(16,843)</b>    | <b>—</b>      | <b>35,866</b>    |
| <b>Fund Balances - Beginning Of Year</b>  | <b>236,891</b>    | <b>978,251</b>       | <b>827,004</b>               | <b>7,719</b>            | <b>8,752</b>                       | <b>—</b>                  | <b>791,180</b>      | <b>508</b>       | <b>3,724</b>       | <b>—</b>      | <b>53,424</b>    |
| <b>Fund Balances - End Of Year</b>        | <b>\$ 256,647</b> | <b>\$ 1,504,292</b>  | <b>\$ 1,091,970</b>          | <b>\$ 692</b>           | <b>\$ 8,757</b>                    | <b>\$ —</b>               | <b>\$ 1,159,556</b> | <b>\$ 374</b>    | <b>\$ (13,119)</b> | <b>\$ —</b>   | <b>\$ 89,290</b> |

**CITY OF LEAWOOD, KANSAS**

**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS**

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For The Year Ended December 31, 2021

|   | Capital Projects             |                                   |                        |                   |                       |                         |   |  |                             |                                 | Total<br>Other<br>Nonmajor<br>Governmental<br>Funds |
|---|------------------------------|-----------------------------------|------------------------|-------------------|-----------------------|-------------------------|---|--|-----------------------------|---------------------------------|---|
|   | Capital<br>Improve-<br>ments | Public Safety<br>Improve-<br>ment | Street<br>Improvements | City<br>Art       | Park<br>Impact<br>Fee | 1/8th Cent<br>Sales Tax | Leawood<br>Transportation<br>Impact Fee | 135th Street<br>Corridor<br>Impact Fee | Public Art<br>Impact<br>Fee | Economic<br>Development<br>Fund |   |
| <b>Revenues</b>                             |                              |                                   |                        |                   |                       |                         |   |  |                             |                                 |   |
| Taxes                                       | \$ —                         | \$ —                              | \$ —                   | \$ —              | \$ —                  | \$ 928,663              | \$ —                                    | \$ —                                   | \$ —                        | \$ —                            | \$ 4,474,145  |
| Licenses and permits                        | —                            | —                                 | —                      | —                 | 21,028                | —                       | —                                       | 30,664                                 | 21,028                      | —                               | 488,885   |
| Intergovernmental                           | —                            | —                                 | 2,634,911              | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | 2,634,911   |
| Charges for services                        | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Fines and forfeitures                       | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Special assessments                         | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | 75,927  |
| Investment income (loss)                    | (12,181)                     | (9,115)                           | (3,933)                | (349)             | (295)                 | (1,500)                 | (222)                                   | (256)                                  | (277)                       | (13,428)                        | (45,431)  |
| Contributions and other                     | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | 10,175  |
| <b>Total Revenues</b>                       | <b>(12,181)</b>              | <b>(9,115)</b>                    | <b>2,630,978</b>       | <b>(349)</b>      | <b>20,733</b>         | <b>927,163</b>          | <b>(222)</b>                            | <b>30,408</b>                          | <b>20,751</b>               | <b>(13,428)</b>                 | <b>7,638,612</b>                                    |
| <b>Expenditures</b>                         |                              |                                   |                        |                   |                       |                         |   |  |                             |                                 |   |
| General government                          | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | 1,282,401   |
| Economic development                        | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Public safety                               | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Parks and recreation                        | —                            | —                                 | —                      | 8,356             | —                     | —                       | —                                       | —                                      | —                           | —                               | 8,356   |
| Public works                                | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Capital outlay:                             |                              |                                   |                        |                   |                       |                         |   |  |                             |                                 |   |
| General Government                          | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Economic development                        | —                            | —                                 | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | —   |
| Public safety                               | 21,940                       | 363,669                           | —                      | —                 | —                     | —                       | —                                       | —                                      | —                           | —                               | 393,609   |
| Parks and recreation                        | 595,776                      | —                                 | —                      | 31,878            | —                     | —                       | —                                       | —                                      | 11,847                      | —                               | 897,576   |
| Public works                                | 120,994                      | —                                 | 4,804,067              | —                 | 8,826                 | 55,017                  | —                                       | —                                      | —                           | —                               | 6,543,597   |
| <b>Total Expenditures</b>                   | <b>738,710</b>               | <b>363,669</b>                    | <b>4,804,067</b>       | <b>40,234</b>     | <b>8,826</b>          | <b>55,017</b>           | <b>—</b>                                | <b>—</b>                               | <b>11,847</b>               | <b>—</b>                        | <b>9,125,539</b>                                    |
| <b>Revenues Over (Under) Expenditures</b>   | <b>(750,891)</b>             | <b>(372,784)</b>                  | <b>(2,173,089)</b>     | <b>(40,583)</b>   | <b>11,907</b>         | <b>872,146</b>          | <b>(222)</b>                            | <b>30,408</b>                          | <b>8,904</b>                | <b>(13,428)</b>                 | <b>(1,486,927)</b>                                  |
| <b>Other Financing Sources (Uses)</b>       |                              |                                   |                        |                   |                       |                         |   |  |                             |                                 |   |
| Transfers in                                | 1,000,000                    | 1,261,038                         | 1,800,000              | 80,790            | —                     | —                       | —                                       | —                                      | —                           | 1,261,031                       | 6,052,859   |
| Transfers out                               | —                            | —                                 | —                      | —                 | —                     | (500,000)               | —                                       | —                                      | —                           | —                               | (762,000)   |
| <b>Total Other Financing Sources (Uses)</b> | <b>1,000,000</b>             | <b>1,261,038</b>                  | <b>1,800,000</b>       | <b>80,790</b>     | <b>—</b>              | <b>(500,000)</b>        | <b>—</b>                                | <b>—</b>                               | <b>—</b>                    | <b>1,261,031</b>                | <b>5,290,859</b>                                    |
| <b>Net Change In Fund Balances</b>          | <b>249,109</b>               | <b>888,254</b>                    | <b>(373,089)</b>       | <b>40,207</b>     | <b>11,907</b>         | <b>372,146</b>          | <b>(222)</b>                            | <b>30,408</b>                          | <b>8,904</b>                | <b>1,247,603</b>                | <b>3,803,932</b>                                    |
| <b>Fund Balances - Beginning Of Year</b>    | <b>9,406,272</b>             | <b>8,172,023</b>                  | <b>2,265,203</b>       | <b>363,064</b>    | <b>234,025</b>        | <b>1,320,884</b>        | <b>186,239</b>                          | <b>196,766</b>                         | <b>67,397</b>               | <b>11,574,811</b>               | <b>36,887,604</b>                                   |
| <b>Fund Balances - End Of Year</b>          | <b>\$ 9,655,381</b>          | <b>\$ 9,060,277</b>               | <b>\$ 1,892,114</b>    | <b>\$ 403,271</b> | <b>\$ 245,932</b>     | <b>\$ 1,693,030</b>     | <b>\$ 186,017</b>                       | <b>\$ 227,174</b>                      | <b>\$ 76,301</b>            | <b>\$ 12,822,414</b>            | <b>\$ 40,691,536</b>                                |

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**CITY OF LEAWOOD, KANSAS**

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**SPECIAL ALCOHOL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN  
FUND BALANCES - BUDGET AND ACTUAL  
For The Year Ended December 31, 2021**

|   | <u>Budget</u>       | <u>Actual</u>     | <u>Variance<br/>Over<br/>(Under)</u> |
|---|---------------------|-------------------|--------------------------------------|
| <b>Revenues</b>                             |                     |                   |                                      |
| Taxes                                       | \$ 400,000          | \$ 524,119        | \$ 124,119                           |
| Investment income (loss)                    | 5,000               | (158)             | (5,158)                              |
| <b>Total Revenues</b>                       | <u>405,000</u>      | <u>523,961</u>    | <u>118,961</u>                       |
| <b>Expenditures</b>                         |                     |                   |                                      |
| General government                          | 263,000             | 242,205           | (20,795)                             |
| <b>Excess Of Revenues Over Expenditures</b> | 66,073              | 281,756           | 139,756                              |
| <b>Other Financing Uses</b>                 |                     |                   |                                      |
| Miscellaneous                               | (5,000)             | —                 | 5,000                                |
| Transfers out                               | (262,000)           | (262,000)         | —                                    |
| <b>Net Change In Fund Balance</b>           | <u>\$ (200,927)</u> | <u>19,756</u>     | <u>\$ 144,756</u>                    |
| <b>Fund Balance - Beginning Of Year</b>     |                     | <u>236,891</u>    |                                      |
| <b>Fund Balance - End Of Year</b>           |                     | <u>\$ 256,647</u> |                                      |

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**CITY OF LEAWOOD, KANSAS**

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**SPECIAL CITY HIGHWAY FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
For The Year Ended December 31, 2021**

|   | <b>Budget</b>       | <b>Actual</b>       | <b>Variance<br/>Over<br/>(Under)</b> |
|---|---------------------|---------------------|--------------------------------------|
| <b>Revenues</b>                             |                     |                     |                                      |
| Taxes                                       | \$ 897,870          | \$ 1,007,098        | \$ 109,228                           |
| Licenses and permits                        | —                   | 416,165             | 416,165                              |
| Investment income (loss)                    | 21,320              | (1,659)             | (22,979)                             |
| Contributions and others                    | —                   | 9,130               | 9,130                                |
| <b>Total Revenues</b>                       | 919,190             | 1,430,734           | 511,544                              |
| <b>Expenditures</b>                         |                     |                     |                                      |
| Capital outlay                              | 1,651,770           | 1,554,693           | (97,077)                             |
| <b>Excess Of Expenditures Over Revenues</b> | (732,580)           | (123,959)           | 608,621                              |
| <b>Other Financing Sources (Uses)</b>       |                     |                     |                                      |
| Transfers in                                | 650,000             | 650,000             | —                                    |
| Miscellaneous                               | (50,000)            | —                   | 50,000                               |
| <b>Total Other Financing Sources (Uses)</b> | 600,000             | 650,000             | 50,000                               |
| <b>Net Change In Fund Balance</b>           | <u>\$ (132,580)</u> | 526,041             | <u>\$ 658,621</u>                    |
| <b>Fund Balance - Beginning Of Year</b>     |                     | <u>978,251</u>      |                                      |
| <b>Fund Balance - End Of Year</b>           |                     | <u>\$ 1,504,292</u> |                                      |

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**CITY OF LEAWOOD, KANSAS**

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**SPECIAL PARKS AND RECREATION FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
For The Year Ended December 31, 2021**

|   | <u>Budget</u>      | <u>Actual</u>       | <u>Variance<br/>Over<br/>(Under)</u> |
|---|--------------------|---------------------|--------------------------------------|
| <b>Revenues</b>                         |                    |                     |                                      |
| Taxes                                   | \$ 400,000         | \$ 524,119          | \$ 124,119                           |
| Investment income (loss)                | 9,482              | (1,078)             | (10,560)                             |
| Contributions and other                 | 937,500            | —                   | (937,500)                            |
| <b>Total Revenues</b>                   | <u>1,346,982</u>   | <u>523,041</u>      | <u>(823,941)</u>                     |
| <b>Expenditures</b>                     |                    |                     |                                      |
| Capital outlay                          | 1,382,000          | 258,075             | (1,123,925)                          |
| <b>Other Financing Sources (Uses)</b>   |                    |                     |                                      |
| Miscellaneous                           | (24,200)           | —                   | 24,200                               |
| <b>Net Change In Fund Balance</b>       | <u>\$ (59,218)</u> | <u>264,966</u>      | <u>\$ 324,184</u>                    |
| <b>Fund Balance - Beginning Of Year</b> |                    | <u>827,004</u>      |                                      |
| <b>Fund Balance - End Of Year</b>       |                    | <u>\$ 1,091,970</u> |                                      |

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**CITY OF LEAWOOD, KANSAS**

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**SPECIAL LAW ENFORCEMENT FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
For The Year Ended December 31, 2021**

|   | <u>Budget</u>            | <u>Actual</u>         | <u>Variance<br/>Over<br/>(Under)</u> |
|---|--------------------------|-----------------------|--------------------------------------|
| <b>Revenues</b>                         |                          |                       |                                      |
| Investment income (loss)                | \$ 200                   | \$ (72)               | \$ (272)                             |
| Contributions and other                 | —                        | 1,045                 | 1,045                                |
| <b>Total Revenues</b>                   | <u>200</u>               | <u>973</u>            | <u>773</u>                           |
| <b>Expenditures</b>                     |                          |                       |                                      |
| Public safety                           | 8,000                    | 8,000                 | —                                    |
| <b>Net Change In Fund Balance</b>       | <u><u>\$ (7,800)</u></u> | <u><u>(7,027)</u></u> | <u><u>\$ 773</u></u>                 |
| <b>Fund Balance - Beginning Of Year</b> |                          | <u>7,719</u>          |                                      |
| <b>Fund Balance - End Of Year</b>       |                          | <u><u>\$ 692</u></u>  |                                      |



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**CITY OF LEAWOOD, KANSAS**

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**TRANSIENT GUEST TAX FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
For The Year Ended December 31, 2021**

|   | <u>Budget</u>     | <u>Actual</u>       | <u>Variance<br/>Over<br/>(Under)</u> |
|---|-------------------|---------------------|--------------------------------------|
| <b>Revenues</b>                         |                   |                     |                                      |
| Taxes                                   | \$ 200,000        | \$ 369,289          | \$ 169,289                           |
| Investment income (loss)                | 9,000             | (913)               | (9,913)                              |
| <b>Total Revenues</b>                   | <u>209,000</u>    | <u>368,376</u>      | <u>159,376</u>                       |
| <b>Expenditures</b>                     |                   |                     |                                      |
| General government                      | —                 | —                   | —                                    |
| <b>Net Change In Fund Balance</b>       | <u>\$ 209,000</u> | <u>368,376</u>      | <u>\$ 159,376</u>                    |
| <b>Fund Balance - Beginning Of Year</b> |                   | <u>791,180</u>      |                                      |
| <b>Fund Balance - End Of Year</b>       |                   | <u>\$ 1,159,556</u> |                                      |

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**CITY OF LEAWOOD, KANSAS**

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**DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
For The Year Ended December 31, 2021**

|   | <u>Budget</u>       | <u>Actual</u>        | <u>Variance<br/>Over<br/>(Under)</u> |
|---|---------------------|----------------------|--------------------------------------|
| <b>Revenues</b>                             |                     |                      |                                      |
| Taxes                                       | \$ 5,977,074        | \$ 5,817,440         | \$ (159,634)                         |
| Special assessments                         | 1,300,649           | 1,984,644            | 683,995                              |
| Investment income (loss)                    | 134,777             | (88)                 | (134,865)                            |
| <b>Total Revenues</b>                       | <u>7,412,500</u>    | <u>7,801,996</u>     | <u>389,496</u>                       |
| <b>Expenditures</b>                         |                     |                      |                                      |
| Debt service:                               |                     |                      |                                      |
| Principal retirement                        | 6,270,000           | 6,270,000            | —                                    |
| Interest and fiscal charges                 | 1,726,300           | 1,501,832            | (224,468)                            |
| <b>Total Expenditures</b>                   | <u>7,996,300</u>    | <u>7,771,832</u>     | <u>(224,468)</u>                     |
| <b>Excess Of Revenues Over Expenditures</b> | <u>(583,800)</u>    | <u>30,164</u>        | <u>613,964</u>                       |
| <b>Other Financing Sources</b>              |                     |                      |                                      |
| Transfers in                                | —                   | 1,663                | 1,663                                |
| <b>Net Change In Fund Balance</b>           | <u>\$ (583,800)</u> | <u>31,827</u>        | <u>\$ 615,627</u>                    |
| <b>Fund Balance - Beginning Of Year</b>     |                     | <u>10,519,614</u>    |                                      |
| <b>Fund Balance - End Of Year</b>           |                     | <u>\$ 10,551,441</u> |                                      |

**CITY OF LEAWOOD, KANSAS**  
**Statistical Section**  
**December 31, 2021**

This part of the City of Leawood’s comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the City’s overall financial health.

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**Schedules**

**Financial Trends**

These schedules contain trend information to help the reader understand how the City’s financial performance and well-being have changed over time. .... 1 - 6

**Revenue Capacity**

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**Debt Capacity**

These schedules present information to help the reader assess the affordability of the City’s current levels of outstanding debt and the City’s ability to issue additional debt in the future..... 11 - 14

**Demographic And Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City’s financial activities take place. .... 15 - 17

**Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the City’s financial report relates to the services the City provides and the activities it performs. .... 18 - 19

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The City implemented GASB Statement 34 in 2003; schedules presenting government-wide information include information beginning in that year.

# CITY OF LEAWOOD, KANSAS

## NET POSITION BY COMPONENT LAST TEN FISCAL YEARS ACCRUAL BASIS OF ACCOUNTING

### Schedule 1

|   | 2012                  | 2013                  | 2014                  | 2015                  | 2016                  | 2017                  | 2018                  | 2019                  | 2020                  | 2021                  |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| <b>Governmental Activities</b>                        |                       |                       |                       |                       |                       |                       |                       |                       |                       |                       |
| Net investment in capital assets                      | \$ 287,460,684        | \$ 295,287,754        | \$ 288,988,301        | \$ 278,859,226        | \$ 275,353,842        | \$ 280,071,534        | \$ 281,113,331        | \$ 277,840,414        | \$ 275,110,399        | \$ 283,426,120        |
| Restricted component of net position                  | 10,126,701            | 9,660,345             | 8,943,807             | 10,486,748            | 11,178,865            | 10,890,059            | 13,994,430            | 13,294,227            | 14,681,544            | 21,824,139            |
| Unrestricted component of net position                | 58,858,210            | 49,769,835            | 50,083,971            | 35,495,155            | 36,605,693            | 36,047,422            | 38,039,401            | 42,818,890            | 44,933,697            | 35,982,389            |
| <b>Total Governmental<br/>Activities Net Position</b> | <b>356,445,595</b>    | <b>354,717,934</b>    | <b>348,016,079</b>    | <b>324,841,129</b>    | <b>323,138,400</b>    | <b>327,009,015</b>    | <b>333,147,162</b>    | <b>333,953,531</b>    | <b>334,725,640</b>    | <b>341,232,648</b>    |
| <b>Primary government</b>                             |                       |                       |                       |                       |                       |                       |                       |                       |                       |                       |
| Net investment in capital assets                      | 287,460,684           | 295,287,754           | 288,988,301           | 278,859,226           | 275,353,842           | 280,071,534           | 281,113,331           | 277,840,414           | 275,110,399           | 283,426,120           |
| Restricted component of net position                  | 10,126,701            | 9,660,345             | 8,943,807             | 10,486,748            | 11,178,865            | 10,890,059            | 13,994,430            | 13,294,227            | 14,681,544            | 21,824,139            |
| Unrestricted component of net position                | 58,858,210            | 49,769,835            | 50,083,971            | 35,495,155            | 36,605,693            | 36,047,418            | 38,039,401            | 42,818,890            | 44,933,697            | 35,982,389            |
| <b>Total Primary Government<br/>Net Position</b>      | <b>\$ 356,445,595</b> | <b>\$ 354,717,934</b> | <b>\$ 348,016,079</b> | <b>\$ 324,841,129</b> | <b>\$ 323,138,400</b> | <b>\$ 327,009,015</b> | <b>\$ 333,147,162</b> | <b>\$ 333,953,531</b> | <b>\$ 334,725,640</b> | <b>\$ 341,232,648</b> |

**CITY OF LEAWOOD, KANSAS**  
**CHANGES IN NET POSITION**  
**LAST TEN FISCAL YEARS**  
**ACCRUAL BASIS OF ACCOUNTING**

Schedule 2

|  | 2012                   | 2013                   | 2014                   | 2015                   | 2016                   | 2017                   | 2018                   | 2019                   | 2020                   | 2021                   |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| <b>Expenses</b>                                  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental activities:                         |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| General government                               | \$ 6,537,652           | \$ 7,137,960           | \$ 7,204,430           | \$ 7,697,435           | \$ 7,527,420           | \$ 7,636,870           | \$ 7,578,714           | \$ 9,855,244           | \$ 10,002,388          | \$ 9,309,946           |
| Public safety                                    | 14,351,473             | 16,194,126             | 16,926,744             | 17,065,802             | 17,740,710             | 17,422,101             | 18,331,638             | 19,576,500             | 20,622,945             | 20,230,339             |
| Public works                                     | 14,761,231             | 19,340,679             | 21,855,009             | 25,345,029             | 19,011,541             | 19,898,042             | 16,701,722             | 22,010,483             | 21,852,089             | 15,941,572             |
| Parks and recreation                             | 7,703,873              | 8,241,801              | 8,201,559              | 7,788,247              | 8,020,569              | 8,119,456              | 7,395,450              | 9,380,240              | 9,473,531              | 14,166,122             |
| Interest on long-term debt                       | 2,716,815              | 2,093,219              | 2,210,558              | 2,288,821              | 2,027,693              | 1,892,484              | 2,333,256              | 2,245,593              | 1,829,162              | 1,449,591              |
| Total governmental activities                    | 46,071,044             | 53,007,785             | 56,398,300             | 60,185,334             | 54,327,933             | 54,968,953             | 52,340,780             | 63,068,060             | 63,780,115             | 61,097,570             |
| <b>Total Primary Government Expenses</b>         | <b>\$ 46,071,044</b>   | <b>\$ 53,007,785</b>   | <b>\$ 56,398,300</b>   | <b>\$ 60,185,334</b>   | <b>\$ 54,327,933</b>   | <b>\$ 54,968,953</b>   | <b>\$ 52,340,780</b>   | <b>\$ 63,068,060</b>   | <b>\$ 63,780,115</b>   | <b>\$ 61,097,570</b>   |
| <b>Program Revenues</b>                          |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental activities:                         |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Charges for services                             |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| General government                               | \$ 3,185,794           | \$ 3,425,988           | \$ 3,070,035           | \$ 3,391,641           | \$ 3,074,990           | \$ 3,024,730           | \$ 2,856,279           | \$ 2,505,738           | \$ 2,106,542           | \$ 1,580,112           |
| Public safety                                    | 138,412                | 140,960                | 201,685                | 141,736                | 144,833                | 140,880                | 185,640                | 115,221                | 68,260                 | 111,177                |
| Public works                                     | 126,418                | 76,829                 | 114,269                | 234,490                | 65,031                 | 421,700                | 528,259                | 562,179                | 156,497                | 1,808,326              |
| Parks and recreation                             | 2,702,437              | 2,500,932              | 2,494,541              | 2,478,862              | 2,428,335              | 2,759,384              | 2,873,676              | 2,916,516              | 2,360,578              | 3,390,937              |
| Operating grants and contributions               | 393,409                | 294,988                | 226,565                | 1,833,975              | 311,027                | 8,997                  | 473,321                | 179,092                | 956,683                | 542,473                |
| Capital grants and contributions                 | 1,814,607              | 1,320,140              | 675,914                | 3,187,073              | 151,258                | 2,450,666              | 1,247,452              | 3,060,899              | 7,010,451              | 3,102,745              |
| Total governmental activities program revenues   | 8,361,077              | 7,759,837              | 6,783,009              | 11,267,777             | 6,175,474              | 8,806,357              | 8,164,627              | 9,339,645              | 12,659,011             | 10,535,770             |
| <b>Total primary government program revenues</b> | <b>\$ 8,361,077</b>    | <b>\$ 7,759,837</b>    | <b>\$ 6,783,009</b>    | <b>\$ 11,267,777</b>   | <b>\$ 6,175,474</b>    | <b>\$ 8,806,357</b>    | <b>\$ 8,164,627</b>    | <b>\$ 9,339,645</b>    | <b>\$ 12,659,011</b>   | <b>\$ 10,535,770</b>   |
| Net expense:                                     |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental activities                          | \$ (37,709,967)        | \$ (45,247,948)        | \$ (49,615,291)        | \$ (48,917,557)        | \$ (48,152,459)        | \$ (46,162,596)        | \$ (44,176,153)        | \$ (53,728,415)        | \$ (51,121,104)        | \$ (50,561,800)        |
| <b>Total primary government net expense</b>      | <b>\$ (37,709,967)</b> | <b>\$ (45,247,948)</b> | <b>\$ (49,615,291)</b> | <b>\$ (48,917,557)</b> | <b>\$ (48,152,459)</b> | <b>\$ (46,162,596)</b> | <b>\$ (44,176,153)</b> | <b>\$ (53,728,415)</b> | <b>\$ (51,121,104)</b> | <b>\$ (50,561,800)</b> |
| <b>General Revenues And Other</b>                |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| <b>Changes In Net Position</b>                   |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental activities:                         |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Taxes  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Property taxes, levied for general purpose       | \$ 11,452,716          | \$ 13,677,125          | \$ 14,230,694          | \$ 13,971,849          | \$ 14,852,878          | \$ 15,389,306          | \$ 12,531,600          | \$ 16,156,443          | \$ 18,035,567          | \$ 21,077,558          |
| Property taxes, levied for debt service          | 7,184,604              | 4,774,673              | 4,438,763              | 5,765,372              | 5,978,035              | 6,618,135              | 10,351,730             | 7,626,084              | 7,016,771              | 5,501,767              |
| Sales taxes                                      | 14,643,273             | 14,600,331             | 15,662,006             | 15,802,522             | 16,255,542             | 17,516,872             | 18,403,286             | 19,354,281             | 18,173,024             | 22,023,724             |
| Transient guest tax                              | 345,817                | 372,164                | 383,736                | 453,511                | 528,112                | 557,446                | 327,874                | 409,601                | 171,148                | 369,289                |
| Franchise taxes                                  | 3,205,207              | 3,524,489              | 3,532,699              | 3,394,074              | 3,568,312              | 3,649,475              | 3,520,426              | 3,404,815              | 3,307,089              | 3,244,572              |
| Other taxes                                      | 1,427,880              | 1,589,280              | 1,605,177              | 1,592,386              | 1,626,944              | 1,607,447              | 1,581,752              | 1,507,259              | 922,475                | 1,572,357              |
| Unrestricted grants and contributions            | 2,812,561              | 2,471,018              | 2,573,189              | 4,314,367              | 2,808,404              | 2,905,833              | 2,993,274              | 3,040,176              | 2,958,348              | 3,130,526              |
| Unrestricted investment earnings                 | 109,514                | 127,187                | 228,478                | 129,686                | 400,971                | 681,670                | 1,138,750              | 2,145,604              | 1,146,369              | (81,337)               |
| Insurance recoveries                             | —                      | —                      | —                      | —                      | —                      | 595,273                | —                      | —                      | —                      | —                      |
| Miscellaneous                                    | 1,223,176              | 2,384,020              | 258,694                | 196,800                | 430,529                | 511,754                | 440,520                | 173,305                | 162,422                | 230,352                |
| Total governmental activities                    | 42,404,748             | 43,520,287             | 42,913,436             | 45,620,567             | 46,449,727             | 50,033,211             | 51,289,212             | 53,817,568             | 51,893,213             | 57,068,808             |
| <b>Total primary government</b>                  | <b>\$ 42,404,748</b>   | <b>\$ 43,520,287</b>   | <b>\$ 42,913,436</b>   | <b>\$ 45,620,567</b>   | <b>\$ 46,449,727</b>   | <b>\$ 50,033,211</b>   | <b>\$ 51,289,212</b>   | <b>\$ 53,817,568</b>   | <b>\$ 51,893,213</b>   | <b>\$ 57,068,808</b>   |
| <b>Change In Net Position</b>                    |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental activities                          | \$ 4,694,781           | \$ (1,727,661)         | \$ (6,701,855)         | \$ (3,296,990)         | \$ (1,702,732)         | \$ 3,870,615           | \$ 7,113,059           | \$ 89,153              | \$ 772,109             | \$ 6,507,008           |
| <b>Total primary government</b>                  | <b>\$ 4,694,781</b>    | <b>\$ (1,727,661)</b>  | <b>\$ (6,701,855)</b>  | <b>\$ (3,296,990)</b>  | <b>\$ (1,702,732)</b>  | <b>\$ 3,870,615</b>    | <b>\$ 7,113,059</b>    | <b>\$ 89,153</b>       | <b>\$ 772,109</b>      | <b>\$ 6,507,008</b>    |

# CITY OF LEAWOOD, KANSAS

## GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE LAST TEN FISCAL YEARS ACCRUAL BASIS OF ACCOUNTING

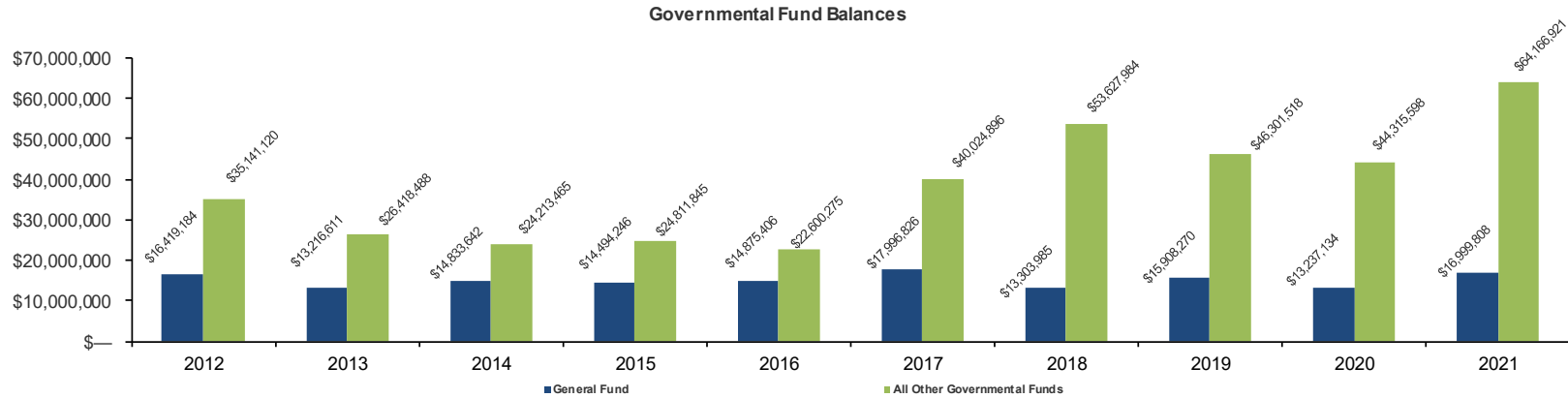
### Schedule 3

| <b>Fiscal<br/>Year</b> | <b>Property<br/>Tax</b> | <b>Sales<br/>Tax</b> | <b>Franchise<br/>Tax</b> | <b>Transient<br/>Guest Tax</b> | <b>Other<br/>Taxes</b> | <b>Total</b>  |
|------------------------|-------------------------|----------------------|--------------------------|--------------------------------|------------------------|---------------|
| 2012                   | \$ 18,637,320           | \$ 14,643,273        | \$ 3,205,207             | \$ 345,817                     | \$ 1,427,880           | \$ 38,259,497 |
| 2013                   | 18,451,798              | 14,600,331           | 3,524,489                | 372,164                        | 1,589,280              | 38,538,062    |
| 2014                   | 18,669,457              | 15,662,006           | 3,532,699                | 383,736                        | 1,605,177              | 39,853,075    |
| 2015                   | 19,737,221              | 15,802,522           | 3,394,074                | 453,511                        | 1,592,386              | 40,979,714    |
| 2016                   | 20,830,913              | 16,255,542           | 3,568,312                | 528,112                        | 1,626,944              | 42,809,823    |
| 2017                   | 22,007,441              | 17,516,872           | 3,649,475                | 557,446                        | 1,607,447              | 45,338,681    |
| 2018                   | 22,883,330              | 18,403,286           | 3,520,426                | 327,874                        | 1,581,752              | 46,716,668    |
| 2019                   | 23,782,527              | 19,354,281           | 3,404,815                | 409,601                        | 1,507,259              | 48,458,483    |
| 2020                   | 25,052,338              | 18,173,024           | 3,307,089                | 171,148                        | 922,475                | 47,626,074    |
| 2021                   | 26,579,325              | 22,023,724           | 3,244,572                | 369,289                        | 1,572,357              | 53,789,267    |

**CITY OF LEAWOOD, KANSAS**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**MODIFIED ACCRUAL BASIS OF ACCOUNTING**

**Schedule 4**

|   | 2012                 | 2013                 | 2014                 | 2015                 | 2016                 | 2017                 | 2018                 | 2019                 | 2020                 | 2021                 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>General Fund</b>                       |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Nonspendable                              | \$ 144,368           | \$ 143,223           | \$ 132,689           | \$ 140,462           | \$ 123,218           | \$ 116,641           | \$ 129,986           | \$ 104,630           | \$ 63,412            | \$ 75,762            |
| Assigned                                  | 6,051,836            | 3,969,571            | 4,664,936            | 5,623,577            | 4,980,428            | 2,713,627            | 5,376,591            | 6,679,839            | 7,532,376            | 5,070,266            |
| Unassigned                                | 10,222,980           | 9,103,817            | 10,036,017           | 8,730,207            | 9,771,760            | 15,166,558           | 7,797,408            | 9,123,801            | 5,641,346            | 11,853,780           |
| <b>Total General Fund</b>                 | <b>\$ 16,419,184</b> | <b>\$ 13,216,611</b> | <b>\$ 14,833,642</b> | <b>\$ 14,494,246</b> | <b>\$ 14,875,406</b> | <b>\$ 17,996,826</b> | <b>\$ 13,303,985</b> | <b>\$ 15,908,270</b> | <b>\$ 13,237,134</b> | <b>\$ 16,999,808</b> |
| <b>All Other Governmental Funds</b>       |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Restricted                                | \$ 10,126,701        | \$ 9,660,345         | \$ 8,943,807         | \$ 10,486,749        | \$ 11,178,865        | \$ 11,340,402        | \$ 16,374,752        | \$ 13,294,229        | \$ 14,681,543        | \$ 16,257,628        |
| Committed                                 | 25,005,947           | 16,943,993           | 18,666,857           | 22,165,340           | 25,578,781           | 28,675,831           | 37,244,523           | 40,095,245           | 44,790,331           | 48,518,920           |
| Assigned                                  | 8,472                | 8,512                | 8,544                | 8,567                | 8,620                | 8,663                | 8,709                | 8,748                | —                    | 8,757                |
| Unassigned                                | —                    | (194,362)            | (3,405,743)          | (7,848,811)          | (14,165,991)         | —                    | —                    | (7,096,704)          | (15,156,276)         | (618,384)            |
| <b>Total All Other Governmental Funds</b> | <b>\$ 35,141,120</b> | <b>\$ 26,418,488</b> | <b>\$ 24,213,465</b> | <b>\$ 24,811,845</b> | <b>\$ 22,600,275</b> | <b>\$ 40,024,896</b> | <b>\$ 53,627,984</b> | <b>\$ 46,301,518</b> | <b>\$ 44,315,598</b> | <b>\$ 64,166,921</b> |



# CITY OF LEAWOOD, KANSAS

## CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS MODIFIED ACCRUAL BASIS OF ACCOUNTING

### Schedule 5

|  | 2012                  | 2013                   | 2014                | 2015               | 2016                  | 2017                 | 2018                | 2019                  | 2020                  | 2021                 |
|--|-----------------------|------------------------|---------------------|--------------------|-----------------------|----------------------|---------------------|-----------------------|-----------------------|----------------------|
| <b>Revenues</b>  |                       |                        |                     |                    |                       |                      |                     |                       |                       |                      |
| Taxes  | \$ 30,880,257         | \$ 30,943,658          | \$ 31,934,217       | \$ 32,737,683      | \$ 34,462,542         | \$ 36,196,956        | \$ 37,383,518       | \$ 39,084,198         | \$ 39,068,615         | \$ 56,669,340        |
| Licenses and permits   | 1,845,752             | 2,132,269              | 1,815,305           | 2,159,728          | 1,475,531             | 2,057,069            | 2,232,002           | 1,946,546             | 1,355,229             | 2,245,654            |
| Intergovernmental  | 10,270,005            | 11,130,384             | 10,908,095          | 15,945,613         | 11,008,762            | 13,624,022           | 12,539,099          | 14,770,986            | 15,556,312            | 3,117,296            |
| Charges for services   | 2,724,439             | 2,514,336              | 2,566,759           | 2,499,008          | 2,491,008             | 2,770,531            | 2,930,520           | 2,913,375             | 2,308,722             | 3,370,863            |
| Fines and forfeitures  | 1,581,363             | 1,497,014              | 1,486,446           | 1,587,760          | 1,743,936             | 1,516,598            | 1,281,332           | 1,239,576             | 1,027,926             | 1,274,035            |
| Special assessments  | 2,563,491             | 2,420,803              | 2,339,422           | 2,305,933          | 1,790,552             | 1,674,521            | 1,635,144           | 1,372,809             | 1,344,290             | 2,060,571            |
| Interest   | 109,514               | 127,187                | 228,475             | 129,686            | 400,950               | 681,609              | 1,138,749           | 2,145,604             | 1,146,369             | (81,337)             |
| Contributions and other  | 1,004,110             | 2,422,162              | 364,495             | 248,048            | 544,460               | 520,239              | 440,520             | 438,057               | 241,297               | 393,052              |
| <b>Total Revenues</b>  | <b>50,978,931</b>     | <b>53,187,813</b>      | <b>51,643,214</b>   | <b>57,613,459</b>  | <b>53,917,741</b>     | <b>59,041,545</b>    | <b>59,580,884</b>   | <b>63,911,151</b>     | <b>62,048,760</b>     | <b>69,049,474</b>    |
| <b>Expenditures</b>  |                       |                        |                     |                    |                       |                      |                     |                       |                       |                      |
| General government   | 6,212,958             | 6,667,668              | 7,101,754           | 7,345,177          | 7,028,199             | 7,126,310            | 7,341,563           | 8,950,872             | 9,056,893             | 9,236,234            |
| Public safety  | 13,382,889            | 13,842,202             | 14,626,694          | 15,332,207         | 15,538,284            | 15,227,565           | 16,234,348          | 17,285,826            | 17,323,469            | 18,509,410           |
| Public works   | 5,361,019             | 5,873,058              | 5,922,054           | 5,940,349          | 6,053,506             | 6,049,012            | 6,284,607           | 6,892,535             | 6,836,039             | 7,006,615            |
| Parks and recreation   | 5,546,372             | 5,628,341              | 5,786,236           | 5,878,753          | 6,285,039             | 6,518,572            | 6,419,758           | 6,889,119             | 6,897,524             | 7,457,085            |
| Capital outlay   | 18,052,831            | 25,365,064             | 17,904,378          | 22,459,447         | 13,747,051            | 16,512,407           | 8,114,087           | 20,474,159            | 19,895,964            | 14,529,647           |
| Debt service   |                       |                        |                     |                    |                       |                      |                     |                       |                       |                      |
| Principal  | 5,658,409             | 5,676,753              | 4,322,277           | 5,823,057          | 6,111,951             | 6,459,715            | 7,559,578           | 7,297,456             | 4,894,256             | 6,741,730            |
| Interest and fiscal charges  | 2,207,432             | 2,216,115              | 2,108,809           | 2,230,719          | 2,341,800             | 1,802,222            | 2,460,847           | 2,610,987             | 2,237,946             | 1,917,951            |
| <b>Total Expenditures</b>  | <b>56,421,910</b>     | <b>65,269,201</b>      | <b>57,772,202</b>   | <b>65,009,709</b>  | <b>57,105,830</b>     | <b>59,695,803</b>    | <b>54,414,788</b>   | <b>70,400,954</b>     | <b>67,142,091</b>     | <b>65,398,672</b>    |
| <b>Excess (Deficiency) Of Revenues<br/>Over Expenditures</b>       | <b>(5,442,979)</b>    | <b>(12,081,388)</b>    | <b>(6,128,988)</b>  | <b>(7,396,250)</b> | <b>(3,188,089)</b>    | <b>(654,258)</b>     | <b>5,166,096</b>    | <b>(6,489,800)</b>    | <b>(5,093,331)</b>    | <b>3,650,802</b>     |
| <b>Other Financing Sources (Uses)</b>                              |                       |                        |                     |                    |                       |                      |                     |                       |                       |                      |
| Transfer in  | 11,945,937            | 14,958,186             | 7,172,316           | 7,682,547          | 7,550,191             | 8,304,365            | 13,045,195          | 8,376,891             | 10,462,919            | 8,816,522            |
| Transfers out  | (11,945,937)          | (14,958,186)           | (7,172,316)         | (7,682,547)        | (7,550,191)           | (8,304,365)          | (13,045,195)        | (8,376,891)           | (10,462,919)          | (8,816,522)          |
| Insurance recoveries   | —                     | —                      | —                   | —                  | —                     | 930,931              | —                   | —                     | —                     | —                    |
| Refunding bonds issued   | 3,985,000             | —                      | 3,785,000           | 2,230,000          | 9,765,000             | 1,095,000            | 9,450,000           | 2,435,000             | 2,080,000             | —                    |
| Bonds issued   | 700,000               | —                      | 5,920,000           | 7,140,000          | —                     | 18,190,000           | 3,480,000           | —                     | —                     | 16,975,000           |
| Premium on bonds issued  | 329,769               | 156,183                | 847,613             | 690,234            | 680,481               | 1,829,442            | 1,224,151           | 19,976                | 360,259               | 1,991,281            |
| Payments to refunded bonds escrow agent                            | (4,287,690)           | —                      | (5,317,113)         | (2,405,000)        | (10,200,000)          | (1,080,000)          | (10,410,000)        | (2,415,000)           | (2,388,976)           | —                    |
| Capitalized leases   | —                     | —                      | 305,496             | —                  | 1,112,198             | 234,926              | —                   | 1,010,427             | 742,495               | 979,410              |
| <b>Total Other Financing Sources</b>                               | <b>727,079</b>        | <b>156,183</b>         | <b>5,540,996</b>    | <b>7,655,234</b>   | <b>1,357,679</b>      | <b>21,200,299</b>    | <b>3,744,151</b>    | <b>1,050,403</b>      | <b>793,778</b>        | <b>19,945,691</b>    |
| <b>Net Changes In Fund Balances</b>                                | <b>\$ (4,715,900)</b> | <b>\$ (11,925,205)</b> | <b>\$ (587,992)</b> | <b>\$ 258,984</b>  | <b>\$ (1,830,410)</b> | <b>\$ 20,546,041</b> | <b>\$ 8,910,247</b> | <b>\$ (5,439,397)</b> | <b>\$ (4,299,553)</b> | <b>\$ 23,596,493</b> |
| <b>Debt Service As A Percentage Of<br/>Noncapital Expenditures</b> | <b>18.87%</b>         | <b>16.21%</b>          | <b>12.83%</b>       | <b>14.38%</b>      | <b>17.14%</b>         | <b>16.50%</b>        | <b>20.47%</b>       | <b>16.89%</b>         | <b>13.05%</b>         | <b>15.03%</b>        |



**CITY OF LEAWOOD, KANSAS**

**GENERAL GOVERNMENTAL TAX REVENUES BY SOURCE<sup>(1)</sup>  
LAST TEN FISCAL YEARS  
MODIFIED ACCRUAL BASIS OF ACCOUNTING**

**Schedule 6**

| <b>Fiscal Year</b> | <b>Property Tax</b> | <b>City Sales Tax</b> | <b>County Sales &amp; Use Tax</b> | <b>Transient Guest Tax</b> | <b>Franchise Tax</b> | <b>City Consumers' Use Tax</b> | <b>Motor Vehicle Tax</b> | <b>Alcohol Tax</b> | <b>Gasoline Tax</b> | <b>Total</b>  |
|--------------------|---------------------|-----------------------|-----------------------------------|----------------------------|----------------------|--------------------------------|--------------------------|--------------------|---------------------|---------------|
| 2012               | \$ 17,922,095       | \$ 7,534,510          | *                                 | \$ 345,817                 | \$ 3,205,207         | \$ 1,872,628                   | *                        | *                  | *                   | \$ 30,880,257 |
| 2013               | 17,893,675          | 7,624,014             | *                                 | 372,164                    | 3,524,489            | 1,529,316                      | *                        | *                  | *                   | 30,943,658    |
| 2014               | 18,320,048          | 7,789,559             | *                                 | 383,736                    | 3,532,699            | 1,908,175                      | *                        | *                  | *                   | 31,934,217    |
| 2015               | 19,166,340          | 7,795,464             | *                                 | 453,511                    | 3,394,075            | 1,928,293                      | *                        | *                  | *                   | 32,737,683    |
| 2016               | 20,280,808          | 7,977,278             | *                                 | 528,112                    | 3,568,312            | 2,108,032                      | *                        | *                  | *                   | 34,462,542    |
| 2017               | 21,474,013          | 8,171,286             | *                                 | 557,445                    | 3,649,475            | 2,344,737                      | *                        | *                  | *                   | 36,196,956    |
| 2018               | 22,524,842          | 8,499,646             | *                                 | 327,875                    | 3,520,427            | 2,510,728                      | *                        | *                  | *                   | 37,383,518    |
| 2019               | 23,285,017          | 9,295,678             | *                                 | 409,601                    | 3,404,815            | 2,689,087                      | *                        | *                  | *                   | 39,084,198    |
| 2020               | 24,854,371          | 7,913,158             | *                                 | 171,148                    | 3,307,089            | 2,822,849                      | *                        | *                  | *                   | 39,068,615    |
| 2021               | 26,328,872          | 9,505,335             | 8,827,221                         | 369,289                    | 3,244,572            | 3,691,168                      | 2,123,428                | 1,572,357          | 1,007,098           | 56,669,340    |

<sup>(1)</sup> Includes governmental activities as shown in the fund financial statements.

\* Prior to 2021, these taxes were included with intergovernmental revenue on the fund basis

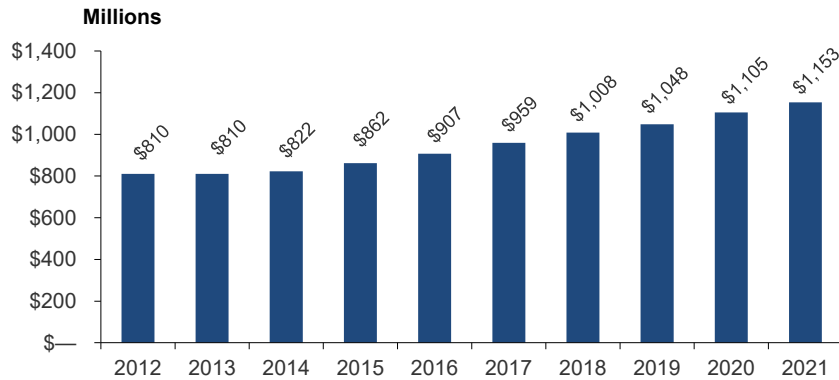
# CITY OF LEAWOOD, KANSAS

## ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

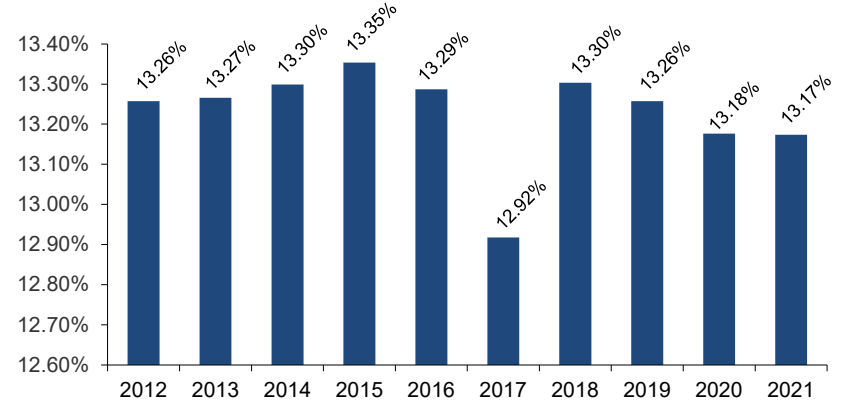
### Schedule 7

| Year Ended December 31, | Assessed Value Residential Property | Assessed Value Personal Property | State Assessed Utilities | Total Assessed Value | Assessed Value Motor Vehicles | Assessed Value Recreational Vehicles | Total Equalized Assessed Valuation | Total Direct Tax Rate | Real Property Estimated Actual Value | Personal Property Estimated Actual Value | Utilities Estimated Actual Value (1) | Total Estimated Actual Value | Ratio Of Total Assessed Value To Total Estimated Actual Value |
|-------------------------|-------------------------------------|----------------------------------|--------------------------|----------------------|-------------------------------|--------------------------------------|------------------------------------|-----------------------|--------------------------------------|--|--------------------------------------|------------------------------|---|
| 2012                    | \$ 730,282,905                      | \$ 5,643,192                     | \$ 7,116,199             | \$ 743,042,296       | \$ 67,112,252                 | \$ 114,344                           | \$ 810,268,892                     | 24.393                | \$ 5,560,934,270                     | \$ 22,196,555                            | \$ 21,564,239                        | \$ 5,604,695,064             | 13.26%  |
| 2013                    | 728,226,705                         | 5,346,482                        | 7,039,023                | 740,612,210          | 69,471,416                    | 80,475                               | 810,164,101                        | 24.393                | 5,540,475,900                        | 21,029,496                               | 21,330,373                           | 5,582,835,769                | 13.27%  |
| 2014                    | 737,569,632                         | 4,778,738                        | 7,148,950                | 749,497,320          | 72,541,429                    | 114,202                              | 822,152,951                        | 24.477                | 5,591,579,790                        | 22,434,498                               | 21,663,485                           | 5,635,677,773                | 13.30%  |
| 2015                    | 774,847,227                         | 4,087,234                        | 7,209,112                | 786,143,573          | 75,582,776                    | 107,805                              | 861,834,154                        | 24.492                | 5,845,637,610                        | 19,736,956                               | 21,845,794                           | 5,887,220,360                | 13.35%  |
| 2016                    | 816,290,245                         | 3,521,444                        | 7,398,079                | 827,209,768          | 79,744,865                    | 125,294                              | 907,079,927                        | 24.508                | 6,185,374,430                        | 18,084,771                               | 22,418,421                           | 6,225,877,622                | 13.29%  |
| 2017                    | 866,259,543                         | 3,142,599                        | 7,522,042                | 876,924,184          | 81,923,342                    | 135,616                              | 958,983,142                        | 24.513                | 6,749,316,280                        | 16,484,758                               | 22,794,067                           | 6,788,595,105                | 12.92%  |
| 2018                    | 911,435,862                         | 2,879,015                        | 7,909,291                | 922,224,168          | 85,601,079                    | 139,978                              | 1,007,965,225                      | 24.517                | 6,892,861,150                        | 15,497,626                               | 23,967,548                           | 6,932,326,324                | 13.30%  |
| 2019                    | 949,689,662                         | 2,807,768                        | 8,215,953                | 960,713,383          | 87,562,568                    | 157,608                              | 1,048,433,559                      | 24.517                | 7,206,203,520                        | 15,447,200                               | 24,896,827                           | 7,246,547,547                | 13.26%  |
| 2020                    | 1,004,672,284                       | 2,578,986                        | 9,196,491                | 1,016,447,761        | 88,798,632                    | 143,405                              | 1,105,389,798                      | 24.548                | 7,671,617,250                        | 14,730,079                               | 27,868,155                           | 7,714,215,484                | 13.18%  |
| 2021                    | 1,053,359,605                       | 2,239,860                        | 9,934,697                | 1,065,534,162        | 87,251,634                    | 157,499                              | 1,152,943,295                      | 24.757                | 8,044,835,150                        | 13,548,544                               | 30,105,142                           | 8,088,488,836                | 13.17%  |

**Total Equalized Assessed Valuation**



**Ratio Of Total Assessed Property Value To Total Estimated Actual Value**



Source: Johnson County Treasurer's Office

(1) Utilities estimated actual value is calculated by dividing the assessed value by 33%.

**CITY OF LEAWOOD, KANSAS**

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**PROPERTY TAX RATES  
(PER \$1,000 OF ASSESSED VALUE)  
DIRECT AND OVERLAPPING GOVERNMENTS  
LAST TEN FISCAL YEARS**

**Schedule 8**

| Tax/Fiscal<br>Year | City    |                 |               | State<br>Of<br>Kansas | Johnson<br>County | Shawnee<br>Mission<br>School<br>District | Blue<br>Valley<br>School<br>District | Johnson<br>County<br>Community<br>College | Blue<br>Valley<br>Park | Johnson<br>County<br>Library | Johnson<br>County<br>Park | Total<br>Blue Valley<br>Direct And<br>Overlapping<br>Rates | Total<br>Shawnee<br>Mission<br>Direct And<br>Overlapping<br>Rates |
|--------------------|---------|-----------------|---------------|-----------------------|-------------------|--|--------------------------------------|---|------------------------|------------------------------|---------------------------|--|---|
|                    | General | Debt<br>Service | Total<br>City |                       |                   |  |                                      |   |                        |                              |                           |  |   |
| 2011/2012          | 18.102  | 6.291           | 24.393        | 1.500                 | 17.700            | 56.135                                   | 72.828                               | 8.776                                     | 2.237                  | 3.145                        | 2.343                     | 132.922  | 113.992   |
| 2012/2013          | 18.643  | 5.750           | 24.393        | 1.500                 | 17.717            | 55.766                                   | 72.027                               | 8.785                                     | 2.237                  | 3.149                        | 2.344                     | 132.152  | 113.654   |
| 2013/2014          | 19.017  | 5.460           | 24.477        | 1.500                 | 17.745            | 55.611                                   | 70.036                               | 9.551                                     | 2.201                  | 3.155                        | 2.347                     | 131.012  | 114.386   |
| 2014/2015          | 17.837  | 6.655           | 24.492        | 1.500                 | 17.764            | 55.911                                   | 67.939                               | 9.461                                     | 2.201                  | 3.157                        | 2.349                     | 128.863  | 114.634   |
| 2015/2016          | 17.945  | 6.563           | 24.508        | 1.500                 | 19.582            | 54.059                                   | 67.889                               | 9.469                                     | 2.200                  | 3.912                        | 3.101                     | 132.161  | 116.131   |
| 2016/2017          | 18.875  | 5.638           | 24.513        | 1.500                 | 19.590            | 54.940                                   | 66.255                               | 9.473                                     | 2.200                  | 3.915                        | 3.102                     | 130.548  | 117.033   |
| 2017/2018          | 15.056  | 9.461           | 24.517        | 1.500                 | 19.318            | 53.663                                   | 66.614                               | 9.503                                     | 2.199                  | 3.921                        | 3.112                     | 130.684  | 115.534   |
| 2018/2019          | 17.940  | 6.584           | 24.524        | 1.500                 | 19.024            | 52.427                                   | 64.999                               | 9.266                                     | 2.199                  | 3.901                        | 3.088                     | 128.501  | 113.730   |
| 2019/2020          | 18.881  | 5.667           | 24.548        | 1.500                 | 19.036            | 52.121                                   | 62.797                               | 9.121                                     | 2.199                  | 3.904                        | 3.090                     | 126.195  | 113.320   |
| 2020/2021          | 19.754  | 5.003           | 24.757        | 1.500                 | 18.799            | 52.351                                   | 60.503                               | 9.191                                     | 2.193                  | 3.905                        | 3.093                     | 123.941  | 113.596   |

Source: Johnson County Clerk's Office

**CITY OF LEAWOOD, KANSAS**

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**PRINCIPAL PROPERTY TAXPAYERS**  
**CURRENT YEAR AND NINE YEARS AGO**

**Schedule 9**

| Taxpayer                                  | 2021                   |      |  | 2012                   |      |  |
|---|------------------------|------|--|------------------------|------|--|
|   | Taxable Assessed Value | Rank | Percentage Of Total Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage Of Total Taxable Assessed Value |
| Town Center Plaza                         | \$ 27,437,001          | 1    | 2.38%                                      | \$ 20,395,002          | 1    | 2.52%                                      |
| Park Place Village LLC                    | 23,505,573             | 2    | 2.04%                                      | 13,512,802             | 2    | 1.67%                                      |
| 119th Street Development, LLC             | 13,329,001             | 3    | 1.16%                                      | 9,381,500              | 3    | 1.16%                                      |
| Camelot Court LLC                         | 9,527,702              | 4    | 0.83%                                      |                        |      |  |
| Hallbrook Office Center                   | 8,628,112              | 5    | 0.75%                                      | 5,871,795              | 5    | 0.72%                                      |
| RMO Leawood LLC                           | 6,405,500              | 6    | 0.56%                                      |                        |      |  |
| Evergy Metro Inc.                         | 6,343,081              | 7    | 0.55%                                      | 3,159,103              | 8    | 0.39%                                      |
| Academy 1740, Inc.                        | 5,870,500              | 8    | 0.51%                                      | 4,989,501              | 6    |  |
| Kansas City Orthapedic                    | 4,586,598              | 9    | 0.40%                                      |                        |      | 0.00%                                      |
| Crossfirst Bank                           | 4,556,500              | 10   | 0.40%                                      |                        |      |  |
| Pinnacle Building III                     |                        |      |  | 2,914,500              | 10   |  |
| PCC Two, LLC                              |                        |      |  | 3,909,251              | 7    | 0.48%                                      |
| 95 West, L.P.                             |                        |      |  | 6,607,087              | 4    | 0.82%                                      |
| BP Market Square LLC                      |                        |      |  | 3,060,417              | 9    | 0.38%                                      |
| <b>Total Principal Property Taxpayers</b> | <b>\$ 110,189,568</b>  |      | <b>9.56%</b>                               | <b>\$ 73,800,958</b>   |      | <b>8.14%</b>                               |

Source: Johnson County Clerk's Office

**CITY OF LEAWOOD, KANSAS**

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**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**

**Schedule 10**

| Tax/Fiscal<br>Year | Total<br>Tax Levy | Collected Within The<br>Fiscal Year Of The Levy |                       | Collections In<br>Subsequent<br>Years | Total Collections To Date |                       |
|--------------------|-------------------|---|-----------------------|---------------------------------------|---------------------------|-----------------------|
|                    |                   | Amount  | Percentage<br>Of Levy |                                       | Amount                    | Percentage<br>Of Levy |
| 2011/2012          | \$ 17,952,637     | \$ 17,758,139                                   | 98.9%                 | —                                     | \$ 17,758,139             | 98.9%                 |
| 2012/2013          | 18,014,374        | 17,861,771                                      | 99.2%                 | —                                     | 17,861,771                | 99.2%                 |
| 2013/2014          | 18,324,277        | 18,169,881                                      | 99.2%                 | —                                     | 18,169,881                | 99.2%                 |
| 2014/2015          | 19,105,302        | 18,959,596                                      | 99.2%                 | —                                     | 18,959,596                | 99.2%                 |
| 2015/2016          | 20,233,618        | 20,058,450                                      | 99.1%                 | —                                     | 20,058,450                | 99.1%                 |
| 2016/2017          | 21,448,464        | 21,276,527                                      | 99.2%                 | —                                     | 21,276,527                | 99.2%                 |
| 2017/2018          | 22,528,082        | 22,386,564                                      | 99.4%                 | —                                     | 22,386,564                | 99.4%                 |
| 2018/2019          | 23,476,049        | 23,307,454                                      | 99.3%                 | —                                     | 23,307,454                | 99.3%                 |
| 2019/2020          | 24,922,130        | 24,733,742                                      | 99.2%                 | —                                     | 24,733,742                | 99.2%                 |
| 2020/2021          | 26,328,000        | 26,144,135                                      | 99.3%                 | —                                     | 26,144,135                | 99.3%                 |

Source: Johnson County Treasurer's Office

**CITY OF LEAWOOD, KANSAS**

**RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS**

Schedule 11

| Fiscal Year | Governmental Activities                  |                     |               |                |            | Total Primary Government | Percentage Of Personal Income (1) | Per Capita (1) |
|-------------|--|---------------------|---------------|----------------|------------|--------------------------|-----------------------------------|----------------|
|             | General Obligation Bonds To Be Paid With |                     | Revenue Bonds | Capital Leases |            |                          |                                   |                |
|             | Tax Levies                               | Special Assessments |               |                |            |                          |                                   |                |
| 2012        | \$ 38,792,734                            | \$ 18,321,100       | \$ —          | \$ 1,408,615   | 58,522,449 | *                        | \$ 1,820                          |                |
| 2013        | 35,354,506                               | 16,445,200          | —             | 988,116        | 52,787,822 | *                        | 1,633                             |                |
| 2014        | 38,313,334                               | 14,544,200          | —             | 1,186,335      | 54,043,869 | *                        | 1,664                             |                |
| 2015        | 41,910,604                               | 12,875,425          | —             | 973,278        | 55,759,307 | *                        | 1,708                             |                |
| 2016        | 37,761,072                               | 11,165,990          | —             | 1,868,531      | 50,293,593 | *                        | 1,548                             |                |
| 2017        | 53,223,254                               | 9,410,195           | —             | 1,773,742      | 64,407,191 | *                        | 1,844                             |                |
| 2018        | 51,145,738                               | 7,534,639           | —             | 1,469,163      | 60,149,540 | *                        | 1,714                             |                |
| 2019        | 45,146,154                               | 6,118,570           | —             | 2,167,137      | 53,431,861 | *                        | 1,522                             |                |
| 2020        | 41,635,266                               | 4,745,792           | —             | 2,485,376      | 48,866,434 | 0.88%                    | 1,378                             |                |
| 2021        | 54,965,616                               | 3,617,772           | —             | 2,993,057      | 61,576,445 | *                        | 1,728                             |                |

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

\* Information is not available. This information is compiled every ten years.

(1) Population data can be found in the Schedule of Demographic and Economic Statistics in Schedule 15.

**CITY OF LEAWOOD, KANSAS**

**RATIOS OF GENERAL BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS**

**Schedule 12**

| <b>Fiscal Year</b> | <b>General<br/>Obligation<br/>Bonds</b> | <b>Less:<br/>Amounts<br/>Available<br/>In Debt<br/>Service Fund</b> | <b>Total</b>  | <b>Percentage<br/>Of Estimated<br/>Actual Taxable<br/>Value Of<br/>Property (1)</b> | <b>Per<br/>Capita (2)</b> |
|--------------------|---|---|---------------|---|---------------------------|
| 2012               | \$ 57,113,834                           | \$ 7,277,174  | \$ 49,836,660 | 0.89%   | \$ 1,550                  |
| 2013               | 51,799,706                              | 7,231,082   | 44,568,624    | 0.80%   | 1,379                     |
| 2014               | 52,857,534                              | 7,248,664   | 45,608,870    | 0.81%   | 1,404                     |
| 2015               | 54,786,029                              | 7,940,070   | 46,845,959    | 0.80%   | 1,435                     |
| 2016               | 48,927,062                              | 7,980,397   | 40,946,665    | 0.66%   | 1,248                     |
| 2017               | 62,633,449                              | 7,612,919   | 55,020,530    | 0.81%   | 1,575                     |
| 2018               | 58,680,377                              | 10,551,441  | 48,128,936    | 0.71%   | 1,405                     |
| 2019               | 51,264,723                              | 8,986,242   | 42,278,481    | 0.58%   | 1,199                     |
| 2020               | 46,381,058                              | 10,519,614  | 35,861,444    | 0.46%   | 1,012                     |
| 2021               | 58,583,388                              | 10,551,441  | 48,031,947    | 59.00%  | 1,348                     |

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

- (1) See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property on Schedule 7 for property value data.
- (2) Population data can be found in the Schedule of Demographic and Economic Statistics in Schedule 15

**CITY OF LEAWOOD, KANSAS**

**DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT**

**December 31, 2021**

**Schedule 13**

| <b>Governmental Unit</b>                        | <b>Net Debt<br/>Outstanding<sup>(1)</sup></b> | <b>Percentage<br/>Applicable To<br/>City Of<br/>Leawood<sup>(2)</sup></b> | <b>Amount<br/>Applicable To<br/>City Of<br/>Leawood</b> |
|---|---|---|---|
| Johnson County                                  | \$ 580,315,200                                | 8.90%   | \$ 51,648,053   |
| Shawnee Mission School District<br>(U.S.D. 512) | 416,250,000                                   | 5.73%   | 23,851,125  |
| (U.S.D. 229)                                    | 363,885,000                                   | 23.50%  | <u>85,512,975</u>                                       |
| Subtotal, overlapping debt                      |   |   | 161,012,153   |
| City of Leawood direct debt <sup>(1)</sup>      |   |   | <u>48,866,434</u>                                       |
| Total direct and overlapping debt               |   |   | <u><u>\$ 209,878,587</u></u>                            |

Source: Johnson County Clerk's Office

<sup>(1)</sup> General obligation debt outstanding and lease purchase obligations

<sup>(2)</sup> Determined by ratio of assessed valuation of property subject to taxation in overlapping unit to valuation of property subject to taxation in reporting unit as of January 1, 2004

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the city. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Leawood. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.



**CITY OF LEAWOOD, KANSAS**  
**LEGAL DEBT MARGIN INFORMATION**  
**LAST TEN FISCAL YEARS**

**Schedule 14**

|  | 2012           | 2013           | 2014           | 2015           | 2016           | 2017           | 2018           | 2019           | 2020           | 2021           |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Debt limit   | \$ 243,080,668 | \$ 243,049,230 | \$ 246,645,885 | \$ 258,550,246 | \$ 272,123,978 | \$ 287,694,943 | \$ 302,389,568 | \$ 314,530,068 | \$ 331,616,939 | \$ 345,882,989 |
| Total net debt applicable to limit                                   | 49,157,826     | 43,948,918     | 45,608,870     | 46,845,959     | 38,494,602     | 55,020,530     | 48,523,034     | 42,278,481     | 35,861,444     | 48,031,947     |
| Legal debt margin  | 193,922,842    | 199,100,312    | 201,037,015    | 211,704,287    | 233,629,376    | 232,674,413    | 253,866,534    | 272,251,587    | 295,755,495    | 297,851,042    |
| Total net debt applicable to the limit as a percentage of debt limit | 20.22%         | 18.08%         | 18.49%         | 18.12%         | 14.15%         | 19.12%         | 16.05%         | 13.44%         | 10.81%         | 13.89%         |

**Legal Debt Margin Calculation For Fiscal Year 2021**

|   |                       |
|---|-----------------------|
| Assessed value, real and personal property - 2021               | 1,065,534,162         |
| Plus assessed value, motor vehicles - 2021                      | 87,409,133            |
| <b>Total Assessed Value - 2021</b>                              | <u>1,152,943,295</u>  |
| <b>Debt Limit (30% Of Total Assessed Value)</b>                 | <u>345,882,989</u>    |
| <b>Debt Applicable To Limit</b>                                 |                       |
| General obligation bonds  | 58,583,388            |
| Less: Amount set aside for repayment of general obligation debt | (10,551,441)          |
| <b>Total Net Debt Applicable To Limit</b>                       | <u>48,031,947</u>     |
| <b>Legal Debt Margin</b>  | <u>\$ 297,851,042</u> |

Note: In 1997, the Kansas legislature repealed K.S. A. 79-5037, the statute which had governed legal debt limits for municipalities since statewide reappraisal in 1989. Based on this action, the legal general obligation debt limit for most cities in the state, including Leawood, returned to the pre-1989 limit of 30% of equalized assessed valuation. Between 1989 and 1997, K.S.A. 79-5037 adjusted the debt limit to account for the effect of reappraisal. During this period Leawood's debt limit was approximately 15.82% of equalized assessed valuation.

Note: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

**CITY OF LEAWOOD, KANSAS**

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**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**

**Schedule 15**

| <b>Fiscal Year</b> | <b>Population</b> | <b>Personal Income (1)<br/>(Amounts Expressed In<br/>Thousands)</b> | <b>Per Capita<br/>Personal<br/>Income (1)</b> | <b>Median<br/>Age (1)</b> | <b>Percent<br/>Of Adult<br/>Population<br/>With At<br/>Least A<br/>Bachelors<br/>Degree</b> | <b>Unemployment<br/>Rate (2)</b> |
|--------------------|-------------------|---|---|---------------------------|---|----------------------------------|
| 2012               | 32,160            | *   | *   | *                         | *   | 3.2%                             |
| 2013               | 32,321            | *   | *   | *                         | *   | 3.4%                             |
| 2014               | 32,483            | *   | *   | *                         | *   | 3.0%                             |
| 2015               | 32,644            | *   | *   | *                         | *   | 2.6%                             |
| 2016               | 32,807            | *   | *   | *                         | *   | 3.0%                             |
| 2017               | 34,926            | *   | *   | *                         | *   | 2.3%                             |
| 2018               | 35,101            | *   | *   | *                         | *   | 2.6%                             |
| 2019               | 35,276            | *   | *   | *                         | *   | 2.1%                             |
| 2020               | 35,452            | 5,549,585   | 156,538                                       | 48.5                      | 76  | 3.2%                             |
| 2021               | 35,629            | *   | *   | *                         | *   | 2.6%                             |

\* Information is not available. This information is compiled every ten years.

(1) Obtained from U.S. Census Bureau

(2) Obtained from Kansas Department of Human Resources, for the City of Leawood.

**CITY OF LEAWOOD, KANSAS**

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**PRINCIPAL EMPLOYERS**  
**CURRENT YEAR AND NINE YEARS AGO**

**Schedule 16**

| <b>Employer</b>                       | <b>2021</b>      |             |  | <b>2012</b>      |             |  |
|---------------------------------------|------------------|-------------|--|------------------|-------------|--|
|                                       | <b>Employees</b> | <b>Rank</b> | <b>Percentage<br/>Of Total<br/>City<br/>Employment</b> | <b>Employees</b> | <b>Rank</b> | <b>Percentage<br/>Of Total<br/>City<br/>Employment (1)</b> |
| AMC Theaters Support Center           | 400              | 1           | 2.3%   |                  |             |  |
| Ascend Learning                       | 330              | 2           | 1.9%   | 300              | 4           | 1.9%   |
| American Academy of Family Physicians | 319              | 3           | 1.8%   | 350              | 2           | 2.2%   |
| City of Leawood                       | 267              | 4           | 1.5%   | 256              | 6           | 1.6%   |
| Murphy-Hoffman Co.                    | 200              | 5           | 1.1%   |                  |             |  |
| Nueterra Holdings Co.                 | 200              | 6           | 1.1%   |                  |             |  |
| Reece Nichols                         | 181              | 7           | 1.0%   | 255              | 5           | 1.6%   |
| DEMDACO, Inc                          | 160              | 8           | 0.9%   |                  |             |  |
| Bukaty Companies                      | 155              | 9           | 0.9%   |                  |             |  |
| Euronet Worldwide, Inc.               | 129              | 10          | 0.7%   | 250              | 7           | 1.6%   |
| CBIZ Accounting, Tax & Advisory Svc   |                  |             |  | 450              | 1           | 2.8%   |
| Unified School District No. 229       |                  |             |  | 329              | 3           | 2.0%   |
| Weight Watchers                       |                  |             |  | 190              | 8           | 1.2%   |
| Houlihan's Restaurant Group           |                  |             |  | 165              | 9           | 1.0%   |
| Hy Vee                                |                  |             |  | 147              | 10          | 0.9%   |
| <b>Total</b>                          | <b>2,341</b>     |             | <b>13.4%</b>   | <b>2,692</b>     |             | <b>16.8%</b>   |

Sources: Kansas Department of Labor, Leawood Chamber of Commerce, and Johnson County Economic Research Institute

## CITY OF LEAWOOD, KANSAS

### FULL-TIME EQUIVALENT CITY GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

#### Schedule 17

| Function                          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2020          | 2021          |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| General government                | 45.71         | 45.71         | 45.71         | 46.21         | 45.68         | 43.68         | 43.68         | 43.18         | 43.41         | 43.38         |
| Public safety                     |               |               |               |               |               |               |               |               |               |               |
| Police                            |               |               |               |               |               |               |               |               |               |               |
| Officers                          | 61.00         | 61.00         | 61.00         | 61.00         | 61.00         | 61.00         | 61.00         | 62.00         | 62.00         | 62.00         |
| Civilians                         | 22.00         | 22.00         | 22.00         | 22.00         | 23.00         | 23.00         | 23.23         | 22.23         | 22.23         | 21.98         |
| Fire                              |               |               |               |               |               |               |               |               |               |               |
| Firefighters and officers         | 52.69         | 52.69         | 52.69         | 52.69         | 52.44         | 52.69         | 52.69         | 53.69         | 54.00         | 54.00         |
| Civilians                         | 1.00          | 1.00          | 1.00          | 1.00          | 1.00          | 0.80          | 0.80          | 0.80          | 0.80          | 1.00          |
| Public works                      | 48.23         | 48.23         | 48.23         | 49.23         | 49.71         | 49.71         | 49.71         | 49.71         | 49.71         | 49.96         |
| Parks and recreation              | 61.57         | 61.57         | 61.57         | 63.82         | 63.09         | 63.21         | 62.87         | 62.95         | 62.87         | 66.61         |
| <b>Total Full-Time Equivalent</b> | <b>292.20</b> | <b>292.20</b> | <b>292.20</b> | <b>295.95</b> | <b>295.92</b> | <b>294.09</b> | <b>293.98</b> | <b>294.56</b> | <b>295.02</b> | <b>298.93</b> |

Source: City Budget Manager

**CITY OF LEAWOOD, KANSAS**

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**OPERATING INDICATORS BY FUNCTION**  
**LAST TEN FISCAL YEARS**

**Schedule 18**

| <b>Function</b>  | <b>2012</b> | <b>2013</b> | <b>2014</b> | <b>2015</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021</b> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Police   |             |             |             |             |             |             |             |             |             |             |
| Number of traffic violations                                   | 15,305      | 12,691      | 13,488      | 12,528      | 13,625      | 12,350      | 9,921       | 9,795       | 7,769       | 10,744      |
| Number of physical arrests                                     | 1,690       | 1,637       | 1,330       | 1,314       | 1,123       | 1,018       | 1,120       | 1,061       | 823         | 1,217       |
| Number of dispatch calls<br>(includes Officer-Initiated Calls) | 33,161      | 32,543      | 31,332      | 30,558      | 31,532      | 27,199      | 26,433      | 28,960      | 31,793      | 35,186      |
| Number of alarm calls  | 1,819       | 1,840       | 1,837       | 1,826       | 1,673       | 1,678       | 1,611       | 1,533       | 1,194       | 1,348       |
| Fire**   |             |             |             |             |             |             |             |             |             |             |
| Number of fire calls answered                                  | 100         | 66          | 70          | 84          | 87          | 95          | 71          | 89          | 112         | 81          |
| Number of ambulance calls answered                             | 1,733       | 1,678       | 1,743       | 228         | 2,069       | 2,255       | 2,266       | 2,267       | 2,097       | 2,280       |
| Number of other incidents answered                             | 831         | 923         | 927         | 789         | 890         | 950         | 1,000       | 1,044       | 878         | 984         |
| Number of fire inspections                                     | 1,628       | 952         | 841         | 929         | 1,038       | 1,124       | 1,037       | 1,123       | 339         | 1,370       |
| Parks and Recreation   |             |             |             |             |             |             |             |             |             |             |
| Number of programs offered                                     | 150         | 150         | >150        | >150        | 166         | 166         | 96*         | 96          | 96          | 96          |

Source: Various City departments

\*Significant decrease in Parks and Recreation Number of Programs Offered due to changes in organization of class sessions.

\*\* For 2020, categories changed retroactively by Fire Chief to more correctly reflect categories tracked

**CITY OF LEAWOOD, KANSAS**  
**CAPITAL ASSET STATISTICS BY FUNCTION**  
**LAST TEN FISCAL YEARS**

**Schedule 19**

| <b>Function</b>                  | <b>2012</b> | <b>2013</b> | <b>2014</b> | <b>2015</b> | <b>2016</b> | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021</b> |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Police                           |             |             |             |             |             |             |             |             |             |             |
| Number of police stations        | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| Number of certified officers     | 61          | 61          | 61          | 61          | 61          | 61          | 61          | 62          | 62          | 62          |
| Number of noncertified personnel | 22          | 22          | 22          | 22          | 23          | 23          | 23          | 22          | 22          | 22          |
| Number of patrol districts       | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           |
| Fire                             |             |             |             |             |             |             |             |             |             |             |
| Number of fire stations          | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           |
| Number of Full-Time firefighters | 53          | 52          | 52          | 52          | 52          | 52          | 53          | 53          | 53          | 53          |
| Number of volunteer firefighters | 1           | —           | —           | —           | —           | —           | —           | —           | —           | —           |
| Number of nonfire personnel      | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| Public Works                     |             |             |             |             |             |             |             |             |             |             |
| Streets (miles)                  | 201.5       | 201.5       | 201.8       | 202.0       | 202.0       | 202.0       | 202.0       | 202.0       | 202.3       | 202.3       |
| Streetlights                     | 2,962       | 3,695       | 4,093       | 4,106       | 4,131       | 4,136       | 4,165       | 4,190       | 4,238       | 4,246       |
| Parks and Recreation             |             |             |             |             |             |             |             |             |             |             |
| Number of parks                  | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 7           |
| Park acreage                     | 478         | 486         | 486         | 486         | 486         | 486         | 486         | 486         | 492         | 492         |
| Walking trail mileage            | 8.25        | 8.25        | 8.25        | 8.25        | 8.25        | 8.25        | 8.25        | 8.25        | 8.25        | 9.30        |
| Aquatic centers                  | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| Golf courses                     | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| Tennis courts                    | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 6           | 6           |
| Soccer fields                    | 14          | 14          | 14          | 14          | 14          | 14          | 14          | 14          | 14          | 14          |
| Baseball diamonds                | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           | 3           |

Source: Various City departments